
CITY OF
Seattle, Washington

2009-2010 Proposed Budget



PRINTED ON RECYCLED PAPER

In response to the Americans with Disabilities Act (ADA), material from the budget is available from the City of Seattle Department of Finance in alternative formats. To make a request, or for more information, please call Linda Wokal at (206) 684-8089.

**CITY OF SEATTLE
2009-2010 PROPOSED BUDGET**

MAYOR GREGORY J. NICKELS

SEATTLE CITY COUNCIL

Richard Conlin, Council President

Tim Burgess
Sally J. Clark

Jan Drago
Jean Godden

Bruce Harrell
Richard J. McIver

Nick Licata
Tom Rasmussen

DEPARTMENT OF FINANCE

Dwight D. Dively, Director

Assistant Finance Directors

Kristi Beattie
Doug Carey

Greg Doss
Cameron Keyes

Glen Lee
Tyler Running Deer

2009-2010 Proposed Budget Process Coordinator: Julie Johnson

Jennifer Albright
Amanda Allen
Lawand Anderson
Steve Barham
Jennifer Chan
Calvin Chow
Janet Credo
Jennifer Devore
Thomas Dunlap
George Emerson
Matthew Eng

Katie Ewing
Karen Grove
Becky Guerra
Dave Hennes
Greg Hill
Tom Kirn
JoEllen Kuwamoto
Julien Loh
John McCoy
Jan Oscherwitz
Lisa Peyer

Janice Pratt
Katherine Schubert-Knapp
Karl Stickel
Aimee Strasko Carlisle
Kathy Sugiyama
Cheryl Swab
Michael van Dyck
Rajan Varadarajan
Amy Williams
Linda Wokal

**City of Seattle
2009-2010 Proposed Budget**

TABLE OF CONTENTS

Introduction

Reader's Guide and City Organizational Chart	1
Budget Overview	5
Summary Tables	11
General Subfund Revenue Overview.....	15
Selected Financial Policies.....	41
Budget Process	43

Arts, Culture & Recreation

Office of Arts and Cultural Affairs	47
The Seattle Public Library	59
Department of Parks and Recreation.....	75
Seattle Center	101

Health & Human Services

Community Development Block Grant	121
Educational and Developmental Services Levy.....	131
Human Services Department.....	145

Neighborhoods & Development

Office of Economic Development	173
Office of Housing.....	179
Neighborhood Matching Subfund.....	189
Department of Neighborhoods.....	197
Pike Place Market Levy	211
Department of Planning and Development	217

Public Safety

Criminal Justice Contracted Services	253
Seattle Fire Department.....	257
Fire Facilities Levy Fund	277
Firefighters Pension	281
Law Department.....	287
Seattle Municipal Court	293
Municipal Jail.....	299
Seattle Police Department	305
Police Relief and Pension	333
Public Safety Civil Service Commission	339

Utilities & Transportation

Seattle City Light	343
Seattle Department of Transportation	365
Seattle Streetcar.....	411
Seattle Public Utilities.....	417

Administration

Cable Television Franchise Subfund	477
Office of the City Auditor	483
Seattle Office for Civil Rights.....	487
Civil Service Commission	491
Employees' Retirement System	495
Ethics and Elections Commission.....	499
Department of Executive Administration	503
Department of Finance.....	511
Finance General	515
Fleets and Facilities Department.....	523
Office of Hearing Examiner.....	539
Department of Information Technology	543
Office of Intergovernmental Relations.....	567
Legislative Department	571
Office of the Mayor.....	577
Personnel Department	581
Personnel Compensation Trust Funds.....	587
Office of Policy and Management	599
Office of Sustainability and Environment	603

Funds, Subfunds & Other

General Subfund	607
Fiscal Reserves.....	613
Judgment/Claims Subfund	619
Parking Garage Operations Fund.....	625
Cumulative Reserve Subfund.....	631
Debt Service	651

Appendix

Position Modifications	669
Cost Allocation	675
Glossary	687
Statistics	691

Reader's Guide

This reader's guide describes the structure of the 2009-2010 Proposed Budget and outlines its contents. It is designed to help citizens, media, and City officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the 2009-2010 Proposed Budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

A companion document, the 2009-2014 Proposed Capital Improvement Program (CIP), identifies expenditures and fund sources associated with the development and rehabilitation of major City facilities, such as streets, parks, utilities, and buildings, over the next six years. The CIP also shows the City's financial contribution to projects owned and operated by other jurisdictions or institutions. The CIP fulfills the budgeting and financing requirements of the Capital Facilities Element of Seattle's Comprehensive Plan by providing detailed information on the capacity impact of new and improved capital facilities.

Seattle budgets on a modified biennial basis. See the "Budget Process" section for details.

The 2009-2010 Proposed Budget

This document is a detailed record of the spending plan for 2009-2010. It contains the following elements:

- Budget Overview – A narrative describing the current economy, highlighting key factors relevant in developing the budget document, and how the document addresses the Mayor's priorities;
- Summary Tables – a set of tables that inventory and summarize expected revenues and spending for 2009-2010;
- General Subfund Revenue Overview – a narrative describing the City's General Subfund revenues, or those revenues available to support general government purposes, and the factors affecting the level of resources available to support City spending;
- Selected Financial Policies – a description of the policies that govern the City's approach to revenue estimation, debt management, expenditure projections, maintenance of fund balances, and other financial responsibilities;
- Budget Process – a description of the processes by which the 2009-2010 Proposed Budget and 2009-2014 Proposed CIP were developed;
- Departmental Budgets – City department-level descriptions of significant policy and program changes from the 2008 Adopted Budget, the services provided, and the spending levels proposed to attain these results;
- Appendix – an array of supporting documents including Cost Allocation, a summary of cost allocation factors for internal City services; a Position Modifications report, listing all position modifications contained in the 2009-2010 Proposed Budget; a glossary; and Citywide statistics.

Departmental Budgets: A Closer Look

The budget presentations for individual City departments (including offices, boards, and commissions) constitute the heart of this document. They are organized alphabetically within seven functional clusters:

- Arts, Culture, & Recreation;
- Health & Human Services;
- Neighborhoods & Development;
- Public Safety;
- Utilities & Transportation;
- Administration; and
- Funds, Subfunds, and Other.

Each cluster, with the exception of the last, comprises several departments sharing a related functional focus, as shown on the organizational chart following this reader's guide. Departments are composed of one or more budget control levels, which in turn may be composed of one or more programs. Budget control levels are the level at which the City Council makes appropriations.

The cluster "Funds, Subfunds, and Other" comprises General Fund Subfunds that do not appear in the context of department chapters, including the General Subfund Fund Table, General Subfund Revenue Table, Cumulative Reserve Subfund, Emergency Subfund, Revenue Stabilization Account, Judgment and Claims Subfund, and Parking Garage Fund. A summary of the City's general obligation debt is also included in this section.

As indicated, the Proposed Budget appropriations are presented in this document by department, budget control level, and program. At the department level, the reader will also see references to the underlying fund sources (General Subfund and Other) for the department's budgeted resources. The City accounts for all of its revenues and expenditures according to a system of funds and subfunds. In general, funds or subfunds are established to account for specific revenues and permitted expenditures associated with those revenues. For example, the City's share of Motor Vehicle Fuel taxes must be spent on road-related transportation activities and projects, and are accounted for in a subfund in the Transportation Fund. Other revenues without statutory restrictions, such as sales and property taxes, are available for general purposes and are accounted for in the City's General Subfund. For many departments, such as the Seattle Department of Transportation, several funds and subfunds, including the General Subfund, provide the resources and account for the expenditures of the department. For several other departments, the General Subfund is the sole source of available resources.

Budget Presentations

Most department-level budget presentations begin with information on how to contact the department, as well as a description of the department's basic functions and areas of responsibility. There follows a narrative summary of the major policy and program changes describing how the department plans to conduct its business in light of the proposed budget. When appropriate, subsequent sections present budget control level and program level purpose statements, and program summaries detailing significant program changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Reader's Guide

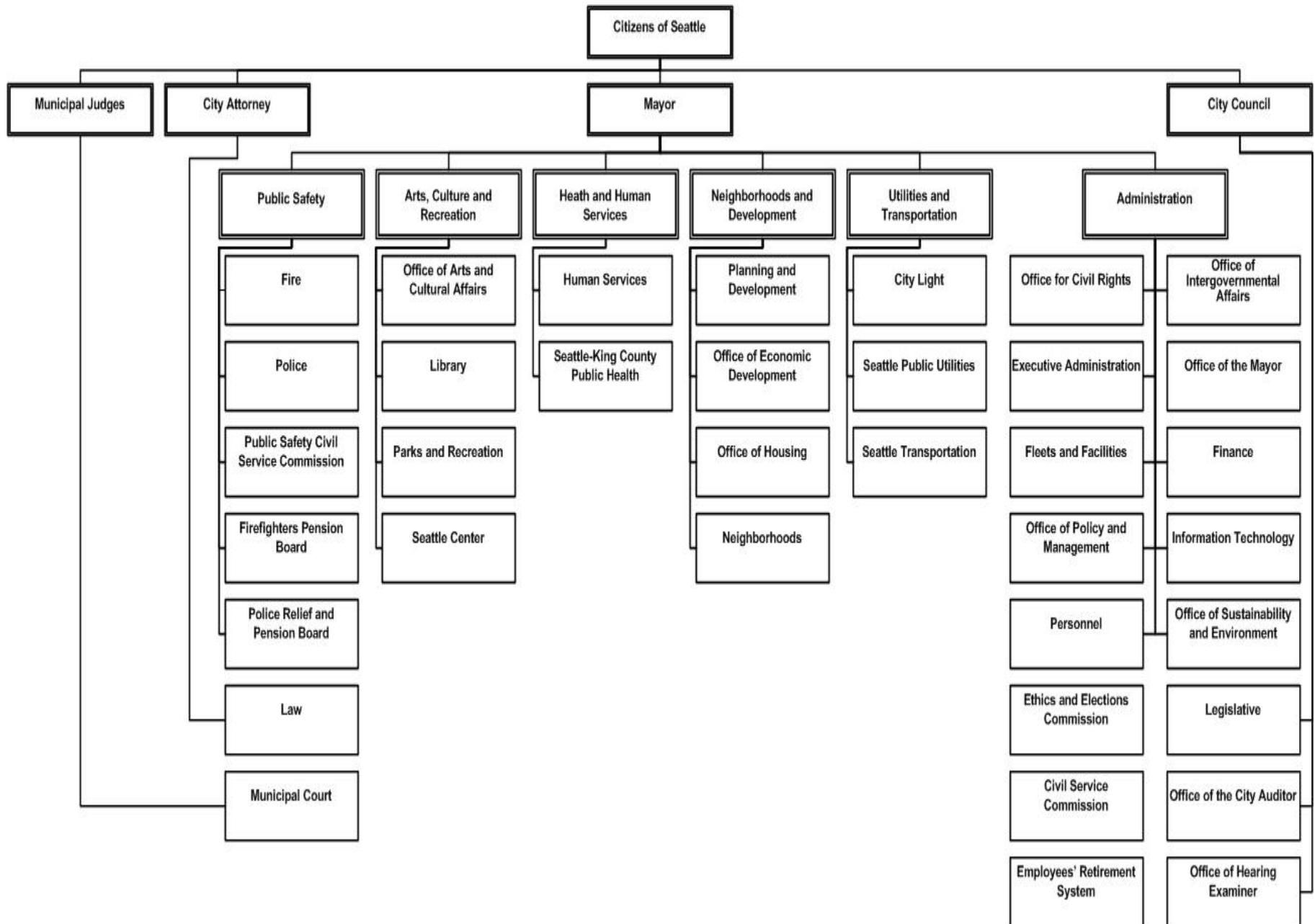
All department, budget control, and program level budget presentations include a table summarizing historical and adopted expenditures, as well as proposed appropriations for 2009-2010. The actual historical expenditures are displayed for informational purposes only.

A list of all position changes proposed in the budget have been compiled in a separate report entitled, "Position Modifications in the 2009-2010 Proposed Budget." Position modifications include abrogations, additions, reclassifications, and status changes (such as a change from part-time to full-time status), as well as adjustments to departmental head counts that result from transfers of positions between departments.

For information purposes only, an estimate of the number of staff positions to be funded under the Proposed Budget appears in the departmental sections of the document at each of the three levels of detail: department, budget control, and program. These figures refer to regular, permanent staff positions (as opposed to temporary or intermittent positions) and are expressed in terms of full-time equivalent employees (FTEs). In addition to changes that occur as part of the budget document, changes may be authorized by the City Council or the Personnel Director throughout the year, and these changes may not be reflected in the estimate of staff positions presented for 2009-2010.

Where relevant, departmental sections close with additional pieces of information: a statement of actual or projected revenues for the years 2007 through 2010; a statement of fund balance; and a statement of 2009-2010 appropriations to support capital projects appearing in the 2009-2014 CIP. Explicit discussions of the operating and maintenance costs associated with new capital expenditures appear in the 2009-2014 Proposed Capital Improvement Program document.

City Organizational Chart



Budget Overview

Mayor Greg Nickels' 2009-2010 Proposed Budget has been prepared during a period of considerable economic uncertainty. The national economy continues to suffer from a dramatic slowdown in the housing market, turmoil among financial institutions, and increasing prices for fuel, food, and other commodities. The economy in the Puget Sound area is considerably stronger than the nation as a whole, with analyses showing the region's recent job growth ranking between third- and fifth-highest nationwide, depending on the methodology used. The Seattle area is benefiting from continued strength in the software, biotechnology, aerospace, and construction industries.

Some of this local economic strength reflects decisions made by City government earlier in the decade. Mayor Nickels placed significant emphasis on economic development and job creation when he took office in 2002 and, with subsequent Council approval, the City relaxed development restrictions at Northgate and the University District, encouraged biotechnology and other developments in South Lake Union, revised zoning in the downtown area to encourage housing and commercial development, and is now focusing on transit-oriented development along the Sound Transit light rail line that is scheduled to open in southeast Seattle in 2009. These changes have encouraged construction and have attracted new companies, jobs, and housing to Seattle.

The Mayor is proposing a total 2009 budget of about \$3.96 billion, with the General Fund portion being about \$920 million. The City's budget is stressed by growing costs for health care, salaries, and fuel, and by slower revenue growth due to a sluggish economy. As a result, the budgets for many departments are being cut in 2009, with most of the reductions focused on administration or lower-priority programs. Despite the economic situation, the Mayor's Proposed Budget includes significant additional money for programs addressing the City's priorities, especially public safety, human services, youth violence prevention, transportation, and customer service.

The City's 2008 budget anticipated more difficult economic conditions in 2009 and 2010, and included a wide range of one-time spending that provided flexibility in following years. As it became clear in the spring of 2008 that the City faced a General Fund budget gap for 2009, Mayor Nickels directed that approximately \$5 million in 2008 spending be stopped. Much of this savings came from eliminating one-time budget items. The funds saved as a result will be carried over to help balance the 2009 and 2010 budgets.

The Proposed Budget does not include any general tax increases. It reflects some changes in user fees, notably increases in water rates and solid waste rates to reflect higher capital expenses, general inflation, and new solid waste collections contracts and programs. No changes in City Light rates are proposed. Small adjustments are included for some permits administered by the Department of Planning and Development and user fees charged by the Parks Department. Charges for on-street parking are also proposed to increase.

As noted previously, many of the expenditure reductions in General Fund departments are focused on administrative agencies and management or support positions in line departments. For example, positions are being eliminated in the Mayor's Office, Personnel Department, Department of Executive Administration, Department of Information Technology, Fleets and Facilities Department, and Department of Finance. The Fire Department is eliminating a Deputy Chief and a Lieutenant, while the Police Department is eliminating an Assistant Chief and a variety of non-uniformed positions.

Despite significant budget challenges, the City is maintaining its commitment to adequate reserves and strong financial policies. The Emergency Subfund will have a balance of \$50.8 million in 2009, the maximum allowed under state law. The Revenue Stabilization Account has a balance of \$30.6 million, and will be available in the event the local economy slips into a recession. The City continues to fund reserves for building maintenance, vehicle replacement, and technology systems. The City has maintained its very high bond ratings, including the highest possible ratings on voter-approved debt.

The City of Seattle uses a modified form of a biennial budget. Every other year, the City prepares two one-year budgets. The City Council adopts the first year's budget, in this case for 2009, and endorses the second year's budget. The second year's budget is reviewed in mid-biennium and is adjusted as needed to reflect revenue

Budget Overview

forecasts, economic conditions, and new priorities. For this biennium, there are few changes assumed between the proposed 2009 and 2010 budgets, other than to reflect expected cost increases.

Public Safety

Mayor Nickels has established public safety as the City's highest priority. To this end, the Mayor and City Council have agreed to a plan to add 21 patrol officers per year through 2012. The Proposed Budget follows through on this commitment, which means the Police Department will have 112 more officers in 2010 than it had in 2005. By adding officers, the City will be able to implement the Neighborhood Policing Plan during the upcoming biennium. This plan has already realigned staffing in geographic sectors to reflect current population and calls for police response. The final step in the plan involves changing officers' shifts to provide more staffing on critical days and times.

A variety of capital projects are under way to support the City's public safety programs. Most notable is the voter-approved Fire Facilities and Emergency Response Levy, which provides partial funding to replace or remodel almost all of the City's fire stations and related facilities. Other City funds, notably the Real Estate Excise Tax, cover the remainder of the costs. The Levy program has already produced a new Fire Station 10, which is co-located with the new Fire Alarm Center and the new Emergency Operations Center. The program has also funded two new fireboats and the refit of the "Chief Seattle" fireboat is underway. Twenty-one neighborhood fire station projects will be completed or under development in 2009-2010.

Site analysis is underway for a new North Precinct Police Station, and continued work is funded in this budget. The existing building is too small even for current staffing levels and the expansion of the patrol force will require additional facilities. As an interim measure, the 2009 Budget includes money to lease space adjacent to the station and remodel parts of the facilities to improve efficiency.

Seattle and several other cities are in the early stages of the process to site a jail for people charged with and convicted of misdemeanors. For more than two decades, King County has housed prisoners for cities. However, the County believes it will run out of jail space early in the next decade, and has informed cities it will no longer accept their misdemeanants at that point. A group of cities in northern and eastern King County are working together to site and build a municipal jail for misdemeanor offenders. Money is included in the 2009 budget to continue these efforts.

Human Services

The demand for human services, such as food assistance and emergency shelter, grows during difficult economic times. The City of Seattle devotes a far higher share of its General Fund budget to such programs than any other city in the state. The Mayor's Proposed Budget includes three significant expansions of current services:

- Housing First. The City is a signatory to the 10-Year Plan to End Homelessness in King County. In support of this plan, the City has been providing funds to the Housing First initiative, which provides housing and supporting services to chronically homeless individuals. Approximately 265 units have already been put into service and have proven to dramatically reduce costs for emergency room visits, jail stays, and other public services. The 2009 Budget includes an additional \$1.8 million as the City's share of approximately 40 additional units. The Human Services Department's budget includes an additional \$300,000 in 2009 and \$515,000 in 2010 for services to support Housing First units.
- Shelter. Although the 10-Year Plan envisions the reduction of shelter beds as permanent and transitional housing is created, demand for shelter has increased in the last year. The Proposed Budget adds slightly more than \$1 million in 2009 to expand the City's funding for shelter and day-services programs. This money pays for additional shelter facilities and programs, including a site in the South Lake Union area opened in 2008 and a new emergency program for family shelter. It also covers higher costs for some programs that the City has supported in the past but that cannot stay open without additional City funding.
- Food. The 2008 Budget included a one-time add of \$400,000 to support food programs. This is removed in the 2009 Budget, but an additional \$522,000 is added in 2009 to assist food programs. This brings

Budget Overview

total General Fund support for food assistance to \$2.91 million in 2009, compared with \$2.79 million in 2008. The additional money will be targeted to “bulk buy” programs, which purchase food at low prices and distribute it to food banks, and to delivery of meals to seniors and other people who find it difficult to leave their homes.

Some of these additions are covered by reductions in programs that have a lower priority in the Human Services Department’s Strategic Investment Plan.

Youth Violence Prevention

Mayor Nickels announced the Seattle Youth Violence Prevention Initiative in early September 2008. This initiative recognizes that while crime in Seattle is at a 40-year low, criminal activity by teenage youth has not declined in recent years, and the ready availability of guns has led to several deaths. The initiative will focus new and existing resources in three geographic areas: central, southeast, and southwest Seattle. The program is still in the design phase, but it is expected to include a network in each area that will deliver a wide array of services, including counseling, referrals to job training, and individual and group programming. Staff will perform active outreach to teens in these neighborhoods at greatest risk of perpetrating or being victims of violence. Total funding for the biennium is \$9 million, with \$3.5 million of this total being redirected from existing programs.

Transportation

The City of Seattle has vastly increased funding for transportation projects and maintenance over the last eight years. Much of this is due to “Bridging the Gap,” a program started in 2007 that includes funds from a voter-approved property tax levy, a new commercial parking tax, and a tax on employers for those employees who do not use alternatives to single-occupancy vehicles. The Bridging the Gap program funds a wide range of initiatives, including major capital projects, rehabilitation of bridges, additional transit hours purchased from King County Metro, replacement of traffic signals and signs, street resurfacing, and construction of new bike lanes, trails, and sidewalks. The program is on track to achieve all of its performance goals in 2008.

Completion of the Burke-Gilman Trail has been a longstanding goal for Mayor Nickels. The 2009-2010 Proposed Budget includes money to build the “missing link” in the trail. This money is generated by using City-issued bonds to fund design and construction in the next two years, with the bonds to be repaid by money already committed from Bridging the Gap and King County’s Proposition 2 levy. The same sources of funding will also support further development of the Cheshiahud Lake Union Loop and the Chief Sealth Trail in southeast Seattle.

The 2009-2010 Proposed Budget includes additional money for two major transportation projects, the Alaskan Way Viaduct Replacement and the expansion and rehabilitation of the Spokane Street Viaduct. A decision on the best option for replacing the Alaskan Way Viaduct is expected in late 2008. This budget includes a mix of General Fund, City General Obligation debt, utility funds, and grants to continue the City’s work on project design and utility relocation. The City will implement a parking management strategy and electronic signage to improve access to parking and thus improve traffic flow during construction. The Alaskan Way project also includes continued work to replace the Seawall, including construction of sections to test various options.

Construction on Spokane Street is expected to begin in late 2008. The first phase will build a ramp from eastbound Spokane Street to Fourth Avenue South, which will provide a new option for traffic from West Seattle to downtown during replacement of the Alaskan Way Viaduct. Later phases will widen and strengthen the overhead structure and repave the surface street. This project also is funded with a mix of debt supported by Bridging the Gap revenues, utility funds, and grants.

The commercial parking tax is generating considerably more revenue than was originally expected. This revenue is directed to a variety of programs, but most notably to additional street paving and sidewalk construction. Sidewalk construction is bolstered by an additional \$1.5 million in 2009 and \$2 million in 2010. In total, the Seattle Department of Transportation (SDOT) expects to build about 26 blocks of new sidewalks in 2009 and repave about 25 lane-miles of streets.

Budget Overview

Customer Service

Mayor Nickels launched his customer service initiative in 2007 to improve the way the City interacts with its residents and businesses. The Mayor issued the “Customer Bill of Rights” in September 2008, which lays out expectations for how the City will respond to calls, follow up on requests, and track performance. Several customer service initiatives are under way or have been completed, including improving processes to respond to abandoned vehicles, graffiti, and requests for various types of permits.

This budget reflects the use of the Seattle Public Utilities call center to begin to handle a wider range of calls, and includes support for the call center from the General Fund to cover the appropriate share of costs. The budget also includes a technology project to convert City email and related software to a more effective system and add customer relations improvements.

Utilities

Seattle operates four utilities organized in two departments. Seattle City Light (SCL) provides electrical service to Seattle and surrounding areas. Seattle Public Utilities (SPU) houses three utilities that provide water, solid waste, and drainage and wastewater services. Together, the two departments account for 49% of the City’s overall 2009 budget.

City Light has dramatically improved its financial situation since the West Coast power crisis in 2000 and 2001. The utility’s debt-to-capitalization ratio has been lowered from 85% in 2001 to an estimated 65% in 2008. No rate increase is proposed for 2009 and rates are approximately 12% lower than they were in 2004.

The utility is proposing a significant expansion of its conservation program as part of its 2009 budget. This is a major factor in achieving Mayor Nickels’ goal to reduce the production of greenhouse gases and achieve the goals set out in the Kyoto Protocol. The expanded conservation program is expected to double energy savings over previous plans.

City Light will continue to invest in improved capital facilities and maintenance. The utility started its asset management program in 2008 and will undertake a pole condition inventory starting in 2009. SCL will continue to work with the Department of Information Technology to study the potential of an automated meter network, possibly combined with a citywide broadband system or other communications infrastructure.

SPU will implement new solid waste collection contracts in the spring of 2009. Residents will have three separate services: recycling, organics, and garbage. The major change is to provide weekly collection of organics, which include yard waste and all types of food waste. This program is a key step in reaching the City’s goal to recycle more than 60% of the waste stream.

SPU has several major capital projects underway that continue in the 2009-2010 biennium. The water utility will continue its program to bury reservoirs. The Parks Department has its own funding to plan parks on top of the buried reservoirs in conjunction with SPU’s projects. Covering the reservoirs will add 76 acres of open space. The drainage and wastewater utility will continue design and construction of a detention facility to solve the longstanding flooding problems in the Madison Valley neighborhood. The solid waste utility will continue its program to replace the north and south transfer stations.

General Government Capital Programs

The City has longstanding policies to provide adequate funding to maintain the existing facilities and systems of general government departments, including Parks, Seattle Center, the Library, and Fleets and Facilities. These asset preservation programs are funded mostly from revenues from the Real Estate Excise Tax (REET) that are deposited in the Cumulative Reserve Subfund (CRS). REET is a 0.5% tax on any sale of property within the city. REET revenues grew steadily throughout the decade as the commercial and residential real estate markets soared. REET reached an unprecedented level of \$73 million in 2007, with much of this peak being due to a major commercial real estate portfolio being sold twice during the year.

Budget Overview

The 2008 Adopted Budget expected about \$51 million in REET revenue. However, there have been very few commercial real estate transactions this year and the residential market has slowed significantly, even though the Seattle market has performed far better than in most other metropolitan areas. As a result, the current forecast for 2008 REET is only \$33 million, so the Mayor made mid-year cuts to rebalance the 2008 CRS budget. The forecast used for this budget predicts only modest growth to \$36 million in 2009 and \$43 million in 2010.

These lower revenue figures limit the number and scope of general government capital projects that can be pursued. Mayor Nickels made it a priority to continue spending on regular asset preservation projects, such as roof repairs, safety programs, and projects to reduce utility consumption. The Proposed Budget includes the Mayor's commitment to add one artificial turf field each year to the parks system: Miller Playfield in 2009 and Delridge Playfield in 2010. Fields with artificial turf can be used far more than grass or sand fields in Seattle's climate, and are also less costly to maintain. In addition, the Proposed Budget continues the Mayor's commitment to gradually expand funding for the Green Seattle Partnership, which is improving the health of the city's greenbelts by removing invasive species and improving the health of trees.

Two significant new facilities are supported by debt that is proposed in the 2009 budget. A total of \$10.6 million is proposed to complete acquisition and development of the new Northgate Park. This park will be built on the site of a King County Metro Park and Ride facility that is moving to a new location in the spring of 2009. This project also includes improvements to sidewalks and medians on the adjoining Fifth Avenue Northeast. The 2009 budget includes \$4.5 million to fund design of a new Rainier Beach Community Center as well.

Two major voter-approved capital programs neared completion in 2008. The Libraries for All bond measure replaced or remodeled all the City's libraries and added four new ones. The last facility project, the remodeling of the Magnolia Library, was finished in 2008. The ProParks Levy expires in 2008 and has funded the purchase, development, and rehabilitation of parks and open space throughout the city. Some funds remain to be spent in 2009.

SDOT also receives money from REET. As with other departments, SDOT's 2009 and 2010 REET funding is focused on basic maintenance programs, such as bridge repainting, street resurfacing, and safety programs.

Environmental Protection

The City of Seattle has been a leader in environmental protection for more than three decades. The 2009-2010 Proposed Budget continues this commitment. As noted previously, City Light will expand its energy conservation program and the City's other efforts to reduce greenhouse gases will continue. The Department of Planning and Development and the Office of Sustainability and Environment will continue to lead the "green building" effort, which helps public and private building owners build and remodel facilities in ways that reduce carbon footprints. The City's vehicle fleet is continuing to shift away from oil-based fuels to include hybrid and electric vehicles. City departments are exceeding the 2-for-1 tree replacement policy that is designed to help restore tree cover in the city.

KeyArena Settlement

The National Basketball Association's Seattle Sonics were the prime tenant of KeyArena (formerly the Seattle Center Coliseum) since the team was formed. In October 2006, the team was sold to a group of investors based in Oklahoma City. The new ownership took steps to break its lease at KeyArena so the team could relocate to Oklahoma City. In August 2008, the City and the ownership group settled the resulting litigation. The settlement provided a \$45 million payment to the City in exchange for the team being able to void the last two years of its lease. The City will receive an additional \$30 million in five years if the state government has provided a revenue source for the proposed remodeling of KeyArena and if no NBA team has started play in Seattle by that time.

Mayor Nickels sent legislation to the City Council in September 2008 proposing the following uses of the settlement funds:

Budget Overview

- \$34.2 million to defease the existing City debt related to KeyArena. These funds would be placed in escrow to make the remaining principal and interest payments on these bonds. This would eliminate the debt used to pay for the remodel of KeyArena in 1994.
- \$2.8 million to pay legal fees incurred during the City's litigation with the team.
- \$1.4 million to cover General Fund revenue losses in 2008. This reflects the amount of money the General Fund was projected to receive in the fourth quarter of 2008 from Sonics-related revenues.
- \$500,000 to offset revenue losses at Seattle Center in 2009. The late departure of the Sonics meant that the Center did not have the opportunity to book replacement events on many dates. No funds are provided for 2010 because the Center should have time to book events into the building.
- \$2.3 million for capital improvements to KeyArena. The basic structure of KeyArena was built for the Seattle World's Fair in 1962, and the building was extensively remodeled in 1994. As the facility ages, investment in asset preservation projects and new technologies is needed. This money will be spread over the 2008-2010 period.
- \$2.3 million for site improvements at the former Fun Forest location. The Fun Forest amusement park will close at the end of 2009. The Seattle Center Century 21 Master Plan has an ambitious design to reuse this space, but funding will not be available until mid-2011 at the earliest. The money from the Sonics settlement will support site clearing and interim facilities for this space. To the extent possible, the interim improvements will be designed to fit into the Century 21 plan.
- \$1.5 million for the Theater Commons development. The Theater Commons is a long-envisioned project to improve open spaces in the northwest portion of the Seattle Center campus. It is included in the Century 21 plan. The City needs to proceed with the project in the next biennium or it will lose a substantial grant for the project.

Many of these transactions will occur in 2008 and thus are not shown in this budget. The funds related to Seattle Center's operations and capital projects are appropriated in the 2009 and 2010 budgets.

Race and Social Justice

Mayor Nickels continues to emphasize his Race and Social Justice Initiative, which is intended to assure that all Seattle residents have access to services. The 2009-2010 Proposed Budget includes several new programs focused on immigrants and communities of color. For example, the budget for the Department of Neighborhoods includes \$40,000 to help pay for translations of important City documents into languages commonly spoken by immigrants, plus \$50,000 to support a Hispanic Information Center/Centro de Información Hispano in the South Park neighborhood.

In addition to these specific initiatives, the overall approach to developing the 2009-2010 Proposed Budget used a race and social justice "filter," which helped staff and decision makers consider potential race and social justice implications of proposals. Final budget decisions were heavily influenced by these considerations to make sure all communities were treated fairly in the budget process.

Looking to the Future

The United States economy has entered a period of considerable uncertainty and a quick recovery appears unlikely. So far, the regional economy continues to grow, albeit at a rate far lower than seen over the four previous years. The 2009-2010 Proposed Budget has absorbed significant cost increases for salaries, benefits, fuel, and construction materials. It is likely to be sustainable if economic growth returns to moderate levels. The greatest challenge for the 2011-2012 biennium is likely to be the cost of the new public safety capital facilities. If the debt service on these facilities needs to be absorbed by the General Fund, cuts in other spending may be needed.

Summary Tables

RESOURCES SUMMARY BY SOURCE (in thousands of dollars)*

TOTAL CITY RESOURCES

Revenue Source	2007 Actual	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Taxes, Levies & Bonds	1,244,355	1,133,548	1,172,417	1,293,955	1,189,172
Licenses, Permits, Fines & Fees	143,963	157,547	125,913	146,240	151,975
Interest Earnings	158,761	153,797	144,258	165,095	190,704
Revenue from Other Public Entities	121,631	128,109	128,797	180,828	217,957
Service Charges & Reimbursements	932,218	954,566	971,889	1,035,177	1,061,823
All Else	800,422	836,586	814,063	933,541	945,360
Total: Revenue & Other Financing Sources	\$3,401,350	\$3,364,154	\$3,357,337	\$3,754,836	\$3,756,990
Interfund Transfers	265,031	258,694	268,890	372,025	372,415
Use of (Contribution To) Fund Balance	70,702	168,796	251,857	137,415	184,821
Total, City Resources	\$3,737,083	\$3,791,644	\$3,878,085	\$4,264,276	\$4,314,227

*Totals may not add due to rounding.

Summary Tables

EXPENDITURE SUMMARY

(in thousands of dollars)

Department	2008 Adopted		2009 Proposed		2010 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Arts, Culture & Recreation						
Office of Arts and Cultural Affairs	3,256	7,910	2,942	7,554	2,674	7,340
The Seattle Public Library	48,085	50,307	48,938	50,519	50,801	52,443
Department of Parks and Recreation ⁽¹⁾⁽²⁾	77,967	131,976	87,736	148,839	91,519	138,753
2000 Parks Levy Fund	4,985	14,561	0	0	0	0
Seattle Center	14,995	35,978	15,371	40,405	15,911	40,051
SubTotal	149,288	240,732	154,987	247,318	160,905	238,587
Health & Human Services						
Community Development Block Grant	0	14,489	0	13,836	0	14,015
Educational and Developmental Services Levy	0	17,941	0	17,563	0	17,972
Human Services Department	52,056	116,483	52,539	131,956	54,405	144,798
SubTotal	52,056	148,913	52,539	163,355	54,405	176,785
Neighborhoods & Development						
Office of Economic Development	7,629	7,629	6,704	6,704	6,908	6,908
Office of Housing	6,620	43,803	4,196	46,771	1,456	41,432
Department of Neighborhoods	8,690	8,690	9,037	9,037	9,362	9,362
Neighborhood Matching Subfund	3,666	3,796	3,689	4,024	3,811	4,149
Department of Planning and Development	10,880	67,432	10,355	67,590	10,929	69,961
SubTotal	37,485	131,350	33,981	134,125	32,466	131,813
Public Safety						
Criminal Justice Contracted Services	22,380	22,380	23,013	23,013	24,235	24,235
Fire Facilities Fund	0	2,377	0	16,148	0	-2,832
Firemen's Pension	19,309	20,190	20,317	21,197	21,253	22,155
Law Department	17,766	17,766	18,060	18,060	18,747	18,747
Police Relief and Pension	18,500	19,036	20,231	20,406	21,187	21,362
Public Safety Civil Service Commission	142	142	143	143	149	149
Seattle Fire Department	147,217	147,217	151,643	151,643	157,178	157,178
Seattle Municipal Court	25,833	25,833	27,015	27,015	28,034	28,034
Seattle Police Department	216,681	216,681	233,493	233,493	247,675	247,675
SubTotal	467,826	471,621	493,915	511,118	518,458	516,703
Utilities & Transportation						
Seattle City Light	0	1,014,131	0	1,065,064	0	1,109,282
Seattle Transportation	48,946	205,667	45,355	344,649	45,153	341,430
Seattle Public Utilities	1,124	676,396	1,317	823,869	1,351	888,071
SubTotal	50,070	1,896,194	46,672	2,233,582	46,504	2,338,783

Summary Tables

Department	2008 Adopted		2009 Proposed		2010 Proposed	
	General Subfund	Total Funds	General Subfund	Total Funds	General Subfund	Total Funds
Administration						
Office of City Auditor	1,114	1,114	1,244	1,244	1,292	1,292
Seattle Office for Civil Rights	2,224	2,224	2,336	2,336	2,424	2,424
Civil Service Commission	210	210	223	223	232	232
Employees' Retirement System	0	9,476	0	10,735	0	11,937
Ethics and Elections Commission	625	625	668	668	693	693
Department of Executive Administration	33,280	33,280	34,148	34,148	35,724	35,724
Department of Finance	5,079	5,079	5,275	5,275	5,498	5,498
Finance General	52,226	52,226	32,405	32,405	30,211	30,211
Fleets and Facilities Department ⁽²⁾	5,596	144,702	1,073	134,721	3,933	145,333
Office of Hearing Examiner	543	543	581	581	605	605
Department of Information Technology	5,083	55,954	3,357	58,664	3,389	58,883
Office of Intergovernmental Relations	2,116	2,116	2,335	2,335	2,398	2,398
Legislative Department	11,863	11,863	12,397	12,397	12,899	12,899
Office of the Mayor	2,994	2,994	3,049	3,049	3,167	3,167
Personnel Department	12,673	12,673	12,534	12,534	12,999	12,999
Personnel Compensation Trust Subfunds	0	148,715	0	155,499	0	172,284
Office of Policy and Management	2,601	2,601	2,880	2,880	2,766	2,766
Office of Sustainability and Environment	1,441	1,441	1,548	1,548	1,599	1,599
SubTotal	139,668	487,836	116,054	471,243	119,828	500,943
Funds, Subfunds and Other						
Judgment/Claims Subfund	1,379	19,000	1,319	25,319	1,319	18,819
Parking Garage Fund	0	7,420	0	7,161	0	7,475
Cumulative Reserve Subfund ⁽⁴⁾	6,166	54,948	0	37,858	0	37,487
Emergency Subfund	3,197	3,197	7,636	7,636	3,049	3,049
Bonds Debt Service ⁽³⁾	18,551	39,864	12,566	32,813	15,470	32,538
SubTotal	29,293	124,429	21,520	110,786	19,838	99,367
Grand Total	925,687	3,501,076	919,668	3,871,527	952,404	4,002,981

*Totals may not add due to rounding.

Notes:

- (1) General Subfund figures for the Department of Parks and Recreation reflect both the direct subsidy from the General Subfund and Charter revenues.
- (2) Includes General Subfund subsidy to Capital Improvement Projects.
- (3) The amounts in the "Total Funds" column reflect the combination of the General Subfund Limited Tax General Obligation (LTGO) bond debt obligation and the Unlimited Tax General Obligation (UTGO) bond debt obligation. Resources to pay LTGO debt payments from non-General Subfund sources are appropriated directly in operating funds.
- (4) This amount does not include the Cumulative Reserve Subfund-supported appropriations for Seattle Department of Transportation (SDOT) because they are included in the SDOT appropriations.

City Revenue Sources

City Revenue Sources and Fund Accounting System

The City of Seattle spends approximately \$4 billion annually on services and programs for Seattle residents. State law authorizes the City to raise revenues to support these expenditures. There are four main sources of revenues. First, taxes, license fees, and fines support activities typically associated with City government, such as police and fire services, parks, and libraries. Second, certain City activities are partially or completely supported by fees for services, regulatory fees, or dedicated property tax levies. Examples of City activities funded in whole or in part with fees include certain facilities at the Seattle Center, recreational facilities, and building inspections. Third, City utility services (electricity, water, drainage and wastewater, and solid waste) are supported by charges to customers for services provided. Finally, grant revenues from private, state or federal agencies support a variety of City services, including social services, street and bridge repair, and targeted police services.

The City accounts for all revenues and expenditures within a system of accounting entities called “funds” or “subfunds.” The City maintains dozens of funds and subfunds. The use of multiple funds is necessary to ensure compliance with state budget and accounting rules, and is desirable to promote accountability for specific projects or activities. For example, the City of Seattle has a legal obligation to ensure revenues from utility use charges are spent on costs specifically associated with providing utility services. As a result, each of the City-operated utilities has its own operating fund. For similar reasons expenditures of revenues from the City’s Families and Education Property Tax Levy are accounted for in the Educational and Development Services Fund. As a matter of policy, several City departments have separate funds or subfunds. For example, the operating revenues and expenditures for the City’s parks are accounted for in the Park and Recreation Fund. The City also maintains separate funds for debt service and capital projects, as well as pension trust funds, including the Employees’ Retirement Fund, the Firefighters Pension Fund, and the Police Relief and Pension Fund. The City holds these funds in a trustee capacity, or as an agent, for current and former City employees.

The City’s primary operating fund is the General Fund. The majority of resources for services typically associated with city government, such as police, fire, libraries, and parks, are received into and spent from one of two subfunds of the City’s General Fund: the General Subfund for operating resources and the Cumulative Reserve Subfund for capital resources.

All City revenue sources are directly or indirectly affected by the performance of the local, regional, national, and even international economies. For example, revenue collections from sales, business and occupation, and utility taxes, which together account for 56.0% of General Subfund revenue, fluctuate significantly as economic conditions affecting personal income, construction, wholesale and retail sales, and other factors in the Puget Sound region, change. The following sections describe the current outlook for the local and national economies, and present greater detail on forecasts for revenues supporting the General Subfund, Cumulative Reserve Subfund, and the Transportation Fund.

The National and Local Economy – August 2008

National Economic Conditions and Outlook

The housing bubble has dominated the economic landscape since the 2001 recession. The collapse of the high-tech and stock market booms of the late 1990s pushed the country into recession in early 2001. To soften the downturn and spur a recovery, the Federal Reserve cut interest rates sharply during 2001 and continued cutting until 2003, when rates hit bottom at 1.0%. These extremely low interest rates stimulated the housing market by enabling buyers to afford larger mortgages. As housing became more affordable, home sales increased, home ownership rose to record levels, and prices moved upward due to increased demand. Lenders further stimulated demand by introducing a variety of creative mortgage instruments that made it possible for many people to obtain home financing who previously would not have qualified for a loan due to poor credit histories or low incomes. Finally, the housing market received a further boost as many Americans decided that real estate was a more attractive investment than the stock market.

Revenue Overview

Between 2000 and 2006, U.S. home prices increased by 80.6% according to the Case-Shiller national home price index. During this same period, median household income grew by 14.8%. Low interest rates alone were not sufficient to enable home prices to grow so much faster than incomes. More important were mortgage practices and instruments that enabled people to purchase homes that they really couldn't afford. These included loans with zero down payments, loans with low initial monthly payments that reset to higher payments 2-5 years in the future, interest only and negative amortization loans, and loans made without verifying a buyer's income.

Aggressive lending and borrowing practices created conditions that were sustainable only if home prices kept rising. Rising prices allow owners of homes they cannot afford to sell or re-finance their mortgages if they reach a point where they can no longer meet their mortgage payments, such as when low initial monthly payments reset to a higher level. Rising prices protect lenders and investors because if a borrower defaults the house is worth more than the loan outstanding.

As the housing market boomed, it stimulated growth in industries involved in residential construction, the financing and sale of residential properties, and the sale of home furnishings, appliances, and building materials. In addition, rising home values supported an expansion of consumer spending via the wealth effect. When home values rise household wealth increases, and when people feel wealthier they tend to save less and spend more of their current income. Rising home values also create an opportunity for home owners to extract some of the equity in their homes through home equity borrowing or cash-out refinancing. Home equity extraction rose sharply following the 2001 recession, reaching an estimated 8% of disposable income in 2005 before peaking in the third quarter of 2006.

In June 2004, the Federal Reserve began increasing interest rates. The Fed raised the federal funds target rate by 0.25% at each of its meetings until it reached 5.25% in June 2006. Rising interest rates pushed up mortgage rates which, along with rapidly escalating house prices, caused housing affordability to decline. With affordability declining, the national housing market reached its peak in late 2005 through early 2006, and has been on the decline since then.

The deflation of the housing bubble precipitated the credit crisis. Mortgage brokers would not have been able to issue high risk loans without a market for those loans. Securitization provided that market. Mortgages were sliced into different segments depending on their level of risk and then bundled into securities and sold to investors all over the world. Many of the investors purchasing the securities were highly leveraged, which means they paid for the securities largely with borrowed money.

When housing prices stopped rising, many homeowners were no longer able to sell their homes for a profit or tap rising home values to refinance mortgages they couldn't afford. Consequently, many of them were forced into default, and eventually foreclosure. This led to a decline in the value of the securities that contained the problem loans. However, because of the complexity of the securitization process, it was difficult to determine the location of the bad loans and, consequently, to accurately determine the value of the mortgage backed securities. Because of this uncertainty, banks became wary of lending to one another and began hoarding cash instead of lending it.

Fearing that the financial system would freeze up, the Federal Reserve moved aggressively to restore liquidity. The Fed aggressively lowered interest rates, allowed securities firms to borrow from the Fed on the same terms as banks, and engineered a bail-out of Bear Stearns. In July, Congress passed a broad housing bill that provided incentives for new home buyers, expanded federal support for Fannie Mae and Freddie Mac, the federally chartered enterprises that own or guarantee half of the nation's mortgages, and provided up to \$300 billion for FHA-insured mortgages to help cashed strapped borrowers refinance into more affordable loans.

The U.S. economy has been in near-recession conditions since the fourth quarter of 2007. The housing downturn and credit crisis have slowed the economy to the point where economists are evenly divided over whether the country is in recession or not. The housing downturn has caused a major contraction in residential construction and a drop in the sale of items that new home buyers often purchase, such as furniture and appliances. Also, falling prices have led to a sharp drop in home equity withdrawal and home equity borrowing,

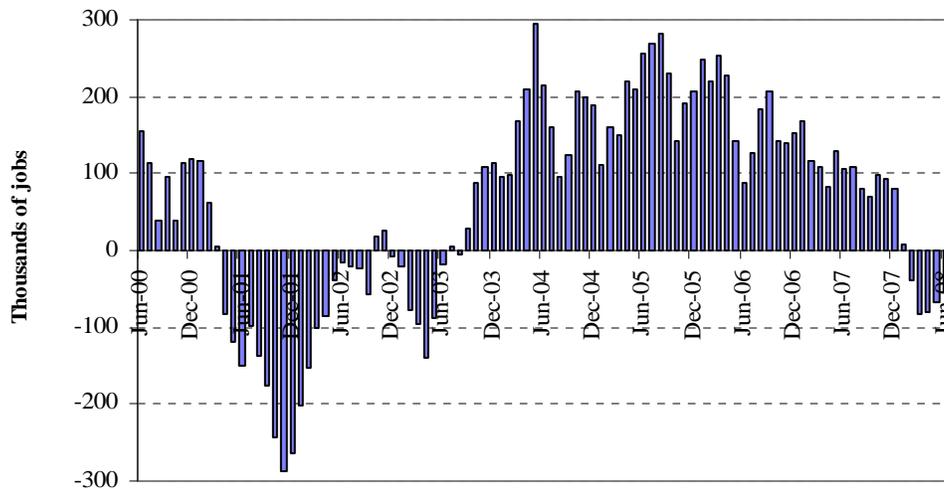
Revenue Overview

reducing consumers' cash flow and restraining their ability to spend. The economy has also been hit by a sharp rise in food and energy prices, which helped to push inflation to its highest level in 17 years in July and consumer sentiment to its lowest level in 28 years in June.

Partially offsetting all of the pressures on the economy has been over \$100 billion in tax rebate checks that the federal government mailed between April and July, thus providing a lift to spending during the summer. Another support for the economy has been strong export growth, which has benefited from a weak U.S. dollar.

The economy's weakness is reflected in recent labor market statistics. Following nearly 4½ years of growth, U.S. employment peaked in December 2007 and has since declined for 7 months in a row, resulting in a loss of 463,000 jobs by July 2008 (see Figure 1). With employment declining, the unemployment rate has risen to 5.7% from a low of 4.4% in March 2007.

Figure 1. Monthly Change in U.S. Employment*



*3 month moving average. Source: U.S. Bureau of Labor Statistics.

The recovery will not begin until housing turns around. Through the second quarter of 2008, home prices had declined more than 18% from their peak in 2006 Q2 according to the Case-Shiller U.S. housing price index. Falling prices have made housing significantly more affordable, which has begun to entice buyers back into the market. On the supply side, the inventory of homes for sale is at a very high level, but it appears to have leveled off in recent months. Economy.com estimates there are about 1 million excess housing units sitting on the market. Although a sharp cutback in housing construction has helped to reduce the number of homes for sale, this has been offset by the large number of distressed and foreclosed properties coming on to the market. The market needs to work off its excess inventory of unsold homes before prices will stop falling and conditions return to relative normalcy.

The housing market is expected to hit bottom in early to mid-2009, but it is likely to take another year before prices begin to rise again according to Economy.com. Credit conditions won't return to normal until the housing decline ends and it is possible to determine the value of mortgage backed securities.

In the short-term, the boost the economy received from the government's fiscal stimulus package should continue to support spending into the 3rd quarter before fading. Consequently, Global Insight predicts that GDP growth in 3rd quarter 2008 will be 1.5%, but then will turn negative for two quarters, dropping to -0.7% in 4th quarter and -0.4% in the 1st quarter of 2009. Then, with housing no longer a major drag on the economy, Global Insight expects GDP growth to rise into the 2% - 3% range for the final three quarters of 2009.

Revenue Overview

As is typical during downturns, risks to the forecast lie mostly on the downside. If the housing downturn is deeper than expected, which is possible given the unprecedented scale of the housing boom, the current economic downturn will be either deeper or more prolonged than forecasters anticipate. Other threats to the forecast include another spike in oil prices, a significant slowdown in economic growth in the rest of the world, or continued turmoil in the financial markets.

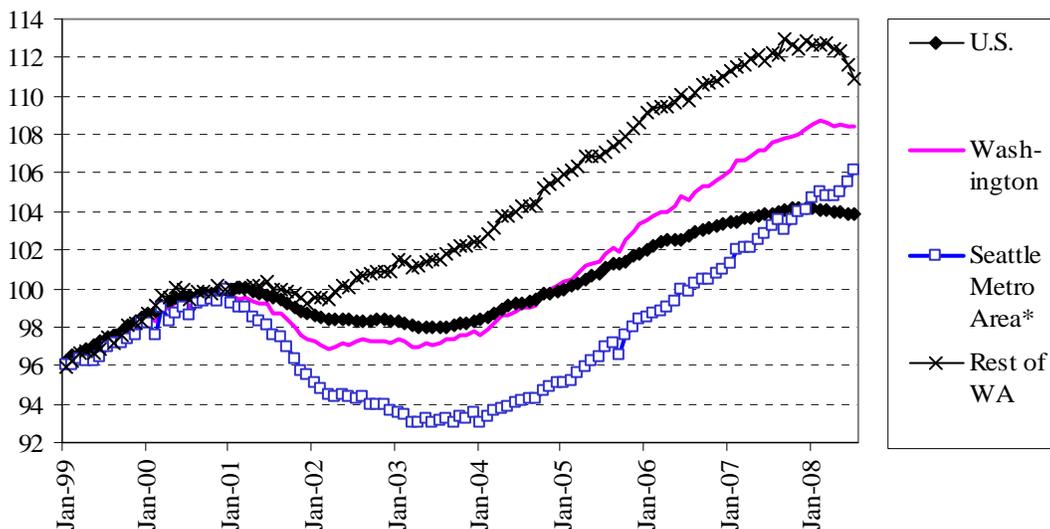
Puget Sound Region Economic Conditions and Outlook

The region is healthier than the state and the nation, but the local economy is slowing. The Puget Sound region suffered more from the 2001 recession than almost any region in the nation because of its concentration of high-tech firms, which were hammered by the deflation of the stock market bubble, and the impact on Boeing of the September 11 terrorist attacks. The sharp drop in air travel that followed September 11 forced Boeing to sharply reduce its production levels, which led to the elimination of 27,200 of its Washington state jobs over the next 2¾ years.

During the recession, the region lost 99,500 jobs, a 7.0% decline, between December 2000 and June 2003. The economy improved steadily in 2004 and 2005 and then settled into a 2½ year period of consistently strong growth, with employment gains averaging 3.2% between 2005 Q4 and 2008 Q1. However, employment is beginning to show signs of slowing. Year-over-year growth dropped to 2.6% in 2008 Q2, but more telling is that the quarter-to-quarter annualized growth rate computed with seasonally adjusted data fell to 1.1% in Q2, the weakest reading since 2004 Q1.

Although employment in the Seattle area is slowing, the region’s economy looks a lot healthier than the nation’s or the state’s. U.S. employment has been falling slowly during 2008 and Washington employment has been flat since January 2008 (see Figure 2). Growth in the Seattle metro area has been offset by a drop in employment in the rest of the state.

Figure 2. Employment: December 2000 = 100



*King & Snohomish Counties.

Data are seasonally adjusted non-agricultural wage & salary employment.

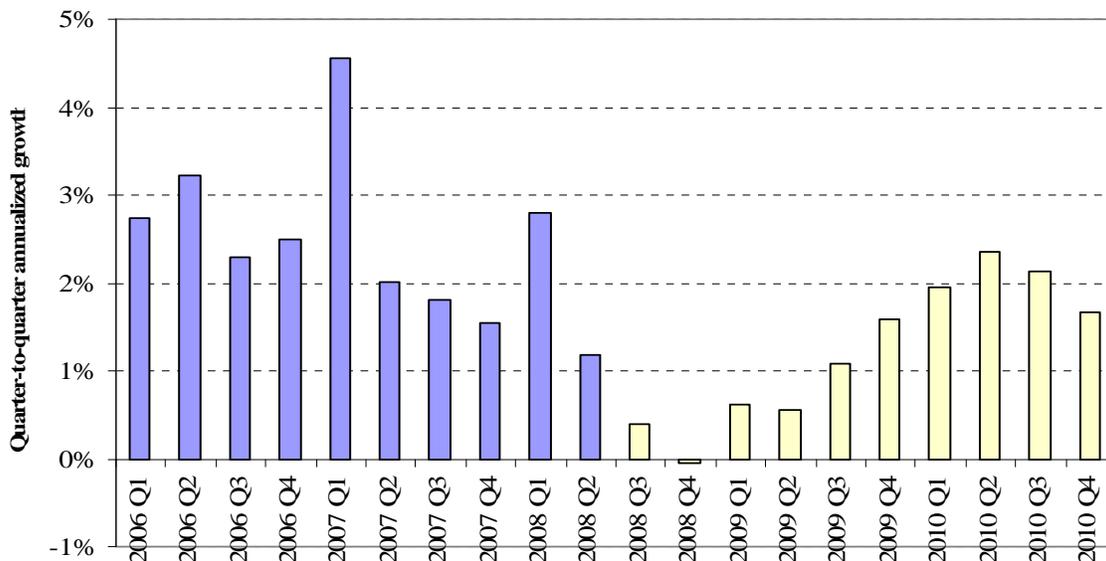
Revenue Overview

Contributing to the region's health has been steady growth at both Boeing and Microsoft. Boeing is sitting on a record order backlog after booking over 1,000 orders for new planes in each of the past three years. Boeing has added 23,900 jobs since June 2004 to support increased production rates for existing models and to conduct research and development activity for and begin production of its popular new 787 model. Microsoft has added an average of more than 2,000 employees per year in the region since the beginning of the decade. To house its expanding workforce, Microsoft is expanding its Redmond campus, has leased enough space in Bellevue to house more than 7,500 workers, and is looking at space in downtown Seattle. Other sources of growth in the local economy include professional & business services and hospitals, both of which have a strong presence in Seattle, and restaurants and drinking places.

The Puget Sound Region has not been immune from the effects of the housing downturn, but its impact has been much less severe here than in many parts of the nation. In part this is because a long and deep local recession in the early part of the decade helped to keep housing prices somewhat under control, though local housing prices still increased at a faster pace than incomes. Home prices in the region peaked in July 2007, and have fallen by 7.3% since then according to the Case-Shiller housing price index. This compares to an 18.8% drop for the Case-Shiller 20 city index. A relatively modest local housing price decline along with a strong economy has kept local default and foreclosure rates well below national levels. The healthy economy has also prevented a steep falloff in housing construction, but the volume of home sales has fallen sharply from the very high levels attained in 2004-06.

The region is expected to avoid recession, but not by much. A recessionary national economy, high energy and food prices, tight credit, and a housing downturn will slow the region's economy significantly over the next 12 months, but not enough to push it into recession according to the Puget Sound Economic Forecaster. Employment growth is expected to be barely positive, posting a 0.4% average annual growth rate for the four quarters beginning in 2008 Q3 (see Figure 3). Growth will pick up in the second half of 2009, but the recovery will be a relatively weak one, in part because aerospace employment is expected to stop growing in 2009.

Figure 3. Puget Sound Region Employment Growth



Note: data have been seasonally adjusted.

Source: Puget Sound Economic Forecaster.

Consumer Price Inflation

Inflation reached a 17 year high in mid-2008. The 2001 national recession and the subsequent weak recovery helped to bring U.S. inflation down to its lowest level since the early 1960s. However, after falling to a 1.6% rate during 2002, inflation has experienced a relatively steady rise since then. The main factor driving this rise has been energy prices, which have been climbing consistently since early 2002, with the exception of a drop in late 2006 and early 2007. Since early 2007 rising energy prices have been joined by rising food prices. In July 2008, the U.S. CPI-U reached 5.6%, measured on a year-over-year basis, its highest level in 17 years.

Due to the severity of the local 2001-03 recession, Seattle area inflation, which was higher than national inflation in every year but one between 1990 and 2002, dropped below U.S. inflation beginning in late 2002 and remained lower until mid-2006. However, inflation has picked up as the regional economy has improved, and since June 2006 local inflation has been running higher than national inflation. The upturn in local inflation has been driven by rising energy and food prices as well as a high rate of housing inflation. In June, the Seattle CPI-U posted a 5.8% year-over-year gain, its biggest increase since 1991. The Seattle CPI-W, which is more heavily influenced by energy prices than the CPI-U, was up 6.2% in June.

Inflation is expected to peak in mid-2008, then moderate as we move into 2009 and 2010. Prices for oil and many other commodities peaked in early July and have fallen steeply since then. For example, the price of oil dropped from a peak of over \$145 per barrel in early July to the \$115 range by mid-August. Key to the oil price drop has been a decline in U.S. demand due to its weak economy. With economies elsewhere in the world weakening, downward pressure on prices for oil and other commodities will continue. Local economists expect Seattle area inflation to continue to outpace national inflation because the region is expected to continue to grow faster than the nation.

Figure 4 presents historical data and forecasts of inflation for the U.S. and Seattle metropolitan area through 2010. The forecasts are for the CPI-W, which measures price changes for urban wage and clerical workers (the CPI-U measures price changes for all urban consumers). The specific growth rate measures shown in Figure 4 are used as the bases of cost-of-living adjustments in City of Seattle wage agreements.

Figure 4. Consumer Price Index Forecast

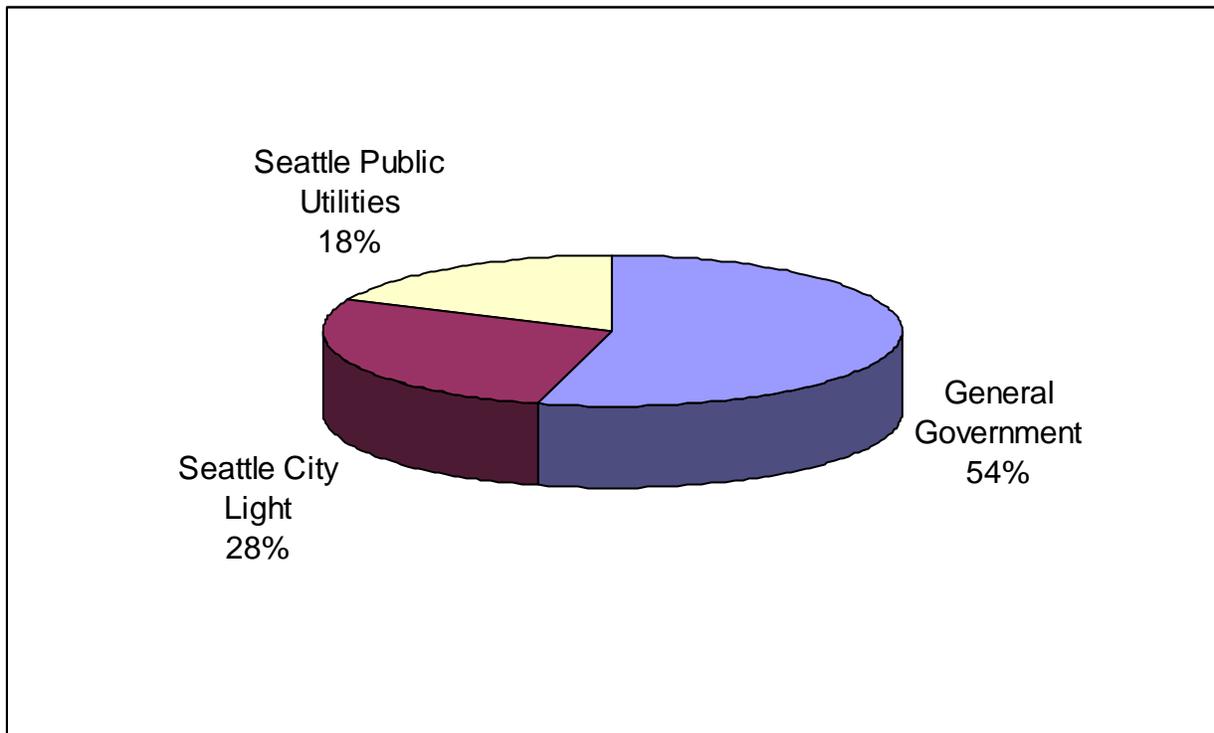
	U.S. CPI-W (June-June growth rate)	Seattle CPI-W (June-June growth rate)	Seattle CPI-W (growth rate for 12 months ending in June)
2007 (actual)	2.7%	3.3%	3.8%
2008 (actual)	5.6%	6.2%	4.5%
2009	2.6%	2.8%	3.6%
2010	2.3%	2.5%	2.5%

The first two forecasts in Figure 4 measure the change in consumer prices from June of one year to June of the following year. These changes are for the U.S. and the Seattle metropolitan area, respectively. The third forecast measures the growth rate of the Seattle CPI-W over a one year period ending in June (i.e., July – June). Because the Seattle CPI is published on a bimonthly basis, this growth rate reflects the average rate of inflation for August, October and December of one year and February, April and June of the following year.

City Revenues

The City of Seattle projects total revenues of approximately \$3.9 billion in 2008. As Figure 5 shows, approximately 46 percent of these revenues are associated with the City's utility services, Seattle City Light and Seattle Public Utilities' Water, Drainage and Wastewater, and Solid Waste divisions. The remaining 54 percent are associated with general government services, such as police, fire, parks, and libraries, and proceeds from bond sales. The following sections describe forecasts for revenue supporting the City's primary operating subfund, the General Subfund, its primary capital subfund, the Cumulative Reserve Subfund, as well as specific revenues supporting the City's Bridging the Gap Transportation program in the Transportation Fund.

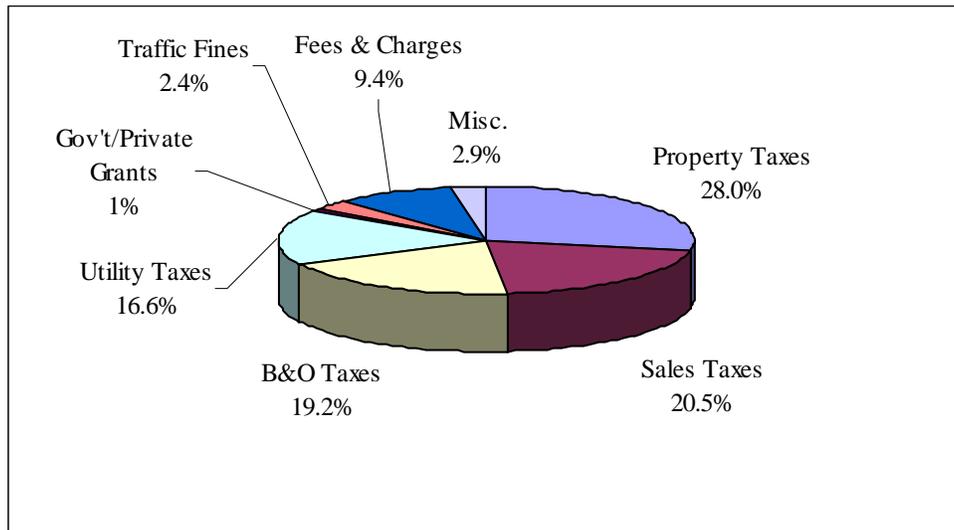
Figure 5. Total City Revenue by Use – 2008 Revised \$3.88 Billion



General Subfund Revenue Forecasts

Expenses assigned to the General Subfund are supported primarily by taxes. As Figure 6 illustrates, the most significant revenue source is the property tax, which accounts for 28%, followed by sales taxes and the Business and Occupation (B&O) tax.

Figure 6. 2008-Revised General Subfund Revenue Forecast by Source - \$853.8M



Revenue Overview

General Subfund revenue is projected to total \$853.8 million in 2008 and grow by 2.9% annually to \$878.1 million in 2009 and \$903.4 million in 2010.

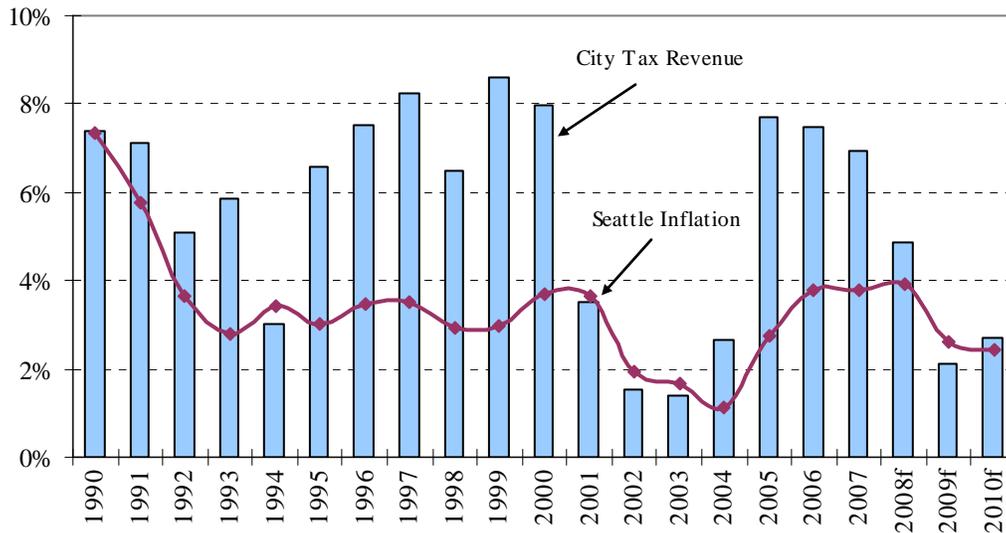
As illustrated in Figure 7, tax revenues grew by a robust 7.4% in 2007 and are forecasted to grow by 4.5% in 2008 then slow to 2.1% and 2.7% in 2009 and 2010, respectively. The Figure shows that 2009 will be the first year since the 2001 recession and fifth time since 1990 where tax revenue growth will be less than inflation as measured by the Seattle Consumer Price Index (Seattle CPI).

Relatively low growth in tax revenue results primarily from the impact of flagging construction and consumer activity on the B&O and sales taxes. Taxable sales from construction activity are forecast to fall 20% during the biennium; a slightly greater contraction than the city experienced during the recession earlier this decade. As a result, sales tax receipts will have negative growth in 2009, and rebound only slightly in 2010.

Offsetting low sales and B&O tax growth are sizable increases in utility tax revenues, especially on utilities operated by the Seattle Public Utilities (SPU). Revenues from utility taxes for these services grow because the 2009-2010 Proposed Budget includes increases to rates charged to drainage, wastewater, water and solid waste services. Because of these rate increases, 2009 tax revenues from drainage and wastewater taxes are forecast to grow by 13.3%. Water tax revenues are expected to grow by 18.1% for 2009 and 6.4% in 2010. Solid Waste tax revenues are forecast to grow by 19.8% and 12.5% for 2009 and 2010, respectively.

Revenue Overview

Figure 7. City of Seattle Tax Revenue Growth, 1990-2010



Prices for natural gas remain volatile, and reached an all-time high in early summer 2008. While prices have declined since then, the revenue forecast for the natural gas utility tax is substantially higher for 2008 than was published in the 2008 Adopted Budget. Also the telecom sector is doing well with stable growth in the cable utility tax and strong growth in tax receipts from wireless telephone services.

Revenue from on-street parking is projected to increase as the City embarks on a program to set the price of parking more flexibly across different parts of the city to help achieve parking management goals. Also, in an effort to improve safety at intersections, the City installed 6 red light cameras in 2006 and 24 more throughout the City in 2008. Forecasts for revenues from new “red-light camera” ticketing technology at 24 intersections has been reduced from \$3.6 million to \$1.5 million, due to delays in installation of the new cameras and data indicating decreased citation volumes where they have been installed. The 2009 and 2010 forecast for this revenue stream is \$5.0 million and \$3.9 million, respectively.

While tax and fee revenue in 2008 has shown modest growth from many sectors of the economy, the risks to the City’s general government revenue forecasts are clearly on the downside. The most important risk is the potential impact on the region’s employers and households from instability in the nation’s financial markets. Not only might these problems lead to reductions in employment at local financial services firms, financial market problems could severely impact other sectors of the economy as well as local consumers’ ability to purchase goods and services.

A second significant risk is from the decline in real estate markets. Real estate activity, both construction and transactions, is an important part of many of the City’s tax revenues. Declining sales of real estate properties have had a significant impact on real estate excise taxes. While construction activity continues to grow, sales of commercial property are radically below last years’ levels, perhaps a signal for substantially less construction activity in the immediate future. Lower construction activity affects sales, B&O, and property taxes, as well as several City-levied fees.

Figure 8 shows General Subfund actual revenues for 2007, adopted and revised revenues for 2008, as well as estimates for 2009 and 2010. A more detailed account of the City’s revenue forecast is found in the General Subfund section of this document.

Revenue Overview

Figure 8. General Subfund Revenue, 2007 – 2010⁽¹⁾
(in thousands of dollars)

Revenue Source	2007 Actual	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
General Property Tax ⁽²⁾	196,918	200,685	202,878	207,311	212,607
Property Tax - Medic One Levy	21,644	33,793	35,868	36,764	37,684
Retail Sales Tax	154,695	157,951	160,373	159,610	161,142
Retail Sales Tax - Criminal Justice Levy	14,409	14,868	14,626	14,701	14,974
B&O Tax (90%) ⁽³⁾	161,567	161,471	164,196	167,694	174,562
Utilities Business Tax - Telephone (90%)	28,924	27,590	29,665	29,214	29,116
Utilities Business Tax - City Light (90%)	31,845	30,231	32,000	31,430	31,938
Utilities Business Tax - SWU & priv.garb. (90%)	9,134	9,880	9,775	11,708	13,170
Utilities Business Tax - City Water (90%)	16,706	17,103	17,355	20,501	21,819
Utilities Business Tax - DWU (90%)	21,319	23,352	23,139	26,217	28,112
Utilities Business Tax - Natural Gas (90%)	14,892	14,068	15,463	16,098	15,931
Utilities Business Tax - Other Private (90%)	13,376	13,184	14,296	14,802	15,175
Other Tax	7,798	7,097	7,005	6,026	6,133
Admission Tax	5,274	7,878	5,880	5,830	5,830
Total Taxes	698,501	719,151	732,518	747,906	768,193
Licenses and Permits	14,720	12,455	12,800	12,957	13,008
Parking Meters/Meter Hoods	18,706	19,666	20,300	23,846	26,721
Court Fines (90%)	18,643	20,480	20,163	23,996	23,252
Interest Income	9,671	10,764	5,914	4,884	6,400
Revenue from Other Public Entities ⁽⁴⁾	17,509	7,199	9,502	9,770	9,885
Service Charges & Reimbursements	48,828	47,169	47,078	51,232	53,189
Total: Revenue and Other Financing Sources	826,579	836,884	848,275	874,591	900,647
All Else	3,195	1,321	1,116	1,374	1,874
Interfund Transfers	1,833	1,119	2,362	2,118	860
KeyArena Revenues ⁽⁵⁾	3,174	3,617	2,057	0	0
Total, General Subfund	834,781	842,942	853,810	878,083	903,381

NOTES:

- (1) The City Charter requires that 10% of certain City revenues are deposited into the Park and Recreation Fund. These revenues are noted by the 90% figures above. This requirement also applies to certain license revenues.
- (2) Includes property tax levied for the Firemen's Pension Fund per RCW 41.16.060.
- (3) The 2008 Adopted figure for B&O tax includes the implementation of the Square Footage Business Tax.
- (4) Included in 2007 Actual figures are the pass-through revenues that are not appropriated in adopted budgets.
- (5) Certain revenues associated with KeyArena to pay for debt service will no longer accrue to the General Subfund as result of the Sonics' relocation.

Property Tax

Property tax is levied primarily on real property owned by individuals and businesses. Real property consists of land and permanent structures, such as houses, offices, and other buildings. In addition, property tax is levied on business machinery and equipment. In accordance with the Washington State Constitution and state law, property taxes paid by a property owner are determined by a taxing district's rate applied to the value of a given property. Figure 9 shows the different jurisdictions whose rates make up the total property tax rate imposed on Seattle property owners. The King County Assessor determines the value of properties, which is intended to generally reflect 100% of the property's market value.

In 2008, the total property tax rate from all jurisdictions paid by Seattle property owners was \$8.69 per thousand dollars of Assessed Value (AV). For an owner of a home with an AV of \$475,000 (approximately the average AV for residences in Seattle), the 2008 tax obligation was approximately \$4,128. The City of Seattle's total 2008 tax rate was roughly one-third of the total rate at \$2.77 -- an annual tax obligation of approximately \$1,316 for the average valued home.

Figure 9 also illustrates the components of the City's 2008 property tax: the non-voted General Purpose levy (61%); the six voter-approved levies for specific purposes (33%) -- known as lid lifts because the voters authorize taxation above the statutory lid or limit; and the levy to pay debt service on voter-approved bonds (6%). The City's Pro Parks lid lift expires in 2008 after raising \$198.2 million over 8 years (2001-2008). The City's 9 year transportation lid lift will generate approximately \$37.1 million in 2008, \$38.3 million in 2009 and \$39.1 million in 2010. These revenues are accounted for in the Transportation Fund and are discussed later in this section. Two proposed property tax measures (lid lifts), if approved by voters in November 2008, will increase the City's regular levy for collection in 2009 by \$12,500,000 for infrastructure improvements at the Pike Place Market and by \$24,250,000 for parks purposes.

Statutory growth limits and new construction. The annual growth in property tax revenue is restricted by state statute in two ways. First, state law limits growth in the *amount* of tax revenue a jurisdiction can collect, currently the lesser of 1% or the national measure of the Implicit Price Deflator. Previously, beginning in 1973, state law limited the annual growth of the City's regular levy (i.e., General Purpose plus voted lid lifts) to 6%. In November 2001, voters statewide approved Initiative 747, which changed the 6% limit to the lesser of 1% or the Implicit Price Deflator, effective for the 2002 collection year. On November 8, 2007, Initiative 747 was found unconstitutional by the state Supreme Court. However, the governor and state legislature in a special session on November 29, 2007, reenacted Initiative 747. Second, state law caps the maximum tax *rate* a jurisdiction can impose. For the City of Seattle, this cap is \$3.60 per \$1,000 of assessed value and covers the City's general purpose levy and lid lifts. The City tax rate has been well below this cap for many years.

New Construction - In addition to the allowed maximum 1% revenue growth, state law permits the City to increase its regular levy in the current year by an amount equivalent to the previous year's tax rate times the value of property constructed or remodeled within the last year.

The 2009-2010 Proposed Budget assumes 1% growth plus new construction. New construction revenues have exceeded \$2 million since 1999, with rapid increases between 2005 (\$2.9 million) and 2008 (\$6.64 million). The forecast for 2009 reflects continued strong, but slowing construction activity. It is projected that approximately \$4.8 million is added to the property tax base in 2009 and \$2.4 million in 2010 due to new construction.

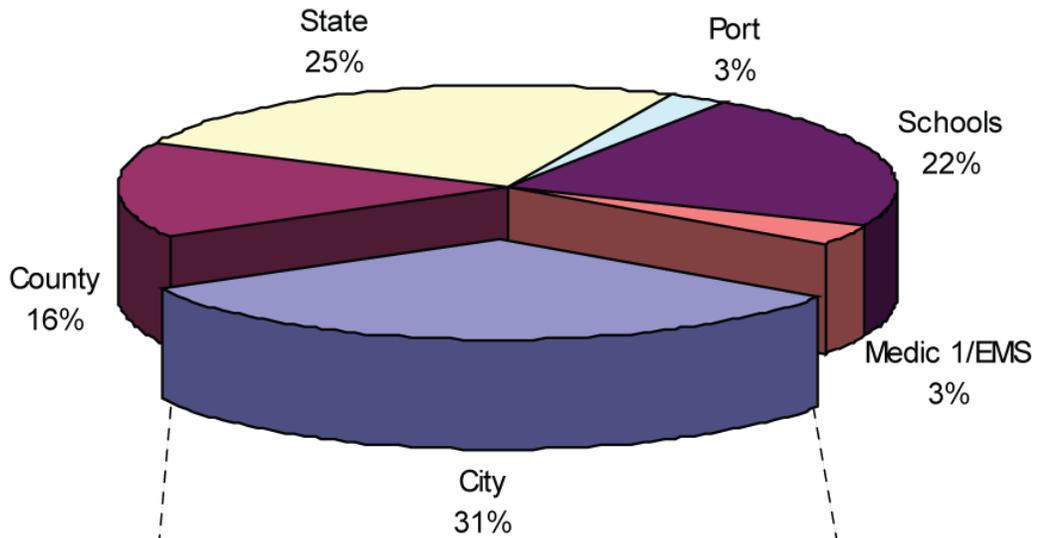
The forecast for the General Subfund (General Purpose) portion of the City's property tax is \$202.8 million in 2008, \$207.3 million in 2009 and \$212.6 million in 2010.

Medic 1/Emergency Medical Services. In November 2007, the people of King County approved a 6-year renewal (2008-2013) of the Medic 1/EMS levy. At the approved starting rate of \$0.30 per thousand dollars of assessed value, the levy is projected to generate approximately \$35.8 million for Seattle Medic 1/EMS services in 2008. This is an increase of approximately \$2 million over the 2008 Adopted Budget forecast of \$33.8 million due to stronger than anticipated property value growth in 2007. The projections for 2009 and 2010 are \$36.7 million and \$37.7 million respectively.

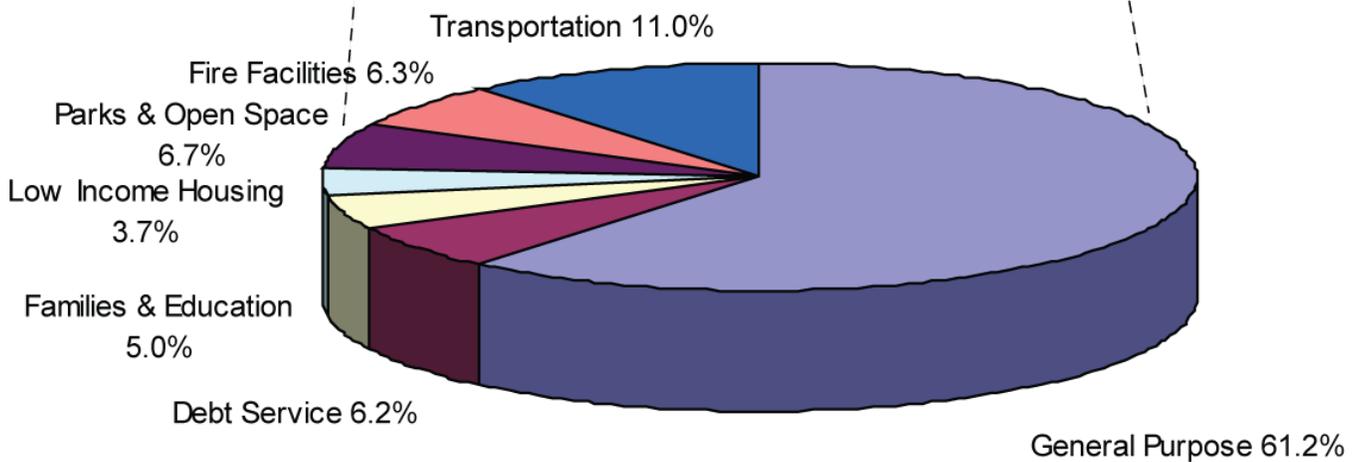
Revenue Overview

Figure 9

Components of Total Property Tax Levy for 2008
(tax rate = \$8.69 per \$1,000 assessed value)



Components of City's Property Tax Levy for 2008
(tax rate = \$2.77 per \$1,000 assessed value)



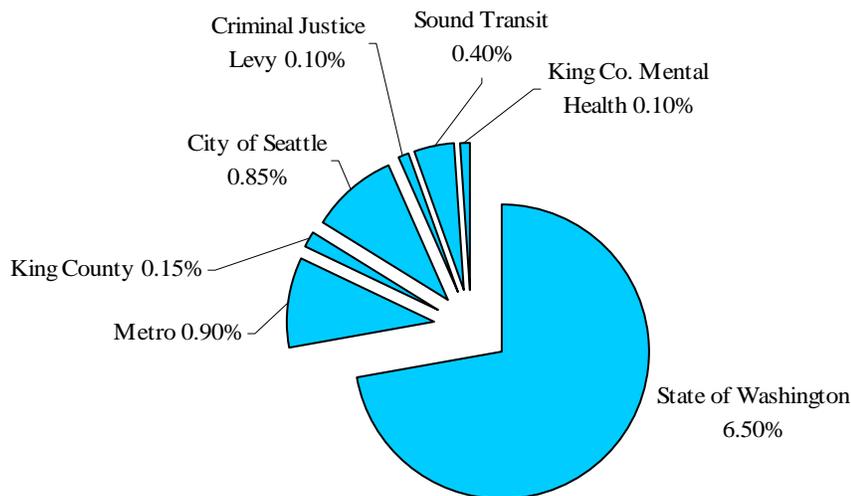
Retail Sales and Use Tax

The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Seattle. The tax is collected from consumers by businesses that, in turn, remit the tax to the state. The state provides the City with its share of these revenues on a monthly basis.

The sales tax rate in Seattle is 9.0% for most taxable transactions. The rate was increased from 8.9% on April 1, 2008, following the approval by the King County Council in November 2007 of a 0.1% rate increase for chemical dependency and mental health treatment services. The exception to the 9.0% rate is a 9.5% rate that is applied to food and beverages sold in restaurants, taverns, and bars throughout King County. The extra 0.5% was imposed in January 1996 to help pay for the construction of a new professional baseball stadium in Seattle.

The basic sales tax rate of 9.0% is a composite of separate rates for several jurisdictions as shown in Figure 10. The City of Seattle's portion of the overall rate is 0.85%. In addition, Seattle receives a share of the revenue collected by the King County Criminal Justice Levy.

Figure 10. Sales and Use Tax Rates in Seattle, April 1 – December 31, 2008



Total Rate = 9.0%

NOTE: Rate is 9.5% for food and beverages sold in restaurants and bars.

Washington state implemented destination-based sales taxation on July 1, 2008. When a customer both purchases and takes possession of a product at a retail establishment, it is clear that the local sales tax should be paid to the jurisdiction in which the retailer is located. However, when the retailer delivers a product to the customer, the local tax may be paid to the jurisdiction from which the delivery is made – which is called origin-based sourcing, or to the jurisdiction in which the delivery is made to the customer – which is called destination-based sourcing. Some states allocate local sales tax revenue using origin-based sourcing, while others use destination-based sourcing.

Prior to July 1, 2008, Washington state used origin-based sourcing to allocate the local sales tax. For example, if a couch was delivered from a retailer in Seattle to a customer in Shoreline, the local sales tax was paid to Seattle. However, on July 1, 2008, Washington changed to destination-based sourcing, shifting the local tax to the point of delivery to the customer. For the example of the couch, this shifts the local sales tax revenue from Seattle to Shoreline.

Revenue Overview

The state has changed its sales tax sourcing rules in order to bring Washington's sales tax procedures into conformance with procedures established by the Streamlined Sales and Use Tax Agreement (SSUTA). The SSUTA is a cooperative effort of 44 states, the District of Columbia, local governments, and the business community to develop a uniform set of procedures for sales tax collection and administration that can be implemented by all states. The intent is to make it easier and less costly for retailers that operate in multiple states to comply with the sales tax laws, and thus encourage businesses that sell over the internet or via mail order to collect the sales tax. Currently, internet and mail order businesses are not required to collect the sales tax on sales made to customers located in states in which the businesses do not have a physical presence. This puts local "bricks-and-mortar" businesses at a competitive disadvantage to remote sellers who do not collect the sales tax.

Washington is the 22nd state to pass legislation bringing it into conformance with SSUTA. Over 1,000 remote sellers have registered to begin collecting and remitting sales tax on sales made to customers in those states

The adoption of destination-based sourcing will have two major revenue impacts. First, Washington and its local jurisdictions will experience a revenue increase because of the sales tax payments made by the over 1,000 remote sellers that began collecting Washington sales tax on July 1, 2008. Second, there will be a redistribution of revenue among local jurisdictions. Jurisdictions that have a concentration of warehouses or retail establishments that make deliveries will probably see a decline in revenue. Jurisdictions that have few warehouses or retail establishments that make deliveries will likely see an increase in revenue.

The state has developed a mitigation program to ease the hardship for jurisdictions that will experience a loss of sales tax revenue due to the shift to destination-based sourcing. To be eligible for mitigation a jurisdiction must experience a net loss in sales tax revenue. Net loss is defined as a jurisdiction's loss in sales tax revenue due to the change to destination-based sourcing reduced by the additional revenue that the jurisdiction receives from the remote sellers who began collecting sales tax on July 1, 2008. The Washington Department of Revenue will determine the net loss for all of the state's cities by making a comparison - at the level of the individual business - of the distribution of local sales tax payments before and after the change to destination-based sourcing. The first mitigation payments will be made on December 31, 2008, to cover the net losses for July – September of 2008. Future payments will be made on a quarterly basis three months after the quarter's end.

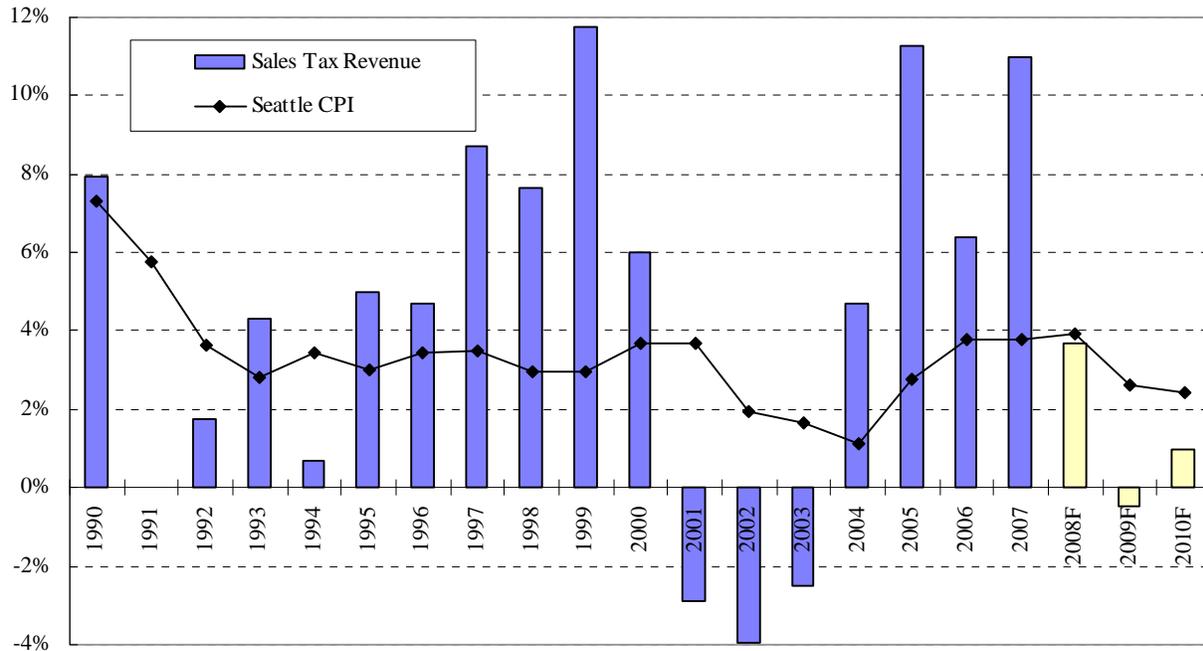
The impact of destination-based sourcing on Seattle's sales tax revenue is expected to be neutral, with losses from deliveries going out of the city offset by gains from deliveries coming into the city and from the taxes collected by the 1,000 remote sellers that have been added to the tax base.

Sales tax revenue has grown and contracted with the region's economy. The robust economy of the late 1990s ushered in a period of very strong growth in Seattle's sales tax base. Taxable sales growth accelerated rapidly in 1996-1997, driven by a strong economy led by aggressive expansion at Boeing, and surged again in 1999 when the stock market and technology booms reached their peaks. Growth began to slow in 2000, when the stock market bubble burst and technology firms began to falter. The slowdown continued into 2001 and 2002, with growth rates turning sharply negative beginning in early 2001. Year-over-year growth rates were negative for 10 consecutive quarters beginning in first quarter 2001, and did not rise above 2.4% for another five quarters.

However, beginning in fourth quarter 2004 taxable sales growth accelerated rapidly, and averaged a robust 9.8% growth rate for the three year period 2005-07, led by construction which grew at an average annual rate of 21.0%. The rate of growth of taxable sales slowed to 5.5% in 2008 Q1, with construction easing a bit to 17.7%. The slowdown was led by the retail trade sector, which saw sales increase by only 1.5% relative to 2007 Q1. Motor vehicles and parts had a particularly bad quarter, with taxable sales down 16.5% from a year ago.

Revenue Overview

Figure 11. Annual Growth of Retail Sales Tax Revenue



Note: All revenue figures reflect current accrual methods. 2008-10 are forecasts.

Retail sales tax revenue is forecast to increase by 3.7% in 2008 and then fall to -0.5% in 2009. With sales tax collections slowing and the local economy expected to barely escape recession, sales tax revenue is forecast to increase by 3.7% in 2008, and then slow to -0.5% and 1.0% in 2009 and 2010, respectively. The weak growth in 2009 and 2010 is due in part to an expected 20.0% decline in construction-related taxable sales over the biennium. If this decline occurs, it would be greater than the 18% decline experienced in the recession earlier this decade and would equal the largest decline (from 1979-1983) in recent history. For a variety of reasons, construction activity is difficult to forecast, especially in the context of severe instability in the nation's financial markets, so is a major source of uncertainty for the sales tax forecast.

Business and Occupation Tax

Prior to January 1, 2008, the Business and Occupation (B&O) tax was levied by the City on the gross receipts of most business activity occurring in Seattle. Under some conditions, gross receipts of Seattle businesses were excluded from the tax if the receipts were earned from providing products or services outside of Seattle.

On January 1, 2008, new state mandated procedures for the allocation and apportionment of B&O income took effect. These procedures are expected to reduce Seattle's B&O tax revenue by \$22.3 million in 2008. On January 1, 2008, the City implemented a square footage business tax to recoup the \$22.3 million by taxing a portion of the floor area of businesses that received a tax reduction as a result of the new allocation and apportionment procedures. The new tax is structured so that no business pays more under the new combined gross receipts and square footage business tax than they did under the pre-2008 gross receipts B&O tax.

The City levies the gross receipts portion of the B&O tax at different rates on different types of business activity, as indicated in Figure 13 at the end of this section. Most business activity, including manufacturing, retailing, wholesaling, and printing and publishing, is subject to a tax of 0.215% on gross receipts. Activities taxed at the 0.415% rate include services and transporting freight for hire. The square footage business tax has two tax rates. A rate of 39 cents per square foot per quarter applies to business floor space, which includes office, retail, and

Revenue Overview

production space. Other floor space, which includes warehouse, dining, and exercise space, is taxed at a rate of 13 cents per square foot per quarter.

Other things being equal, the B&O tax base is more stable than the retail sales tax base. The B&O base is broader than the sales tax base, is less reliant on the construction and retail trade sectors, and is more dependent upon the service sector (most services are not subject to the sales tax).

Included in the forecast of B&O tax revenue are projections of tax refund and audit payments, and estimates of tax penalty and interest payments for past-due tax obligations.

B&O revenue was flat from 2001 to 2004, but has grown at a healthy pace since 2005. Beginning in 1995, the City made a concerted effort to administer the B&O tax more efficiently, educate taxpayers, and enforce tax regulations. As a result of these efforts, unlicensed businesses were added to the tax rolls, businesses began reporting their taxable income more accurately, and audit and delinquency collections increased significantly – all of which helped to increase B&O revenue beginning in 1996. In 2000, B&O revenue was boosted by changes the state of Washington made in the way it taxes financial institutions. These changes affected the local tax liabilities of financial institutions.

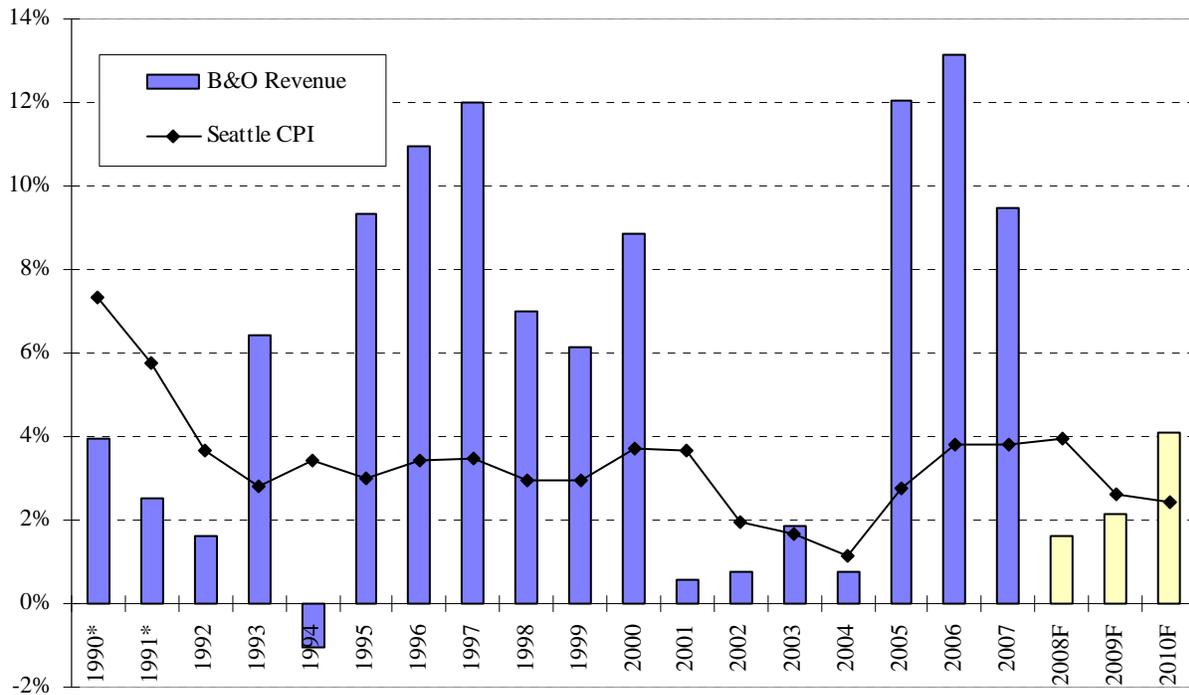
When the region's economy slipped into recession in early 2001, B&O revenue growth slowed abruptly (see Figure 12). Revenue from current year tax obligations declined by 2.5% in 2001 and 2.1% in 2002. However, in both years the declines were more than offset by large gains in non-current revenue, which includes revenue from audits and other enforcement activity, refunds, and penalty and interest payments. As a result, both 2001 and 2002 saw very small increases in B&O receipts. The strong growth in non-current revenue reversed in 2003 and 2004, but overall revenue growth remained positive because revenue from current tax year obligations increased by 4.0% in 2003 and 5.4% in 2004.

Following four years during which revenue growth did not exceed 2%, growth accelerated sharply in 2005 and averaged 11.5% over the three year period 2005-07. The upswing was led by strong growth in construction, services, finance, insurance, and real estate. Revenue growth then slowed to a 4.8% rate (measured on a year-over-year basis) in the first quarter of 2008, in large part because audit revenue fell off steeply from an unusually high level in 2007 Q1. Current obligation activity in 2008 Q1 grew at a healthy 8.3% pace, 0.5% higher than the forecast growth rate of 7.8%, which suggests that the transition to HB 2030 and the square footage business tax did not significantly alter the revenue stream from the City's business tax.

Small business threshold was increased to \$80,000 in 2008. The City provides an exemption from the B&O tax for small businesses whose annual taxable gross revenue (gross receipts less allowable deductions) is less than a specified threshold. Prior to January 1, 2008, that threshold had been \$50,000, an amount which had remained unchanged since 1994. In 2008, the threshold was raised to \$80,000 to take account of inflation that had occurred since 1994. Raising the small business threshold from \$50,000 to \$80,000 will result in an estimated revenue loss of \$770,000 in 2008.

Revenue Overview

Figure 12. Annual Growth of B&O Tax Revenue



*1990 and 1991 figures have been adjusted to remove the effects of tax rate increases.

Note: Revenue figures reflect current accrual methods; 2008-10 are forecasts.

2008-10 figures include both gross receipts and square footage tax revenue.

The pace of B&O revenue growth is expected to fall below 2% in 2008. The 2008 forecast for B&O revenue combines revenue from the gross receipts tax with revenue from the new square footage business tax. The new HB 2030 allocation and apportionment procedures are expected to cause a \$22.3 million drop in revenue from the gross receipts tax in 2008. The square footage business tax was designed to recoup that loss by taxing the floor area of businesses that receive a tax reduction due to HB 2030. The tax rate was set to recover 100% of the expected loss. However, the mechanism that insures that no business pays more under the combined gross receipts and square footage business tax than it would have paid under pre-2008 law reduces the floor area tax revenue somewhat. The forecast assumes that \$19.0 million of the \$22.3 million loss will be recovered, yielding a \$3.3 million reduction in collections.

The starting point for the B&O revenue forecast for 2008 was a forecast of 4.8% growth for the B&O tax base (current obligations). The forecast was then reduced to account for a decline in non-current revenue (-\$1.9 mil.), three-quarters of the expected \$3.3 million shortfall (one-quarter was allocated to 2009), and \$770,000 for raising the B&O threshold to \$80,000. After these reductions and a cash timing adjustment were made, the growth rate for 2008 dropped to 1.6%. Growth is forecast to increase to 2.1% in 2009 and then to 4.1% in 2010. Because construction accounts for a much smaller share of the B&O tax base than the sales tax base, the expected downturn in construction will have only a moderate impact on B&O revenue.

Utility Business Tax - Private Utilities

The City levies a tax on the gross income derived from sales of utility services by privately owned utilities within Seattle. These services include telephone, steam, cable communications, natural gas, and refuse collection for businesses.

Revenue Overview

Natural gas prices have been higher. The City levies a 6% utility business tax on gross sales of natural gas. The bulk of revenue from this tax is received from Puget Sound Energy (PSE). PSE's natural gas rates are approved by the Washington Utilities and Transportation Commission.

The first half of 2008 saw unprecedented spikes in the prices of energy. Natural gas prices were no exception. They reached a 2008 high of \$13 per million British Thermal Units (BTUs) in July and then fell quickly down to around \$8/mBTU in August. PSE has filed a request to increase rates by 5.3%. The forecast for this tax anticipates that the request will be approved.

Wireless activity is strong. The utility business tax is levied on the gross income of telecommunication firms at a rate of 6%. After extraordinary growth over several consecutive years in the late 1990s, telecommunication tax revenue growth halted completely in 2002, and began declining in the fourth quarter of that year. A variety of forces – the lackluster economy, industry restructuring, and heightened competition – all served to force prices downward and reduce gross revenues. Additionally, recent technological changes, particularly Voice-over Internet Protocol (VoIP), which enables local and long-distance calling through broadband Internet connections, contribute to the uncertainties in this revenue stream.

Certain sectors of the telecom industry are experiencing solid growth, while others are steadily declining. Wireless revenues have been on an upward trajectory and are forecast to remain robust for the next few years. Tax revenues from wireless were up 10% in 2007 and are expected to be up 5% in 2008. Traditional telecom providers however are showing negligible growth and even contraction, and this trend is expected to continue. As it stands now, wireless revenue growth is more than making up for any decline in other parts of this revenue stream.

Cable tax revenue shows steady growth. The City has franchise agreements with cable television companies operating in Seattle. Under the current agreements, the City levies a 10% utility tax on the gross subscriber revenues of cable TV operators, which accounts for about 90% of the operators' total revenue. The City also collects B&O taxes on miscellaneous revenues not subject to the utility tax. The imposition of a 4.2% franchise fee makes funds available for cable-related public access purposes. This franchise fee, which does not go to the General Subfund, increased from 3.5% in June 2006.

Cable revenues have been growing and are expected to continue to do so through 2010. Revenues for 2008 are expected to be \$12.8 million, a 7% increase over 2007. The forecasts for 2009 and 2010 are \$13.3 and \$13.7 million, respectively. Amid growing competition from satellite TV, the cable industry has increased its services including additional channels, pay-per-view options, and digital reception, in order to remain competitive and the increased tax revenues suggest that strategy is working.

Utility Business Tax - Public Utilities

The City levies a tax on most revenue collected by City-owned utilities (Seattle City Light and Seattle Public Utilities). In 2004, tax rates were 6.0% for electricity and 10.0% for the other public utility services (see Figure 13). Tax rate increases on various public utilities were passed by the City Council in November 2004. These rate increases led to increases in revenues to the General Subfund. The 2009-2010 Proposed Budget does not anticipate tax rate changes, however does incorporate service rate increases for Seattle Public Utilities (SPU) services.

Little change in tax revenue from City Light. The forecast anticipates little change in total electricity use by City Light's retail customers from 2007 levels and that electricity rates remain the same. As a result, revenue from the utility tax on electricity should change little over the biennium.

Higher water rates increase tax revenues. The 2009-2010 Proposed Budget includes increases in rates charged by the Water Utility of SPU. If approved, rates increase by 18.4% in 2009 and 9.9% in 2010. These rate increases result in a commensurate increase in City utility tax revenues for the General Subfund. Utility tax revenue increases by 18% to \$20.5 million in 2009, and increases by another 6% in 2010 to \$21.8 million.

Drainage and Wastewater rate increases mean higher tax revenue growth. Rate increases for Drainage and Wastewater were approved for both 2008 and 2009. In addition, King County Metro is assessing a higher rate on SPU to access the County's sewerage processing system. Together, these changes result in more revenue for the

Revenue Overview

City's drainage and wastewater utility taxes. The utility is also anticipating a rate increase for 2010 to pay for new costs to implement changes to environmental standards. As a result of these actual and anticipated rate changes, the 2009-2010 Proposed Budget anticipates an 8.5% increase in utility taxes in 2008 for a total of \$23.1 million. 2009 and 2010 tax revenue is forecast to be up 13.3% and 7.2%, respectively.

Higher Solid Waste rates mean higher tax revenue growth. The 2009-2010 Proposed Budget includes increase in rates charged by SPU's Solid Waste Utility. These increases are 26.0% in 2009 and 8.5% in 2010. As a result, Solid waste tax will be \$10.8 million in 2009 and \$12.3 million in 2010, up from \$8.9 million in 2008.

Admission Tax

The City imposes a 5% tax on admission charges to most Seattle entertainment events, the maximum allowed by state statute. This revenue source is highly sensitive to unanticipated swings in attendance at athletic events. It is also dependent on economic conditions, as people's ability and desire to spend money on entertainment is influenced by the general prosperity in the region.

By City ordinance, 20% of admission tax revenues, excluding men's professional basketball, are dedicated to programs supported by the Office of Arts and Cultural Affairs. The forecasts in Figure 8 for the admission tax reflect the full amount of tax revenue. The Office of Arts and Cultural Affairs budget provides detail on the Office's use of Arts Account revenue from the admission tax.

As a result of the Mayor's "City of Music" initiative, certain live music venues will not be subject to the admission tax anymore. This will reduce yearly tax collections by 5%. The cancellation of the Sonics Basketball Team season and the breaking of the lease at KeyArena will remove a large portion of the admission tax base resulting in about \$1.5 million less in revenue each year.

Licenses and Permits

The City requires individuals and companies conducting business in Seattle to obtain a City business license. In addition, some business activities, such as taxi cabs and security systems, require additional licenses referred to as professional and occupational licenses. The City also assesses fees for public-safety purposes (e.g., pet ownership and fire hazard inspection) and charges a variety of fees for the use of public facilities and rights-of-way.

The City instituted a two-tier business license fee structure beginning with licenses for 2005. The cost of a license, which had been \$80 per year for all businesses, was raised to \$90 for businesses with worldwide revenues of more than \$20,000 per year and lowered to \$45 for businesses with worldwide revenues less than \$20,000 per year. The shift to the two-tier structure has resulted in a small decline in revenue, of approximately \$90,000 per year.

As part of the City's Bridging the Gap transportation funding initiative, effective July 1, 2007 the Commercial Parking License fee paid by commercial parking operators was reduced from \$90 per 1,000 square feet of floor space to \$6 per 1,000 square feet. As a result of this change, license revenue is expected to decline by \$1.025 million in 2008.

Parking Meters/Traffic Permits

The 2009-2010 Proposed Budget includes an increase of 50 cents per hour to the maximum on-street parking fee. As a result, the Budget anticipates revenue from these fees to increase by roughly \$3.5 million, or 18%, in 2009 to \$22.7 million and an additional \$2.9 million in 2010. The actual rate increase will vary according location and time of day, consistent with the City's parking management program's fee pricing strategy.

In spring 2004, the City of Seattle began replacing traditional parking meters with pay stations in various areas throughout the city. Pay stations are parking payment devices offering the public more convenient payment options, including credit and debit cards, for hourly on-street parking. At the same time, the City increased

Revenue Overview

parking rates from \$1 to \$1.50 per hour. These changes were part of a parking management program that continues to work throughout the City. As part of numerous changes to improve traffic flow, space turnover and other management objectives, the Seattle Department of Transportation (SDOT) has also increased the total number of parking spaces in the street right-of-way which are subject to fees.

One element of the parking management program is greater use of the price signal to achieve management objectives. In 2007, SDOT extended pay station control over 2,160 previously non-paid spaces in the South Lake Union area. Under an experimental approach, the rates for these spaces will be adjusted periodically to consistently achieve a desired occupancy rate in the area. In 2009 and 2010, the City will gradually extend this strategy across other areas of the City and increase the maximum allowable hourly rate from \$1.50 per hour to \$2.00 per hour to allow for rate setting flexibility. More information about the pay station technology program is provided in the SDOT section of this document.

The Proposed Budget also assumes a 20% increase to traffic-related permit fees, such as meter hood service, commercial vehicle load zone, truck overload, gross weight and other permits. Total revenues for this category are consequently anticipated to increase from approximately \$1.8 million in 2008 to \$2.3 million in 2009 and 2010.

Court Fines

Historically, between 70% and 85% of fine and forfeiture revenues collected by the Seattle Municipal Court are from parking citations and fines resulting from enforcement efforts by Seattle Police Department parking enforcement and traffic officers. An additional 8% to 10% comes from traffic tickets. Recent trends indicated decreases in parking citation volume through 2006. This was in part due to enforcement and compliance changes stemming from the parking pay station technology. However, beginning in 2007 citation volume has increased, in part due to changes in enforcement technology and strategies, but also to the addition of three Parking Enforcement Officers (PEOs) authorized as part of the South Lake Union parking pay station extension (described above in the Parking Meter section). The Proposed Budget includes the addition of 8 new PEOs in 2009.

In 2008, the City forecasts receiving \$20.1 million in court fines and forfeitures. The 2008 revenue projection includes an estimated \$1.46 million in revenue resulting from the expanded red light camera enforcement program, which has grown from the original 6 camera locations to a total of 30 locations. Additionally, in 2008 the City re-aligned its fine for red light moving violations to the State's fine amount, which was increased from \$101 to \$124 over the last two legislative sessions. Total fines and forfeitures revenues are estimated to reach \$23.9 million in 2009 and \$23.2 million in 2010. The growth assumed from adding the PEOs throughout 2009 is offset to some degree by the decrease due to the anticipated decline in citations and revenues from the red light cameras, which falls from \$5.0 million in 2009 to \$3.9 million in 2010. Experience with the original 6 cameras indicates drivers behave differently over time at these intersections, resulting in fewer citations.

Interest Income

Through investment of the City's cash pool in accordance with state law and the City's own financial policies, the General Subfund receives interest and investment earnings on cash balances attributable to several of the City's funds or subfunds that are affiliated with general government activities. Many other City funds are independent, retaining their own interest earnings. Interest and investment income to the General Subfund varies widely, subject to significant fluctuations in cash balances and changes in earnings rates dictated by economic and financial market conditions.

Positive growth in earnings rates and cash balances beginning in 2005 resulted in increased interest and investment earnings over this period: \$1.9 million in 2004, \$3.2 million in 2005, \$6.0 million in 2006 and \$9.6 million in 2007. Current estimates for General Subfund interest and investment earnings for 2008 to 2010 anticipate significantly lower earning rates with fairly stable cash balances, producing forecasted earnings of \$5.9 million in 2008, \$4.9 million in 2009 and \$6.4 million in 2010.

Revenue Overview

Revenue from Other Public Entities

The State of Washington distributes a portion of tax and fee revenue directly to cities. Specifically, portions of revenues from the State General Fund, liquor receipts (both profits and excise taxes), and motor vehicle fuel excise taxes are allocated directly to cities. Revenues from motor vehicle fuel excise taxes are dedicated to street maintenance expenditures and are deposited into the City's Transportation Fund. Revenues from the other taxes are deposited into the City's General Subfund.

The City receives funding from the state for criminal justice programs. The state provides these distributions out of its General Fund. These revenues are allocated on the basis of population and crime rates relative to statewide averages. 2008 criminal justice revenues will be \$2.3 million. 2009 and 2010 are forecast to increase by about 2% a year.

Liquor Board profits and excise tax revenues are little changed. The City's share of Liquor Board profits increased dramatically from \$3.1 million in 2002 to \$4.1 million in 2004. There were \$4.1 million in revenues for 2005 as well. 2006 liquor board profits were \$3.7 million. This drop is the result of new initiatives and programs the Liquor Board has undertaken in the aim of increasing revenues, decreasing costs and therefore increasing profits later on. These benefits from these changes became evident in 2007. For 2009 and 2010 there is expected to be little growth with \$4.1 million in both years. Liquor excise taxes, which are levied on the sale of liquor, have been growing consistently but the rate of growth is expected to slow. The 2009 and 2010 forecasts for the liquor excise taxes are \$2.9 million in both years.

Service Charges and Reimbursements

Internal service charges reflect current administrative structure. In 1993, the City Council adopted a resolution directing the City to allocate a portion of central service expenses of the General Subfund to City utilities and certain other departments not supported by the General Subfund. The intent of this allocation is to allocate a fair share of the costs of centralized general government services to the budgets of departments supported by revenues that are largely self-determined. These allocations are executed in the form of payments to the General Subfund from these independently supported departments. More details about these cost allocations and methods are illustrated later in the document.

Interfund Transfers

Interfund transfers. Occasionally transfers from departments to the General Subfund take place to pay for specific programs that would ordinarily be executed by a general government department or to capture existing unreserved fund balances. A detailed list of these transfers is included in the General Subfund revenue table found in the Funds, Subfunds, and Other section this document. In ordaining the 2009 Budget, the Mayor and City Council authorize the transfer of unencumbered, unreserved fund balances from the funds listed in the General Subfund revenue table to the General Subfund.

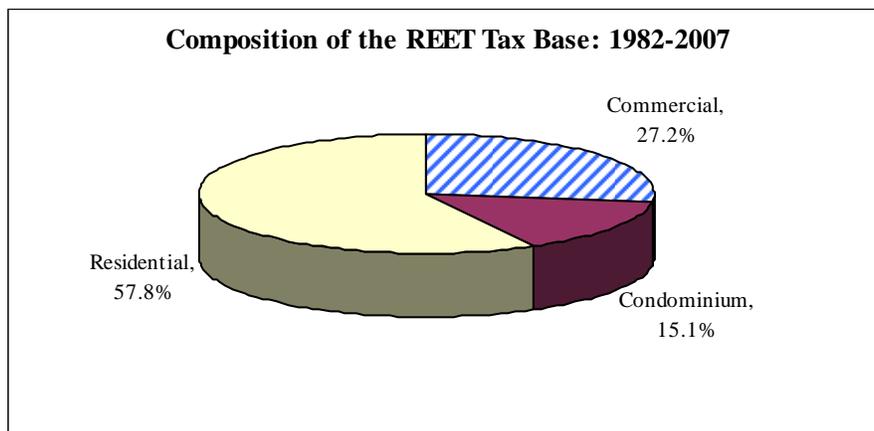
Cumulative Reserve Subfund – Real Estate Excise Tax

Cumulative Reserve Subfund resources are used primarily for the maintenance and development of City non-utility capital facilities. The Subfund is supported mainly by revenues from the Real Estate Excise Tax (REET), but also, to a lesser degree, by the proceeds from certain property sales and rents, a portion of street vacation revenues, General Subfund transfers, and interest earnings on cash balances.

The REET is levied by the City at a rate of 0.5% on sales of real estate measured by the full selling price. Because the tax is levied on transactions, the amount of revenue that the City receives from REET is determined by both the volume and value of transactions.

On average, 57.8% of the City's REET tax base has come from the sale of residential properties, which include single-family homes, duplexes, and triplexes. Commercial sales, which include apartments with four units or more, account for 27.2% of the tax base, and condominiums constitute the remaining 15.1% (see Figure 14).

Figure 14. Value of Seattle Real Estate Transactions by Property Type, 1982 - 2007



Historically REET revenue growth has been both strong and volatile. The value of Seattle real estate transactions (the REET tax base) increased at an average annual rate of 13.1% between 1982 and 2007, a period when Seattle area inflation averaged only 3.4% per year. Growth has been particularly strong during the past five years, as the housing market has boomed in response to very low interest rates and strong growth in the region's economy. In addition, 2004 through 2006 were exceptional years for commercial real estate activity, only to be surpassed in 2007.

The volatility of REET is reflected by the fact that despite an annual growth rate of 13.1%, the REET tax base declined in six years out of 24 between 1982 and 2007 (see Figure 15). The most recent nominal decline was a drop of 15.6% in 2001. Volatility results largely from changes in sales volumes, which are sensitive to shifts in economic conditions and movements in interest rates; average prices tend to be more stable over time. Commercial activity is more volatile than residential, in part because the sale of a handful of expensive properties can result in significant swings in the value of commercial sales from one year to the next.

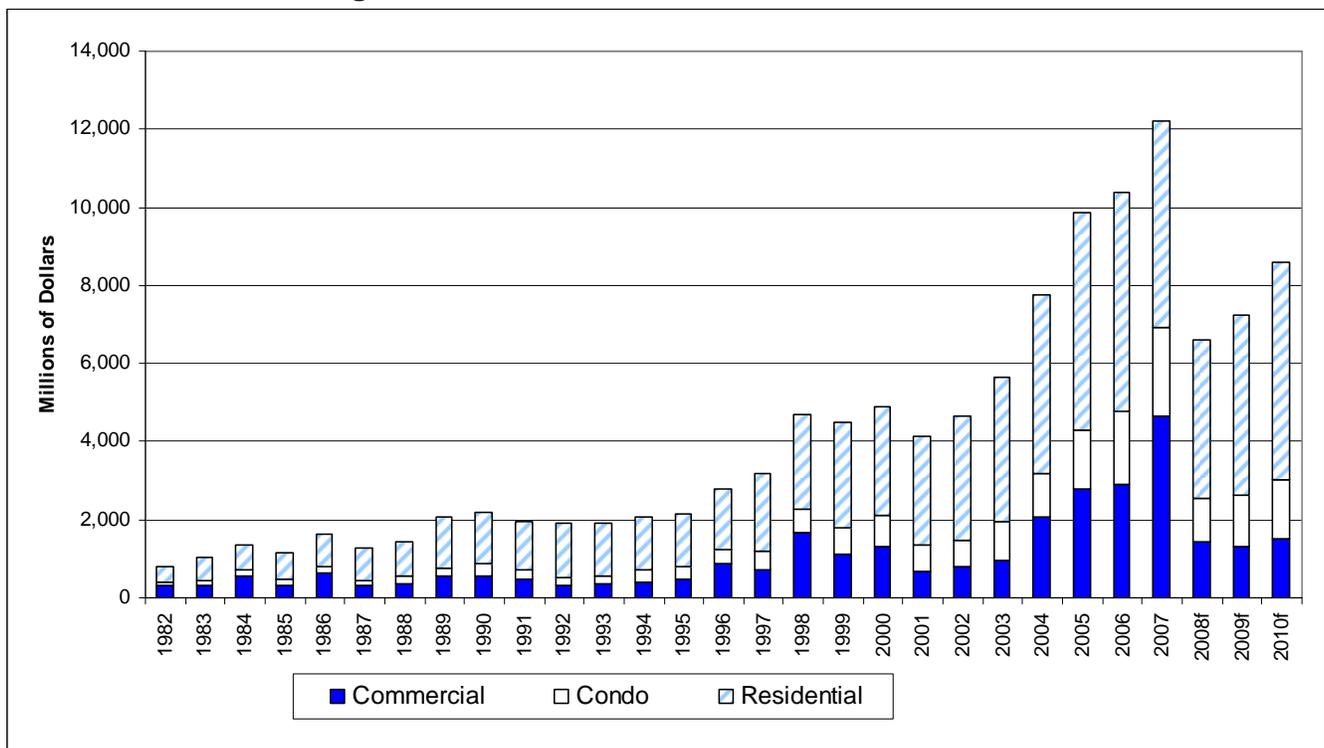
REET revenue rose to new high in 2007, but negative growth is here. The national real estate market has continued to dim, with the states that saw the biggest growth over the boom years experiencing the worst of the fallout since the market peaked in the 2nd quarter of 2006. The subprime loan market, along with its accompanying default and foreclosure rates, has sent credit markets into turmoil and has eroded stability in broader credit markets. Housing starts are down significantly as are home sales. The Seattle housing market is somewhat exposed to subprime borrowers, but with a solid job market and positive net migration the real estate market was expected to perform well, or at least maintain position. But the risk of a worsening credit market has

Revenue Overview

been realized and the availability of credit has been severely compromised. The Seattle market in 2008 is beginning to see patterns similar to the national market. Residential single-family and condominium units listed for sale have been growing, while the number of those units selling has plummeted. Prices have remained somewhat sticky; home prices have only fallen 6.8% from their peak. Households that need to sell however, whether for relocation or financial concerns, are growing in number and will eventually begin to drop prices more significantly. This should have a cascade effect through the market and allow supply and demand to move towards equilibrium. In the meantime however, REET revenues will be down significantly in 2008 by roughly 55%.

2007 set a new high for REET receipts, especially in the commercial sector. A large group of Class A office space buildings were sold twice in the 2nd quarter, leading to REET revenues of some \$25 million in that quarter alone. As expected, the commercial sector has cooled significantly in 2008 and is not expected to recover for some time. 2007 REET finished at \$71.8 million. 2008 is now forecast to be the only negative growth year, with receipts of \$33.0 million. REET in the 2009-2010 biennium will then grow fairly well at 10% and 18% respectively, but many risks remain.

Figure 15. Real Estate Excise Tax: Value of Sales



Transportation Fund -- Bridging the Gap revenue sources

The Transportation Fund is the primary operating fund whose resources support the management, maintenance, and the design and construction of the City's transportation infrastructure. The fund receives revenues and resources from a variety of sources: General Subfund transfers, distributions from the State's Motor Vehicle Fuel tax, state and federal grants, service charges, use fees, bond proceeds, and several other sources more fully presented in the Transportation Department section of this budget document. The Transportation Fund received approximately \$159.2 million in operating revenues in 2006. This figure increased to \$207.3 million in 2007, and is projected to increase to approximately \$222.1 million in 2008, \$340.1 million in 2009 and \$342.8 million in 2010. The large increases are due to the addition of three new revenue sources beginning in 2007 and projected increases in federal, state and interlocal grants. These grant opportunities are made possible because of the types

Revenue Overview

and scale of projects planned in this period and the additional revenues available to provide matching support for the grants.

City began levying new taxes in 2007. In September 2006, the City established three additional revenue sources dedicated to these purposes: a levy lid lift (Ordinance 122232), a commercial parking tax (Ordinance 122192), and an employee hours tax (Ordinance 122191). Revenues from these new taxes will support the 9-year Phase One of the 20-year “Bridging the Gap” program of transportation maintenance and improvements.

The transportation lid lift is a 9-year levy authorized under RCW 84.55.050 to be collected from 2007 through 2015. The lid lift is forecasted to raise \$37.1 million in 2008, \$38.3 million in 2009 and \$39.1 million in 2010.

The commercial parking tax is a tax on the act or privilege of parking a motor vehicle in a commercial parking lot within the City that is operated by a commercial parking business. Effective July 1, 2007 the tax rate was established at 5 percent. The rate will increase annually on July 1 to 7.5 percent in 2008 and 10 percent in 2009. The current forecast anticipates \$12.8 million in 2008, which is up significantly from the 2008 Adopted Budget amount of \$8.8 million due to increases in parking rates and demand, but also to underestimation of the size of institutional commercial parking activity in the City. Institutional parking refers to commercial parking activity that occurs within organizations whose principal line of business and therefore whose tax reporting is not under parking operation categories. The forecast for 2009 is \$17.8 million and \$21.3 million in 2010.

The business transportation tax or employee hours tax is a tax levied and collected from every firm for the act or privilege of engaging in business activities within the City of Seattle. The amount of the tax is based on the number of hours worked in Seattle or, alternatively, on a full time equivalent employee basis. The tax rate per hour is \$0.01302, which is equivalent to \$25 per full time employee working at least 1,920 hours annually. Several exemptions and deductions were provided in the authorizing ordinance. Most notably a deduction is offered for those employees who regularly commute to work by means other than driving a motor vehicle alone. Based on actual payments for 2007 liabilities, 2008 revenues were adjusted downward to \$4.8 million from the 2008 Adopted Budget figure of \$5.5 million. Projections for 2009 are \$5.2 million and for 2010 are \$5.6 million.

Revenue Overview

Figure 13. Seattle City Tax Rates

	2004	2005	2006	2007	2008
Property Taxes (Dollars per \$1,000 of Assessed Value)					
General Property Tax	\$2.16	\$2.12	\$2.01	\$1.88	\$1.70
Families & Education	0.04	0.19	0.18	0.16	0.14
Seattle Center/Parks Comm. Ctr.	0.10	0.02	0.02	0.01	0.00
Parks and Open Space	0.30	0.30	0.28	0.26	0.18
Low Income Housing	0.04	0.04	0.04	0.04	0.03
Fire Facilities	0.30	0.28	0.26	0.20	0.17
Emergency Medical Services	0.24	0.23	0.22	0.21	0.30
Low Income Housing (Special Levy)	0.10	0.10	0.09	0.08	0.07
City Excess GO Bond	0.31	0.31	0.28	0.25	0.17
Retail Sales and Use Tax	0.85%	0.85%	0.85%	0.85%	0.85%
Business and Occupation Tax					
Retail/Wholesale	0.2150%	0.2150%	0.2150%	0.2150%	0.2150%
Manufacturing/Extracting	0.2150%	0.2150%	0.2150%	0.2150%	0.2150%
Printing/Publishing	0.2150%	0.2150%	0.2150%	0.2150%	0.2150%
Service, other	0.4150%	0.4150%	0.4150%	0.4150%	0.4150%
Square footage business tax, office/retail (\$/sq. ft.)					\$0.39
Square footage business tax, all other					\$0.13
City of Seattle Public Utility Business Taxes					
City Light	6.00%	6.00%	6.00%	6.00%	6.00%
City Water	10.00%	14.04-15.54%*	15.54%	15.54%	15.54%
City Drainage	10.00%	11.50%	11.50%	11.50%	11.50%
City Wastewater	10.00%	12.00%	12.00%	12.00%	12.00%
City Solid Waste	10.00%	10-11.50%**	11.50%	11.50%	11.50%
City of Seattle Private Utility B&O Tax Rates					
Cable Communications (not franchise fee)	10.0%	10.0%	10.0%	10.0%	10.0%
Telephone	6.0%	6.0%	6.0%	6.0%	6.0%
Natural Gas	6.0%	6.0%	6.0%	6.0%	6.0%
Steam	6.0%	6.0%	6.0%	6.0%	6.0%
Commercial Solid Waste	10.0%	10-11.5%**	11.5%	11.5%	11.5%
Franchise Fees					
Cable Franchise Fee	2.5%	2.5%	3.5-4.2%***	4.2%	4.2%
Admission and Gambling Taxes					
Admissions tax	5.0%	5.0%	5.0%	5.0%	5.0%
Amusement Games (less prizes)	2.0%	2.0%	2.0%	2.0%	2.0%
Bingo (less prizes)	10.0%	10.0%	10.0%	10.0%	10.0%
Punchcards/Pulltabs	5.0%	5.0%	5.0%	5.0%	5.0%

*The 15.54% rate was effective May 15, 2005

**The 11.5% rate was effective April 1, 2005

***The 4.2% rate was effective June 3, 2006

Selected Financial Policies

Debt Policies

- The City of Seattle seeks to maintain the highest possible credit ratings for all categories of short- and long-term General Obligation debt that can be achieved without compromising delivery of basic City services and achievement of adopted City policy objectives.
- The City will reserve \$100 million of legal limited tax (councilmanic) general obligation debt capacity, or 12% of the total legal limit, whichever is larger, for emergencies. The 12% reserve is now significantly greater than \$100 million.
- Except in emergencies, net debt service paid from the General Subfund will not exceed 9% of the total General Fund budget. In the long run, the City will seek to keep net debt service at 7% or less of the General Fund budget.

General Fund Fund Balance and Reserve Policies

- At the beginning of each year, sufficient funds shall be appropriated to the Emergency Subfund so that its balance equals 37.5 cents per thousand dollars of assessed value, which is the maximum amount allowed by state law.
- Tax revenues collected during the closed fiscal year which are in excess of the latest revised estimate of tax revenues for the closed fiscal year shall automatically be deposited to the Revenue Stabilization Account of the Cumulative Reserve Subfund. At no time shall the balance of the Revenue Stabilization Account exceed 5% of the amount of tax revenues received by the City during the fiscal year prior to the closed fiscal year.

Other Citywide Policies

- As part of the Mayor's budget proposal, the Executive develops a revenue estimate that is based on the best available economic data and forecasts.
- The City intends to adopt rates, fees, and cost allocation charges no more often than biennially. The rate, fee, or allocation charge structures may include changes to take effect at specified dates during or beyond the biennium. Other changes may still be needed in the case of emergencies or other unanticipated events.
- In general, the City will strive to pay for general government current operating expenditures with current revenues, but may use fund balance or other resources to meet these expenditures. Revenues and expenditures will be monitored throughout the year.
- In compliance with State law, no City fund whose purpose is restricted by state or local law shall be used for purposes outside of these restrictions.
- Working capital for the General Fund and operating funds should be maintained at sufficient levels so that timing lags between revenues and expenditures are normally covered without any fund incurring negative cash balances for greater than 90 days. Exceptions to this policy are permitted with prior approval by the City's Director of Finance.

Budget Process

Washington state law requires cities with populations greater than 300,000, such as Seattle, to adopt balanced budgets by December 2 of each year for the fiscal year beginning January 1. The adopted budget appropriates funds and establishes legal expenditure limits for the upcoming fiscal year.

Washington state law also allows cities to adopt biennial budgets. In 1993, the City ran a pilot test on the concept of biennial budgeting for six selected departments. In 1995, the City moved from an annual to a modified biennial budget. Under this approach, the City Council formally adopts the budget for the first year of the biennium and endorses, but does not appropriate, the budget for the second year. The second year budget is based on the City Council endorsement and is formally adopted by the City Council after a midbiennial review.

Budgetary Basis

The City budgets on a modified accrual basis. Property taxes, sales taxes, business and occupation taxes, and other taxpayer-assessed revenues due for the current year are considered measurable and available and, therefore, as revenues, even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, penalties, and miscellaneous revenues are recorded as revenues when they are received in cash since this is when they can be accurately measured. Investment earnings are accrued as earned.

Expenditures are considered a liability when they are incurred. Interest on long-term debt, judgments and claims, workers' compensation, and compensated absences are considered a liability when they are paid.

Budget Preparation

Executive preparation of the budget generally begins in February and concludes no later than October 2 with the Mayor's submittal to the City Council of proposed operating and capital improvement program (CIP) budgets. Operating budget preparation is based on the establishment of a Current Services or "baseline" budget. Current Services is defined as continuing programs and services the City provided in the previous year, in addition to previous commitments that will affect costs in the next year or two (when developing the two-year biennial budgets), such as voter-approved levy and bond issues for new library and park facilities, as well as labor agreements and changes in health care, insurance, and cost-of-living-adjustments for City employees. At the outset of a new biennium, Current Services budgets are established for both the first and second years. For the midbiennium budget process, the Executive may define the Current Services budget as the second year budget endorsed by the City Council the previous November, or re-determine current service levels. For example, the 2008 Endorsed Budget was used as the basis for the 2008 Proposed Budget.

During the budget preparation period, the Department of Finance (DOF) makes two General Fund revenue forecasts, one in April and one in August. Both are used to determine whether the City's projected revenues are sufficient to meet the projected costs of the Current Services budget. The revenue estimates must be based on the prior 12 months of experience. Proposed expenditures cannot exceed the reasonably anticipated and legally authorized revenues for the year unless the Mayor proposes new revenues. In that case, proposed legislation to authorize the new revenues must be submitted to the City Council with the proposed budget.

In May, departments prepared and submitted Budget Issue Papers (BIPs) to DOF for mayoral consideration. The Mayor's Office reviewed and provided direction to departments on the BIPs to be included in the department's budget submittal in early June. In early July, DOF received departmental operating budget and CIP submittals, including all position changes. Mayoral review and evaluation of department submittals took place during the month of August. DOF, in conjunction with individual departments, then finalized the operation and CIP budgets.

The process culminates in the proposed operating budget and CIP. Seattle's budget and CIP also allocate Community Development Block Grant funding. Although this federally funded program has unique timetables and requirements, Seattle coordinates it with the annual budget and CIP processes to improve preparation and budget allocation decisions, and streamline budget execution.

Budget Process

In late September, the Mayor submits the proposed budget and CIP to the City Council. In addition to the budget documents, DOF prepares supporting legislation and other related documents.

Budget Adoption

After the Mayor submits the proposed budget and CIP, the City Council conducts public hearings. The City Council also holds committee meetings in open session to discuss budget requests with department representatives and DOF staff. Councilmembers then recommend specific budget actions for consideration by their colleagues. After completing the public hearing and deliberative processes, and after making changes to the Mayor's proposed budget, the City Council adopts the budget in late November through an ordinance passed by majority vote. The Mayor can choose to approve the Council's budget, veto it, or let it become law without mayoral signature. The Mayor must veto the entire budget or none of it. There is no line-item veto in Seattle. Copies of budget documents are available for public inspection at the DOF offices, in branches of the Seattle Public Library, and on the Internet at <http://www.seattle.gov/financedepartment>.

During the budget review process, the City Council may choose to explain its budget actions further by developing statements of legislative intent and budget guidance statements for future budget action. Intent statements state the Council's expectations in making budget decisions and generally require affected departments to report back to the City Council on results. A chart summarizing the City's budget process schedule is provided at the end of this section.

Legal Budget Control

The adopted budget generally makes appropriations for operating expenses at the budget control level within departments, unless the expenditure is from one of the General Fund reserve accounts, or is for a specific project or activity budgeted in the General Subfund category called Finance General. These projects and activities are budgeted individually. Capital projects programmed in the CIP are appropriated in the budget at the program or project level. Grant-funded activities are controlled as prescribed by law and federal or state regulations.

Budget Execution

Within the legally adopted budget authorizations, more detailed allocations, as approved by DOF, are recorded in the City's accounting system, called SUMMIT, at the lowest levels of each department's organizational structure and in detailed expenditure accounts. Throughout the budget year, DOF monitors revenue and spending performance against the budget to protect the financial stability of the City.

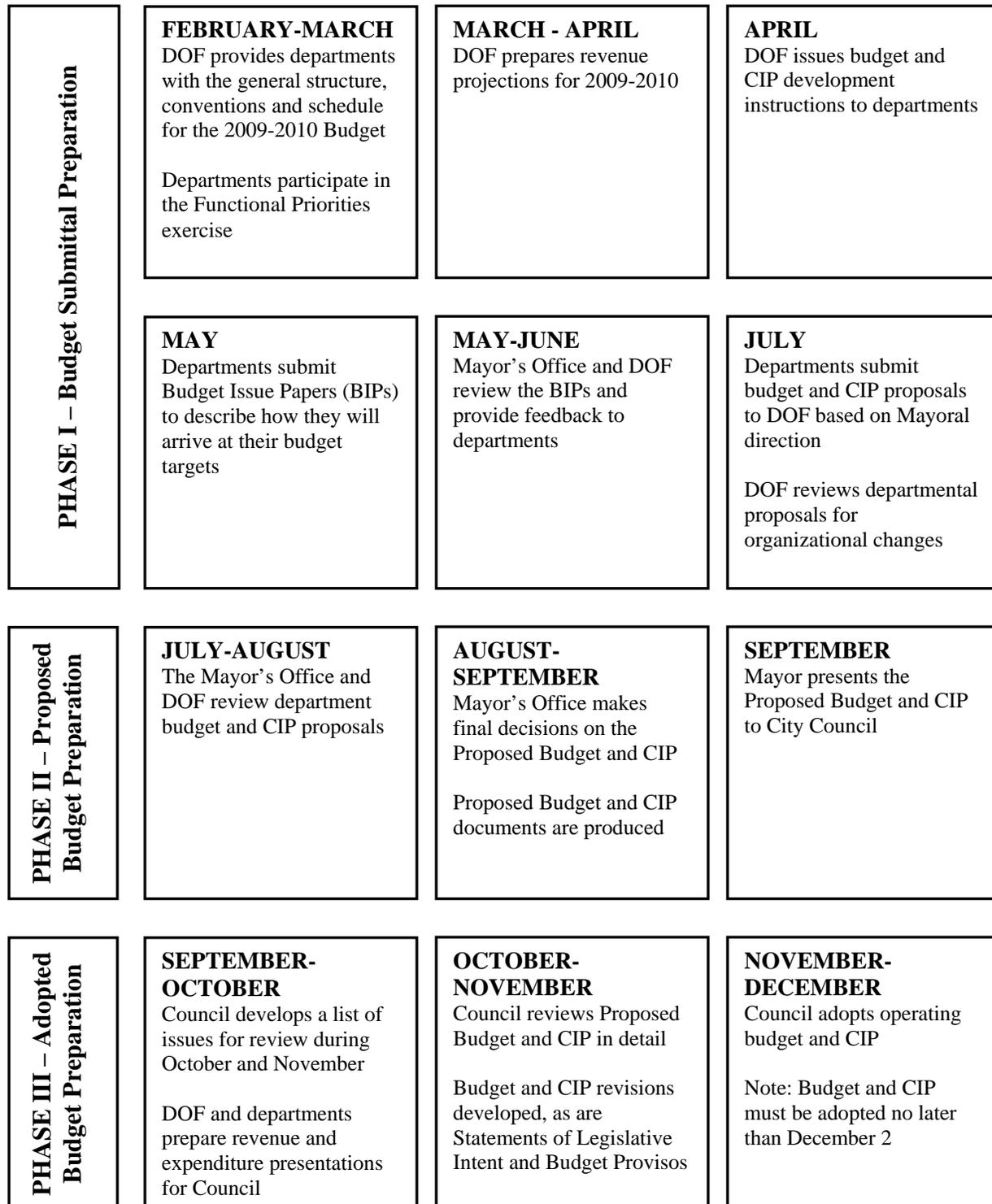
Budget Amendment

A majority of the City Council may, by ordinance, eliminate, decrease, or re-appropriate any unexpended appropriations during the year. The City Council, generally with a three-fourths vote, may also increase appropriations from available money to meet necessary expenditures that were not foreseeable earlier. Additional unforeseeable appropriations related to settlement of claims, emergency conditions, or laws enacted since passage of the annual operating budget ordinance require approval by a two-thirds vote of the City Council.

The Finance Director may approve, without ordinance, appropriation transfers within a department or agency of up to 10%, and with no more than \$500,000 of the appropriation authority for the particular budget control level or, where appropriate, line item, being increased. In addition, no transfers can reduce the appropriation authority of a budget control level by more than 25%.

In accordance with Washington state law, any unexpended appropriations for operating or ordinary maintenance expenditures automatically lapse at the close of the fiscal year, except for any appropriation continued by ordinance. Unexpended appropriations for capital outlays remaining at the close of the fiscal year are carried forward to the following year, except for any appropriation abandoned by ordinance.

BUDGET PROCESS DIAGRAM – 2009-2010 PROPOSED BUDGET



Office of Arts and Cultural Affairs

Michael Killoren, Director

Contact Information

Department Information Line: (206) 684-7171

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including: Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and three funding sources: General Subfund, Arts Account, and Municipal Arts Fund.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Funding for the program comes from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admission tax revenues in arts and culture.

The Community Development and Outreach Program promotes Seattle's arts and culture community through annual award programs by hosting arts exhibits and performances at City Hall, coordinating annual forums, and by developing communication materials that promote Seattle as a "creative capital." Funding for the program comes from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board, which advises the Office, Mayor, and Council on arts programs and policy, and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program comes from the General Subfund.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget for all programs reflects a significant decrease from the 2008 Adopted Budget. The main reason for the change is that many medium-to-large civic partnership contracts from 2008 that were one-time investments for public benefits have all been removed from the proposed budget. In addition, the base level of ongoing civic partnership funding is reduced in the 2009-2010 Proposed Budget.

The Admission Tax forecast assumes a reduced amount of revenue for the Arts Account Budget Control Level, and the Municipal Arts Fund increases to reflect higher "1 Percent for Art" revenues from City capital projects. Some small increases occur due to a position reclassification, general inflation, and other administrative changes.

Arts and Cultural Affairs

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Arts Account Budget Control Level	VA140	910,986	1,270,274	1,186,394	1,207,454
General Subfund Budget Control Level					
Administrative Services - GF		563,160	495,187	500,988	519,505
Civic Partnerships - GF		1,259,562	2,018,238	1,659,113	1,558,780
Community Development and Outreach - GF		463,525	742,591	781,714	595,979
General Subfund Budget Control Level	VA400	2,286,247	3,256,017	2,941,814	2,674,263
Municipal Arts Fund Budget Control Level	2VMAO	1,424,789	3,383,773	3,426,268	3,458,466
Department Total		4,622,022	7,910,064	7,554,477	7,340,183
Department Full-time Equivalents Total*		24.10	25.10	25.10	24.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	2,286,247	3,256,017	2,941,814	2,674,263
Other	2,335,775	4,654,048	4,612,662	4,665,920
Department Total	4,622,022	7,910,064	7,554,477	7,340,183

Arts Account Budget Control Level

Purpose Statement

The purpose of the Arts Account Budget Control Level is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and culture events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside, which is 20 percent of Admission Tax revenues.

Summary

Decrease budget by \$84,000 to reflect revised Admission Tax estimated revenues for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$84,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Arts Account	910,986	1,270,274	1,186,394	1,207,454

Arts and Cultural Affairs

General Subfund Budget Control Level

Purpose Statement

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	563,160	495,187	500,988	519,505
Civic Partnerships - GF	1,259,562	2,018,238	1,659,113	1,558,780
Community Development and Outreach - GF	463,525	742,591	781,714	595,979
Total	2,286,247	3,256,017	2,941,814	2,674,263
Full-time Equivalents Total *	14.50	14.50	14.50	13.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

Program Summary

Reduce spending on administrative expenses by \$18,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$5,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	563,160	495,187	500,988	519,505
Full-time Equivalents Total*	6.50	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

Program Summary

Decrease budget by \$25,000 due to transfer of administration and funding for the VERA program to the Seattle Center Department.

Increase budget by \$60,000 to cover reduced Arts Admission Tax revenues.

Decrease budget by \$50,000 for one-time 2008 funding for contract with History Link.

Decrease budget by \$50,000 for one-time 2008 funding for contract with Central District Forum for Arts and Ideas.

Decrease budget by \$50,000 for one-time 2008 funding for contract with 911 Media Arts Center.

Decrease budget by \$150,000 for one-time 2008 funding for public benefits to support the Town Hall capital campaign for the purchase of Town Hall.

Decrease budget by \$150,000 for one-time 2008 funding for public benefits to support the Arts West capital campaign for facility purchase and improvements.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$56,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$359,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Civic Partnerships - GF	1,259,562	2,018,238	1,659,113	1,558,780
Full-time Equivalents Total*	5.00	5.00	5.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

Program Summary

Increase budget by \$9,000 due to a position reclassification that occurred in 2007.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$30,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$39,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Community Development and Outreach - GF	463,525	742,591	781,714	595,979
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Arts Fund Budget Control Level

Purpose Statement

The purpose of the Municipal Arts Fund Budget Control Level is to develop engaging art pieces and programs for City facilities, and to maintain the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), which mostly come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

Summary

Increase budget by \$32,000 to reflect revised Municipal Arts Fund estimated revenues.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$11,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$43,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Municipal Arts Fund	1,424,789	3,383,773	3,426,268	3,458,466
Full-time Equivalents Total*	9.60	10.60	10.60	10.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Arts and Cultural Affairs

2009 - 2010 Estimated Revenues for the Arts Account

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461100	Interest Earnings	45,893	0	0	0
587001	General Subfund Support - Admission Tax Share	1,273,217	1,150,600	1,186,394	1,207,454
	Total Arts Account	1,319,110	1,150,600	1,186,394	1,207,454
	Total Revenues	1,319,110	1,150,600	1,186,394	1,207,454
379100	Use of (Contribution To) Fund Balance	0	119,674	0	0
	Total Arts Account	0	119,674	0	0
	Total Resources	1,319,110	1,270,274	1,186,394	1,207,454

Arts and Cultural Affairs

2009 - 2010 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
434010	State Grant	1,436	0	0	0
441990	Public Art Management Fees	176,320	185,866	181,315	185,864
461110	Interest Income	189,307	170,000	180,000	170,000
461320	Investment Increase	15,969	0	0	0
469990	Miscellaneous Revenues	12,500	42,448	8,000	8,500
541190	1% for Art Revenue	3,843,247	2,235,459	2,611,347	2,464,453
Total Municipal Arts Fund		4,238,779	2,633,773	2,980,662	2,828,817
Total Revenues		4,238,779	2,633,773	2,980,662	2,828,817
379100	Use of (Contribution To) Fund Balance	0	750,000	445,606	629,649
Total Resources		4,238,779	3,383,773	3,426,268	3,458,466

Arts and Cultural Affairs

Arts Account

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	501,685	251,306	909,809	146,402	146,402
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	1,319,110	1,150,600	1,140,918	1,186,394	1,207,454
Less: Actual and Budgeted Expenditures	910,986	1,270,274	1,904,325	1,186,394	1,207,454
Ending Fund Balance	909,809	131,632	146,402	146,402	146,402
Continuing Appropriations	451,471	0	0	0	0
Reservation for Revenue Shortfall	184,749	131,632	131,632	146,402	146,402
Total Reserves	636,220	131,632	131,632	146,402	146,402
Ending Unreserved Fund Balance	273,589	0	14,770	0	0

Arts and Cultural Affairs

Municipal Arts Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	1,266,121	1,684,791	4,080,111	2,680,502	2,234,895
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,238,779	2,633,773	2,633,773	2,980,662	2,828,817
Less: Actual and Budgeted Expenditures	1,424,789	3,383,773	4,033,382	3,426,268	3,458,466
Ending Fund Balance	4,080,111	934,791	2,680,502	2,234,895	1,605,246
Continuing Appropriation	649,609	0	0	0	0
Total Reserves	649,609	0	0	0	0
Ending Unreserved Fund Balance	3,430,502	934,791	2,680,502	2,234,895	1,605,246

The Seattle Public Library

Marilynne Gardner, Interim Chief Executive

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available through the Library's web site 24/7.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 5,000 literary programs for children, teens, and adults;
- 23 neighborhood meeting rooms;
- 12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the visually impaired.

Proposed Policy and Program Changes

In 2008, the Library completed construction of the last two projects from the Libraries for All (LFA) capital program. The renovated Madrona-Sally Goldmark and Magnolia branches re-opened in mid-2008. The 2009-2010 Proposed Budget implements reductions in administrative and management expenses and a small increase in budget for operating costs associated with the two LFA branch libraries that opened in 2008, as anticipated in the fiscal note that accompanied legislation approving the 1998 bond measure for the LFA capital program. For more information on the ten-year, \$290 million LFA Program, see the Capital Improvement Program Highlights.

The Budget also reflects the successful transfer of operation of the Washington Talking Book and Braille Library program to the Office of Secretary of State/Washington State Library.

The Collections budget is reduced to remove a one-time increase in the 2008 Adopted Budget, but then is increased by \$500,000 for 2009. This level is maintained for 2010. The budget is also increased by \$150,000 for security enhancements. Lastly, adjustments between programs occur as a result of changes made after the Executive and City Council budget process. These budget neutral changes align the 2008 Adopted Budget with the Library Board's 2008 Operation Plan.

Library

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services					
Administrative Services Director		263,962	238,412	328,313	341,503
Facilities and Fleet		4,553,147	4,698,022	4,771,461	4,949,735
Finance Services		1,592,768	1,841,173	1,583,420	1,621,601
Security		810,354	948,689	1,029,059	1,064,925
Administrative Services	B1ADM	7,220,232	7,726,295	7,712,252	7,977,763
City Librarian's Office					
City Librarian		501,187	570,130	520,216	540,353
Communications		689,588	689,467	857,741	888,922
Human Resources		1,020,737	753,739	1,163,768	1,211,483
City Librarian's Office	B2CTL	2,211,512	2,013,337	2,541,726	2,640,758
Public Services Budget Control Level					
Central Library Services		11,101,389	11,592,872	11,839,622	12,340,398
Mobile Services		692,286	747,058	734,978	765,479
Neighborhood Libraries		14,220,330	14,922,714	16,174,119	16,866,749
Public Services	B4PUB	26,014,004	27,262,644	28,748,719	29,972,626
Technology and Collection Services					
Information Technology		2,868,529	3,044,688	3,263,808	3,364,235
Technical and Collection Services		7,334,875	9,333,188	8,078,581	8,306,532
Technology and Collection Services Director		181,225	233,815	174,383	180,923
Technology and Collection Services	B3TCS	10,384,629	12,611,692	11,516,772	11,851,690
Washington Talking Book and Braille Library	B5WTBB	0	693,000	0	0
Department Total		45,830,377	50,306,967	50,519,469	52,442,837
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		44,282,846	48,084,735	48,938,128	50,800,517
Other		1,547,531	2,222,232	1,581,340	1,642,321
Department Total		45,830,377	50,306,967	50,519,469	52,442,837

Administrative Services

Purpose Statement

The purpose of Administrative Services is to support the delivery of excellent library services to the public.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services Director	263,962	238,412	328,313	341,503
Facilities and Fleet	4,553,147	4,698,022	4,771,461	4,949,735
Finance Services	1,592,768	1,841,173	1,583,420	1,621,601
Security	810,354	948,689	1,029,059	1,064,925
Total	7,220,232	7,726,295	7,712,252	7,977,763

Administrative Services: Administrative Services Director

Purpose Statement

The purpose of the Administrative Services Director Program is to administer the financial, facilities and fleet, and safety and security operations of the library system so that library services are provided effectively and efficiently.

Program Summary

Replace \$110,000 of General Fund with revenues from Collection fines and fees. This will result in a net zero change to the program budget.

Increase budget by \$72,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and operating costs due to inflation increase the budget by \$18,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$90,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administrative Services Director	263,962	238,412	328,313	341,503

Administrative Services: Facilities and Fleet

Purpose Statement

The purpose of the Facilities and Fleet Program is to manage the Library's facilities, fleet, and delivery systems, and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and to assure that materials are readily available to patrons.

Program Summary

Increase budget by \$15,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia library branches. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Decrease budget by \$180,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$238,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$73,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Facilities and Fleet	4,553,147	4,698,022	4,771,461	4,949,735

Administrative Services: Finance Services

Purpose Statement

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

Program Summary

Decrease budget by \$39,000 to reflect reductions in administrative expenses.

Decrease budget by \$151,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Decrease budget by \$139,000 to reflect a lower judgment and claims allocation for the Department.

Increase budget by \$10,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$61,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$258,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Finance Services	1,592,768	1,841,173	1,583,420	1,621,601

Administrative Services: Security

Purpose Statement

The purpose of the Security Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

Program Summary

Decrease budget by \$77,000 due to the one-time increase in 2008 to fund the security study.

Increase budget by \$150,000 for security enhancements.

Decrease budget by \$45,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$2,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$50,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$80,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Security	810,354	948,689	1,029,059	1,064,925

City Librarian's Office**Purpose Statement**

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
City Librarian	501,187	570,130	520,216	540,353
Communications	689,588	689,467	857,741	888,922
Human Resources	1,020,737	753,739	1,163,768	1,211,483
Total	2,211,512	2,013,337	2,541,726	2,640,758

City Librarian's Office: City Librarian**Purpose Statement**

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

Decrease budget by \$76,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$26,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$50,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
City Librarian	501,187	570,130	520,216	540,353

City Librarian's Office: Communications

Purpose Statement

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 5,600 annual public programs and the Libraries for All capital program. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Program Summary

Increase budget \$128,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately 168,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Communications	689,588	689,467	857,741	888,922

City Librarian's Office: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so that the Library maintains a productive and well-supported work force.

Program Summary

Increase budget by \$356,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$54,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$410,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Human Resources	1,020,737	753,739	1,163,768	1,211,483

Public Services**Purpose Statement**

The purpose of Public Services is to provide quality library services and programs that benefit and are valued by patrons.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Central Library Services	11,101,389	11,592,872	11,839,622	12,340,398
Mobile Services	692,286	747,058	734,978	765,479
Neighborhood Libraries	14,220,330	14,922,714	16,174,119	16,866,749
Total	26,014,004	27,262,644	28,748,719	29,972,626

Public Services: Central Library Services**Purpose Statement**

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and service coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Decrease budget by approximately \$111,000 to reflect reductions in administration and management expenditures.

Decrease budget by \$331,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual operations plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$689,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$247,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Central Library Services	11,101,389	11,592,872	11,839,622	12,340,398

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services Program is to provide access to library books, materials, and services for patrons who are unable to come to the Library.

Program Summary

Decrease budget by \$54,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$41,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$13,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Mobile Services	692,286	747,058	734,978	765,479

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Increase budget by \$285,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$5,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$961,000 for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$1.251 million.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Libraries	14,220,330	14,922,714	16,174,119	16,866,749

Technology and Collection Services

Purpose Statement

The purpose of Technology and Collection Services is to provide technology services and maintain the Library's data processing infrastructure in order to provide information access and library materials to all patrons.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Information Technology	2,868,529	3,044,688	3,263,808	3,364,235
Technical and Collection Services	7,334,875	9,333,188	8,078,581	8,306,532
Technology and Collection Services Director	181,225	233,815	174,383	180,923
Total	10,384,629	12,611,692	11,516,772	11,851,690

Technology and Collection Services: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

Program Summary

Increase budget by \$92,000 due to transfers from other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Increase budget by \$2,000 to reflect the 2008 opening of the newly renovated Madrona-Sally Goldmark and Magnolia branch libraries. Funds were transferred from Finance General in 2008 and are now incorporated into the Library's base budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$125,000 for a net increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$219,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Information Technology	2,868,529	3,044,688	3,263,808	3,364,235

Technology and Collection Services: Technical and Collection Services Purpose Statement

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

Program Summary

Decrease budget by \$2 million to remove a one-time increase for collections in the 2008 Adopted Budget, and add \$500,000 for collections in 2009. This level is maintained for 2010.

Decrease budget by \$28,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$273,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$1.26 million.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Technical and Collection Services	7,334,875	9,333,188	8,078,581	8,306,532

Technology and Collection Services: Technology and Collection Services Director Purpose Statement

The purpose of the Technology and Collection Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

Program Summary

Decrease budget by \$67,000 due to transfers to other Library programs to align funding allocations described in the City budget with the Seattle Public Library Board's annual Operation Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$8,000 for a net reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$59,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Technology and Collection Services Director	181,225	233,815	174,383	180,923

Washington Talking Book and Braille Library

Purpose Statement

The purpose of the Washington Talking Book and Braille Library, a program that the Library administered through a contract with the Washington Secretary of State/Washington State Library, is to provide books, magazines, and information in special formats to state residents who are blind or visually impaired.

Summary

Decrease budget by \$693,000 to reflect the transfer of program operations to the State of Washington.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Washington Talking Book and Braille Library	0	693,000	0	0

2009 - 2010 Estimated Revenues for the Library Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
434010	WTBBL State Contract	1,398,577	693,000	0	0
441610	Copy Services	64,330	50,000	50,000	50,000
441610	Pay for Print	97,182	99,000	99,000	99,000
459700	Fines/Fees	987,882	882,232	905,310	965,789
462300	Parking- Central Library	364,737	400,000	431,031	431,531
462800	Concessions Proceeds	3,057	5,000	3,000	3,000
469112	Salvage Sales/Materials	57,361	40,000	40,000	40,000
469990	Misc Revenue	3,421	3,000	3,000	3,000
542810	Cable Franchise Fees	50,000	50,000	50,000	50,000
587001	General Subfund Support	44,309,040	48,084,735	48,938,128	50,800,517
Total Revenues		47,335,587	50,306,967	50,519,469	52,442,837

Library

Library Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	548,594	360,780	2,053,804	1,743,501	1,743,502
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	47,335,587	50,306,967	50,306,967	50,519,469	52,442,837
Less: Actual and Budgeted Expenditures	45,830,377	50,306,967	50,617,270	50,519,469	52,442,837
Ending Fund Balance	2,053,804	360,780	1,743,501	1,743,502	1,743,501
Continuing Appropriation	310,303				
Total Reserves	310,303	0	0	0	0
Ending Unreserved Fund Balance	1,743,501	360,780	1,743,501	1,743,502	1,743,501

Capital Improvement Program Highlights

In 2008 the Seattle Public Library completed the final building projects of a systemwide capital program, Libraries for All (LFA). The \$290.7 million program was funded by \$196.6 million in bonds approved by the voters in 1998, \$46.8 million in private funding, \$22.6 million in bond interest earnings, \$19.1 million in other public resources and \$5.6 million in property sale proceeds. As a result of LFA, each of the 22 branch libraries in the system as of 1998 has been renovated, expanded or replaced. Four new branch libraries are open to the public, at Delridge, International District/Chinatown, Northgate and South Park. Seattle citizens have a new Central Library.

With the conclusion of the LFA program, the Library is determined to preserve the generous public and private sector investment that the citizens of Seattle have made in their library facilities. In 2007, the Library commissioned a building condition assessment and development of an asset management database to facilitate major maintenance and long-term capital planning. As verified by the assessment, the overall condition of Library facilities is very good, although it will be important to continue to invest in facility maintenance on an ongoing basis.

The 2009-2014 Proposed CIP allocates \$1.6 million in 2009 from the Cumulative Reserve Subfund to address major maintenance. Projects in 2009 focus on work that could not be addressed within the Libraries for All scope as well as maintenance items identified by the facility assessments or by staff. Projects are grouped into the following ongoing categories: Roof and Structural Systems; Building Systems; Operational Efficiency Improvements; Safety, Security and Access Improvements; Minor Capital Improvements; Landscape and Hardscape Restoration; and Preliminary Engineering and Planning.

Capital Improvement Program Appropriation

	2009 Proposed	2010 Proposed
Building Systems: B301106		
Cumulative Reserve Subfund - REET I Subaccount (00163)	457,000	473,000
Subtotal	457,000	473,000
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - REET I Subaccount (00163)	52,000	54,000
Subtotal	52,000	54,000
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - REET I Subaccount (00163)	56,000	58,000
Subtotal	56,000	58,000
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - REET I Subaccount (00163)	184,000	190,000
Subtotal	184,000	190,000
Preliminary Engineering and Planning: B301111		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	194,000	201,000
Subtotal	194,000	201,000
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - REET I Subaccount (00163)	489,000	506,000
Subtotal	489,000	506,000

Capital Improvement Program Highlights

Library

	2009 Proposed	2010 Proposed
Safety, Security and Access Improvements: B301108 Cumulative Reserve Subfund - REET I Subaccount (00163)	214,000	221,000
Subtotal	214,000	221,000
Total Capital Improvement Program Appropriation	1,646,000	1,703,000

Department of Parks and Recreation

Timothy A. Gallagher, Superintendent

Contact Information

Department Information Line: (206) 684-4075

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/parks/>

Department Description

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system comprised of 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use parks and recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors. The Parks Levy ends in 2008, but some funds will carry over into 2009.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget includes new and expanded efforts within the Department of Parks and Recreation. For example, the Seattle Youth Violence Prevention Initiative receives funding for Network Coordinators and street outreach; the Green Seattle Initiative benefits from the addition of a fourth tree crew to increase tree maintenance; and the Department's Strategic Action Plan implementation receives funding for an operations and maintenance management system and a capital asset management system.

The budget also reflects departmental reorganizations due to the end of the 2000 Parks Levy and an effort to better align services provided by the department. In particular, the Enterprise Budget Control Level (BCL) is eliminated, and its functions and personnel are transferred into other BCLs. Also, the Horticulture and Urban Forestry BCL is renamed the Natural Resources Management BCL. In addition, the department makes numerous changes and transfers to many of its BCLs to improve management, service delivery, and program efficiency. The Department will shift its printing services and supplies to direct order and other systems to reduce overall costs, which is represented in this budget by a closure of the Department's print shop and warehouse.

The Seattle Aquarium budget reflects an increase in expected revenues and staff from increased attendance due to its completed exhibit renovation and expansion. Revenue generated by an increase in DPR's boat moorage fees

Parks and Recreation

will pay for ongoing capital improvements to the moorages. In 2009, fees will also increase for adult athletic field use and field lights, adult rentals and programs at the tennis center, adult swimming programs and pool rentals, booking and room rental rates at DPR facilities, and, starting in 2010, DPR's boat ramp fees will increase as well.

The Department's budget includes a reduction in use of professional services and an increased vacancy rate assumption in order to assist in balancing the overall General Fund budget. The number of dedicated teen staff is decreased, with each Community Center retaining at least a half-time Teen Leader and four 0.75 FTE Teen Leaders to be available among the centers. There is decreased funding for neighborhood planning that was added in 2008 to reflect a decision to reduce this work program from its original citywide scope to only preparing status reports on Seattle's existing Neighborhood Plans and updating three Neighborhood Plans where new transit stations will be located.

Additional funding is added to pay for ongoing operation and maintenance costs incurred for newly opened and improved facilities with higher operation costs. The utility costs for running the Rainier Beach Community Center have increased due to DPR taking over management and operation of the building from the Seattle School District. Funding is increased for anticipated higher utility rates. Budget is also increased for greater fleet, fuel, communication services, and judgment and claims costs. Operating costs have increased the Department's budget for wages, healthcare and general inflation.

Other changes to the 2009 Proposed Budget from the 2008 Adopted Budget include the transfer of a position to the Seattle Public Utilities for the watershed education program, an increase in negotiated plumber salaries across the Department, creation of an analyst/leadership position within the Superintendent's Office, an increase in administrative overhead charges to the Golf Program, and conversions of Temporary Employment Service (TES) positions to full-time positions.

Parks and Recreation

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Enterprise Budget Control Level	K420A	5,366,573	6,608,961	0	0
Environmental Learning and Programs Budget Control Level	K430A	2,508,553	2,961,680	2,099,306	2,380,414
Facility and Structure Maintenance Budget Control Level	K320A	11,647,988	12,260,478	12,615,967	13,018,469
Finance and Administration Budget Control Level	K390A	4,884,949	5,549,246	5,623,958	5,892,631
Golf Budget Control Level	K400A	8,092,457	7,797,845	8,392,613	8,748,107
Golf Capital Reserve Budget Control Level	K410A	955,041	881,743	768,002	770,858
Judgment and Claims Budget Control Level	K380A	1,116,500	1,116,500	1,641,680	1,641,680
Natural Resources Management Budget Control Level	K430B	5,118,804	5,067,896	6,270,739	6,441,274
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	23,796,950	25,819,317	27,516,580	28,484,927
Planning, Development, and Acquisition Budget Control Level	K370C	5,834,557	7,130,600	7,153,209	7,415,598
Policy Direction and Leadership Budget Control Level	K390B	2,678,989	3,088,057	8,024,953	8,436,754
Recreation Facilities and Programs Budget Control Level	K310D	17,144,692	19,664,282	23,433,075	24,347,565
Seattle Aquarium Budget Control Level	K350A	8,367,687	9,539,113	10,723,026	11,338,286
Seattle Conservation Corps Budget Control Level	K320C	3,043,075	3,954,546	4,094,895	4,248,414
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,276,930	7,858,400	7,942,674	8,263,676
Woodland Park Zoo Budget Control Level	K350B	6,061,616	6,025,393	6,206,155	6,386,314
Department Total		113,895,362	125,324,056	132,506,832	137,814,966
Department Full-time Equivalents Total*		989.45	1,002.95	1,008.90	1,009.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	71,563,073	76,924,945	87,536,269	91,519,463
Other	42,332,289	48,399,110	44,970,563	46,295,503
Department Total	113,895,362	125,324,056	132,506,832	137,814,966

Enterprise Budget Control Level

Purpose Statement

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

Summary

A departmental reorganization affecting the Enterprise BCL resulted in the following budget actions:

- Transfer \$100,000 to the Facility & Structure Maintenance BCL for facility maintenance activities at Magnuson Park;
- Transfer 0.5 FTE to the Finance and Administration BCL for administrative support;
- Transfer \$1.457 million and 12.52 FTE to the Park Cleaning, Landscaping & Restoration BCL, which includes grounds maintenance activities on the Magnuson campus and maintenance activities at Lake Union Park;
- Transfer \$4.495 million and 29.25 FTE to the Policy Direction & Leadership BCL related to event scheduling, center city programs, including park rangers, contract and business resources and scheduling of Magnuson Park, and administration;
- Transfer \$556,000 and 6.0 FTE to the Recreation Facilities BCL related to Langston Hughes Performing Arts Center.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Enterprise	5,366,573	6,608,961	0	0
Full-time Equivalents Total*	60.36	48.27	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Environmental Learning and Programs Budget Control Level

Purpose Statement

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Summary

Decrease budget by \$1.049 million and 6.5 FTE due to a departmental reorganization that represents multiple transfers among other Department BCLs.

Transfer in \$69,000 and 1.0 FTE from the Recreation Facilities and Programs BCL to consolidate recreation staffing for the Outdoor Opportunity Program.

Decrease budget by \$15,000 to assist in balancing the overall General Fund budget.

Increase budget by \$7,000 for increased costs in fleet, fuel and communication services.

Increase budget by \$61,000 for utility rate increases.

Decrease budget by \$52,000 and 0.5 FTE Planning and Development Specialist II due to a transfer of position to the Seattle Public Utilities for the watershed education program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$117,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$862,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Environmental Learning and Programs	2,508,553	2,961,680	2,099,306	2,380,414
Full-time Equivalents Total*	28.77	28.77	22.77	22.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

Summary

Decrease budget by \$176,000 and add 2.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$100,000 due to a departmental reorganization from the eliminated Enterprise BCL.

Increase budget by \$13,000 due to an increase in negotiated plumber salaries.

Decrease budget by \$100,000 to transfer Aquarium facilities and maintenance work to the Seattle Aquarium BCL.

Decrease budget by \$372,000, 1.0 FTE Administrative Staff Assistant, 1.0 FTE Executive Assistant, 1.0 FTE Manager 2, and 1.0 FTE Maintenance Laborer, which represents reduced facility maintenance, professional service spending, and management staffing across the BCL to assist in balancing the overall General Fund budget.

Abrogate 0.5 FTE Administrative Specialist I-BU, 0.5 FTE Graphic Arts Designer, and 1.0 FTE Warehouser-BU and save \$182,000 to assist in balancing the overall General Fund budget. This adjustment will close the Department's print shop and warehouse.

Increase budget by \$99,000 and 1.0 FTE Strategic Advisor 2 to create an analyst/leadership position.

Increase budget by \$150,000 for increased operation and maintenance costs due to the completion of new and/or improved facilities.

Increase budget by \$139,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$8,000 due to utility rate increases.

Decrease budget by \$50,000 due to a one-time add in the 2008 Adopted Budget for work on the Strategic Business Plan Implementation.

Increase budget by \$100,000 and 1.0 FTE Administrative Specialist I-BU for work on the maintenance management system as part of the Department's Strategic Action Plan.

Increase budget by \$5,000 for maintenance at Fortson Square.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$622,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$356,000.

Parks and Recreation

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Facility and Structure Maintenance	11,647,988	12,260,478	12,615,967	13,018,469
Full-time Equivalents Total*	115.30	114.80	112.80	112.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Increase budget by \$136,000 and decrease budget by 7.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by 0.5 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Decrease budget by \$41,000 in professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$95,000 for increased costs in fleet, fuel and communication services.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$115,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$75,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Finance and Administration	4,884,949	5,549,246	5,623,958	5,892,631
Full-time Equivalents Total*	47.50	47.50	41.00	41.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

Summary

Increase budget by \$433,000 related to multiple departmental technical adjustments to better align department services and programs.

Decrease budget by \$144,000 to represent a change in administrative overhead charges to the Golf Program.

Increase budget by \$21,000 for increased costs in fleet, fuel and communication services.

Increase budget by \$20,000 for utility rate increases.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$265,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$595,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Golf	8,092,457	7,797,845	8,392,613	8,748,107
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Golf Capital Reserve Budget Control Level

Purpose Statement

The purpose of the Golf Capital Reserve Budget Control Level is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

Summary

Decrease budget by \$114,000 due to reduced expectations for surplus Golf revenues in 2009.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Golf Capital Reserve	955,041	881,743	768,002	770,858

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

Increase budget by \$525,000 due to increases in costs for judgment and claims allocations.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	1,116,500	1,116,500	1,641,680	1,641,680

Natural Resources Management Budget Control Level

Purpose Statement

The purpose of the Natural Resources Management Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

Summary

Increase budget by \$831,000 and 11.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Decrease budget by \$151,000, 0.17 FTE Gardener, and 1.0 FTE Truck Driver, Heavy by reducing operating hours at the Volunteer Park Conservatory, and by reducing vehicle and professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$5,000 for increased operating and maintenance costs of new and/or improved facilities.

Increase budget by \$89,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$2,000 for utility rate increases.

Increase budget by \$335,000, 2.0 FTE Tree Trimmers, and 1.0 FTE Tree Trimmer, Lead in order to add an additional tree crew for improved system-wide tree maintenance.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$92,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.203 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Natural Resources Management	5,118,804	5,067,896	6,270,739	6,441,274
Full-time Equivalents Total*	50.14	50.14	62.97	62.97

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

Decrease budget by \$439,000 and 23.5 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$1.457 million and 12.52 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL, which includes the grounds maintenance activities on the Magnuson campus.

Decrease budget by \$306,000 in professional services, temporary staffing, and other spending to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Recreation Program Coordinator Senior and save \$91,000 by reallocating management support resources to assist in balancing the overall General Fund budget.

Increase budget by \$410,000 for increased operation and maintenance costs of new and/or improved facilities.

Increase budget by \$341,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$445,000 due to utility rate increases.

Increase budget by \$20,000 for maintenance at Fortson Square.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$140,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.697 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Park Cleaning, Landscaping, and Restoration	23,796,950	25,819,317	27,516,580	28,484,927
Full-time Equivalents Total*	226.40	250.99	239.01	238.01

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning, Development, and Acquisition Budget Control Level

Purpose Statement

The purpose of the Planning, Development and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and developing resolutions to property encroachment issues.

Summary

Decrease budget by \$69,000 and 1.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Decrease budget by \$63,000 in professional services spending to assist in balancing the overall General Fund budget.

Increase budget by \$19,000 for increased costs in fleet, fuel, and communication services.

Decrease budget by \$42,000 and 0.5 FTE Planning and Development Specialist II that were added in the 2008 Budget for neighborhood planning due to decreased scope of work.

Increase budget by \$104,000 and 1.0 FTE Strategic Advisor 1 for work on the Asset Management System as part of the Strategic Action Plan.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$74,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$23,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Planning, Development, and Acquisition	5,834,557	7,130,600	7,153,209	7,415,598
Full-time Equivalents Total*	62.10	58.10	57.60	57.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

Summary

Decrease budget by \$270,000 and increase by 5.0 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$4.495 million and 28.75 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Decrease budget by \$146,000 and 1.0 FTE Administrative Specialist III-BU, representing a decrease in professional services and administrative staffing to assist in balancing the overall General Fund budget.

Decrease budget by \$65,000, add 0.5 FTE Administrative Specialist II-BU, and abrogate 1.0 FTE Grounds & Facilities Supervisor to create greater management efficiencies within the BCL.

Increase budget by \$98,000 to represent higher moorage fees to be used for improvements to moorage facilities.

Increase budget by \$11,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$34,000 due to utility rate increases.

Decrease budget by \$100,000 due to a one-time study of possible relocation of Parks Department administrative functions provided in the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$880,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$4.936 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Policy Direction and Leadership	2,678,989	3,088,057	8,024,953	8,436,754
Full-time Equivalents Total*	26.50	27.50	59.75	59.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Recreation Facilities and Programs Budget Control Level

Purpose Statement

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Summary

Increase budget by \$280,000 and 23.5 FTE related to departmental technical adjustments to better align department services and programs, which represents multiple transfers among other Department BCLs.

Increase budget by \$556,000 and 6.0 FTE due to a departmental reorganization and transfer from the eliminated Enterprise BCL.

Increase budget by 1.0 FTE Recreation Leader and 1.0 FTE Recreation Program Specialist from the Environmental Learning BCL to consolidate the Teen Outdoor Opportunities Program.

Increase budget by 0.5 FTE Administrative Support Assistant-BU, 1.0 FTE Recreation Leader, and 0.32 Recreation Program Specialist to convert Temporary Employment Service (TES) positions to full-time positions.

Decrease budget by \$578,000 and 1.0 FTE Recreation Leader, 2.0 FTE Recreation Attendant, and 4.5 FTE Recreation Leader, representing reductions in computer lab funding and related staffing at community centers, and reduced vehicle and professional services costs to assist in balancing the overall General Fund budget.

Increase budget by \$60,000 to pay for an increase in utilities at the Rainier Beach Community Center due to DPR taking over management and operation of the building from the Seattle School District.

Increase budget by \$56,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$18,000 due to utility rate increases.

Decrease budget by \$50,000 due to the one-time add in the 2008 Adopted Budget for consultant work on DPR's public involvement process.

Decrease budget by \$500,000 due to the one-time add in the 2008 Adopted Budget for increased community center hours.

Increase budget by \$779,000 and 3.0 FTE Recreation Program Coordinator, Senior for the Seattle Youth Violence Prevention Initiative.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$3.148 million for Parks and Recreation a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3.769 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Recreation Facilities and Programs	17,144,692	19,664,282	23,433,075	24,347,565
Full-time Equivalents Total*	198.50	203.00	231.82	231.82

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

Decrease budget by \$26,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$100,000 to assume facilities and maintenance work from the Facilities and Structure Maintenance BCL.

Increase budget by \$840,000 and add 1.0 FTE Administrative Specialist I-BU, 0.3 FTE Aquarium Biologist 2, 1.0 FTE Aquarium Biologist 3, 0.5 FTE Aquarium Guide, 1.5 FTE Cashier, Senior, 1.0 FTE Laborer, 1.0 FTE Public Education Program Specialist, 1.0 FTE Public Education Program Supervisor, 2.0 FTE Security Officer, and 1.0 FTE Strategic Advisor 1, Parks & Recreation, due to increased staffing needed for the Seattle Aquarium expansion of services. In addition reduce budget by 1.0 FTE Cashier; 1.0 FTE Education Program Assistant and 1.0 FTE Parks Special Events Scheduler.

Increase budget by \$2,000 for increased costs in fleet, fuel, and communication services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$267,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.184 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	8,367,687	9,539,113	10,723,026	11,338,286
Full-time Equivalents Total*	68.25	68.25	75.55	76.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

Summary

Increase budget by \$1,000 related to multiple departmental technical adjustments to better align department services and programs.

Increase budget by \$34,000 for increased costs in fleet, fuel, and communication services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$105,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$140,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Conservation Corps	3,043,075	3,954,546	4,094,895	4,248,414
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

Decrease budget by \$42,000 related to multiple departmental technical adjustments to better align department services and programs.

Decrease budget by \$309,000, reflecting reductions in the Learn to Swim program, lifeguard hours at beaches, and other spending to assist in balancing the overall General Fund budget.

Increase budget by \$58,000 to pay for an increase in utilities at the Rainier Beach Community Center due to DPR taking over management and operation of the building from the Seattle School District.

Increase budget by \$10,000 for increased operation and maintenance costs due to the completion of new and/or improved facilities.

Increase budget by \$3,000 for increased costs in fleet, fuel, and communication services.

Increase budget by \$25,000 due to utility rate increases.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$338,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$83,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Swimming, Boating, and Aquatics	7,276,930	7,858,400	7,942,674	8,263,676
Full-time Equivalents Total*	60.28	60.28	60.28	60.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Department's budget includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$181,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Woodland Park Zoo	6,061,616	6,025,393	6,206,155	6,386,314

Parks and Recreation

2009 - 2010 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
441710	Sales of Merchandise	142,691	5,000	5,000	5,000
441990	Miscellaneous Charges and Fees	284,901	772,210	1,250,981	1,250,981
443870	Resource Recovery Revenues	855,643	744,726	836,226	872,742
447300	Recreational Activity Fees	16,881,563	16,872,718	17,762,126	17,904,939
447400	Event Admission Fees	15,856	35,000	35,000	35,000
447500	Exhibit Admission Fees	7,989,964	8,635,756	9,316,747	9,886,007
447600	Program Fees	90,521	215,000	116,000	116,000
469990	Miscellaneous Revenue	1,725	0	0	0
543970	Charges to Other City Departments	973,096	217,000	217,000	217,000
	Total Charges for Services	27,235,960	27,497,410	29,539,080	30,287,669
416100	10% of City Taxes & Fees	37,108,388	37,307,791	39,968,777	40,887,714
587001	General Subfund Support	35,479,119	39,617,152	47,567,492	50,631,749
	Total General Government Support	72,587,507	76,924,943	87,536,269	91,519,463
433010	Federal Grants	69,510	0	0	0
434010	State Grants	11,585	0	0	0
437010	Interlocal Grants	34,541	0	0	0
439090	Private Contributions	368,488	435,593	619,632	619,624
	Total Intergovernmental	484,124	435,593	619,632	619,624
462400	ST Space Facilities Rentals	81,169	120,000	137,000	137,000
462500	LT Space/Facilities Leases	732,954	996,453	914,345	1,168,672
462800	Concession Proceeds	691,891	694,932	592,640	599,767
462900	Rents and Use Charges	1,515,785	203,585	310,849	329,349
469100	Salvage Sales	13,039	0	0	0
469400	Judgments & Settlements	16,810	50,000	0	0
469970	Telephone Commission Revenue	3,116	106,000	3,090	3,183
469990	Miscellaneous Revenue	99,507	8,934	729,183	1,283,652
	Total Miscellaneous Revenue	3,154,270	2,179,904	2,687,107	3,521,623
587165	Transfer from Neighborhood Matching Subfund	89,313	0	0	0
587637	Transfer from Donations Fund	38,280	0	0	0
587900	Transfer from Other City Funds	0	0	485,733	277,382
587900	Transfers from CRS & Parks Levy	13,239,899	18,286,207	11,639,006	11,589,211
	Total Transfers from City Funds	13,367,492	18,286,207	12,124,739	11,866,593
	Total Revenues	116,829,354	125,324,057	132,506,828	137,814,972

Parks and Recreation

Parks and Recreation Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	4,277,466	3,002,506	7,211,457	3,436,288	2,119,284
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	116,829,354	125,324,057	122,418,599	132,506,828	137,814,972
Less: Actual and Budgeted Expenditures	113,895,362	125,324,056	125,730,768	132,506,832	137,814,966
Less: Capital Improvements	0	463,000	463,000	1,317,000	913,000
Ending Fund Balance	7,211,457	2,539,507	3,436,288	2,119,284	1,206,290
Continuing Appropriations	406,711				
Seattle Aquarium Sub-Account	713,995	713,995	713,995	713,995	713,995
Westbridge Debt Service	829,299	829,299	829,299	829,299	829,299
Total Reserves	1,950,005	1,543,294	1,543,294	1,543,294	1,543,294
Ending Unreserved Fund Balance	5,261,452	996,213	1,892,994	575,990	(337,004)

Capital Improvement Program Highlights

The 1999 Seattle Center and Community Centers Levy is nearly complete. The community centers' portion of the Levy for the Department totaled \$36 million spread over eight years, and eight of the nine community center projects are complete. The ninth and final project, the new Belltown Community Center, is in the planning stage as the Department seeks a location for the Center.

In 2009, progress continues on many key projects related to the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy). This levy was an eight-year, \$198.2 million levy lid lift that funded over 100 projects to improve and develop parks, playfields and trails, improve regular maintenance, and enhance recreational programming. The Levy also funded an acquisition program and an acquisition and development opportunity fund. In 2009, approximately twenty capital projects funded by the 2000 Parks Levy Fund remain to be completed.

In 2009, work continues on three Lake Union Park projects, with upgrades to the Armory and construction of the second phase of the Lake Union Park Development underway. The Department starts negotiations on an agreement with the Museum of History and Industry (MOHAI) for its development of a regional history museum at the Lake Union Park Armory. Also, in 2009, \$600,000 of appropriation is added to the Cheshiahud Lake Union Loop Trail project to connect existing pathways around Lake Union and create a continuous trail.

The 2008-2014 Proposed Capital Improvement Program (CIP) included \$5.0 million of one-time General Subfund resources for capital development in a new project titled Neighborhood Parks Development Program. The intent of the program was to further fund capital development of various park projects that have been only partially funded with Levy resources or have had difficulty securing community funding. However, to help rebalance the General Fund, the Department is proposing to use these funds instead for operating purposes.

Six pier projects are included in the Department's 2009-2010 Proposed CIP, including replacing the gas heating system at Piers 59 and 60, renovating the piling and replacing the sewer vaults and pumps under Pier 60, re-inspection of Piers 57, 58 and 60, repair of the Atlantic City boat ramp and pier, and renovation of the Magnuson Park boat ramp and pier.

Eight projects support the Mayor's initiative to transform Seattle's downtown parks into vibrant, attractive public spaces including adding lighting and a play area to City Hall Park and restoring Freeway and Waterfront Parks.

The City Council is reviewing proposed lease and redevelopment agreements for Buildings 11 and 27 at Warren G. Magnuson Park. In addition, the 2009-2014 Proposed CIP includes nine projects located at Magnuson Park including the Athletic Field Renovation, the Wetlands Development, Beach Comfort Station Replacement, Boat Ramp and Pier Renovation, Building 30 Sprinkler System, Building 18 demolition, North Shore, Pier and Log Boom, Picnic Shelter Renovation and Shoreline Renovation.

The 2009-2014 Proposed CIP includes several ball field lighting and field turf conversion projects. Construction on the Rainier ball field lighting project will occur in 2009; funding for ball field lighting at Bobby Morris, Dahl and four Lower Woodland playfields is included in future years. Field turf conversion projects include Miller and Genesee #1 Playfields. Projects approved for both lighting and field conversions include Delridge, Washington and Lower Woodland #7 Playfields. In addition to the ball field lighting program, a new basketball court lighting project will provide for lighting at the Van Asselt playground and the Rainier playfield basketball courts.

Many asset preservation projects are funded throughout Seattle's parks systems, including six projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments, renovation of

Parks and Recreation

Capital Improvement Program Highlights

the Colman Pool and the Langston Hughes Performing Arts Center, seismic improvements to the Queen Anne Community Center, and renovation of play areas throughout the City. In addition, there is funding to design replacement of the Rainier Beach Community Center and pool.

In addition to the many park development projects that add trees to park land, there are three designated projects that support the Mayor's Green Seattle Initiative, including a Forest Restoration Program for maintaining and improving natural areas, the Green Seattle Partnership whose goal is to increase the City's total tree canopy, and an Urban Tree Replacement Program for replacing trees removed due to various park development and improvement projects.

The 2009-2014 Proposed CIP includes a new project, which funds design for limited development of the lidded West Seattle and Maple Leaf Reservoirs. These reservoirs will be the fourth and fifth reservoirs to be lidded and developed as parks, and follow the development of the lids at Cal Anderson, Jefferson, and Myrtle reservoirs.

The total Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$14.6 million in 2009. The CRS also funds various other projects, including acquisition and development of property in the Northgate area and a skate park at Delridge Playfield. Three neighborhood projects are funded with \$43,500 of CRS as part of the prioritization process by the Community District Councils and selected by a team of City staff from various departments.

In addition to the work funded by the CRS, there is one property acquisition and several restoration projects at Discovery Park funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County.

The Department also anticipates receiving grants and other public and private donations, which will be appropriated in 2009.

Capital Improvement Program Appropriation

Budget Control Level	2009 Proposed	2010 Proposed
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,555,000	1,767,000
Subtotal	2,555,000	1,767,000
Building Component Renovations: K72444		
2009 Multipurpose LTGO Bond Fund	4,500,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	635,000	1,040,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	748,000	140,000
General Subfund	200,000	0
Subtotal	6,083,000	1,180,000
Citywide and Neighborhood Projects: K72449		
2009 Multipurpose LTGO Bond Fund	9,790,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	325,000	325,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,374,000	630,000
Subtotal	11,489,000	955,000

Parks and Recreation

Capital Improvement Program Highlights

Budget Control Level	2009 Proposed	2010 Proposed
Debt Service and Contract Obligation: K72440		
Cumulative Reserve Subfund - REET I Subaccount (00163)	841,000	841,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,648,000	1,647,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	332,000	328,000
Parks and Recreation Fund	466,000	713,000
Subtotal	3,287,000	3,529,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
Beach Maintenance Trust Fund	25,000	25,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	200,000	657,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0	98,000
Subtotal	225,000	780,000
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,351,000	2,851,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	108,000	90,000
Subtotal	2,459,000	2,941,000
Golf Projects: K72253		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	882,000	902,000
Subtotal	882,000	902,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - REET II Subaccount (00161)	834,000	1,050,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	840,000	250,000
Subtotal	1,674,000	1,300,000
Parks Upgrade Program - CDBG: K72861		
Cumulative Reserve Subfund - REET II Subaccount (00161)	508,000	508,000
Subtotal	508,000	508,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET II Subaccount (00161)	180,000	720,000
Subtotal	180,000	720,000
Puget Park: K72127		
Parks and Recreation Fund	451,000	0
Subtotal	451,000	0
Seattle Aquarium Projects: K72448		
Parks and Recreation Fund	400,000	200,000
Subtotal	400,000	200,000
West Point Settlement Projects: K72982		
Shoreline Park Improvement Fund	500,000	0
Subtotal	500,000	0
Total Capital Improvement Program Appropriation	30,693,000	14,782,000

Seattle Center

Robert Nellams, Director

Contact Information

Department Information Line: (206) 684-7200

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattlecenter.com/>

Department Description

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs, and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reflects several significant changes related to the loss of the Seattle Sonics and the Seattle Thunderbirds as anchor tenants in KeyArena. In 2008, the Seattle Sonics relocated to Oklahoma City as the result of a settlement between the City of Seattle and the Professional Basketball Club, LLC, and the Seattle Thunderbirds relocated to a new arena in Kent. These changes resulted in a new business model for KeyArena, and Seattle Center used the following general assumptions in estimating the budget impacts on KeyArena and the Seattle Center campus: some of the dates made available by the departure of the Sonics and Thunderbirds will be filled by concerts, sporting events, and family shows; premium seating and naming rights sponsorship revenue, which were transferred to the General Fund in 2007 to pay the debt expense related to the 1995 renovation of KeyArena, will be returned to the Department's budget; and impacts on permanent staff will be minimized through reassignment of staff to other areas of campus, and a reduction in intermittent staff. In all, the changes in KeyArena will result in abrogation of 4.0 FTE, plus a significant reduction of intermittent staff.

In response to the Mayor's request to identify General Fund savings for the 2009-2010 biennium, Seattle Center found savings in most of its Budget Control Levels. A combination of staff reductions, operating expense reductions and realignment of staff and other resources across the Department has achieved the needed reductions.

The 2009-2010 Proposed Budget also includes resources necessary to develop and implement the Department's Repositioning Plan for 2010. The Plan includes initiatives in partnership development, public programming enhancements, and a Strategic Marketing Plan. Other changes from the 2008 Adopted Budget include increased costs for PC equipment and utilities, a decrease in Monorail operating expenses, and the creation of a new BCL for Judgment and Claims to represent the Department's allocation for citywide judgment and claims payments.

The 2009-2010 budget also includes a reallocation of existing resources among BCLs to better reflect the actual use of these resources.

Seattle Center

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Access Budget Control Level	SC670	1,023,842	1,082,705	1,327,618	1,377,363
Administration-SC Budget Control Level	SC690	6,195,716	6,377,922	7,517,691	7,557,132
Campus Grounds Budget Control Level	SC600	11,055,269	12,250,349	12,398,928	12,872,336
Commercial Events Budget Control Level	SC640	723,231	784,800	933,406	922,490
Community Programs Budget Control Level	SC620	2,336,513	2,438,498	2,448,232	2,542,173
Cultural Facilities Budget Control Level	SC630	388,192	326,135	264,455	275,845
Debt Budget Control Level	SC680	450,603	170,484	134,150	136,350
Festivals Budget Control Level	SC610	773,076	594,680	741,956	784,106
Judgment and Claims Budget Control Level	SC710	0	0	607,968	607,968
KeyArena Budget Control Level	SC660	5,650,202	6,537,865	5,437,965	5,964,305
McCaw Hall Budget Control Level	SC650	3,398,832	3,749,980	3,712,038	3,927,614
Department Total		31,995,475	34,313,417	35,524,407	36,967,679
Department Full-time Equivalents Total*		278.30	278.30	271.40	271.40

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	14,303,219	14,995,033	15,370,851	15,910,649
Other	17,692,256	19,318,385	20,153,556	21,057,030
Department Total	31,995,475	34,313,417	35,524,407	36,967,679

Access Budget Control Level

Purpose Statement

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Summary

Reduce spending on administrative expenses by \$9,000 to assist in balancing the overall General Fund budget.

Reduce budget by \$188,000 to represent a decrease in Monorail operation costs.

Reduce budget by \$6,000 and abrogate 0.9 FTE Parking Attendant to create efficiencies in parking garage operations.

Increase budget by \$408,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$245,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Access	1,023,842	1,082,705	1,327,618	1,377,363
Full-time Equivalents Total*	13.09	13.09	12.19	12.19

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration-SC Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technological, and business support necessary to ensure effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, and management of the department's Capital Improvement Program.

Summary

Increase budget by \$38,000 for the replacement of PC equipment.

Reduce budget by \$187,000 and abrogate 1.0 FTE Marketing Development Coordinator to assist in balancing the General Fund budget.

Increase budget by \$121,000 to provide partial funding for the positions managing the Century 21 Initiative. These positions were previously funded in full through the Center's CIP.

Increase budget by \$250,000 to provide funding to support the Seattle Center Repositioning Plan.

Increase budget by \$683,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$235,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,140,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration-SC	6,195,716	6,377,922	7,517,691	7,557,132
Full-time Equivalents Total*	30.98	30.98	29.98	29.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Campus Grounds Budget Control Level

Purpose Statement

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and management of revenues associated with leasing outdoor spaces.

Summary

Reduce spending on administrative expenses by \$10,000 to assist in balancing the overall General Fund budget.

Increase budget by \$29,000 to cover additional tenant expenses.

Increase budget by \$187,000 to pay for higher utility rates and expenses.

Reduce spending on maintenance materials by \$130,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Dining Room Attendant Sr. This position was unfunded, and therefore has a net zero budget impact.

Increase budget by \$18,000, as part of Seattle Center's KeyArena reassignment plan, to reflect increased costs associated with using KeyArena permanent staff on Campus Grounds and reducing intermittent staff.

Reduce budget by \$230,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This decrease represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$284,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$148,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Campus Grounds	11,055,269	12,250,349	12,398,928	12,872,336
Full-time Equivalents Total*	91.67	91.67	90.67	90.67

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Commercial Events Budget Control Level

Purpose Statement

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

Summary

Increase budget by \$135,000 to reflect technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$14,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$149,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Commercial Events	723,231	784,800	933,406	922,490
Full-time Equivalents Total*	8.98	8.98	8.98	8.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Programs Budget Control Level

Purpose Statement

The purpose of the Community Programs Budget Control Level is to produce free and low cost programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry and creativity.

Summary

Increase budget by \$40,000 to reflect a transfer of funds from other departments to streamline administration of funding agreement with the VERA Project.

Reduce spending on administrative expenses by \$13,000 to assist in balancing the overall General Fund.

Reduce budget by \$89,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$72,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$10,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Programs	2,336,513	2,438,498	2,448,232	2,542,173
Full-time Equivalents Total*	15.63	15.63	15.63	15.63

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Cultural Facilities Budget Control Level

Purpose Statement

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

Summary

Reduce budget by \$64,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$62,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Cultural Facilities	388,192	326,135	264,455	275,845
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Budget Control Level

Purpose Statement

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Summary

Decrease budget by \$36,000 to reflect a reduction in debt service payments in 2009. The debt service obligations for McCaw Hall decreased due to additional funding commitments from the State of Washington. The additional funds allowed the City to defease a portion of the bonds in 2008.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt	450,603	170,484	134,150	136,350

Festivals Budget Control Level

Purpose Statement

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

Summary

Increase budget by \$148,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$1,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$147,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Festivals	773,076	594,680	741,956	784,106
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years. This is a new BCL added in the 2009 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Judgment and Claims	0	0	607,968	607,968

KeyArena Budget Control Level

Purpose Statement

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier sports and entertainment venue in the Seattle region. Included in this category are all operations related to teams playing in the arena along with concerts, family shows, and private meetings.

Summary

Increase budget by \$73,000 to pay for higher utility rates and expenses.

Decrease budget by \$553,000 by abrogating 4.0 FTE Laborers and reducing intermittent staff hours due to the relocation of and settlement with the Seattle Sonics.

Decrease budget by \$694,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Reduce spending on administrative expenses by \$30,000 to assist in balancing the overall General Fund.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$104,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,099,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
KeyArena	5,650,202	6,537,865	5,437,965	5,964,305
Full-time Equivalents Total*	70.99	70.99	66.99	66.99

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

McCaw Hall Budget Control Level

Purpose Statement

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the premier performing arts venue in the region. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and premier film screenings in this facility.

Summary

Increase budget by \$21,000 to reflect increased costs associated with replacing intermittent staff hours with permanent staff hours as part of Seattle Center's KeyArena reassignment plan.

Decrease budget by \$120,000 to account for technical adjustments made to more accurately reflect spending among the Department's BCLs. This increase represents a reallocation of existing budget resources.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$37,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
McCaw Hall	3,398,832	3,749,980	3,712,038	3,927,614
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Center

2009 - 2010 Estimated Revenues for the McCaw Hall Capital Reserve

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461110	Interest Earnings	0	0	10,000	10,000
479010	User Contributions	0	0	200,000	200,000
Total Revenues		0	0	210,000	210,000

Seattle Center

2009 - 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
462300	Parking	3,465,634	3,646,616	3,630,472	3,787,598
462800	Monorail	197,292	161,875	350,000	350,000
	Total Access	3,662,926	3,808,491	3,980,472	4,137,598
441960	Seattle Center Fund	50,000	93,919	100,498	100,894
462900	Administration	(61,342)	13,500	47,594	46,839
481500	Lease Settlement	0	0	500,000	0
541490	CIP	1,292,052	1,573,897	1,444,552	1,453,403
	Total Administration	1,280,710	1,681,316	2,092,644	1,601,136
462500	Leases - Campus Grounds	694,003	674,618	962,042	970,068
462800	Amusement Park Concessions	(356,105)	335,000	335,000	0
462800	Center House Concessions	875,001	859,004	905,137	917,259
	Total Campus Grounds	1,212,899	1,868,622	2,202,179	1,887,327
462400	Campus Commercial Events	1,116,205	1,065,488	1,206,915	1,232,457
	Total Commercial Events	1,116,205	1,065,488	1,206,915	1,232,457
439090	Campus Sponsorships	221,536	100,000	300,000	300,000
441960	Seattle Center Productions	50,896	51,750	53,600	53,600
	Total Community Programs	272,432	151,750	353,600	353,600
462500	Leases - Cultural Facilities	1,297,337	1,325,342	1,280,401	1,245,365
	Total Cultural Facilities	1,297,337	1,325,342	1,280,401	1,245,365
462500	McCaw Hall Tenant Use Fees - Debt	225,302	85,240	67,075	68,175
587001	General Fund - McCaw Hall Debt	225,301	85,241	67,075	68,175
	Total Debt	450,603	170,481	134,150	136,350
441960	Festivals	486,568	599,395	532,321	543,147
	Total Festivals	486,568	599,395	532,321	543,147
587001	General Subfund Support	13,657,511	14,425,652	14,187,259	14,713,756
	Total General Subfund Support	13,657,511	14,425,652	14,187,259	14,713,756
587001	Judgment and Claims Allocation	0	0	607,968	607,968
	Total Judgment and Claims Allocation	0	0	607,968	607,968
441710	KeyArena Miscellaneous	350,646	197,096	341,136	429,478

Seattle Center

2009 - 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
441960	KeyArena Reimbursables	1,257,297	1,485,698	1,471,767	1,783,689
462400	KeyArena Rent	2,940,108	2,952,159	2,121,225	2,547,779
462400	Premium Seating	0	0	296,000	366,000
462800	KeyArena Concessions	467,044	500,019	384,558	484,719
462800	KeyArena Ticketing	463,671	400,100	568,848	670,137
469990	KeyArena Sponsorship	0	0	50,000	300,000
587001	General Fund - Admission Tax	28,748	0	0	0
Total KeyArena		5,507,514	5,535,072	5,233,534	6,581,802
441960	McCaw Hall Reimbursables	1,348,507	1,273,916	1,228,833	1,338,124
462400	McCaw Hall Rent	427,862	434,939	294,276	368,905
462500	McCaw Hall Tenant Use Fees	1,151,640	1,159,909	1,247,375	1,250,249
462800	McCaw Hall Catering & Concessions	199,605	144,023	261,373	270,033
462800	McCaw Hall Miscellaneous	215,775	184,882	172,558	179,108
587001	General Fund - McCaw Hall	420,407	484,139	508,549	520,754
Total McCaw Hall		3,763,796	3,681,808	3,712,964	3,927,173
Total Revenues		32,708,501	34,313,417	35,524,407	36,967,679

Seattle Center

Seattle Center Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	944,958	13,500	1,414,851	1,414,846	1,414,847
Accounting and Technical Adjustments	(243,133)	0	0	0	0
Plus: Actual and Estimated Revenue	32,708,501	34,313,417	34,313,417	35,524,407	36,967,679
Less: Actual and Budgeted Expenditures	31,995,475	34,313,417	34,313,422	35,524,407	36,967,679
Ending Fund Balance	1,414,851	13,500	1,414,846	1,414,847	1,414,846
McCaw Hall Reserves	0	0	770,000	870,000	970,000
Total Reserves	0	0	770,000	870,000	970,000
Ending Unreserved Fund Balance	1,414,851	13,500	644,846	544,847	444,846

McCaw Hall Capital Reserve

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	0	0	0	0	10,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	210,000	210,000
Less: Capital Improvements	0	0	0	200,000	200,000
Ending Fund Balance	0	0	0	10,000	20,000

Capital Improvement Program Highlights

Seattle Center's 2009-2014 Proposed Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's Proposed CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

The 2009-2014 Proposed CIP includes funding for repairs and improvements to the Fun Forest site after the tenant vacates the area at the end of 2009. Funding is also added for maintenance and minor building improvements of KeyArena in 2009 and 2010.

Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. This work includes development of an integrated system of electronic signage throughout the campus, including replacement of World's Fair-era, hand-operated exterior readerboards; improvements to selected public entries to the campus; and Phase I of renovation of the Broad Street Green.

Seattle Center carries out planning for initial implementation of the Seattle Center Century 21 Master Plan, adopted by the City Council in August 2008, which will guide development of the Seattle Center campus over the next 20 years. The Department also continues to carry out major maintenance work on the Seattle Center Monorail in 2009, which includes completion of pneumatic system modifications and replacement of the low voltage electrical system on the red train and replacement of the doors on both trains. Seattle Center also begins construction of the Theatre Commons project to renovate the open space area between the Intiman and the Seattle Repertory theatres as envisioned in the Seattle Center Century 21 Master Plan.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2009-2014 Proposed CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sale proceeds, federal grant funds, and private sources.

Capital Improvement Program Appropriation

Budget Control Level	2009 Proposed	2010 Proposed
Bagley Wright Theatre Maintenance Fund: S9606		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	112,000	0
Subtotal	112,000	0
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	304,000	275,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	75,000	105,000
KeyArena Settlement Proceeds Fund	175,000	2,110,000
Seattle Center Capital Reserve Subfund	306,000	273,000
Subtotal	860,000	2,763,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount (00163)	779,000	964,000
Subtotal	779,000	964,000

Seattle Center

Capital Improvement Program Highlights

	2009 Proposed	2010 Proposed
Budget Control Level		
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - REET I Subaccount (00163)	35,000	35,000
Subtotal	35,000	35,000
KeyArena: S03P04		
KeyArena Settlement Proceeds Fund	500,000	500,000
Subtotal	500,000	500,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	200,000
McCaw Hall Capital Reserve	200,000	200,000
Subtotal	400,000	400,000
Monorail Improvements: S9403		
2007 Multipurpose LTGO Bond Fund	200,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,366,000	1,303,000
Subtotal	1,566,000	1,303,000
Parking Repairs and Improvements: S0301		
Cumulative Reserve Subfund - REET I Subaccount (00163)	230,000	245,000
Subtotal	230,000	245,000
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	50,000	50,000
Subtotal	50,000	50,000
Theatre District Improvements: S0103		
KeyArena Settlement Proceeds Fund	1,500,000	0
Seattle Center Capital Reserve Subfund	2,000,000	0
Subtotal	3,500,000	0
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount (00163)	180,000	0
Subtotal	180,000	0
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount (00163)	30,000	30,000
Subtotal	30,000	30,000
 Total Capital Improvement Program Appropriation	 8,242,000	 6,290,000

Community Development Block Grant

Department Description

The federal Community Development Block Grant (CDBG) program provides a major source of funding for community development programs affecting Seattle's low- and moderate-income households and neighborhoods. The City of Seattle makes these investments so all families and individuals can meet their basic needs, share in economic prosperity, and participate in building a safe, healthy, educated, just, and caring community.

Policies and priorities for distributing CDBG funds to community-based organizations are set out in the City's 2009-2012 Consolidated Plan for Housing and Community Development, which is coordinated by the Human Services Department. As required by the U.S. Department of Housing and Urban Development (HUD), the Consolidated Plan outlines funding policies and strategies for CDBG funds, as well as for Housing Opportunities for Persons with AIDS (HOPWA), the HOME Investment Partnership (HOME), and the Emergency Shelter Grant (ESG) Program. The Consolidated Plan, a four-year document, is updated annually. Policy decisions in the 2009-2012 Consolidated Plan, as amended, are reflected in the 2009-2010 Proposed Budget.

The 2009-2010 Proposed Budget estimates the amount of CDBG dollars the City anticipates to be available, anticipates appropriations of these funds, and makes specific CDBG proposals for certain City programs in the Human Services Department, Office of Economic Development, and Office of Housing. Final CDBG program allocations are subject to the appropriation levels set by the U.S. Congress and implemented by HUD.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reflects a reduction in CDBG funding due to the projection that the City's 2009 CDBG entitlement will be the same as the 2008 actual entitlement of \$12.0 million. The 2009 Proposed CDBG Budget is balanced by recognizing sources of program income to be available in 2009, and by programming HOME funds for CDBG purposes that were not fully spent in 2008. Because all reductions to CDBG programs are backfilled with other sources of funds, all CDBG programs and services are preserved in 2009.

CDBG

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Department of Parks and Recreation Budget Control Level	6KH10	232,407	0	0	0
Human Services Department Budget Control Level					
Aging and Disability Services		0	0	0	0
Homeless Intervention and Block Grant Administration		6,752,874	5,198,311	4,830,713	4,994,691
Leadership and Corporate Services		0	1,156,871	1,156,871	1,121,871
Youth Development and Achievement		149,536	0	0	0
Human Services Department Budget Control Level	6HSD10	6,902,410	6,355,182	5,987,584	6,116,562
Office of Economic Development Budget Control Level					
Community Development		10,097,315	5,003,675	5,003,675	4,903,675
Office of Economic Development Budget Control Level	6XD10	10,097,315	5,003,675	5,003,675	4,903,675
Office of Housing Budget Control Level					
HomeWise and Homeownership		1,286,890	1,806,428	1,670,897	1,670,897
Multifamily Production and Preservation		1,067,972	1,281,276	1,127,205	1,277,205
Strategic Planning, Resource, and Program Development		508,073	42,703	46,774	46,774
Office of Housing Budget Control Level	6XZ10	2,862,935	3,130,407	2,844,876	2,994,876
Department Total		20,095,067	14,489,264	13,836,135	14,015,113
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		20,095,067	14,489,264	13,836,135	14,015,113
Department Total		20,095,067	14,489,264	13,836,135	14,015,113

Department of Parks and Recreation Budget Control Level**Purpose Statement**

The purpose of the Department of Parks and Recreation Budget Control Level is to mitigate neighborhood decay and vandalism and preserve the quality of life within the city, promote long-term economic and social viability of the community, and provide empowerment and self-sufficiency opportunities for low-income people.

Due to funding reductions in the CDBG program from the federal government, CDBG funding for this Budget Control Level was eliminated in 2007. General Fund is provided in the Department of Parks and Recreation's operating budget to provide training opportunities for low-income, homeless, and other at-risk residents to make minor capital improvements in low-income area parks as part of the Conservation Corps program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Department of Parks and Recreation	232,407	0	0	0

Human Services Department Budget Control Level

Purpose Statement

The purpose of the Human Services Department Budget Control Level is to find and fund solutions for human needs so low-income, vulnerable residents in greater Seattle can live and thrive. HSD contracts with community-based human service providers and administers programs to ensure residents of Seattle and King County have access to homeless shelters, transitional housing, and other emergency services.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Homeless Intervention and Block Grant Administration	6,752,874	5,198,311	4,830,713	4,994,691
Leadership and Corporate Services	0	1,156,871	1,156,871	1,121,871
Youth Development and Achievement	149,536	0	0	0
Total	6,902,410	6,355,182	5,987,584	6,116,562

Human Services Department: Homeless Intervention and Block Grant Administration

Purpose Statement

The purpose of the Homeless Intervention and Block Grant Administration Program is to provide facility renovations for community-based organizations, and to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient.

CDBG funds support the City’s continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to, emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance. CDBG also supports emergency housing options for victims of domestic violence.

Program Summary

As part of the 2008 Substantial Amendment (Ordinance 122704), reduce CDBG funding by \$203,000 to match actual 2008 CDBG appropriations, and replace with General Fund in the Human Services Department. This reduction of CDBG funding is necessary to meet HUD restrictions in the level of CDBG funding for public services.

Reduce CDBG funding by \$226,000. An equal amount of General Fund is added to the Human Services Department budget to maintain program levels.

Increase CDBG funding by \$62,000 in funding for shelter programs.

These changes result in a net program decrease from the 2008 Adopted Budget to 2009 Proposed Budget of approximately \$368,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Homeless Intervention and Block Grant Administration	6,752,874	5,198,311	4,830,713	4,994,691

Human Services Department: Leadership and Corporate Services

Purpose Statement

The purpose of the Leadership and Corporate Services Program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively.

CDBG funds support the City’s planning and grant administration functions to ensure compliance with all applicable federal regulations.

Program Summary

There are no changes from the 2008 Adopted Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Leadership and Corporate Services	0	1,156,871	1,156,871	1,121,871

Human Services Department: Youth Development and Achievement

Purpose Statement

The purpose of the Youth Development and Achievement Program is to provide services to youth to support their developmental needs and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community. CDBG funding was eliminated in 2008 and replaced with General Fund as part of an effort to consolidate CDBG public services funds into the Homeless Intervention and Block Grant Administration program.

Program Summary

As part of the 2008 Adopted Budget, all program expenditures were consolidated into the Homeless Intervention and Block Grant Administration Program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Youth Development and Achievement	149,536	0	0	0

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to help create and maintain healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy that will benefit all Seattle residents and future generations.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Community Development	10,097,315	5,003,675	5,003,675	4,903,675
Total	10,097,315	5,003,675	5,003,675	4,903,675

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development Program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as for special projects, so Seattle has thriving neighborhoods and broadly-shared prosperity.

CDBG funds support economic and community revitalization efforts in low-income neighborhoods through real estate development, equity loans, and non-profit community-based development organizations.

Program Summary

There are no changes from the 2008 Adopted Budget.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Community Development	10,097,315	5,003,675	5,003,675	4,903,675

Office of Housing Budget Control Level

Purpose Statement

The purpose of the Office of Housing Budget Control Level is to provide opportunities for residents to thrive by investing in and promoting the development and preservation of affordable housing.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
HomeWise and Homeownership	1,286,890	1,806,428	1,670,897	1,670,897
Multifamily Production and Preservation	1,067,972	1,281,276	1,127,205	1,277,205
Strategic Planning, Resource, and Program Development	508,073	42,703	46,774	46,774
Total	2,862,935	3,130,407	2,844,876	2,994,876

Office of Housing: HomeWise and Homeownership

Purpose Statement

The purpose of the HomeWise and Homeownership Program is to provide resources for Seattle residents, including seniors, to become homeowners and/or to preserve and improve their current homes.

CDBG funds support minor home repairs for low-income elderly or disabled homeowners, home rehabilitation revolving loans to low-income households, technical assistance and administrative costs for nonprofit housing organizations, and the City of Seattle’s Office of Housing.

Program Summary

Decrease budget by \$136,000 as part of a technical adjustment relating to the HomeWise program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
HomeWise and Homeownership	1,286,890	1,806,428	1,670,897	1,670,897

Office of Housing: Multifamily Production and Preservation

Purpose Statement

The purpose of the Multifamily Production and Preservation Program is to acquire, develop, rehabilitate, and maintain affordable multifamily rental housing so the supply of housing for Seattle residents increases and affordability remains sustainable.

Program Summary

Reduce \$150,000 in funding to assist in balancing the CDBG budget. An equivalent amount of funding is added to the Office of Housing Multifamily and Production and Preservation program by programming \$150,000 of underspent HOME funds. This results in no programmatic change for Multifamily Production and Preservation across the two fund sources.

Transfer out approximately \$4,000 to the Strategic Planning, Resource, and Program Development program to more accurately reflect staffing costs.

These changes result in a program decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$154,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Multifamily Production and Preservation	1,067,972	1,281,276	1,127,205	1,277,205

Office of Housing: Strategic Planning, Resource, and Program

Development

Purpose Statement

The purpose of the Strategic Planning, Resource, and Program Development Program is to provide policy review/revisions, new and revised housing programs, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Transfer in approximately \$4,000 from the Multifamily Production and Preservation program to more accurately reflect staffing costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Strategic Planning, Resource, and Program Development	508,073	42,703	46,774	46,774

Educational and Developmental Services Levy

Holly Miller, Office for Education

Contact Information

Department Information Line: (206) 233-5118

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/neighborhoods/education>

Department Description

The Educational and Developmental Services Levy (more commonly known as the Families and Education Levy), approved by voters in 2004, levies \$116 million over seven years for school- and community-based programming that helps ensure Seattle's children and youth are safe, healthy, ready to learn, and successful in school. This programming also helps to strengthen parent, school, and community partnerships that support children and youth. The Department of Neighborhoods' Office for Education administers the Levy.

Implementing departments are the Department of Neighborhoods, Human Services Department, Department of Parks and Recreation, and the Seattle Police Department.

The 2004 Families and Education Levy continues to chart a new direction for Seattle's families and children and focuses resources on improving the academic achievement of Seattle Public School students. Highlights include:

- A pre-school program for 4-year-old children that addresses the achievement gap before it can take root;
- Family involvement programs that strengthen the community around each child by helping parents help their children;
- Before- and after-school programs that are specifically tied and targeted to improving a child's school performance; and
- Programs serving youth at risk of dropping out of schools, and middle and high school health centers run by community health organizations.

Each Levy program is tied to improving academic success. To that end, each program has specific goals to measure progress and effectiveness in reducing the achievement gap. The Office for Education (OFE) publishes annual reports detailing program targets adopted by the Levy Oversight Committee (LOC) and program results.

Proposed Policy and Program Changes

The Proposed Budget shifts funds from the Out-of-School Time Budget Control Level to the Middle School Support Budget Control Level to be consistent with a change made by the Levy Oversight Committee (LOC) in 2007.

The Crossing Guard program continues to be funded through December 2010.

Education Levy

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Academic Improvement Activities Budget Control Level	IL900	0	310,000	0	0
Administration and Evaluation Budget Control Level	IL700	682,012	722,842	730,680	738,641
Crossing Guards Budget Control Level	IL600	376,648	268,687	248,000	400,000
Early Learning Budget Control Level	IL100	3,446,034	4,025,554	4,085,937	4,147,226
Family Support and Family Involvement Budget Control Level	IL200	3,205,066	3,248,672	2,992,407	3,037,293
Middle School Support Budget Control Level	IL800	972,467	1,476,978	1,321,577	1,077,284
Out-of-School Time Budget Control Level	IL400	2,546,549	2,715,200	2,933,485	3,241,603
Student Health Budget Control Level	IL500	3,855,399	3,904,172	3,962,735	4,022,176
Support for High-Risk Middle and High School Age Youth Budget Control Level	IL300	1,337,050	1,269,073	1,288,109	1,307,430
Department Total		16,421,225	17,941,178	17,562,930	17,971,654
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		16,421,225	17,941,178	17,562,930	17,971,654
Department Total		16,421,225	17,941,178	17,562,930	17,971,654

Academic Improvement Activities Budget Control Level

Purpose Statement

The purpose of the Academic Improvement Activities Budget Control Level is to provide resources and technical support for improving academic performance.

Summary

There are no programmatic changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget. This Budget Control Level supports the Summer College program, which will continue in 2009 and 2010. Funding for this program is provided by prior year savings.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Academic Improvement Activities	0	310,000	0	0

Administration and Evaluation Budget Control Level

Purpose Statement

The purpose of the Administration and Evaluation Budget Control Level is to ensure Levy funds are used effectively and achieve their intended goals.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$8,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$8,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Administration and Evaluation	682,012	722,842	730,680	738,641

Crossing Guards Budget Control Level

Purpose Statement

The purpose of the Crossing Guards Budget Control Level is to provide safe transit corridors for students.

Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget. The Crossing Guards program will continue to be funded through December 2010, with 2009 funding supplemented by prior year savings.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Crossing Guards	376,648	268,687	248,000	400,000

Early Learning Budget Control Level

Purpose Statement

The purpose of the Early Learning Budget Control Level is to increase access for low-income families to higher quality and more extensive educational child care, and to expand the number of current early childhood education programs to allow children to enter Seattle's schools ready to learn.

Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Early Learning	3,446,034	4,025,554	4,085,937	4,147,226

Family Support and Family Involvement Budget Control Level

Purpose Statement

The purpose of the Family Support and Family Involvement Budget Control Level is to provide culturally relevant family support services and community resources in schools, and to create authentic partnerships among schools, parents, and communities.

Summary

Due to the projected loss of Federal Medicaid Match funds in 2009, there is a net decrease of \$256,000 from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Family Support and Family Involvement	3,205,066	3,248,672	2,992,407	3,037,293

Middle School Support Budget Control Level

Purpose Statement

The purpose of the Middle School Support Budget Control Level is to provide early intervention services to middle school students to improve their ability to achieve academically and to complete school.

Summary

This budget continues the programmatic changes implemented by Levy Oversight Committee (LOC) in the 2007-2008 school year. These changes resulted in increased investment in four "Innovation Sites" at Aki Kurose, Denny, Madison, and Mercer Middle Schools. In the 2008-2009 school year, Hamilton Middle School will be added as an Innovation Site. This programmatic shift allows for greater focus on the lowest performing schools, which results in setting higher academic achievement targets in these schools.

While these changes result in a net increase of \$260,000 from the original Levy Implementation Plan (transferred from the Out-of-School Time Program), the net result of this shift is a decrease of \$155,000 from the 2008 Adopted Budget to the 2009 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Middle School Support	972,467	1,476,978	1,321,577	1,077,284

Out-of-School Time Budget Control Level

Purpose Statement

The purpose of the Out-of-School Time Budget Control Level is to provide safe and academically focused after-school programs for middle and elementary school students.

Summary

This budget continues the programmatic changes implemented by Levy Oversight Committee (LOC) in the 2007-2008 school year. These changes resulted in increased investment in four "Innovation Sites" at Aki Kurose, Denny, Madison, and Mercer Middle Schools. In the 2008-2009 school year, Hamilton Middle School will be added as an Innovation Site. This programmatic shift allows for greater focus on the lowest performing schools, which results in setting higher academic achievement targets in these schools.

While these changes result in a net decrease of \$260,000 from the original Levy Implementation Plan (transferred to the Middle School Support Program), the net result of this shift is an increase of \$218,000 from the 2008 Adopted Budget to the 2009 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Out-of-School Time	2,546,549	2,715,200	2,933,485	3,241,603

Student Health Budget Control Level

Purpose Statement

The purpose of the Student Health Budget Control Level is to maintain the existing infrastructure of school-based health services to reduce health-related barriers to learning and academic achievement.

Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Student Health	3,855,399	3,904,172	3,962,735	4,022,176

Support for High-Risk Middle and High School Age Youth Budget Control Level

Purpose Statement

The purpose of the Support for High-Risk Middle and High School Age Youth Budget Control Level is to provide intensive services to middle and high school age youth to reduce risk factors that affect their ability to achieve academically and complete school.

Summary

There are no substantive appropriation changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget. In the 2008-2009 school year, the program investment will focus on academic achievement targets at three Seattle Public High Schools: Chief Sealth, Franklin, and West Seattle.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Support for High-Risk Middle and High School Age Youth	1,337,050	1,269,073	1,288,109	1,307,430

Education Levy

2009 - 2010 Estimated Revenues for the Educational & Developmental Services Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
411100	Real Property Taxes	16,600,973	16,614,000	16,619,000	16,619,000
437010	Interlocal Grants	175,288	300,488	0	0
461110	Investment Earnings	1,007,431	350,000	345,000	483,000
Total Revenues		17,783,692	17,264,488	16,964,000	17,102,000
379000	Use of (Contribution to) Fund Balance	(1,362,468)	676,690	598,931	869,654
Total Resources		16,421,224	17,941,178	17,562,931	17,971,654

Education Levy

Educational & Developmental Services Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	15,089,440	14,000,845	16,451,907	13,429,944	12,831,014
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	17,783,692	17,264,488	17,078,000	16,964,000	17,102,000
Less: Actual and Budgeted Expenditures	16,421,225	17,941,178	20,099,963	17,562,930	17,971,654
Ending Fund Balance	16,451,907	13,324,155	13,429,944	12,831,014	11,961,360
Continuing Appropriations	2,158,785				
Total Reserves	2,158,785	0	0	0	0
Ending Unreserved Fund Balance	14,293,122	13,324,155	13,429,944	12,831,014	11,961,360

Human Services Department

Alan Painter, Interim Director

Contact Information

Department Information Line: (206) 386-1001

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/humanservices/>

Department Description

The mission of the Human Services Department (HSD) is to find and fund solutions for human needs so low-income and vulnerable residents in greater Seattle can live and thrive. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD staff are committed to working with the community to provide appropriate, culturally relevant services.

HSD's investments are directed toward ensuring all people have food to eat and a roof overhead; supportive relationships within families, neighborhoods, and communities; a safe haven from all forms of violence and abuse; health care to be as physically and mentally fit as possible; and the education and job skills needed to lead an independent life.

To accomplish these goals, the department is organized into the following divisions encompassing a continuum of care for the neediest populations:

- Aging and Disability Services
- Early Learning and Family Support
- Youth Development and Achievement
- Homeless Intervention and Block Grant Administration
- Domestic Violence and Sexual Assault Prevention
- Leadership and Administration

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget adds funding to maintain and expand key human service programs. The Proposed Budget adds funding for the Housing First initiative to provide intensive supportive services in new housing units produced in cooperation with the Office of Housing, and for intensive supportive services in existing housing units. Housing First engages and rapidly places homeless individuals into permanent supportive housing, and then provides intensive and flexible services.

In addition, the 2009-2010 Proposed Budget increases services to homeless individuals and families, including outreach and shelter for those living in encampments, enhanced services through day center programs, and the creation of additional shelter capacity. Given the growing client need, funding for food programs serving low-income residents is increased above 2008 Adopted Budget levels. Funding is added to provide for transportation costs for participants in HSD's youth programs, previously funded by the Seattle Department of Transportation (SDOT). Further, additional Medicaid funds are programmed to increase case management services for seniors and adults with disabilities.

The 2009-2010 Proposed Budget adds new funding and redirects existing funding to enable HSD to provide a strategic set of services to high-risk youth, including case management, family support, employment, and anger management as part of the Seattle Youth Violence Prevention Initiative.

Human Services

To assist in balancing the overall General Fund budget, the 2009-2010 Proposed Budget reduces funding in a number of areas. Funding for the following programs added in the 2008 Adopted Budget is eliminated: protocol development for conducting parenting evaluations in domestic violence cases, relocation assistance for low-income residents displaced by condominium conversion, the SOAR program, emergency preparedness assistance for community organizations, and emergency preparedness equipment. Funding that was added in the 2008 Adopted Budget for community-based advocacy regarding domestic violence is reduced.

Additional savings are realized to assist with General Fund balancing by reducing funding for the following programs: architectural assistance, homesharing, policy advocacy, facilitation of client access to community services, technical assistance to non-profit organizations, and Reinvesting in Youth. The Budget also proposes cost-saving measures by implementing staffing efficiencies.

Three public safety pilot programs launched in 2006 - Get off the Streets (GOTS), Co-Stars, and Communities Uniting Rainier Beach (CURB, which replaced the Clean Dreams program) - have reached the end of the pilot stage. An evaluation of the outcomes of each of these programs by the Office of Policy and Management indicates they do not sufficiently yield the results intended. As a result, funding for these public safety pilot projects is eliminated in the 2009-2010 Proposed Budget. For individuals currently housed through the Co-Stars program, the Proposed Budget maintains a level of ongoing funding for supportive services for individuals currently in permanent housing, and provides one-time funding in 2009 to help place other program participants in existing permanent or transitional housing.

Human Services

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Aging and Disability Services					
Area Agency on Aging Budget Control Level					
Healthy Aging		6,247,280	7,168,545	6,583,695	6,584,817
Home-Based Care		26,016,988	34,827,566	44,517,020	56,190,159
Planning and Coordination		2,259,704	2,579,342	2,685,079	2,764,341
Area Agency on Aging Budget Control Level	H60AD	34,523,971	44,575,453	53,785,794	65,539,317
Self-Sufficiency Budget Control Level	H60SS	2,020,838	2,150,015	2,078,832	2,113,666
Total Aging and Disability Services		36,544,809	46,725,468	55,864,626	67,652,983
Domestic Violence and Sexual Assault Prevention					
Domestic and Sexual Violence Prevention Budget Control Level	H40DV	3,367,265	4,089,855	4,406,324	4,460,281
Total Domestic Violence and Sexual Assault Prevention		3,367,265	4,089,855	4,406,324	4,460,281
Early Learning and Family Support					
Early Learning and Family Support Budget Control Level	H80EL	12,689,469	13,067,688	15,185,248	15,053,950
Total Early Learning and Family Support		12,689,469	13,067,688	15,185,248	15,053,950
Homeless Intervention and Block Grant Administration					
Community Facilities Budget Control Level	H30CF	1,163,637	674,626	776,843	801,263
Emergency and Transitional Services Budget Control Level	H30ET	19,505,082	21,990,995	25,884,694	26,261,919
Total Homeless Intervention and Block Grant Administration		20,668,719	22,665,621	26,661,536	27,063,182
Leadership and Administration					
Leadership and Administration Budget Control Level					
Financial Management		2,062,341	2,275,186	2,046,426	2,143,593
Human Resources		586,694	626,598	854,274	808,883
Information Technology		1,561,952	1,598,593	1,662,489	1,911,578
Leadership		2,930,131	3,662,961	2,912,889	2,993,061
Leadership and Administration Budget Control Level	H50LA	7,141,117	8,163,337	7,476,078	7,857,114
Total Leadership and Administration		7,141,117	8,163,337	7,476,078	7,857,114
Public Health Services					

Human Services

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Public Health Services Budget Control Level					
Alcohol and Other Drugs		1,258,207	1,652,974	1,425,615	1,455,073
Asthma		60,874	63,126	129,867	133,447
Chemical and Physical Hazards		60,813	63,064	0	0
Family Support Services		507,859	526,650	541,939	553,243
Health Care Access		295,352	304,430	261,578	268,399
Health Care for the Homeless		1,263,203	1,309,941	1,459,575	1,490,432
HIV/AIDS		627,843	651,074	945,318	965,312
Oral Health		117,712	122,067	125,610	128,231
Primary Care: Medical and Dental		5,908,782	6,130,804	6,265,858	6,393,601
School-Age Health		113	0	0	0
Public Health Services Budget Control Level	H70PH	10,100,758	10,824,130	11,155,359	11,387,737
Total Public Health Services		10,100,758	10,824,130	11,155,359	11,387,737
Youth Development and Achievement					
Youth Development and Achievement Budget Control Level	H20YD	9,690,619	10,946,937	11,207,106	11,323,158
Total Youth Development and Achievement		9,690,619	10,946,937	11,207,106	11,323,158
Department Total		100,202,756	116,483,037	131,956,277	144,798,406
Department Full-time Equivalents Total*		323.60	323.85	337.85	342.85
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		47,905,708	52,056,319	52,539,068	54,405,026
Other		52,297,048	64,426,717	79,417,209	90,393,380
Department Total		100,202,756	116,483,037	131,956,277	144,798,406

Aging and Disability Services

Area Agency on Aging Budget Control Level

Purpose Statement

The purpose of the Area Agency on Aging Budget Control Level is to provide a network of community support that improves choice, promotes independence, and enhances quality of life for older people and adults with disabilities.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Healthy Aging	6,247,280	7,168,545	6,583,695	6,584,817
Home-Based Care	26,016,988	34,827,566	44,517,020	56,190,159
Planning and Coordination	2,259,704	2,579,342	2,685,079	2,764,341
Total	34,523,971	44,575,453	53,785,794	65,539,317
Full-time Equivalents Total *	141.25	141.25	155.25	160.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Healthy Aging

Purpose Statement

The purpose of the Healthy Aging Program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

Program Summary

To assist in balancing the overall General Fund budget, decrease budget by approximately \$78,000 in funding for the homesharing program, and reduce \$200,000 added in the 2008 Adopted Budget for senior centers. Funding for senior centers is continued at 2007 levels, with inflation.

Decrease budget by \$514,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$207,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$585,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Healthy Aging	6,247,280	7,168,545	6,583,695	6,584,817

Area Agency on Aging: Home-Based Care

Purpose Statement

The purpose of the Home-Based Care Program is to provide an array of home-based services to elders and adults with disabilities in King County so they can remain in their homes longer than they would without these services.

Program Summary

Increase budget by approximately \$1.07 million in Medicaid funds for case management services for seniors and adults with disabilities. Add 10.0 FTEs for expanded case management for seniors and adults with disabilities, funded by Medicaid: 5.0 FTE Counselors, 2.0 FTE Training and Education Coordinators, 1.0 FTE Human Services Program Supervisor, 1.0 FTE Human Services Manager, and 1.0 FTE Social Services Aide.

Additional FTE changes were made outside of the budget process.

Increase budget by \$7.57 million for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$1.05 million for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$9.69 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Home-Based Care	26,016,988	34,827,566	44,517,020	56,190,159
Full-time Equivalents Total*	116.75	116.75	128.75	133.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Area Agency on Aging: Planning and Coordination

Purpose Statement

The purpose of the Planning and Coordination Program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging network so systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

Program Summary

Increase budget by \$26,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Additional FTE changes were made outside of the budget process.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$80,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$106,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Planning and Coordination	2,259,704	2,579,342	2,685,079	2,764,341
Full-time Equivalents Total*	24.50	24.50	26.50	26.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Self-Sufficiency Budget Control Level

Purpose Statement

The purpose of the Self-Sufficiency Budget Control Level is to provide utility and other discount programs and employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent.

Summary

Increase budget by approximately \$33,000 for increased rent costs associated with the Central Building.

Decrease budget by \$192,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$88,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$71,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Self-Sufficiency	2,020,838	2,150,015	2,078,832	2,113,666
Full-time Equivalents Total*	24.00	24.00	24.00	24.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Domestic Violence and Sexual Assault Prevention

Domestic and Sexual Violence Prevention Budget Control Level

Purpose Statement

The purpose of the Domestic and Sexual Violence Prevention Budget Control Level is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children.

Summary

To assist in balancing the overall General Fund budget, decrease budget by \$20,000 for community-based advocacy in South Asian immigrant and refugee communities, and reduce budget by approximately \$19,000 for protocol development for conducting parenting evaluations in domestic violence cases.

Decrease budget by \$15,000 for the one-time expense of the Harborview Center for Sexual Assault and Traumatic Stress internet sexual victimization conference to assist in balancing the overall General Fund budget.

Increase budget by \$239,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$132,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$316,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Domestic and Sexual Violence Prevention Program	3,367,265	4,089,855	4,406,324	4,460,281
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Early Learning and Family Support

Early Learning and Family Support Budget Control Level

Purpose Statement

The purpose of the Early Learning and Family Support Budget Control Level is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, citizenship assistance, advocacy, leadership development, and other family support resources so that parents can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community. This replaces the Childhood Development and Early Development Budget Control Level.

Summary

Decrease budget by \$135,000 in funding for the SOAR program to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$103,000 and abrogate a 0.5 FTE Administrative Specialist I position to assist in balancing the overall General Fund Budget.

Additional FTE changes were made outside of the budget process.

Increase budget by \$1.92 million for technical adjustments, including changes in revenue, intradepartmental transfers, and a \$1.32 million Early Learning First federal grant from the Department of Education.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$439,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.12 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Early Learning and Family Support	12,689,469	13,067,688	15,185,248	15,053,950
Full-time Equivalents Total*	37.75	37.00	37.50	37.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeless Intervention and Block Grant Administration

Community Facilities Budget Control Level

Purpose Statement

The purpose of the Community Facilities Budget Control Level is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery. (Note: This function is primarily funded by Community Development Block Grant (CDBG) revenues, which are appropriated in the CDBG budget, not in the HSD budget.)

Summary

Increase budget by approximately \$76,000 for food bank shelving.

Decrease budget by approximately \$131,000 to reflect the elimination of the Architectural Assistance program to assist in balancing the overall General Fund budget.

Increase budget by \$104,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$53,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$102,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Community Facilities	1,163,637	674,626	776,843	801,263
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Emergency and Transitional Services Budget Control Level

Purpose Statement

The purpose of the Emergency and Transitional Services Budget Control Level is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle so they have a safe place to rest, nutritious food, and a path to stable, permanent housing.

Summary

Increase budget by approximately \$1.28 million to support services to low-income and homeless individuals and families, including additional food and nutrition support, outreach and shelter for those living in encampments, day programs, and an increase in shelter funding.

Increase budget by \$300,000 in 2009 and by an additional \$515,000 in 2010 for supportive services in new and existing permanent housing as part of the Housing First initiative.

Increase budget by approximately \$226,000 in 2009 and \$62,000 in 2010 to fund shelter and transitional housing support previously paid for by Community Development Block Grant (CDBG) funds.

Decrease budget by \$350,000 to remove funding for relocation assistance for low-income residents displaced by condominium conversion. Due to the significant reduction in condominium conversions, there has been little demand for this program in 2008.

Decrease budget by approximately \$456,000 to reduce funding for three public safety pilot programs that did not yield the intended results. For individuals currently housed through the Co-Stars program, the Proposed Budget maintains ongoing funding for supportive services for individuals placed in permanent housing, and provides one-time funding in 2009 to help place other program participants in existing permanent or transitional housing.

To assist in balancing the overall General Fund budget, decrease budget by approximately \$288,000 in funding for policy advocacy and facilitating client access to community services.

Increase budget by \$2.52 million for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$661,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3.89 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency and Transitional Services	19,505,082	21,990,995	25,884,694	26,261,919
Full-time Equivalents Total*	11.00	14.75	14.75	14.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration

Leadership and Administration Budget Control Level

Purpose Statement

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community to ensure that human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Financial Management	2,062,341	2,275,186	2,046,426	2,143,593
Human Resources	586,694	626,598	854,274	808,883
Information Technology	1,561,952	1,598,593	1,662,489	1,911,578
Leadership	2,930,131	3,662,961	2,912,889	2,993,061
Total	7,141,117	8,163,337	7,476,078	7,857,114
Full-time Equivalents Total *	67.85	64.85	63.35	63.35

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Financial Management

Purpose Statement

The purpose of the Financial Management Program is to provide budget, accounting, and reporting services, systems, and solutions to Department employees so they can effectively conduct business.

Program Summary

To assist in balancing the overall General Fund budget, decrease budget by approximately \$29,000 and reduce a 1.0 FTE Accounting Technician I position to 0.5 FTE.

Additional FTE changes were made outside of the budget process.

Decrease budget by \$275,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$75,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$229,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Financial Management	2,062,341	2,275,186	2,046,426	2,143,593
Full-time Equivalents Total*	17.75	17.75	18.25	18.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide personnel systems and solutions to Department employees so they can effectively conduct business.

Program Summary

Increase budget by \$187,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$228,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	586,694	626,598	854,274	808,883
Full-time Equivalents Total*	6.00	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Program is to provide technical systems and solutions to department management and employees so they can effectively conduct departmental business.

Program Summary

Increase budget by approximately \$13,000 to support the information technology needs of expanded shelter programs.

Due to increased staffing efficiency, decrease budget by approximately \$115,000 and abrogate a 1.0 FTE Information Technology Professional position.

Decrease budget by approximately \$21,000 in one-time funding to purchase emergency preparedness equipment.

Decrease budget by \$167,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$354,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$65,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Information Technology	1,561,952	1,598,593	1,662,489	1,911,578
Full-time Equivalents Total*	20.60	16.60	15.60	15.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Leadership and Administration: Leadership

Purpose Statement

The purpose of the Leadership Program is to provide vision, direction, planning, and coordination to the department, other City departments, and the community, and to develop, strengthen, and expand relationships with our community partners so human services are responsive to community needs and are delivered through efficient and effective systems.

Program Summary

To assist in balancing the overall General Fund budget, remove \$500,000 added in the 2008 Adopted Budget for emergency preparedness assistance for community organizations.

To assist in balancing the overall General Fund budget, decrease budget by approximately \$204,000 in funding for technical assistance to non-profit organizations.

Decrease budget by approximately \$159,000 to assist in balancing the overall General Fund budget. This reduction corresponds with abrogating the following positions: a 1.0 FTE Administrative Support Assistant, a 1.0 FTE Public Education Program Specialist, and a 1.0 FTE Training and Education Coordinator.

Decrease budget by approximately \$15,000 in funding for policy advocacy to assist in balancing the overall General Fund budget.

Add a 1.0 FTE Human Services Coordinator to expand the outreach of the People Point program, which links eligible clients with a variety of assistance programs. Funding for this position is in Finance General.

Transfer in a 1.0 FTE Administrative Specialist I position from the Youth Development and Achievement Program.

Decrease budget by \$15,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$148,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$750,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Leadership	2,930,131	3,662,961	2,912,889	2,993,061
Full-time Equivalents Total*	23.50	24.50	23.50	23.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public Health Services

Public Health Services Budget Control Level

Purpose Statement

Beginning in 2005, all funding previously directed to Public Health - Seattle and King County was moved to the Human Services Department (HSD). To reduce administrative costs and ensure that its public health investments are consistent with City policy direction, the City enters into outcome-based contracts with community-based agencies, Public Health, and the King County Department of Community and Human Services for services. HSD advises the City on public health policy, manage health-related contracts, and serves as a regional liaison to Public Health - Seattle and King County.

Public health services currently supported by City funds are:

- Primary care medical, dental, and specialty services, and access to health insurance for at-risk and vulnerable populations;
- Health care for teens in Seattle's public schools;
- Health care for homeless individuals and families;
- HIV/AIDS prevention and care programs;
- Programs to provide access to chemical and dependency services;
- Programs to reduce the disparities in health among the Seattle population; and
- Public health nursing care home visits to give mothers and babies a healthy start in life.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Alcohol and Other Drugs	1,258,207	1,652,974	1,425,615	1,455,073
Asthma	60,874	63,126	129,867	133,447
Chemical and Physical Hazards	60,813	63,064	0	0
Family Support Services	507,859	526,650	541,939	553,243
Health Care Access	295,352	304,430	261,578	268,399
Health Care for the Homeless	1,263,203	1,309,941	1,459,575	1,490,432
HIV/AIDS	627,843	651,074	945,318	965,312
Oral Health	117,712	122,067	125,610	128,231
Primary Care: Medical and Dental	5,908,782	6,130,804	6,265,858	6,393,601
School-Age Health	113	0	0	0
Total	10,100,758	10,824,130	11,155,359	11,387,737

Public Health Services: Alcohol and Other Drugs

Purpose Statement

The purpose of the Alcohol and Other Drugs Program is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention and outreach to help people enter treatment. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, and Youth Engagement Program - are supported by this funding. Also, methadone vouchers are provided through Public Health - Seattle and King County to opiate-dependent city residents.

Program Summary

Decrease budget by \$277,000 for technical adjustments, including changes in revenues, intradepartmental transfers, and transferring funding for methadone treatment from the Alcohol and Other Drugs Program to the HIV/AIDS Program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$50,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$227,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Alcohol and Other Drugs	1,258,207	1,652,974	1,425,615	1,455,073

Public Health Services: Asthma

Purpose Statement

The purpose of the Asthma Program is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment and intervention to promote well-being and reduce the health risks of asthma.

Program Summary

Increase budget by \$65,000 for technical adjustments, including transferring funding for environmental health from the Chemical and Physical Hazards Program to the Asthma Program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$67,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Asthma	60,874	63,126	129,867	133,447

Public Health Services: Chemical and Physical Hazards

Purpose Statement

The purpose of the Chemical and Physical Hazards Program is to reduce home exposure and asthma triggers through home assessments, risk-reduction education and home health improvement plans. Services are provided by the American Lung Association.

Program Summary

Decrease budget by \$63,000 for technical adjustments, including transferring funding for environmental health from the Chemical and Physical Hazards Program to the Asthma Program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Chemical and Physical Hazards	60,813	63,064	0	0

Public Health Services: Family Support Services

Purpose Statement

The purpose of the Family Support Services Program is to provide assessment, education, skills-building, and support to pregnant women and families with children so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

Program Summary

Decrease budget by \$1,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$16,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$15,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Family Support Services	507,859	526,650	541,939	553,243

Public Health Services: Health Care Access

Purpose Statement

The purpose of the Health Care Access Program is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

Program Summary

Decrease budget by approximately \$51,000 in funding for facilitating client access to community services to assist in balancing the overall General Fund budget.

Decrease budget by \$1,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$9,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$43,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care Access	295,352	304,430	261,578	268,399

Public Health Services: Health Care for the Homeless

Purpose Statement

The purpose of the Health Care for the Homeless Program is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

Program Summary

Increase budget by \$110,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$150,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care for the Homeless	1,263,203	1,309,941	1,459,575	1,490,432

Public Health Services: HIV/AIDS

Purpose Statement

The purpose of the HIV/AIDS Program is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

Program Summary

Increase budget by \$275,000 for technical adjustments, including changes in revenue, intradepartmental transfers, and transferring funding for methadone treatment from the Alcohol and Other Drugs Program to the HIV/AIDS Program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$19,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$294,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
HIV/AIDS	627,843	651,074	945,318	965,312

Public Health Services: Oral Health

Purpose Statement

The purpose of the Oral Health Program is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$4,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$4,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Oral Health	117,712	122,067	125,610	128,231

Public Health Services: Primary Care: Medical and Dental

Purpose Statement

The purpose of the Primary Care: Medical and Dental Program is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

Program Summary

Decrease budget by \$49,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$184,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$135,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Primary Care: Medical and Dental	5,908,782	6,130,804	6,265,858	6,393,601

Public Health Services: School-Age Health

Purpose Statement

The purpose of the School-Age Health Program was to provide leadership, technical assistance, and resources to community partners and youth to optimize the physical and mental health of students.

Program Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
School-Age Health	113	0	0	0

Youth Development and Achievement

Youth Development and Achievement Budget Control Level

Purpose Statement

The purpose of the Youth Development and Achievement Budget Control Level is to provide services to youth to support their developmental needs, and facilitate their ability to gain the skills and assets necessary to grow into healthy, successful adults and contributing members of the community.

Summary

Increase budget by \$879,000 and redirect an additional \$1.22 million in existing funds to the Seattle Youth Violence Prevention Initiative to provide services including case management, family support, neighborhood-based service coordination, employment, and anger management for high-risk youth. Add 2.0 FTE Human Services Coordinator positions and redirect the work of 1.0 FTE existing Human Services Coordinator position and 1.0 FTE existing Grants and Contracts Specialist position to support this work.

Increase budget by approximately \$70,000 for increased rent costs associated with the Central Building.

Increase budget by approximately \$67,000 to fund transportation costs for participants involved in the Department's youth programs. This was previously funded by the Seattle Department of Transportation (SDOT).

Decrease budget by approximately \$494,000 to reflect a reduction in public safety pilot programs that did not yield the intended results.

Decrease budget by approximately \$78,000 in funding for the Reinvesting in Youth program to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$46,000 in funding for policy advocacy to assist in balancing the overall General Fund budget.

Decrease budget by approximately \$58,000 and transfer out a 1.0 FTE Administrative Specialist I position to the Leadership Program to assist in balancing the overall General Fund budget.

Decrease budget by \$455,000 for technical adjustments, including changes in revenue and intradepartmental transfers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$374,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$260,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Youth Development and Achievement	9,690,619	10,946,937	11,207,106	11,323,158
Full-time Equivalents Total*	27.75	28.00	29.00	29.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services

2009 - 2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
439090	Casey Seattle Youth Employment Program (SYEP)/Youth Employment Training	12,922	14,000	0	0
439090	Reinvesting In Youth (RIY) - Allen Foundation	90,468	0	0	0
439090	Reinvesting In Youth - Gates Foundation	130,953	0	0	0
439090	Seattle Housing Authority (SHA)/ Hope for Elderly Admin	5,769	0	0	0
439090	United Way - Seattle Youth Employment Program (SYEP) / Youth Training and Education	62,460	77,100	38,550	0
469930	Child Care Bonus	1,816,895	250,000	350,000	400,000
	Total Contrib/Priv Sources	2,119,467	341,100	388,550	400,000
431010	Dept of Education (DOE) Early Reading First	184,566	0	1,315,922	920,017
431010	Dept of Education (DOE) Upward Bound / Youth Education	374,152	415,088	415,088	415,088
431010	Dept of Health & Human Services (HHS) / Domestic Violence (DV) Youth Violence Prevention	0	75,000	0	0
431010	Dept of Housing & Urban Development (HUD) – Housing Opportunities for People with Aids (HOPWA) Grant / AIDS Housing	1,804,941	1,686,000	1,663,000	1,663,000
431010	Dept of Justice (DOJ) / Domestic Violence (DV) Transitional Housing	3,842	85,000	85,000	85,000
431010	Dept of Justice (DOJ) Arrest Policies / Domestic Violence (DV) response improvement	301,297	0	372,306	352,870
431010	Dept of Justice (DOJ) Disability Svcs / Domestic Violence (DV) response improvement	12,469	249,384	258,421	240,348
431010	Dept of Justice (DOJ) Weed & Seed/Youth Education	105,010	225,000	90,000	0
431010	Emergency Shelter Grants Program (ESGP) / Emergency Shelter	537,569	581,386	582,835	582,835
431010	Justice Assistance Grant/Youth Education	4,230	48,300	0	0
431010	McKinney Grant / Transitional Housing	7,646,258	8,160,635	10,828,749	10,828,749
	Total Federal Grants - Direct	10,974,334	11,525,793	15,611,321	15,087,907
433010	Dept of Health & Human Services (HHS) / Demential Partners Project	128,917	161,185	135,804	0
433010	Dept of Health & Human Services (HHS) / Racial and Ethnic Approaches to Community Health (REACH)	12,617	17,159	0	0

Human Services

2009 - 2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
433010	Dept of Housing & Urban Development (HUD) / Seattle Housing Authority (SHA) Client Case Management	394,935	332,119	350,000	350,000
433010	Dept of Justice (DOJ) Justice Assistance Grant / Criminal Justice Training re Domestic Violence	0	0	18,000	0
433010	Early Childhood Education Assistance Program (ECEAP) Basic Food	7,368	0	0	0
433010	King County Safe Harbors / Homeless Data Collection	327,802	0	1,086,875	836,875
433010	Office of Refugee & Immigrant Administration (ORIA) / Elderly Refugees Health Promotion	44,460	51,000	0	0
433010	Office of Superintend of Public Instruction / Child Care Nutrition Quality Incentive	33,456	28,640	32,640	33,292
433010	Office of Superintend of Public Instruction / Child Nutrition Program	987,955	979,047	1,093,744	1,099,919
433010	Older Americans Act (OAA) / Elder Abuse Prevention	21,915	22,263	21,680	21,680
433010	Older Americans Act (OAA) / Intergenerational Elder Support- Kinship Navigator	0	5,000	0	0
433010	Older Americans Act (OAA) / Synergy Software Technologies Data Collection Software License	300	4,376	0	0
433010	Title III-B / Older American's Act Supportive Services	2,093,871	1,906,510	2,312,042	2,312,548
433010	Title III-C-1 / Older Americans Act (OAA) Congregate meals	1,540,953	1,810,641	1,545,495	1,545,689
433010	Title III-C-2 / Older Americans Act (OAA) Home delivered meals	712,071	988,078	715,070	715,111
433010	Title III-D / Older Americans Act (OAA) Health promotion	128,197	145,321	110,670	110,670
433010	Title III-E / Older Americans Act (OAA) National Family Caregiver	778,628	771,694	761,110	761,190
433010	Title V / Older Americans Act (OAA) Senior Employment	229,291	301,914	310,099	310,099
433010	Title XIX / DD Home Care Workers' Health Care Insurance BHP-DDD	139,033	226,850	800,000	880,000
433010	Title XIX / Home Care Workers' Health Care Insurance- BHP	9,569,922	16,672,587	23,867,684	34,671,189
433010	Title XIX / Local Care Management	504,323	840,000	1,231,609	1,274,243
433010	Title XIX / Medicaid Administrative Claiming	607,321	957,729	923,235	923,235
433010	Title XIX / Medicaid Case Mgmt	5,777,716	11,472,696	12,298,114	12,764,469
433010	Title XIX / Medicaid Home Care Worker Orientation for IP	72,182	131,294	147,049	164,695

Human Services

2009 - 2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
433010	Title XIX / Medicaid Home Care Worker Training	69,957	52,239	65,299	81,623
433010	Title XIX / Medicaid Home Care Worker Training Wages	1,010,473	1,487,104	1,784,199	2,140,726
433010	Title XIX / Medicaid Nurse Delegation	1,390	6,270	8,465	11,427
433010	Title XIX Day Health Admin / Senior Day Facility	75,697	75,141	94,000	76,984
433010	University of Washington Program to Encourage Active Rewarding Lives for Seniors (PEARLS) Dissemination	0	0	84,649	84,649
433010	University of Washington/ Epilepsy Study	3,663	0	0	0
433010	US Dept of Agriculture (USDA) - Administration on Aging (AoA) / Nutritional Services Incentive Program (NSIP)	469,721	503,575	505,000	505,000
433010	US Dept of Agriculture (USDA) /Senior Farmers Market Nutrition	15,256	164,375	165,000	165,000
433010	US Dept of Agriculture (USDA) Summer Sack / Summer Lunches for Children SSI OSP	441,455	583,261	470,456	484,570
433010	US Dept of Agriculture (USDA) Summer Sack Lunch Supplement	16,090	25,668	13,500	13,500
433010	Workforce Investment Act Youth Programs CAN / Youth Employment Training WIA	585,911	578,689	537,145	537,145
433010	Youth Development & Achievement (YDA) Health Work Force Initiative / Youth Employment Training Federal	49,580	90,000	0	0
439090	University of Washington (UW) / Program to Encourage Active Rewarding Lives for Seniors (PEARLS)	6,665	5,000	5,000	0
	Total Federal Grants - Indirect	26,859,091	41,397,425	51,493,633	62,875,528
587001	General Subfund Support	47,905,708	52,056,318	52,539,068	54,405,026
	Total General Fund	47,905,708	52,056,318	52,539,068	54,405,026
541490	Federal HOME / Rent stabilization	136,205	195,000	205,947	205,947
	Total Interfund Service Charges	136,205	195,000	205,947	205,947
437010	Families and Education Levy / Performance Funds	0	0	869,876	869,876
437010	Juvenile Accountability Incentive Block Grant (JAIBG) / Youth Education	0	29,356	29,356	29,356
437010	King County McKinney Share / Homeless Data Collection	5,283	6,000	0	0

Human Services

2009 - 2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
437010	King County Medicaid Match / Computer Services	0	62,602	0	0
437010	King County Medicaid Match / Medicaid Outreach	36,577	88,883	94,012	97,044
437010	King County Safe Harbors / Homeless Data Collection	190,036	704,113	0	0
437010	National Coalition on the Aging (NCOA) - ABC Coalition	1,485	0	0	0
437010	Program to Encourage Active Rewarding Lives for Seniors (PEARLS) / KC Human Services	0	0	110,000	110,000
437010	Program to Encourage Active Rewarding Lives for Seniors (PEARLS) / KC Veteran's Levy	0	0	110,000	110,000
437010	Reinvesting In Youth - Suburban Cities	10,000	0	0	0
437010	Seattle Housing Authority (SHA) / New Citizen's Initiative naturalization	25,000	25,000	25,000	25,000
437010	WA Consumer Energy Fund	1,923	0	0	0
	Total Interlocal Grants	270,304	915,954	1,238,244	1,241,276
461110	Interest-State Cash Advance	107,569	150,000	155,000	155,000
	Total Investment Earnings	107,569	150,000	155,000	155,000
459900	Sex Industry Victims Fund	59,779	100,000	70,000	70,000
	Total Miscellaneous Fines & Penalties	59,779	100,000	70,000	70,000
469990	Other Revenues / Expenditures	2,000	0	0	0
	Total Other Revenue	2,000	0	0	0
541490	Office of Housing (OH) - Housing Levy	429,369	429,369	429,369	429,369
	Total Property Tax Levy (Housing)	429,369	429,369	429,369	429,369
434010	Dept of Social & Health Services (DSHS) / Care Worker's Insurance	17,803	48,928	58,714	70,456
434010	Dept of Social & Health Services (DSHS) / ELFS Early Childhood Education Assistance Program (ECEAP)	1,052,699	0	0	0
434010	Dept of Social & Health Services (DSHS) / Family Caregivers	740,940	184,642	1,750,257	1,750,602
434010	Dept of Social & Health Services (DSHS) / FYS ECEAP	1,050,046	2,179,222	2,234,310	2,234,310
434010	Dept of Social & Health Services (DSHS) / Kinship Care Navigator	66,666	101,000	83,333	83,333

Human Services

2009 - 2010 Estimated Revenues for the Human Services Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
434010	Dept of Social & Health Services (DSHS) / Kinship Care Support	233,983	255,568	228,810	228,810
434010	Dept of Social & Health Services (DSHS) / Prescription Drugs Information & Assistance	18,128	17,850	17,560	17,560
434010	Dept of Social & Health Services (DSHS) / Respite Care for seniors	431,011	1,157,483	0	0
434010	Dept of Social & Health Services (DSHS) / Respite Home Care Workers' Health Care Insurance & Training	52,712	68,233	92,115	124,354
434010	Dept of Social & Health Services (DSHS) Office of Refugee & Immigrant Administration (ORIA) - New Citizenship Initiative (NCI) / Naturalization	797,560	910,940	985,940	985,940
434010	Kinship Child Program	21,511	0	40,000	40,000
434010	Senior Citizens Service Act / Senior Services	2,247,127	2,520,266	2,462,950	2,512,342
434010	State / Domestic Violence (DV) Counseling Victim Sexual Assault	25,000	25,000	0	0
434010	State Fund Portion of Title XIX Case Mgmt	5,611,872	0	0	0
434010	Youth Development & Achievement (YDA) Weed & Seed	10,005	0	0	0
544590	State/ Human Services Department (HSD) Health Promotion	2,402	0	0	0
	Total State Grants	12,379,465	7,469,132	7,953,989	8,047,707
541490	Seattle City Light (SCL) Credit Liaison (Project Share)	327,640	333,144	352,090	361,127
541490	Seattle Public Utilities (SPU) Water Energy Asst. Prog.	45,298	43,724	46,183	47,372
541490	Utility Rate Assistance	822,509	817,309	863,501	885,705
541490	Water Conservation Pilot Project	41,310	49,350	50,000	50,000
	Total Utility Funds	1,236,757	1,243,527	1,311,774	1,344,204
	Total Revenues	102,480,048	115,823,618	131,396,895	144,261,964
379100	Accumulated Child Care Bonus	0	0	0	0
379100	Accumulated Sex Industry Victim's Fund	59,779	28,880	0	0
379100	Fund Balance / Rate Assistance (RTA)	0	0	0	0
379100	Use of (Contribution to) Fund Balance	(337,071)	630,536	559,382	536,442
	Total Fund Balance	(277,292)	659,416	559,382	536,442
	Total Resources	102,202,756	116,483,034	131,956,277	144,798,406

Human Services

Human Services Operating Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	4,951,903	1,803,083	7,229,195	2,548,198	1,988,816
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	102,480,048	115,823,618	117,407,289	131,396,895	144,261,964
Less: Actual and Budgeted Expenditures	100,202,756	116,483,037	122,088,286	131,956,277	144,798,406
Ending Fund Balance	7,229,195	1,143,664	2,548,198	1,988,816	1,452,374
Less: Continuing Appropriations (Non-Grant Funded)	910,887	0	0	0	0
Less: Mandatory Reserve for Child Care Bonus Funds	842,009	0	1,092,009	1,092,009	1,092,009
Less: Other Mandatory Restrictions	2,217,167	0	0	0	0
Less: Reserve for Cash Flow Balance	0	1,140,000	1,140,000	300,000	300,000
Total Reserves	3,970,063	1,140,000	2,232,009	1,392,009	1,392,009
Ending Unreserved Fund Balance	3,259,132	3,664	316,189	596,807	60,365

Office of Economic Development

Susan Shannon, Director

Contact Information

Department Information Line: (206) 684-8090

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/EconomicDevelopment/>

Department Description

The mission of the Office of Economic Development (OED) is to help create healthy businesses, thriving neighborhoods, and community organizations that contribute to a robust economy and broadly shared prosperity benefiting all Seattle residents and future generations. OED's programs are designed to:

- Attract, welcome, and retain companies in traditional and emerging industries by promoting the advantages of doing business in Seattle and providing one-on-one assistance to businesses;
- Strengthen neighborhood business districts and support community-based economic development across Seattle, with special emphasis on low-income communities;
- Assist large employers and small businesses to retain and grow Seattle's base of businesses and family-wage jobs;
- Increase apprenticeship and training opportunities to ensure Seattle will have skilled workers capable of meeting the region's current and future work force needs; and
- Improve customer satisfaction for businesses accessing City services.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reduces funding for contracts with business and community development organizations, and for administrative and operating expenses. The Budget also targets existing contract funding within the Work Force Development program to meet the objectives of the Seattle Youth Violence Prevention Initiative.

Economic Development

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Office of Economic Development Budget Control Level					
Business Development		1,549,152	1,813,570	1,455,602	1,490,057
Community Development		1,535,157	1,669,659	1,188,987	1,232,421
Management and Operations		1,411,663	1,461,987	1,470,461	1,524,055
Work Force Development		2,932,680	2,683,984	2,588,504	2,661,796
Office of Economic Development Budget Control Level	X1D00	7,428,651	7,629,200	6,703,554	6,908,329
Department Total		7,428,651	7,629,200	6,703,554	6,908,329
Department Full-time Equivalents Total*		23.60	24.60	24.60	24.60
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund		7,428,651	7,629,200	6,703,554	6,908,329
Department Total		7,428,651	7,629,200	6,703,554	6,908,329

Economic Development

Office of Economic Development Budget Control Level

Purpose Statement

The purpose of the Office of Economic Development Budget Control Level is to provide business assistance and community and work force development services to businesses, community organizations, and residents so Seattle has a strong economy, thriving neighborhoods, and broadly-shared prosperity.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Business Development	1,549,152	1,813,570	1,455,602	1,490,057
Community Development	1,535,157	1,669,659	1,188,987	1,232,421
Management and Operations	1,411,663	1,461,987	1,470,461	1,524,055
Work Force Development	2,932,680	2,683,984	2,588,504	2,661,796
Total	7,428,651	7,629,200	6,703,554	6,908,329
Full-time Equivalents Total *	23.60	24.60	24.60	24.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Economic Development: Business Development

Purpose Statement

The purpose of the Business Development Program is to develop, manage, and support initiatives building on Seattle's economic foundations to maintain Seattle's competitiveness, promote business growth, and connect Seattle residents to good jobs. Business development activities are focused on the creation and implementation of strategies to promote growth in Seattle's key industry sectors and to support the development and sustainability of the city's small businesses. The Business Development program works closely with industry leaders and other City departments to maintain Seattle's positive business climate, to encourage the growth of a diverse and vibrant local economy, and to help small businesses understand and navigate City processes, regulations, and policies.

Program Summary

Decrease budget by approximately \$439,000 in business development contract funding.

Citywide adjustments to labor costs increase the budget by \$81,000 for a net program reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$358,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Business Development	1,549,152	1,813,570	1,455,602	1,490,057
Full-time Equivalents Total*	5.50	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Community Development

Purpose Statement

The purpose of the Community Development Program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as to special projects, so Seattle has thriving neighborhoods and broadly shared prosperity.

Program Summary

Decrease budget by approximately \$518,000 in community development contract funding.

Citywide adjustments to labor costs increase the budget by \$38,000, for a net program reduction from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$481,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Development	1,535,157	1,669,659	1,188,987	1,232,421
Full-time Equivalents Total*	6.60	6.60	6.60	6.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Economic Development: Management and Operations

Purpose Statement

The purpose of the Management and Operations Program is to provide leadership and financial, administrative, communications, human resources, and special initiatives management to department personnel to effectively accomplish OED's mission and goals.

Program Summary

Decrease budget by approximately \$57,000 for administration and operating expenses.

Citywide adjustments to labor costs increase the budget by \$65,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$8,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Management and Operations	1,411,663	1,461,987	1,470,461	1,524,055
Full-time Equivalents Total*	10.50	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Economic Development

Office of Economic Development: Work Force Development

Purpose Statement

The purpose of the Work Force Development Program is to provide work force development services to businesses, community organizations, residents, the Mayor, the City Council, and other public decision makers, so employers meet their need for qualified workers, and all residents, particularly those who are disadvantaged, secure and retain family-wage jobs.

Program Summary

Decrease budget by \$179,000 in work force development contract funding.

Target \$150,000 of the City's contract with the Seattle Jobs Initiative (SJI) to meet the objectives of the Seattle Youth Violence Prevention Initiative. The outcomes related to this portion of the SJI contract will be to provide training and job placement for at least 15 high-risk individuals who were formerly incarcerated.

Citywide adjustments to labor costs increase the budget by \$83,000, for a net program decrease from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$95,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Work Force Development	2,932,680	2,683,984	2,588,504	2,661,796
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing

Adrienne Quinn, Director

Contact Information

Department Information Line: (206) 684-0721

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://seattle.gov/housing/>

Department Description

The mission of the Office of Housing (OH) is to invest in and promote the development and preservation of housing so that all Seattle residents have access to safe, decent, and affordable housing. To accomplish this mission, OH has four programs, reflected in the budget as the Multi-Family Production and Preservation Program, Homeownership and Sustainability Program, Community Development Program, and the Administration and Management Program.

The Multi-Family Production and Preservation Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

The Homeownership and Sustainability Program provides funding, including loans and grants, to low-income and low-to-moderate income Seattle residents. These include loans to first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

The Community Development Program provides strategic planning, program development, and disposition of vacant land for redevelopment purposes to increase housing opportunities for Seattle residents.

The Administration and Management Program provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget adds capital funding to develop approximately 40 housing units for individuals experiencing chronic homelessness, in support of the Housing First initiative. Housing First engages and rapidly places homeless individuals into permanent supportive housing, and then provides intensive and flexible services to stabilize and support housing tenure. Funding is increased to reflect appropriations for bridge loan funding for housing for chronically homeless individuals in Seattle, supported by supplemental funding from the United Way of King County (UWKC), as authorized by Council Bill 116285. One-time funding for the purchase of Transfer Development Rights (TDR) from landmark structures is eliminated. Funding is increased to the Homeownership and Sustainability program to reflect a cyclical increase in weatherization grants, offset by projected decreases in other program income.

Funding is added to the 2009 Proposed OH Operating Fund (16600) for a new, full-time position to staff the redevelopment of Fort Lawton, redevelopment of Building 9 at Sand Point as workforce housing, and background work for drafting the housing element of the Comprehensive Plan. The position will sunset at end of 2009 unless a subsequent budget action is taken to extend the position. Funding is also added to reflect a grant anticipated to be received from the MacArthur Foundation for asset management activities to support the long-term viability of the housing inventory funded by OH. Funding for the following one-time items added in the 2008 Adopted Budget is eliminated: funding to create an affordable rental housing search website; consulting services to support the 2009 Housing Levy renewal efforts; and consulting services and a part-time position for neighborhood planning. OH will continue to support the City's neighborhood planning efforts with existing resources in 2009-2010. Funding for consulting services is further reduced to reflect reduced spending in 2009-2010.

Housing

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Low-Income Housing Fund 16400 Budget Control Level					
Homeownership and Sustainability - 16400		9,105,595	7,273,298	8,208,090	8,467,360
Multi-Family Production and Preservation - 16400		16,807,062	31,829,047	33,843,437	28,455,463
Low-Income Housing Fund 16400 Budget Control Level	XZ-R1	25,912,657	39,102,345	42,051,527	36,922,823
Office of Housing Operating Fund 16600 Budget Control Level					
Administration and Management - 16600		1,259,842	1,832,951	1,688,418	1,741,702
Community Development - 16600		393,367	731,940	517,694	539,909
Homeownership and Sustainability - 16600		649,568	761,506	837,972	757,477
Multi-Family Production and Preservation - 16600		1,412,387	1,374,377	1,675,865	1,470,101
Office of Housing Operating Fund 16600 Budget Control Level	XZ600	3,715,164	4,700,774	4,719,949	4,509,189
Department Total		29,627,821	43,803,120	46,771,476	41,432,012
Department Full-time Equivalents Total*		41.75	41.50	42.00	41.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		2,926,012	6,620,109	4,196,043	1,455,955
Other		26,701,809	37,183,010	42,575,433	39,976,057
Department Total		29,627,821	43,803,120	46,771,476	41,432,012

Low-Income Housing Fund 16400 Budget Control Level

Purpose Statement

The purpose of the Low-Income Housing Fund 16400 Budget Control Level is to fund multi-family housing production, and to support homeownership and sustainability. Unspent funds appropriated in this budget control level shall carry forward to subsequent fiscal years until they are exhausted or abandoned by ordinance.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Homeownership and Sustainability - 16400	9,105,595	7,273,298	8,208,090	8,467,360
Multi-Family Production and Preservation - 16400	16,807,062	31,829,047	33,843,437	28,455,463
Total	25,912,657	39,102,345	42,051,527	36,922,823

Low-Income Housing Fund 16400: Homeownership and Sustainability - 16400

Purpose Statement

The purpose of the Homeownership and Sustainability -16400 Program is to provide three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Add approximately \$1.5 million to reflect an increase in cyclical state weatherization grants.

Reduce \$565,000 in program income by eliminating one-time appropriations in the 2008 Adopted Budget for accumulated program income for the 1995 Levy Subfund, and for the foreclosure prevention initiative funded by the REACH Trust Fund.

The changes result in a net program increase from the 2008 Adopted to the 2009 Proposed Budget of approximately \$935,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Homeownership and Sustainability - 16400	9,105,595	7,273,298	8,208,090	8,467,360

Low-Income Housing Fund 16400: Multi-Family Production and Preservation - 16400

Purpose Statement

The purpose of the Multi-Family Production and Preservation -16400 Program is to invest in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable, serve the intended residents, and the buildings remain in good condition.

Program Summary

Increase budget by \$2.12 million to produce or preserve low-income rental housing consistent with the Ten Year Plan to End Homelessness. These funds will reside in the General Fund and carry forward to subsequent fiscal years until there is programmatic need to disburse the funds. Of this total amount, \$1.83 million is General Fund support, and \$288,000 is residual interest earnings from the REACH Trust Fund to be used for housing production and preservation consistent with the Ten Year Plan to End Homelessness. One-time General Fund support of \$4.65 million added in the 2008 Adopted Budget is removed, for a net reduction of \$2.53 million.

Add \$150,000 in funding related to prior year savings in HOME funds. An equivalent reduction is taken to the Office of Housing Budget Control Level in the Community Development Block Grant (CDBG) budget, resulting in a net zero change in service delivery relating to multi-family production and preservation across the CDBG and HOME fund sources.

Reduce \$300,000 in one-time funding added in the 2008 Adopted Budget for the purchase of Transfer Development Rights (TDR) from landmark structures.

Add \$3 million for bridge loan funding for housing for chronically homeless individuals in Seattle, supported by funding from the United Way of King County as authorized by Council Bill 116285.

Increase budget by approximately \$1.69 million to reflect the anticipated payoff of the loan for the Myrtle Street Apartments project, and for projected investment income that is available now that the conditions for capitalizing the 2002 Levy O&M Program have been satisfied per the Affordable Housing Financing Plan per Ordinance 121803.

These changes result in a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.01 million.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Multi-Family Production and Preservation - 16400	16,807,062	31,829,047	33,843,437	28,455,463

Office of Housing Operating Fund 16600 Budget Control Level

Purpose Statement

The purpose of the Office of Housing Operating Fund 16600 Budget Control Level is to fund the Department's administration activities.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administration and Management - 16600	1,259,842	1,832,951	1,688,418	1,741,702
Community Development - 16600	393,367	731,940	517,694	539,909
Homeownership and Sustainability - 16600	649,568	761,506	837,972	757,477
Multi-Family Production and Preservation - 16600	1,412,387	1,374,377	1,675,865	1,470,101
Total	3,715,164	4,700,774	4,719,949	4,509,189
Full-time Equivalents Total *	41.75	41.50	42.00	41.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Administration and Management - 16600

Purpose Statement

The purpose of the Administration and Management -16600 Program is to provide centralized leadership, coordination, technology, contracting, and financial management support services to OH programs and capital projects to facilitate the production of affordable housing for Seattle residents.

Program Summary

Reduce budget by \$200,000 to eliminate one-time funding in the 2008 Adopted Budget to support planning of the 2009 Housing Levy.

Reduce budget by \$129,000 to reflect reduced spending on consultant services and miscellaneous operating expenses.

Increase budget by approximately \$122,000 due to increased personnel costs and an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$145,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration and Management - 16600	1,259,842	1,832,951	1,688,418	1,741,702
Full-time Equivalents Total*	13.50	13.50	13.50	13.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Community Development - 16600

Purpose Statement

The purpose of the Community Development -16600 Program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

Program Summary

Reduce one-time funding of \$100,000 added in the 2008 Adopted Budget to create an affordable rental housing search website.

Reduce one-time funding of \$105,000 added in the 2008 Adopted Budget for neighborhood planning. This eliminates \$36,000 for consulting services, and abrogates a 0.5 FTE Community Development Specialist, Senior position and reduces related position funding by \$73,000. The Department will continue to support the City's neighborhood planning efforts with existing resources in 2009-2010.

Decrease budget by approximately \$33,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$24,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$214,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Community Development - 16600	393,367	731,940	517,694	539,909
Full-time Equivalents Total*	4.00	4.50	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Homeownership and Sustainability - 16600

Purpose Statement

The Homeownership and Sustainability -16600 Program provides three types of loans and grants to low-income Seattle residents: loans for first-time home-buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

Program Summary

Add \$94,000 in General Fund resources and create 1.0 FTE Strategic Advisor 1, General Government position to lead the support work in 2009 relating to the redevelopment of Fort Lawton, redevelopment of Building 9 at Sand Point as workforce housing, and background work for drafting the housing element of the Comprehensive Plan. The position will sunset at the end of 2009.

Decrease budget by approximately \$46,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$29,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$76,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Homeownership and Sustainability - 16600	649,568	761,506	837,972	757,477
Full-time Equivalents Total*	12.50	12.50	13.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Housing Operating Fund 16600: Multi-Family Production and Preservation - 16600

Purpose Statement

The Multi-Family Production and Preservation -16600 Program invests in the community by making long-term, low-interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

Program Summary

Add \$283,000 to reflect an anticipated grant from the MacArthur Foundation for asset management activities to support the long-term viability of the housing inventory funded by OH.

Decrease budget by approximately \$43,000 due to an internal realignment of expenses within this budget control level.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$301,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Multi-Family Production and Preservation - 16600	1,412,387	1,374,377	1,675,865	1,470,101
Full-time Equivalents Total*	11.75	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Housing

2009 - 2010 Estimated Revenues for the Housing Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
439090	Grants (Sound Families, Taking Healthcare Home)	338,985	0	0	0
469990	MacArthur Foundation Grant	0	0	282,500	0
469990	Other Miscellaneous Revenues	0	0	0	0
541490	City Light Administration	615,893	615,893	631,588	631,588
541490	Department of Finance Rate COLA/Med Adjustment	0	(9,292)	0	0
541490	HOME Administration	431,567	426,963	414,265	414,265
541490	Interest Earnings	0	87,934	30,000	30,000
541490	Levy Administration	956,049	746,917	746,917	1,769,325
541490	Miscellaneous Revenues	0	0	0	0
541490	Prior Year Savings	82,707	257,703	88,000	88,056
541490	Program Income	0	641,223	50,000	50,000
541490	TDR Administration	0	263,323	114,000	70,000
549000	IF Indirect Cost Recovery	0	0	0	0
587001	General Subfund Support	1,189,012	1,670,110	2,362,679	1,455,955
Total Revenues		3,614,212	4,700,774	4,719,949	4,509,189
379100	Use of (Contribution to) Fund Balance	100,952	0	0	0
Total Resources		3,715,164	4,700,774	4,719,949	4,509,189

Housing

2009 - 2010 Estimated Revenues for the Low-Income Housing Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
411100	Property Tax Levy	11,849,281	12,118,344	11,856,344	13,791,978
433010	Grants for Weatherization Program - Federal	1,034,858	1,770,000	2,270,000	2,338,100
434010	State Grants	1,142,440	0	1,000,000	1,030,000
439090	Other Contributions and Donations	2,936	4,000,000	4,000,000	4,000,000
439090	United Way of King County Bridge Loan Program	0	0	3,000,000	0
445800	Planning fees and Charges	18,500	0	0	0
461110	Investment Earnings	3,003,545	1,669,023	2,552,000	2,868,200
461320	Unreal Gns/Losses-Inv GASB31	190,826	0	0	0
462900	Other rent and use charges	27,082	0	0	0
469930	Program Income - Miscellaneous (Including Bridge Loans)	13,312,148	8,457,778	9,520,000	7,270,000
469990	Miscellaneous External Revenues	319,922	0	0	0
471010	Federal Grants - HOME Program	5,019,549	4,304,958	4,292,653	4,142,653
541490	Miscellaneous Internal Revenues	0	1,832,241	1,438,730	1,481,892
541490	REACH Interest Earnings	0	0	288,436	0
569990	IF Other Misc Revenues	1,157,414	0	0	0
587001	General Subfund Support	1,000,000	4,950,000	1,833,364	0
Total Revenues		38,078,501	39,102,344	42,051,527	36,922,823

Neighborhood Matching Subfund

Department Description

The purpose of the Neighborhood Matching Subfund (NMF) is to provide resources for Seattle's communities to preserve and enhance the City's diverse neighborhoods, and to empower people to make positive contributions to their communities.

The NMF was established in 1988 to support partnerships between the City of Seattle and neighborhood organizations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, donated materials, and professional services or cash. Applications are accepted from neighborhood-based organizations of residents or businesses, community-based organizations that advocate for the interests of people of color, and ad-hoc groups of neighbors that form a committee for the purpose of a specific project.

Since 1997, the NMF has been divided into five categories, which include Large Projects (awards between \$15,000 and \$100,000); Small and Simple Projects (awards of \$15,000 or less); Tree Fund (trees provided to neighborhood groups to plant along residential planting strips); Neighborhood Outreach (one-time awards up to \$750 to help neighborhood-based organizations with membership expansion or leadership development); and Management and Project Development (consultation and technical assistance to neighborhood groups, coordination of the application and award process, and monitoring of funded projects). The NMF is housed in, and primarily staffed by, the Department of Neighborhoods. Staff are also located in, and funded by, the Department of Parks and Recreation and the Seattle Department of Transportation.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reflects an increase in funding for the Seattle Youth Violence Prevention Initiative to provide ongoing funds for selected youth initiative projects from the prior year. The funding will allow organizations that demonstrate a need for ongoing financial support to continue providing youth programs or services. The Proposed Budget also redirects existing NMF resources to the Initiative, including funding within the Large Projects fund for youth-related projects, along with existing consultant funds for additional staff support.

Neighborhood Matching Subfund

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Neighborhood Matching Fund Budget Control Level					
Large Projects Fund		1,029,297	1,308,314	1,347,563	1,386,643
Management and Project Development		1,049,939	1,123,082	1,170,186	1,213,096
Neighborhood Outreach Fund		11,575	13,953	14,372	14,788
Small and Simple Projects Fund		1,126,109	1,303,216	1,442,314	1,484,241
Tree Fund		36,619	47,824	49,259	50,687
Neighborhood Matching Fund Budget Control Level	2IN00	3,253,538	3,796,389	4,023,693	4,149,455
Department Total		3,253,538	3,796,389	4,023,693	4,149,455
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		3,181,550	3,665,857	3,689,245	3,811,108
Other		71,988	130,532	334,448	338,347
Department Total		3,253,538	3,796,389	4,023,693	4,149,455

Neighborhood Matching Subfund

Neighborhood Matching Fund Budget Control Level

Purpose Statement

The purpose of the Neighborhood Matching Fund Budget Control Level is to support local grassroots actions within neighborhoods. The Neighborhood Matching Fund provides funding to match community contributions of volunteer labor, donated professional services or materials, or cash, to implement neighborhood-based self-help projects.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Large Projects Fund	1,029,297	1,308,314	1,347,563	1,386,643
Management and Project Development	1,049,939	1,123,082	1,170,186	1,213,096
Neighborhood Outreach Fund	11,575	13,953	14,372	14,788
Small and Simple Projects Fund	1,126,109	1,303,216	1,442,314	1,484,241
Tree Fund	36,619	47,824	49,259	50,687
Total	3,253,538	3,796,389	4,023,693	4,149,455

Neighborhood Matching Fund: Large Projects Fund

Purpose Statement

The purpose of the Large Projects Fund Program is to provide technical assistance and funding to neighborhood organizations initiating local improvement projects that require 12-18 months to complete and more than \$15,000 in Neighborhood Matching Funds.

Program Summary

Dedicate \$180,000 in existing funds to the Seattle Youth Violence Prevention Initiative for youth related NMF projects. This is a change in the use of existing funds within NMF and has a net-zero effect on budget appropriations.

Citywide adjustments to operating costs due to inflation increase the budget by \$39,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$39,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Large Projects Fund	1,029,297	1,308,314	1,347,563	1,386,643

Neighborhood Matching Subfund

Neighborhood Matching Fund: Management and Project Development

Purpose Statement

The purpose of the Management and Project Development Program is to administer the Neighborhood Matching Fund by providing marketing and outreach to applicant groups; consulting and technical assistance for project development; administrative support coordinating and conducting the application, review, and award processes; and management and monitoring of funded projects to support high quality and successful completion of projects.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$47,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$47,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Management and Project Development	1,049,939	1,123,082	1,170,186	1,213,096

Neighborhood Matching Fund: Neighborhood Outreach Fund

Purpose Statement

The purpose of the Neighborhood Outreach Fund Program is to provide one-time awards of up to \$750 to assist neighborhood-based organizations in recruiting members, or in providing technical assistance or leadership training for their membership. Awards are available to neighborhood organizations with annual operating budgets under \$20,000.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

Citywide adjustments to operating costs due to inflation increase the budget by \$1,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Outreach Fund	11,575	13,953	14,372	14,788

Neighborhood Matching Subfund

Neighborhood Matching Fund: Small and Simple Projects Fund

Purpose Statement

The purpose of the Small and Simple Projects Fund Program is to provide technical assistance and funding for local improvement projects initiated by neighborhood organizations that can be completed in six months or less and require \$15,000 or less in funding.

Program Summary

Increase budget by \$100,000 for the Seattle Youth Violence Prevention Initiative to provide ongoing funds for selected youth initiative projects from prior years.

Citywide adjustments to operating costs due to inflation increase the budget by \$39,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$139,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Small and Simple Projects Fund	1,126,109	1,303,216	1,442,314	1,484,241

Neighborhood Matching Fund: Tree Fund

Purpose Statement

The purpose of the Tree Fund Program is to provide trees to neighborhood groups to plant along residential planting strips in exchange for ongoing care and maintenance. Increasing the number of street trees in the city is a central goal of the Urban Forest Management Plan, and supports climate protection.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Tree Fund	36,619	47,824	49,259	50,687

Neighborhood Matching Subfund

2009 - 2010 Estimated Revenues for the Neighborhood Matching Subfund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
587001	General Subfund Support	3,181,550	3,665,857	3,689,246	3,811,108
	Total Revenues	3,181,550	3,665,857	3,689,246	3,811,108
379100	Use of (Contribution to) Fund Balance	71,988	130,532	334,448	338,347
	Total Resources	3,253,538	3,796,389	4,023,694	4,149,455

Neighborhood Matching Subfund

Neighborhood Matching Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	5,563,714	5,152,117	5,491,726	5,361,194	5,026,747
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	3,181,550	3,665,857	3,665,857	3,689,246	3,811,108
Less: Actual and Budgeted Expenditures	3,253,538	3,796,389	3,796,389	4,023,693	4,149,455
Ending Fund Balance	5,491,726	5,021,585	5,361,194	5,026,747	4,688,400
Continuing Appropriations	5,338,298	5,006,142	4,780,294	4,645,846	4,507,499
Total Reserves	5,338,298	5,006,142	4,780,294	4,645,846	4,507,499
Ending Unreserved Fund Balance	153,428	15,443	580,900	380,901	180,901

Department of Neighborhoods

Stella Chao, Director

Contact Information

Department Information Line: (206) 684-0464

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/neighborhoods/>

Department Description

The Department of Neighborhoods (DON) works to bring government closer to the residents of Seattle by engaging them in civic participation, helping them become empowered to make positive contributions to their communities, and involving more of Seattle's residents, including communities of color and immigrants, in civic discussions, processes, and opportunities. DON has five budget control levels:

- 1) The Director's Office provides executive leadership, communications, and operational support for the entire Department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.
- 2) The Community Building Division includes the P-Patch, Neighborhood Matching Fund (NMF), Neighborhood District Coordinators, Major Institutions and Schools, and Involving All Neighbors programs. It also provides neighborhood plan implementation data management.
- 3) The Customer Service and Operations Division includes: Neighborhood Payment and Information Services; Finance, Budget, and Accounting; Human Resources; Facilities and Office Management; and Information Technology department functions.
- 4) The Customer Service Bureau provides local residents with access to City services and information and also provides opportunities to solve problems and resolve complaints.
- 5) The Office for Education (OFE) builds linkages between the City of Seattle and the Seattle Public School District. It administers the Families and Education Levy, provides policy direction to help children succeed in school, strengthens school-community connections, and increases access to high-quality early learning and out-of-school time programs.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget includes many new and expanded efforts within the Department of Neighborhoods. Funding is added for three new efforts, including: the Seattle Youth Violence Prevention Initiative to provide peer mediation and conflict resolution services for increasing leadership and communication skills among youth; the ECOSS Hispanic Information Center/Centro de Información Hispano in South Park to support staffing and administrative costs; and a new translation services fund to help small city departments translate documents necessary to improve access to city services for immigrants and refugees with limited English proficiency.

Additional funding is added to expand the effort to survey and inventory historic properties citywide. This effort will be fully funded by mitigation fees from the Mercer Corridor project. Also, a position is transferred into the Department from the Office of Policy and Management and expanded to full-time work. This position is responsible for managing the Mayor's Immigrant and Refugee Initiative, including staffing a citizen advisory committee and related community processes. The Budget also reflects decreases in administrative costs across the Department.

Neighborhoods

Several positions are reflected as reclassifications from 2008 Personnel Department actions, which results in small increases in some of the Department's programs. In addition, the Budget includes the addition of an Administrative Staff Assistant position added during the 2007 supplemental process.

Other budget changes from the 2008 Adopted Budget include some budget neutral technical adjustments to improve functional alignment across the Department. These changes include realignment of the Customer Service Bureau Budget to reflect actual administrative and cost allocation expenses, realignment of staffing costs to reflect organizational changes made in 2008, and the transfer of funding for the Mayor's Youth Council from the Office for Education BCL to the Community Building BCL. One-time only additions in the 2008 Adopted Budget are removed.

The 2009-2010 Proposed Budget also presents a revised approach to neighborhood planning that has been developed by the Mayor and Council. The revised approach recognizes feedback from the neighborhoods as well as the opportunities presented by millions of dollars of public investment in light rail infrastructure. In 2009, the City will prepare status reports on Seattle's existing Neighborhood Plans as well as update three Neighborhood Plans where new transit stations will be located. The Department will dedicate existing resources to this effort in 2009 and 2010.

Neighborhoods

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Community Building Budget Control Level					
Involving All Neighbors		8,945	49,858	52,232	54,445
Major Institutions and Schools		346,749	355,230	217,350	226,905
Neighborhood District Coordinators		1,607,086	1,866,701	2,144,394	2,220,072
Neighborhood Matching Fund Administration		0	37,565	0	0
P-Patch		852,982	659,577	679,645	705,674
Community Building Budget Control Level	I3300	2,815,763	2,968,932	3,093,621	3,207,095
Customer Service and Operations Budget Control Level					
Internal Operations/Administrative Services		1,781,476	1,872,799	1,575,864	1,623,385
Neighborhood Payment and Information Services		1,698,185	1,733,021	1,834,473	1,905,335
Customer Service and Operations Budget Control Level	I3200	3,479,660	3,605,821	3,410,338	3,528,720
Customer Service Bureau Budget Control Level	I3800	502,691	574,844	698,450	731,437
Director's Office Budget Control Level					
Communications		139,231	133,384	118,113	122,456
Executive Leadership		284,043	287,868	300,774	312,078
Historic Preservation		746,978	827,330	997,534	1,030,602
Director's Office Budget Control Level	I3100	1,170,252	1,248,582	1,416,422	1,465,137
Office for Education Budget Control Level	I3700	280,275	291,965	417,857	429,754
Department Total		8,248,641	8,690,144	9,036,687	9,362,143
Department Full-time Equivalents Total*		85.00	87.00	87.00	87.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		8,248,641	8,690,144	9,036,687	9,362,143
Department Total		8,248,641	8,690,144	9,036,687	9,362,143

Community Building Budget Control Level

Purpose Statement

The purpose of the Community Building Budget Control Level is to deliver technical assistance, support services, and programs in neighborhoods to strengthen local communities, engage residents in neighborhood improvement, leverage resources, and complete neighborhood-initiated projects.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Involving All Neighbors	8,945	49,858	52,232	54,445
Major Institutions and Schools	346,749	355,230	217,350	226,905
Neighborhood District Coordinators	1,607,086	1,866,701	2,144,394	2,220,072
Neighborhood Matching Fund Administration	0	37,565	0	0
P-Patch	852,982	659,577	679,645	705,674
Total	2,815,763	2,968,932	3,093,621	3,207,095
Full-time Equivalents Total *	35.00	36.00	36.50	36.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Involving All Neighbors

Purpose Statement

The purpose of the Involving All Neighbors Program is to promote the inclusion and participation of people with disabilities in neighborhood activities.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$3,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Involving All Neighbors	8,945	49,858	52,232	54,445
Full-time Equivalents Total*	0.50	0.50	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Major Institutions and Schools

Purpose Statement

The purpose of the Major Institutions and Schools Program is to coordinate community involvement in the development, adoption, and implementation of Major Institution Master Plans, and to facilitate community involvement in school re-use and development.

Program Summary

Increase budget by \$10,000 and reclassify 1.0 FTE Strategic Advisor 1 to 1.0 FTE Manager 2.

Abrogate 0.5 FTE Planning & Development Specialist II position and save \$52,000 to assist in balancing the General Fund budget.

Reduce budget by \$112,000 for technical adjustments to reflect a better alignment of expenditures across the Department.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$16,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$138,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Major Institutions and Schools	346,749	355,230	217,350	226,905
Full-time Equivalents Total*	3.00	3.00	2.50	2.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood District Coordinators

Purpose Statement

The purpose of the Neighborhood District Coordinators Program is to provide a range of technical assistance and support services for citizens and neighborhood groups to develop a sense of partnership among neighborhood residents, businesses, and City government.

Program Summary

Increase budget by \$146,000 for technical adjustments to reflect a better alignment of expenditures across the Department.

Increase budget by \$14,000 to fund the upgrade of a 1.0 FTE Planning and Development Specialist I to a 1.0 FTE Strategic Advisor 1.

Increase budget by \$5,000 for additional security service and janitorial contract costs at multiple neighborhood service centers.

Increase budget by \$45,000 to cover increased facility rental costs for Neighborhood Service Centers.

Increase budget by \$50,000 to provide assistance to the ECOSS Hispanic Information Center/Centro de Información Hispano in South Park.

Increase budget by \$40,000 for a new translation services fund to help small city departments translate documents necessary to improve access to city services for immigrants and refugees with limited English proficiency.

Increase budget by \$124,000 and 1.0 FTE Strategic Advisor 1 due to a transfer and reclassification of a 0.5 FTE Planning & Development Specialist II position from OPM. The position will manage the work of the Immigrant and Refugee Initiative, including staffing a citizen advisory committee.

Decrease budget by \$100,000 for one-time 2008 funding for contract with Cascade People's Center.

Decrease budget by \$21,000 to reflect a reduction in operating expenses due to the co-location of the Downtown Neighborhood Service Center with the Pioneer Square Community Association.

Decrease budget by \$100,000 for one-time 2008 funding for Neighborhood Leadership Training.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$75,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$278,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Neighborhood District Coordinators	1,607,086	1,866,701	2,144,394	2,220,072
Full-time Equivalents Total*	16.50	17.50	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: Neighborhood Matching Fund Administration

Purpose Statement

The purpose of the Neighborhood Matching Fund (NMF) Administration Program is to manage the NMF, work with other City departments and agencies involved in NMF projects, and support diverse neighborhood groups engaged in local improvement efforts to leverage private resources, assist neighborhood organizations to become more self-reliant, build effective partnerships between City government and neighborhoods, and complete neighborhood-initiated improvements. Costs for NMF administration are included in the NMF budget, although position authority is displayed here for Department of Neighborhoods staff who administer the NMF program.

Program Summary

Decrease budget by \$38,000 for one-time funding for Maple Leaf Neighborhood Service Center.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood Matching Fund Administration	0	37,565	0	0
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Community Building: P-Patch

Purpose Statement

The purpose of the P-Patch Program is to provide community gardens, gardening space, and related support to Seattle residents while preserving open space for productive purposes, particularly in high-density communities. The goals of the program are to increase self-reliance among gardeners, and for P-Patches to be focal points for community involvement.

Program Summary

Increase budget by \$20,000 for technical adjustments to reflect a better alignment of expenditures across the Department.

Increase budget by \$11,000 to reflect a 2008 salary review and subsequent increase for the four Community Garden Coordinator positions.

Reduce budget by \$40,000 for one-time 2008 funding for New Holly P-Patch.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$29,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$20,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
P-Patch	852,982	659,577	679,645	705,674
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations Budget Control Level

Purpose Statement

The purpose of the Customer Service and Operations Budget Control Level is to provide information, referral services, and coordination of City services to community members, and to provide financial, human resources, facilities, office management, and information technology services to the Department's employees to serve customers efficiently and effectively.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Internal Operations/Administrative Services	1,781,476	1,872,799	1,575,864	1,623,385
Neighborhood Payment and Information Services	1,698,185	1,733,021	1,834,473	1,905,335
Total	3,479,660	3,605,821	3,410,338	3,528,720
Full-time Equivalents Total *	28.00	29.00	28.50	28.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Internal Operations/Administrative Services

Purpose Statement

The purpose of the Internal Operations/Administrative Services Program is to manage financial, human resources, facility, administrative, and information technology services to enable department employees to serve customers efficiently and effectively.

Program Summary

Increase budget by 0.5 FTE Administrative Staff Assistant that was added during the Q4 2007 supplemental process. Additional funding was not provided so this increase has zero budget impact.

Decrease budget by \$135,000 for technical adjustments to reflect a better alignment of expenditures across the department.

Increase budget by \$18,000 for higher contracted equipment costs.

Decrease budget by \$24,000 to transfer costs to Families and Education Levy Fund.

Decrease spending on administrative expenses by \$80,000 to assist in balancing the overall General Fund budget.

Decrease budget by \$72,000 to reflect vacancy savings.

Abrogate 1.0 FTE Administrative Specialist I and save \$53,000 to assist in balancing the General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$49,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$297,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Internal Operations/Administrative Services	1,781,476	1,872,799	1,575,864	1,623,385
Full-time Equivalents Total*	11.00	11.00	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service and Operations: Neighborhood Payment and Information Services

Purpose Statement

The purpose of the Neighborhood Payment and Information Services Program is to accept payment for public services and to provide information and referral services so that customers can access City services where they live and work, and do business with the City more easily.

Program Summary

Increase budget by \$10,000 to reflect the reclassification of a 1.0 FTE Manager 1 to 1.0 FTE Manager 2.

Increase budget by \$14,000 to reflect increased janitorial costs.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$77,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$101,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Neighborhood Payment and Information Services	1,698,185	1,733,021	1,834,473	1,905,335
Full-time Equivalents Total*	17.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Bureau Budget Control Level

Purpose Statement

The purpose of the Customer Service Bureau is to assist Seattle residents in accessing services, to resolve complaints, and to provide appropriate and timely responses from City government.

Summary

Increase budget by \$7,000 to reflect the reclassification of a 1.0 FTE Complaint Investigator to 1.0 FTE Administrative Analyst.

Increase budget by \$126,000 for technical adjustments to reflect a better alignment of expenditures across the department.

Reduce spending on contracted training services by \$36,000 to assist in balancing the overall General Fund.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$27,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$124,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Customer Service Bureau	502,691	574,844	698,450	731,437
Full-time Equivalents Total*	6.25	6.25	6.25	6.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office Budget Control Level

Purpose Statement

The purpose of the Director's Office Budget Control Level is to provide executive leadership, communications, and operational support for the entire department. The Director's Office also includes Historic Preservation, which provides technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications	139,231	133,384	118,113	122,456
Executive Leadership	284,043	287,868	300,774	312,078
Historic Preservation	746,978	827,330	997,534	1,030,602
Total	1,170,252	1,248,582	1,416,422	1,465,137
Full-time Equivalents Total *	10.25	10.25	10.25	10.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Communications

Purpose Statement

The purpose of the Communications Program is to provide printed and electronic information on programs and services offered by the Department, as well as to publicize other opportunities to increase citizen participation.

Program Summary

Reduce spending on administrative expenses by \$21,000 to assist in balancing the overall General Fund.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$6,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$15,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications	139,231	133,384	118,113	122,456
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Executive Leadership

Purpose Statement

The purpose of the Executive Leadership Program is to provide leadership in fulfilling the Department's mission, and to facilitate the Department's communication and interaction with other City departments, external agencies, elected officials, and the public.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$12,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$12,000.

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Expenditures/FTE				
Executive Leadership	284,043	287,868	300,774	312,078
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Director's Office: Historic Preservation

Purpose Statement

The purpose of the Historic Preservation Program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials to identify, protect, rehabilitate, and re-use historic properties.

Program Summary

Increase budget by \$10,000 to reflect a reclassification of 1.0 FTE Planning and Development Specialist, Supervisor to 1.0 FTE Manager 2.

Increase budget by \$125,000 to expand the effort to survey and inventory historic properties citywide. This effort will be fully funded by mitigation fees from the Mercer Corridor Project.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$35,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$170,000.

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Expenditures/FTE				
Historic Preservation	746,978	827,330	997,534	1,030,602
Full-time Equivalents Total*	7.25	7.25	7.25	7.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office for Education Budget Control Level

Purpose Statement

The purpose of the Office for Education (OFE) Budget Control Level is to build linkages and a strong relationship between the City of Seattle and the Seattle Public School District, administer the Families and Education Levy, provide policy direction to help children succeed in school, strengthen school-community connections, and achieve the vision of every Seattle child having access to high-quality early care and out-of-school-time programs.

Summary

Increase budget by \$180,000 for the Seattle Youth Violence Prevention Initiative to provide peer mediation and conflict resolution services to increase leadership and communication skills among youth.

Reduce spending on administrative expenses by \$18,000 to assist in balancing the overall General Fund budget.

Decrease budget by \$45,000 for technical adjustments to reflect a better alignment of expenditures across the Department.

Citywide adjustments to operating costs due to inflation increase the budget by \$9,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$126,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office for Education	280,275	291,965	417,857	429,754
Full-time Equivalents Total*	5.50	5.50	5.50	5.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Pike Place Market Levy

Carol Binder, Executive Director

Contact Information

Pike Place Market Preservation and Development Authority

PDA Information Line: (206) 682-7453

On the Web at: <http://www.pikeplacemarket.org>

Department Description

If approved by voters in November 2008, the Pike Place Market Levy collects up to \$73 million in additional property taxes over six years for major repairs and infrastructure and accessibility upgrades to buildings owned by the Pike Place Market Preservation and Development Authority (PDA). The PDA is a nonprofit, public corporation chartered by the City of Seattle. As part of its mission, the PDA is required to preserve, rehabilitate and protect the Market's buildings.

The PDA manages the renovation project. The City receives levy proceeds in the Pike Place Market Renovation Fund established through Ordinance 122737 and provides cash to finance the project according to the PDA's construction schedule, including issuing limited-tax obligation bonds as the cash flow requires.

Proposed Policy and Program Changes

If the Pike Place Market Levy is approved by voters in November 2008, the 2009 Budget includes two Budget Control Levels entitled Pike Place Market Renovation and Pike Place Market Renovation Debt Service.

Pike Place Market Levy

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Pike Place Market Renovation Budget Control Level					
Bond Proceeds		0	0	18,000,000	0
Levy Proceeds		0	0	6,979,000	8,431,000
Pike Place Market Renovation Budget Control Level	PKLVYBC L-01	0	0	24,979,000	8,431,000
Pike Place Market Renovation Debt Service Budget Control Level	PKLVYBC L-02	0	0	417,150	4,223,257
Department Total		0	0	25,396,150	12,654,257
Resources		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Other		0	0	25,396,150	12,654,257
Department Total		0	0	25,396,150	12,654,257

Pike Place Market Levy

Pike Place Market Renovation Budget Control Level

Purpose Statement

The purpose of the Pike Place Market Renovation Budget Control Level is to provide appropriation authority for the City's reimbursement of Pike Place Market Preservation and Development Authority (PDA) expenditures on elements of the Market renovation, if a levy lid lift is approved by voters in November 2008. If the PDA secures New Market Tax Credits, the City will provide certain levy funds in advance of spending. The PDA expects to begin construction on Phase I of its project in April 2009 and complete Phase I in July 2010. Phase I includes work to the Hillclimb, Leland, and Fairley buildings in the Market. Any unspent appropriation at the end of the year automatically carries forward unless abandoned by City Council ordinance.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bond Proceeds	0	0	18,000,000	0
Levy Proceeds	0	0	6,979,000	8,431,000
Total	0	0	24,979,000	8,431,000

Pike Place Market Renovation: Bond Proceeds

Purpose Statement

The purpose of the Bond Proceeds Program is to allow spending of bond proceeds and bond interest earnings to be tracked separately from other revenues in the Pike Place Market Renovation Fund.

Program Summary

If the Pike Place Market Levy is approved by voters in November 2008, the City expects to issue \$18 million in 5-year Limited-Tax Obligation Bonds in early 2009 to provide sufficient cash to cover expenses for the Pike Place Market Renovation project in this biennium.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bond Proceeds	0	0	18,000,000	0

Pike Place Market Renovation: Levy Proceeds

Purpose Statement

The purpose of the Levy Proceeds Program is to allow spending of levy proceeds and levy interest earnings to be tracked separately from bond proceeds in the Pike Place Market Renovation Fund.

Program Summary

If the Pike Place Market Levy is approved by voters in November 2008, the City will reimburse the Pike Place Market PDA as costs are incurred.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Levy Proceeds	0	0	6,979,000	8,431,000

Pike Place Market Levy

Pike Place Market Renovation Debt Service Budget Control Level

Purpose Statement

The purpose of the Pike Place Market Renovation Debt Service Budget Control Level is to provide appropriation authority for the City's payment of debt service for debt issued in support of the Pike Place Market Renovation funded by levy proceeds if approved by voters in November 2008. Debt service will be paid from levy proceeds.

Summary

If the Pike Place Market Levy is approved by voters in November 2008, a portion of the proceeds will be used for debt service on short-term bonds.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Pike Place Market Renovation Debt Service Program	0	0	417,150	4,223,257

Pike Place Market Levy

2009 - 2010 Estimated Revenues for the Pike Place Levy

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
411100	Property Tax	0	0	12,500,000	12,500,000
461100	Interest Earnings	0	0	306,000	176,000
481100	General Obligation Bond Proceeds	0	0	18,000,000	0
	Total Revenues	0	0	30,806,000	12,676,000
379100	Use of (Contribution of) Fund Balance	0	0	(5,409,850)	(21,743)
	Total Resources	0	0	25,396,150	12,654,257

Pike Place Market Levy

Pike Place Levy

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	0	0	0	0	5,409,850
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	30,806,000	12,676,000
Less: Actual and Budgeted Expenditures	0	0	0	25,396,150	12,654,257
Ending Fund Balance	0	0	0	5,409,850	5,431,593

Department of Planning and Development

Diane Sugimura, Director

Contact Information

Department Information Line: (206) 684-8600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/dpd/>

Department Description

The Department of Planning and Development (DPD) is responsible for both regulatory and long-range planning functions. On the regulatory side, DPD is responsible for developing policies and codes related to public safety, environmental protection, land use, construction, and rental housing, including:

- Environmentally Critical Areas Ordinance (ECA);
- Housing and Building Maintenance Code;
- Just Cause Eviction Ordinance;
- Seattle Building Code;
- Seattle Condominium and Cooperative Conversion Ordinances;
- Seattle Electrical Code;
- Seattle Energy Code;
- Seattle Land Use Code;
- Seattle Mechanical Code;
- Seattle Noise Ordinance;
- Seattle Shoreline Master Program;
- Seattle Tenant Relocation Assistance Ordinance;
- Seattle Tree Protection Ordinance;
- State Environmental Policy Act (SEPA); and
- Stormwater, Grading, and Drainage Control Ordinance.

DPD reviews land use and construction-related permits, annually approving more than 35,000 permits and performing approximately 116,000 on-site inspections. The work includes public notice and involvement for Master Use Permits (MUPs); shoreline review; design review; approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; annual inspections of boilers and elevators; home seismic retrofits; and home improvement workshops in the community.

DPD enforces compliance with community standards for housing, zoning, shorelines, tenant relocation assistance, just cause eviction, vacant buildings, noise, and development-related violation complaints, responding to more than 5,000 complaints annually.

Long-range physical planning functions are also included in the DPD's mission. These planning functions include monitoring and updating the City's Comprehensive Plan, evaluating regional growth management policy, developing sub-area and functional plans, implementing the Comprehensive Plan and neighborhood plans, fostering urban design excellence throughout the city and particularly in Seattle's public spaces, encouraging sustainable development via the Citywide Green Building Team, and staffing the Planning and Design Commissions.

DPD services are funded by a variety of fees and from General Subfund resources. DPD must demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, DPD uses cost accounting to measure the full cost of its programs. Each program is allocated a share of departmental administration and other overhead costs to report the full cost and calculate the revenue requirements of the program.

Proposed Policy and Program Changes

The Department of Planning and Development's 2009-2010 Budget responds to City priorities and the changed development climate.

During the recent peak in development activity, the City granted the Department several term positions (positions with sunset dates) and authorized the use of several contingent positions. As described by Council Resolution No. 30357, contingent positions are intended to allow prompt response to unanticipated changes in demand for services.

After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009 Budget removes some of the appropriation authority and staff resources added in previous years to address high permit volumes.

Based on an analysis of anticipated fee revenues and permit activity, this budget proposes to reduce the use of overtime and consultant services, abrogate nine term and contingent positions, and extend the term of 16 term and 10 contingent positions to align the remaining budget with expected workload.

In addition, three positions that were added with funding from Sound Transit are abrogated in this budget. The positions were created to support the University Link project and their work should be substantially complete by the end of 2008.

The 2009 Budget presents a revised approach to neighborhood planning developed by the Mayor and Council. The 2008 Budget had assumed a sector-wide update of neighborhood plans. The revised approach recognizes feedback from the neighborhoods as well as the opportunities presented by millions of dollars of public investment in a regional light rail line from downtown to Sea-Tac Airport. The 2009 Budget proposes resources to allow the City to prepare status reports for Seattle's existing Neighborhood Plans, as well as update three Neighborhood Plans for urban villages that contain light rail stations scheduled to open in 2009.

Investments supporting sustainable development are proposed, including resources for "priority green" permitting, tree canopy protection, and review of stormwater controls and low-impact drainage options introduced in 2008 amendments to the City's Stormwater Code.

A position is added to coordinate the development of standards to improve the safety of unreinforced masonry buildings during earthquakes.

A part-time position is added to support tenants and developers in interpreting more generous but complex new relocation assistance provisions and notification periods contained in the state's amended "condo conversion" legislation. Another position is added to lead DPD's effort to capture and implement employee suggestions for improving the permitting process, as part of a departmental commitment to improving customer satisfaction and efficiency.

Planning and Development

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Annual Certification and Inspection Budget Control Level					
Annual Certification & Inspection Overhead Allocations		929,248	1,038,374	1,155,272	1,188,848
Annual Certification and Inspection		2,439,291	2,601,874	2,629,533	2,825,551
Annual Certification and Inspection Budget Control Level	U24A0	3,368,539	3,640,248	3,784,805	4,014,399
Code Compliance Budget Control Level					
Code Compliance		3,338,568	3,590,958	3,849,269	3,977,574
Code Compliance Overhead Allocations		926,009	1,094,206	1,161,229	1,196,412
Code Compliance Budget Control Level	U2400	4,264,577	4,685,164	5,010,498	5,173,985
Construction Inspections Budget Control Level					
Building Inspections Program		3,777,248	5,163,311	5,436,211	5,621,814
Construction Inspections Overhead Allocations		3,400,008	3,934,740	4,615,621	4,743,691
Electrical Inspections		3,139,366	3,007,487	3,600,568	3,730,182
Signs and Billboards		158,227	201,336	160,143	166,481
Site Review and Inspection		2,204,674	2,630,591	2,844,947	2,952,413
Construction Inspections Budget Control Level	U23A0	12,679,523	14,937,464	16,657,490	17,214,581
Construction Permit Services Budget Control Level					
Applicant Services Center		7,412,403	6,762,309	8,216,793	8,520,374
Construction Permit Services Overhead Allocations		5,284,321	3,933,332	3,110,576	3,233,286
Construction Plans Administration		7,320,299	10,936,326	8,351,819	8,636,134
Operations Division Management		0	2,586,103	3,088,423	3,187,359
Public Resource Center		1,536,965	1,637,596	1,643,556	1,635,446
Construction Permit Services Budget Control Level	U2300	21,553,989	25,855,665	24,411,168	25,212,599
Contingent Budget Authority Budget Control Level	U2600U	0	0	0	0

Planning and Development

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Department Leadership Budget Control Level					
Community Relations		461,066	472,509	504,786	523,426
Department Leadership Overhead Allocations		(11,553,791)	(13,130,016)	(13,880,215)	(14,319,874)
Director's Office		560,422	752,998	801,803	828,533
Finance and Accounting Services		3,491,117	5,032,337	5,702,421	5,876,048
Human Resources		1,864,423	637,328	672,706	697,943
Information Technology Services		5,176,764	6,234,843	6,198,499	6,393,924
Department Leadership Budget Control Level	U2500	0	0	0	0
Land Use Services Budget Control Level					
Land Use Services		4,548,614	5,602,943	5,159,712	5,355,071
Land Use Services Overhead Allocations		1,644,801	2,186,757	2,170,757	2,240,539
Land Use Services Budget Control Level	U2200	6,193,415	7,789,700	7,330,469	7,595,610
Planning Budget Control Level					
Design Commission		270,345	284,647	286,285	296,542
Planning Commission		258,936	391,369	407,678	423,070
Planning Overhead Allocations		1,338,133	1,645,629	1,667,581	1,720,215
Planning Services		4,820,682	5,502,943	5,068,401	5,255,861
Planning Budget Control Level	U2900	6,688,097	7,824,588	7,429,945	7,695,688
Process Improvements and Technology Budget Control Level	U2800	2,334,562	2,698,815	2,965,449	3,054,038
Department Total		57,082,702	67,431,644	67,589,823	69,960,900
Department Full-time Equivalents Total*		434.00	441.00	439.00	438.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		10,058,343	10,880,178	10,355,054	10,928,864
Other		47,024,359	56,551,466	57,234,768	59,032,036
Department Total		57,082,702	67,431,644	67,589,823	69,960,900

Planning and Development

Annual Certification and Inspection Budget Control Level

Purpose Statement

The purpose of the Annual Certification and Inspection Budget Control Level is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment. In addition, this budget control level includes a proportionate share of associated departmental administration and other overhead costs.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Annual Certification & Inspection Overhead Allocations	929,248	1,038,374	1,155,272	1,188,848
Annual Certification and Inspection	2,439,291	2,601,874	2,629,533	2,825,551
Total	3,368,539	3,640,248	3,784,805	4,014,399
Full-time Equivalents Total *	24.54	24.54	23.54	24.54

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Annual Certification and Inspection: Annual Certification & Inspection Overhead Allocations

Purpose Statement

The purpose of the Annual Certification and Inspection Overhead Allocations Program is to represent the share of departmental administration and other overhead costs that apply to the Annual Certification and Inspection Budget Control Level.

Program Summary

Increase budget authority by approximately \$117,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$117,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Annual Certification & Inspection Overhead Allocations	929,248	1,038,374	1,155,272	1,188,848

Planning and Development

Annual Certification and Inspection: Annual Certification and Inspection Purpose Statement

The purpose of the Annual Certification and Inspection Program is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated safely. The program also certifies that installers and mechanics are qualified, by validation of work experience and testing of code knowledge, to operate and maintain mechanical equipment.

Program Summary

Reduce budget by \$257,000 and abrogate 1.0 FTE Pressure Systems Inspector (J). After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In addition to salary and benefit reductions, funding for training, overtime, and professional services is decreased by this item.

In 2010, increase budget by \$98,000 and add 1.0 FTE Elevator Inspector, Sr. (Expert) to perform annual inspections on the City's growing stock of elevators as required by the State of Washington.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$285,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$28,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Annual Certification and Inspection	2,439,291	2,601,874	2,629,533	2,825,551
Full-time Equivalents Total*	24.54	24.54	23.54	24.54

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance Budget Control Level

Purpose Statement

The purpose of the Code Compliance Budget Control Level is to ensure that properties and buildings are used and maintained in conformance with code standards, and deterioration of structures and properties is reduced. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Code Compliance	3,338,568	3,590,958	3,849,269	3,977,574
Code Compliance Overhead Allocations	926,009	1,094,206	1,161,229	1,196,412
Total	4,264,577	4,685,164	5,010,498	5,173,985
Full-time Equivalents Total *	32.38	32.38	32.88	32.88

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Code Compliance: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to ensure that properties and buildings are used, maintained, and developed in conformance with code standards, to facilitate enforcement actions against violators through the legal system, and to reduce the deterioration of structures and properties so that Seattle's housing stock lasts longer.

Program Summary

Add \$45,000 and create a part-time 0.5 FTE Housing Ordinance Specialist to respond to additional workload created by 2008 amendments to the state's Condominium Act, RCW 64.34. Among other requirements, the newly amended state legislation provides complex new relocation assistance provisions for elderly and special needs tenants, as well as increasing the tenant notification period, and increasing the amount of relocation assistance declarants must provide to eligible tenants.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$213,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$258,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Code Compliance	3,338,568	3,590,958	3,849,269	3,977,574
Full-time Equivalents Total*	32.38	32.38	32.88	32.88

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Code Compliance: Code Compliance Overhead Allocations

Purpose Statement

The purpose of the Code Compliance Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$67,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$67,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Code Compliance Overhead Allocations	926,009	1,094,206	1,161,229	1,196,412

Planning and Development

Construction Inspections Budget Control Level

Purpose Statement

The purpose of the Construction Inspections Budget Control Level is to provide timely on-site inspections of property under development to help ensure substantial compliance with applicable City codes, ordinances, and approved plans. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Building Inspections Program	3,777,248	5,163,311	5,436,211	5,621,814
Construction Inspections Overhead Allocations	3,400,008	3,934,740	4,615,621	4,743,691
Electrical Inspections	3,139,366	3,007,487	3,600,568	3,730,182
Signs and Billboards	158,227	201,336	160,143	166,481
Site Review and Inspection	2,204,674	2,630,591	2,844,947	2,952,413
Total	12,679,523	14,937,464	16,657,490	17,214,581
Full-time Equivalents Total *	90.10	91.10	96.10	96.10

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Inspections: Building Inspections Program

Purpose Statement

The purpose of the Building Inspections Program (formerly known as Construction Inspections) is to provide timely on-site inspections of property under development at predetermined stages of construction; work closely with project architects, engineers, developers, contractors, and other City of Seattle departments to approve projects as substantially complying with applicable City codes, ordinances, and approved plans; and to issue final approvals for occupancy.

Program Summary

Reduce budget authority by \$135,000 for training, overtime, and professional services and extend the term of two positions (2.0 FTE Building Inspector, Sr. [Expert]) from December 31, 2008 to December 31, 2010. After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget with anticipated revenues and workload.

Extend the term of two contingent positions (2.0 FTE Building Inspector, Sr. [Expert]) from December 31, 2008 to December 31, 2010 to respond to projected workload levels. Approximately \$1.6 million in contingent budget authority for construction inspection is included in this program's budget. Of this amount, the Department is accessing approximately \$234,000 in 2009, which represents a decrease of approximately \$87,000 from the authority accessed in 2008. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$408,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$273,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Building Inspections Program	3,777,248	5,163,311	5,436,211	5,621,814
Full-time Equivalent Total*	34.96	34.96	34.96	34.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Construction Inspections Overhead

Allocations

Purpose Statement

The purpose of the Construction Inspections Overhead Allocations Program is to represent the proportionate share of departmental administration and other overhead costs that apply to this budget control level, in order to report the full cost and calculate the revenue requirements of the budget control level and programs.

Program Summary

Increase budget authority by approximately \$681,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$681,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Construction Inspections Overhead Allocations	3,400,008	3,934,740	4,615,621	4,743,691
Full-time Equivalents Total*	9.25	9.25	9.25	9.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Electrical Inspections

Purpose Statement

The purpose of the Electrical Inspections Program is to provide review of proposed electrical installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure the electrical installations substantially comply with applicable codes, legal requirements, and approved plans.

Program Summary

Add \$89,000 and create 1.0 FTE Electrical Plans Examiner to meet the demand for electrical plan review services.

Reduce budget authority by \$157,000 for training, overtime, and professional services. Extend the term of one position (1.0 FTE Electrical Inspector, Sr. [Expert]) from December 31, 2008 to December 31, 2010. After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload.

Extend the term of three contingent positions (3.0 FTE Electrical Inspector, Sr. [Expert]) from December 31, 2008 to December 31, 2010 to respond to projected workload. Approximately \$620,000 in contingent budget authority for electrical inspection with plan review is included in this program's budget. Of this amount, the Department is accessing approximately \$421,000 in 2009, which represents a decrease of approximately \$199,000 from the authority accessed in 2008. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$662,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$593,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Electrical Inspections	3,139,366	3,007,487	3,600,568	3,730,182
Full-time Equivalents Total*	24.18	25.18	26.18	26.18

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Signs and Billboards

Purpose Statement

The purpose of the Signs and Billboards Program is to provide review of proposed sign installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure sign installations comply with applicable codes, legal requirements, and approved plans.

Program Summary

Reduce budget authority by \$28,000 for training, overtime, and professional services. After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, decrease the budget by \$13,000, for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$41,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Signs and Billboards	158,227	201,336	160,143	166,481
Full-time Equivalents Total*	1.62	1.62	1.62	1.62

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Inspections: Site Review and Inspection

Purpose Statement

The purpose of the Site Review and Inspection Program is to ensure construction projects comply with grading, drainage, side sewer, and environmentally critical area codes; City of Seattle engineering standard details; and best management practices for erosion control methods to ensure that ground-related impacts of development are mitigated on-site and that sewer and drainage installations on private property are properly installed.

Program Summary

Add \$376,000 in budget authority, 3.0 FTE Site Development Inspector positions, and 1.0 FTE Civil Engineering Specialist, Sr., position to the existing site development team within the Department, to respond to workload created by 2008 changes to the Stormwater Code (SMC 22.800-22.808). The 2008 amendments include additional stormwater controls and introduce new green infrastructure options, such as low-impact drainage, which had not been part of the Code previously.

Reduce budget authority by \$201,000 for training, overtime, and professional services. Extend the term of one position from December 31, 2008 to December 31, 2010 (1.0 FTE Civil Engineering Specialist, Sr.). After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$40,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$214,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Site Review and Inspection	2,204,674	2,630,591	2,844,947	2,952,413
Full-time Equivalents Total*	20.09	20.09	24.09	24.09

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services Budget Control Level

Purpose Statement

The purpose of the Construction Permit Services Budget Control Level is to facilitate the review of development plans and processing of permits so that applicants can plan, alter, construct, occupy and maintain Seattle's buildings and property. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Applicant Services Center	7,412,403	6,762,309	8,216,793	8,520,374
Construction Permit Services Overhead Allocations	5,284,321	3,933,332	3,110,576	3,233,286
Construction Plans Administration	7,320,299	10,936,326	8,351,819	8,636,134
Operations Division Management	0	2,586,103	3,088,423	3,187,359
Public Resource Center	1,536,965	1,637,596	1,643,556	1,635,446
Total	21,553,989	25,855,665	24,411,168	25,212,599
Full-time Equivalents Total *	138.08	139.08	135.58	134.58

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Construction Permit Services: Applicant Services Center

Purpose Statement

The purpose of the Applicant Services Center Program is to provide early technical and process assistance to applicants during building design and permit application; screen, accept and process all land use and construction permit applications; and review and issue simple development plans in a fair, reasonable and consistent manner to ensure substantial compliance with applicable codes and legal requirements.

Program Summary

Add \$99,000 and create 1.0 FTE Management Systems Analyst, Sr. position to lead the Department's efforts to continually evaluate and improve the permitting process. Process enhancements are frequently spurred or required by modifications in business practices, customer service initiatives, and new or revised ordinances.

Add \$19,000 and convert 1.0 FTE Permit Process Leader to 1.0 FTE Manager 2, Engineering and Plans Review, to align supervisory staffing levels with the size of the Applicant Services Center's Intake and Review team, a group that provides public information and project screening as well as review and approval of 75-80% of DPD construction permits.

Add \$833,000 to reflect the transfer of plans routing services from the Construction Plans Administration Program to the Applicant Services Center.

Reduce budget authority by \$185,000 for training, overtime, and professional services. Extend the term of five positions from December 31, 2008 to December 31, 2010 (2.0 FTE Land Use Planner II, 2.0 Permit Specialist II, and 1.0 Permit Technician). After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload.

Reduce budget authority by \$103,000 and abrogate one term position (1.0 FTE Permit Process Leader) that was added to support Sound Transit's needs for design review, expedited permitting, and engineering services on the University Link project. This work has been funded by Sound Transit and is expected to be largely complete by the end of 2008. Because this position, added by Ordinance 122400, was not included in the Adopted 2008 FTE count displayed in this program, there is no reduction to the FTE count displayed.

Abrogate two contingent positions (2.0 FTE Land Use Planner II) and extend the term of two contingent positions (2.0 FTE Permit Specialist II) until December 31, 2010, to respond to projected workload levels. In total, approximately \$500,000 in contingent budget authority for construction plan review is included in this program, of which approximately \$245,000 will be accessed in 2009. This amount represents a decrease of \$246,000 from the authority accessed in 2008. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$790,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.45 million.

Planning and Development

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Applicant Services Center	7,412,403	6,762,309	8,216,793	8,520,374
Full-time Equivalents Total*	66.95	66.95	65.95	65.95

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Permit Services: Construction Permit Services Overhead Allocations

Purpose Statement

The purpose of the Construction Permit Services Overhead Allocations Program is to represent the proportionate share of departmental administration and other overhead costs to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$823,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$823,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Construction Permit Services Overhead Allocations	5,284,321	3,933,332	3,110,576	3,233,286

Planning and Development

Construction Permit Services: Construction Plans Administration

Purpose Statement

The purpose of the Construction Plans Administration Program is to review development plans and documents for permit applicants in a fair, reasonable, and predictable manner; ensure that the plans substantially comply with applicable codes and legal requirements; develop and revise technical code regulations at the local, state, and national levels; and provide appropriate support for preparation, mitigation, response, and recovery services for disasters.

Program Summary

Add \$61,000, convert a part-time Planning and Development Specialist, Supervising position to a full-time position, and add 0.25 FTE Code Development Analyst, Sr., to support permitting for "deep green", innovative, high performance development projects that exceed current codes and standards and can serve as models of sustainable development. The 0.25 FTE Code Development Analyst, Sr., is combined with the 0.75 FTE adjustment below for the Unreinforced Masonry program, for a total add of one full-time Code Development Analyst, Sr.

Increase budget authority by \$85,000, add 0.75 FTE Code Development Analyst, Sr., and convert a full-time Code Development Analyst Supervisor to a full-time Manager 2, Engineering and Plans Review. The Code Development Analyst, Sr. will support the City's response to unreinforced masonry buildings, and the newly reclassified manager will build the Department's capacity to manage its Emergency Response Plan and its role in the City's Disaster Response Plan.

Reduce budget authority by \$1.2 million, abrogate three term positions (1.0 FTE Mechanical Plans Engineer, Sr., and 2.0 FTE Structural Plans Engineer, Sr.), and extend the term of six positions from December 31, 2008 to December 31, 2010 (6.0 FTE Structural Plans Engineer, Sr.). After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slow down. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In addition to salary and benefit reductions, funding for training, overtime, and professional services is decreased by this item.

Decrease budget by \$833,000 to reflect the transfer of plans routing services to the Applicant Services Center.

Reduce budget by \$111,000 and abrogate one term position (1.0 FTE Structural Plans Engineer, Sr.) that was added to support Sound Transit's needs for design review, expedited permitting, and engineering services on the University Link project. This work has been funded by Sound Transit and is expected to be largely complete by the end of 2008. Because this position, added by Ordinance 122400, was not included in the Adopted 2008 FTE count displayed in this program, there is no reduction to the FTE count displayed.

Abrogate one contingent position (1.0 FTE Structural Plans Engineer) to respond to projected revenue levels. In total, approximately \$1.9 million in contingent budget authority for construction plan review is included in this program, none of which will be accessed in 2009. This amount represents a decrease of \$667,000 from the authority accessed in 2008. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

Approximately \$1.5 million in contingent budget authority for peer review contracts is included in this program's budget, which as in 2008 will be fully accessed in 2009. The Seattle Building Code requires highly technical reviews of lateral forces for high rise buildings, and the number of reviews has increased in recent years. DPD contracts out this review function, via peer review contracts, to specialized engineering firms. Although the

Planning and Development

permit applicant pays the entire cost of the review, DPD requires budget authority to contract with the engineering firms. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, decrease the budget by \$586,000, for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.58 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Construction Plans Administration	7,320,299	10,936,326	8,351,819	8,636,134
Full-time Equivalents Total*	58.27	58.27	55.77	55.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Construction Permit Services: Operations Division Management

Purpose Statement

The purpose of the Operations Division Management Program is to oversee the functions of four budget control levels: Annual Certification/Inspection, Construction Permit Services, Construction Inspections, and Land Use Services.

Program Summary

Increase budget authority by \$389,000 to accurately present the full costs to the Operations Division of overseeing annual certifications, construction permit services, construction inspections, and land use services.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$114,000, for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$502,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Operations Division Management	0	2,586,103	3,088,423	3,187,359

Planning and Development

Construction Permit Services: Public Resource Center

Purpose Statement

The purpose of the Public Resource Center Program is to provide the general public and City staff convenient access to complete, accurate information about department regulations and current applications; to provide applicants with a first point of contact; and to preserve, maintain, and provide access to records for department staff and the public.

Program Summary

In 2010, abrogate 1.0 FTE Administrative Specialist II-BU and decrease budget authority by \$64,000. This position was added as a two-year term position in the 2008 Budget to address a backlog of images that needed to be converted from microfilm to electronic images in the Department's Public Resource Center. This action removes the position and funding according to its original sunset date of December 31, 2009.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$6,000, for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$6,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Resource Center	1,536,965	1,637,596	1,643,556	1,635,446
Full-time Equivalents Total*	12.86	13.86	13.86	12.86

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership Budget Control Level

Purpose Statement

The purpose of the Department Leadership Budget Control Level is to develop and implement business strategies to improve the performance of the organization; ensure that managers and staff have the information, tools and training needed for managing and making decisions; set fees that reflect the cost of services; and maintain a community relations program.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Community Relations	461,066	472,509	504,786	523,426
Department Leadership Overhead Allocations	-11,553,791	-13,130,016	-13,880,215	-14,319,874
Director's Office	560,422	752,998	801,803	828,533
Finance and Accounting Services	3,491,117	5,032,337	5,702,421	5,876,048
Human Resources	1,864,423	637,328	672,706	697,943
Information Technology Services	5,176,764	6,234,843	6,198,499	6,393,924
Total	0	0	0	0
Full-time Equivalents Total *	52.02	54.02	54.02	53.02

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Leadership: Community Relations

Purpose Statement

The purpose of the Community Relations Program is to provide the general public, stakeholder groups, community leaders, City staff, and news media with complete and accurate information, including informative materials and presentations, to explain the Department's responsibilities, processes, and actions; to ensure the Department's services are clearly understood by applicants and the general public; and to respond to public concerns related to the Department's responsibilities.

Program Summary

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$32,000, for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$32,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Relations	461,066	472,509	504,786	523,426
Full-time Equivalents Total*	3.65	3.65	3.65	3.65

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Department Leadership Overhead Allocations

Purpose Statement

The purpose of the Department Leadership Overhead Allocations Program is to distribute the proportionate share of departmental administration and other overhead costs that apply to the Department's other budget control levels, in order to report the full cost and calculate the revenue requirements of the related programs.

Program Summary

Reduce budget authority by approximately \$750,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$750,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Department Leadership Overhead Allocations	-11,553,791	-13,130,016	-13,880,215	-14,319,874

Department Leadership: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to ensure department management develops and implements business strategies to continually improve the performance of the organization, and to ensure effective working relationships with other City personnel and agencies, the general public, and the development and planning communities.

Program Summary

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$49,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$49,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Director's Office	560,422	752,998	801,803	828,533
Full-time Equivalents Total*	5.58	6.58	6.58	6.58

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Finance and Accounting Services

Purpose Statement

The purpose of the Finance and Accounting Services Program is to provide financial and accounting services to department management, and develop and maintain financial systems based on program and funding study principles, so that people, tools, and resources are managed effectively with a changing workload and revenue stream.

Program Summary

In 2010, decrease budget by \$61,000 and abrogate 1.0 FTE Accounting Technician I-BU. This position was added as a two-year term position in the 2008 Budget to address the volume of cashiering transactions generated by high permit activity, and this item removes the funding and the position, according to its original sunset date of December 31, 2009.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments including cost allocations, increase the budget by \$670,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$670,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance and Accounting Services	3,491,117	5,032,337	5,702,421	5,876,048
Full-time Equivalents Total*	13.74	14.74	14.74	13.74

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Leadership: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to ensure the work environment is safe, and that a competent, talented and skilled workforce is recruited through a fair and open process, is compensated fairly for work performed, is well trained for jobs, is responsible and accountable for performance, and reflects and values the diversity of the community.

Program Summary

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$35,000, for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$35,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	1,864,423	637,328	672,706	697,943
Full-time Equivalents Total*	6.28	6.28	6.28	6.28

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Department Leadership: Information Technology Services

Purpose Statement

The purpose of the Information Technology Services Program is to provide information technology solutions, services, and expertise to the department and other City staff, so that department management and staff have the technology tools and support necessary to meet business objectives.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation and technical accounting adjustments decrease the budget by \$36,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$36,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Information Technology Services	5,176,764	6,234,843	6,198,499	6,393,924
Full-time Equivalents Total*	22.77	22.77	22.77	22.77

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Land Use Services Budget Control Level

Purpose Statement

The purpose of the Land Use Services Budget Control Level is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. These services are intended to ensure development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and substantially comply with applicable codes, legal requirements, policies, and community design standards. Additionally, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Land Use Services	4,548,614	5,602,943	5,159,712	5,355,071
Land Use Services Overhead Allocations	1,644,801	2,186,757	2,170,757	2,240,539
Total	6,193,415	7,789,700	7,330,469	7,595,610
Full-time Equivalents Total *	46.35	46.35	44.85	44.85

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Land Use Services: Land Use Services

Purpose Statement

The purpose of the Land Use Services Program is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use Services staff provide permit process information and regulatory expertise to inform pre-application construction project design. Land Use Services staff review proposed construction plans as part of a developer's permit application. Staff then facilitate the process to elicit public input on those construction projects before the permit may be granted. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

Program Summary

Add \$59,000 and create a part-time 0.5 FTE Arborist to support implementation of the City's tree policy goals in the permitting process.

Reduce budget authority by \$412,000, abrogate one term position (1.0 FTE Land Use Planner III), and extend the term of one position from December 31, 2008 to December 31, 2010 (1.0 FTE Land Use Planner II). After several quarters of record permit activity, the building industry in Seattle and throughout the region has experienced a slowdown. As a result, the 2009-2010 Budget realigns fee-supported budget and position authority with anticipated revenues and workload. In addition to salary and benefit reductions, funding for training, overtime, and professional services is decreased by this item.

Reduce budget by \$101,000 and abrogate one term position (1.0 FTE Land Use Planner III) that was added to support Sound Transit's needs for design review, expedited permitting, and engineering services on the University Link project. This work has been funded by Sound Transit and is expected to be largely complete by the end of 2008. Because this position, added by Ordinance 122400, was not included in the Adopted 2008 FTE count displayed in this program, there is no reduction to the FTE count displayed.

Abrogate one contingent position (1.0 FTE Land Use Planner II) and extend the term of three contingent positions (1.0 FTE Land Use Planner II and 2.0 FTE Land Use Planner III) until December 31, 2010 to respond to projected workload levels. Approximately \$500,000 in contingent budget authority for land use is included in this program's budget. Of this amount, the Department is accessing approximately \$136,000 in 2009, which represents a decrease of approximately \$46,000 from the authority accessed in 2008. Consistent with Resolution 30347, the Department prepares a budget proposing contingent budget authority. Contingent authority of budget and positions may be granted when actual or revised revenue forecasts exceed the original revenue forecasts.

A technical review of funding sources for various activities in the Land Use Services program resulted in recommended modifications to the funding mix of various activities including General Information, Training, Land Use Regulations-Rules Amendments, and Supervision & Management activities. The net impact of the changes reduced general taxpayer obligations or General Fund resources by \$248,000 and increased contributions from various permit fees by \$248,000.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$11,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$443,000.

Planning and Development

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Land Use Services	4,548,614	5,602,943	5,159,712	5,355,071
Full-time Equivalents Total*	46.35	46.35	44.85	44.85

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Land Use Services: Land Use Services Overhead Allocations

Purpose Statement

The purpose of the Land Use Services Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs that apply to the Land Use Services Budget Control Level, to report the full cost of the related programs.

Program Summary

Reduce budget authority by approximately \$16,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$16,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Land Use Services Overhead Allocations	1,644,801	2,186,757	2,170,757	2,240,539

Planning and Development

Planning Budget Control Level

Purpose Statement

The purpose of the Planning Budget Control Level is to manage growth and development consistent with the Comprehensive Plan, and to inform and guide decisions for shaping and preserving Seattle so that it is a vital urban environment. Planning staff does this work by stewarding the Comprehensive Plan and supporting its core values of community, environmental stewardship, social equity and economic opportunity. Staff conduct research and make use of the best urban design strategies when preparing plans for areas of the City that are impacted by growth or major public investments. Additionally, the Planning Budget Control Level includes the staff of the Design Commission and Planning Commission. Lastly, this budget control level includes the allocation of a proportionate share of departmental administration and other overhead costs.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Design Commission	270,345	284,647	286,285	296,542
Planning Commission	258,936	391,369	407,678	423,070
Planning Overhead Allocations	1,338,133	1,645,629	1,667,581	1,720,215
Planning Services	4,820,682	5,502,943	5,068,401	5,255,861
Total	6,688,097	7,824,588	7,429,945	7,695,688
Full-time Equivalents Total *	37.31	40.31	38.81	38.81

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Design Commission

Purpose Statement

The purpose of the Design Commission is to promote civic design excellence in City projects and promote interdepartmental/interagency coordination. The Seattle Design Commission advises the Mayor, City Council and City departments on the design of capital improvements and other projects that shape Seattle's public realm.

Program Summary

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$2,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,000.

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Expenditures/FTE				
Design Commission	270,345	284,647	286,285	296,542
Full-time Equivalents Total*	2.00	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Planning: Planning Commission

Purpose Statement

The purpose of the Planning Commission Program is to provide informed citizen advice and assistance to the Mayor, the City Council, and City departments in developing planning policies and carrying out major planning efforts; to seek public comment and participation as a part of this process; and to steward the ongoing development and implementation of the City's Comprehensive Plan.

Program Summary

Citywide adjustments to labor costs and other operating expenses due to inflation increase the budget by \$16,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$16,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Planning Commission	258,936	391,369	407,678	423,070
Full-time Equivalents Total*	2.26	3.26	3.26	3.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning: Planning Overhead Allocations

Purpose Statement

The purpose of the Planning Overhead Allocations Program is to represent a proportionate share of departmental administration and other overhead costs that apply to the Planning Budget Control Level, to report the full cost of the related programs.

Program Summary

Increase budget authority by approximately \$22,000 to reflect the reapportionment of departmental overhead allocations, based on proposed staffing levels across the Department's budget control levels, for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$22,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Planning Overhead Allocations	1,338,133	1,645,629	1,667,581	1,720,215

Planning and Development

Planning: Planning Services

Purpose Statement

The purpose of the Planning Services Program is to advocate for policies, plans and regulations that steward and advance Seattle's Comprehensive Plan and growth management strategy; that protect and enliven Seattle's established and emerging neighborhoods; that support job creation and housing choices; that promote design excellence in Seattle's public realm; and that advance green buildings, neighborhoods and infrastructure towards healthier communities, energy independence, and climate protection.

Program Summary

Dedicate 0.5 FTE of an existing Strategic Advisor 3, Exempt, to the City's Green Building Team to focus on early stages planning for sustainable capital investments. Seattle City Light and Seattle Public Utilities are primary beneficiaries of this work, and are funding \$59,000 of the position's costs. As a result, General Fund resources are reduced by \$59,000.

Decrease General Fund funding by \$253,000 and abrogate two vacant positions (0.5 FTE Administrative Specialist II-BU and 1.0 FTE Land Use Planner II) that were added in the 2008 Budget for neighborhood planning. The 2008 budget assumed a sector-wide update of plans. The 2009-2010 Budget presents a revised approach to neighborhood planning that has been developed by the Mayor and Council. The revised approach recognizes feedback from the neighborhoods as well as the opportunities presented by millions of dollars of public investment in light rail infrastructure. In 2009, the City will prepare status reports on Seattle's existing Neighborhood Plans as well as update three Neighborhood Plans where new transit stations will be located.

Decrease General Fund resources by \$48,000 to remove one-time funding added in the 2008 Budget to develop policy-level recommendations on the future use of industrially zoned land in the city.

Decrease General Fund resources by \$150,000 to remove one-time funding added in the 2008 Budget for consulting services to develop a Third Avenue Transit Corridor streetscape analysis from Denny Way to Jackson Street.

In fiscal year 2010, increase General Fund resources by \$200,000, since a grant from the State Department of Ecology will expire and will be backfilled with General Fund funding. The grant has supported the shoreline master planning initiative in the amount of \$200,000 annually in both 2008 and 2009, while the shoreline master planning initiative is expected to continue until the end of 2010.

Adjustments to labor and other operating costs due to inflation, and technical accounting adjustments, increase the budget by \$16,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$435,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Planning Services	4,820,682	5,502,943	5,068,401	5,255,861
Full-time Equivalents Total*	33.05	35.05	33.55	33.55

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

Process Improvements and Technology Budget Control Level

Purpose Statement

The purpose of the Process Improvements and Technology Budget Control Level is to allow the department to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases; and to ensure that the Department's major technology investments are maintained, upgraded, or replaced when necessary.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$267,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$267,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Process Improvements and Technology	2,334,562	2,698,815	2,965,449	3,054,038
Full-time Equivalents Total*	13.22	13.22	13.22	13.22

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Planning and Development

2009 - 2010 Estimated Revenues for the Planning and Development Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
422111	Building Development	29,827,383	28,185,590	27,947,742	28,722,816
422115	Land Use	6,653,249	7,206,790	6,509,310	6,509,310
422130	Electrical	6,076,433	5,891,799	5,000,000	5,000,000
422150	Boiler	939,185	999,032	1,031,822	1,031,822
422160	Elevator	2,278,823	2,194,376	2,295,780	2,295,780
437010	Grant Revenues	126,173	363,363	414,872	214,872
443694	Site Review & Development	2,303,243	2,201,043	2,479,179	2,479,179
461110	Interest	1,533,716	500,000	500,000	500,000
469990	Contingent Revenues	0	2,839,186	4,083,640	4,083,640
469990	Other Revenues	1,705,975	1,987,074	1,355,708	1,355,708
587001	General Subfund Support	10,058,343	10,880,178	10,355,054	10,928,864
587116	Cumulative Reserve Fund-REET I - TRAO	200,000	205,000	250,000	238,000
587116	Cumulative Reserve Fund-Unrestricted - Design Commission	268,656	359,289	361,246	374,251
587116	Cumulative Reserve Fund-Unrestricted - TRAO	80,000	80,000	83,000	86,000
587900	Green Building Team - SPU & SCL	506,091	512,670	636,525	659,440
587900	SPU MOA for Side Sewer & Drainage	992,082	1,307,424	1,630,343	1,630,343
Total Revenues		63,549,352	65,712,815	64,934,220	66,110,024
379100	Use of (Contribution to) Fund Balance	(6,466,650)	1,718,830	2,655,603	3,850,876
Total Resources		57,082,702	67,431,645	67,589,823	69,960,900

Planning and Development

2009 DPD Contingent Authority

Council Resolution No. 30357 established contingent authority in the Department of Planning and Development (DPD) for budget and positions. The contingent authority is intended to allow prompt response to unanticipated changes in demand for services. When actual and estimated fee revenues exceed forecasted amounts, DPD may propose to access its contingent budget authority during the annual budget process.

DPD's contingent budget authority is displayed fully in Budget Control Levels (BCLs) in the City's Proposed Budget. The authority is associated with various categories of work, such as Construction Plan Review, and triggered by unanticipated levels of various fee revenues, such as Building Development fees. Although all of DPD's contingent authority is displayed in the BCLs in this budget document, not all of it is proposed to be accessed in 2009. Table 1, below, details total contingent budget authority, as well as amounts proposed to be accessed in 2009. The remaining authority will not be accessed without approval, which would be based on an analysis of revenue deviations from the budget forecast, as described in Table 2 below.

Table 1: Total and Accessed Contingent Budget Authority, 2008 Adopted and 2009 Proposed

BCL	Contingent Authority Category	Revenue Source	2008 Authority	2008 Accessed	2009 Authority	2009 Accessed
Const Insp	Const Inspection	Bldg Dvlpmt	1,600,000	321,000	1,600,000	233,577
Const Insp	Elec Insp w/Plan Review	Electrical	620,000	620,000	620,000	421,053
Cons Permit Svcs	Cons Plan Review	Bldg Dvlpmt	2,400,000	1,158,000	2,400,000	245,367
Cons Permit Svcs	Peer Review Contracts	Bldg Dvlpmt	1,500,000	1,500,000	1,500,000	1,500,000
Land Use	Land Use	Land Use	500,000	182,000	500,000	136,364
Total Contingent Budget Authority			6,620,000	3,781,000	6,620,000	2,536,361

Table 2: Schedule of Contingent Budget Authority

Land Use		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(200,000) to (100,000)	(160,000)	-1.3
(99,999) to 99,999	-	0.0
100,000 to 199,999	160,000	1.3
200,000 to 299,999	320,000	2.6
300,000 to 399,999	480,000	4.0
400,000 to 499,999	640,000	4.0
500,000 and above	880,000	4.0

Planning and Development

Construction Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(288,000)	-2.5
(399,999) to (200,000)	(144,000)	-1.2
(199,999) to 199,999	–	0.0
200,000 to 399,999	144,000	1.2
400,000 to 599,999	288,000	2.5
600,000 to 799,999	432,000	3.7
800,000 to 999,999	576,000	5.0
1,000,000 to 1,199,999	720,000	5.0
1,200,000 to 1,399,999	864,000	5.0
1,400,000 to 1,599,999	1,008,000	5.0
1,600,000 to 1,799,999	1,152,000	5.0
1,800,000 to 1,999,999	1,296,000	5.0
2,000,000 and above	1,565,000	5.0

Construction Inspection		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(400,000) or less	(201,600)	-1.7
(399,999) to (200,000)	(100,800)	-0.1
(199,999) to 199,999	–	0.0
200,000 to 399,999	100,800	0.9
400,000 to 599,999	201,600	1.7
600,000 to 799,999	302,400	2.6
800,000 to 999,999	403,200	3.5
1,000,000 to 1,199,999	504,000	4.0
1,200,000 to 1,399,999	604,800	4.0
1,400,000 to 1,599,999	705,600	4.0
1,600,000 to 1,799,999	806,400	4.0
1,800,000 to 1,999,999	907,200	4.0
2,000,000 and above	1,096,000	4.0

Electrical Inspection with Plan Review		
Unanticipated Revenue	Contingent Budget	Contingent FTE
(100,000) or less	(50,400)	-0.4
(99,999) to 99,999	–	0.0
100,000 to 199,999	50,400	0.4
200,000 to 299,999	100,800	0.9
300,000 to 399,999	151,200	1.3
400,000 to 499,999	201,600	1.7
500,000 to 599,999	285,000	2.0
600,000 and above	405,000	3.0

Planning and Development

Peer Review Contracts		
Unanticipated Revenue	Contingent Budget	Contingent FTE
200,000 to 499,999	500,000	0.0
500,000 to 999,999	1,000,000	0.0
1,000,000 and above	1,500,000	0.0

Planning and Development

Planning and Development Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	12,555,479	14,913,058	19,254,187	17,765,012	15,109,410
Accounting and Technical Adjustments	232,058	0	0	0	0
Plus: Actual and Estimated Revenue	63,549,352	65,712,815	57,997,214	64,934,220	66,110,024
Less: Actual and Budgeted Expenditures	57,082,702	67,431,644	59,486,389	67,589,823	69,960,900
Ending Fund Balance	19,254,187	13,194,229	17,765,012	15,109,410	11,258,534
Continuing Appropriations	1,259,840				
Designation - Core Staffing	5,761,913	5,752,383	5,939,859	5,568,242	4,484,638
Designation - Process Improvement & Technology	408,256	1,400,372	1,173,244	1,772,716	2,359,156
Total Reserves	7,430,009	7,152,755	7,113,103	7,340,958	6,843,794
Ending Unreserved Fund Balance	11,824,178	6,041,474	10,651,909	7,768,452	4,414,740

Criminal Justice Contracted Services

Catherine Cornwall, Senior Policy Advisor

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

Criminal Justice Contracted Services provides funding for both public defense and jail services for individuals arrested, prosecuted, and/or convicted of misdemeanor criminal code violations in Seattle. The contracts for these services are managed by the Office of Policy and Management. The City contracts with not-for-profit legal agencies to provide public defense services and with King County, Yakima County, and the City of Renton to provide jail services.

By the end of 2008, there are projected to be approximately 9,000 bookings in the King County Jail for people who allegedly committed misdemeanor offenses or failed to appear for court hearings. This is down from approximately 11,000 jail bookings in 2007. The projected 2008 bookings will generate close to 91,400 jail days - the equivalent of having 251 people in jail on any given day. This is the lowest the City's misdemeanor jail population has been since 1990. Through June 2008, on a daily basis, the City averaged 198 people in the King County Jail, 52 people in the Yakima County Jail, and one person in the Renton Jail.

Proposed Policy and Program Changes

The 2009 Proposed Budget includes changes to the Jail Services Budget Control Level. Funds are reduced in the Jail Services budget for electronic home monitoring (EHM) in 2009 and 2010. Seattle Municipal Court has decided to change the EHM program to use a sliding scale where offenders are charged fees based on their ability to pay. This will reduce costs incurred by the City.

Criminal Justice

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Indigent Defense Services Budget Control Level	VJ500	4,437,501	5,085,509	5,333,175	5,592,488
Jail Services Budget Control Level	VJ100	14,546,493	17,294,069	17,679,667	18,642,656
Department Total		18,983,994	22,379,578	23,012,843	24,235,144
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		18,983,994	22,379,578	23,012,843	24,235,144
Department Total		18,983,994	22,379,578	23,012,843	24,235,144

Indigent Defense Services Budget Control Level

Purpose Statement

The purpose of the Indigent Defense Services Budget Control Level is to secure legal defense services, as required by state law, for indigent people facing criminal charges in Seattle Municipal Court.

Summary

Adjustments to contract costs, and changes in inflation assumptions for other costs result in an increase from the 2008 Adopted Budget to the 2009 Proposed Budget of \$248,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Indigent Defense Services	4,437,501	5,085,509	5,333,175	5,592,488

Jail Services Budget Control Level

Purpose Statement

The purpose of the Jail Services Budget Control Level is to provide for the booking, housing, transporting, and guarding of City inmates, as well as day check-in services for pre-trial defendants and sentenced offenders, other alternatives to confinement, and for the lease of a courtroom in the King County jail. The jail population, for which the City pays, are adults charged with or convicted of misdemeanor crimes alleged to have been committed within the Seattle city limits.

Summary

Reduce budget by \$475,000 to accommodate Seattle Municipal Court's (SMC) decision to change the electronic home monitoring (EHM) program. EHM is an alternative to incarceration for some pre-trial defendants and sentenced misdemeanants. SMC has decided to use a sliding scale where offenders are charged fees based on their ability to pay.

Adjustments to contract costs, and changes in inflation assumptions for other costs, increase the budget by \$861,000, for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of \$386,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Jail Services	14,546,493	17,294,069	17,679,667	18,642,656

Seattle Fire Department

Gregory M. Dean, Chief

Contact Information

Department Information Line: (206) 386-1400

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fire/>

Department Description

The Seattle Fire Department (SFD) has 33 fire stations located throughout the city. SFD deploys engine companies, ladder companies, and aid and medic units to mitigate loss of life and property resulting from fires, medical emergencies, and other disasters. The Department also has units for hazardous materials responses, marine responses, and high-angle and confined-space rescues. In addition, SFD provides leadership and members to several disaster response teams: Puget Sound Urban Search and Rescue, Metropolitan Medical Response System, and wild land fire fighting.

SFD's fire prevention efforts include Fire Code enforcement, inspections and plan reviews of fire and life safety systems in buildings, public education programs, regulation of hazardous materials storage and processes, and Fire Code regulation at public assemblies.

Proposed Policy and Program Changes

The following changes are made in the 2009-2010 Proposed Budget:

Reduce the Operations Budget Control Level to reflect the abrogation of one of two Fireboat Engineers operating and maintaining the Fireboat Alki at Fisherman's Terminal. In 2009, the Alki will be retired and replaced by the Chief Seattle, which needs only one fireboat engineer. Increase funding to cover Fire Levy-related moving and storage costs from the fire station renovations and rebuilds.

In the Fire Prevention Budget Control Level, add budget authority to account for increased construction contractor and venue requests for inspections. This authority is backed by increases in fee revenue.

In midyear 2008, the Grants & Reimbursables Budget Control Level was reduced to reflect the loss of the anticipated Assistance to Firefighters and Staffing for Adequate Fire and Emergency Response (SAFER) grant awards. In the 2009-2010 Proposed Budget, appropriation is moved from the Grants & Reimbursables Budget Control Level to the Operations Budget Control Level to fund the 4-person crews that would have been funded by SAFER. The Department recognizes the revenue loss and adjusts with expenditure reductions elsewhere in the budget.

5.0 FTE Firefighter positions were added in 2008 via supplemental ordinance to continue tunnel rescue capability for Sound Transit's Link Light Rail project. The ordinance provided position authority to replace pockets that had sunset in 2007.

In order to balance the General Fund, abrogate one Lieutenant in the Fire Prevention Budget Control Level and one Deputy Chief in the Operations Budget Control Level. The work associated with the position abrogations may require bargaining unit negotiation.

Reorganize internal Fire department operations to improve risk management and emergency preparedness.

Two analysts funded by King County's 911 program are added to the Resource Management Budget Control Level. The analysts will provide Geographical Information Systems and Computer-Aided Dispatch support in the Fire Alarm Center.

In multiple Budget Control Levels, decrease appropriation to reflect a change in central cost allocations to the department.

Fire

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration Budget Control Level					
Communications		5,510,555	5,501,284	5,888,743	6,097,109
Finance		791,243	954,521	896,047	934,356
Human Resources		0	0	938,266	975,691
Information Systems		3,191,900	3,408,648	3,800,241	3,918,397
Office of the Chief		718,058	830,623	726,796	755,656
Support Services		1,985,889	2,029,048	1,978,370	2,048,326
Administration Budget Control Level	F1000	12,197,644	12,724,124	14,228,463	14,729,536
Fire Prevention Budget Control Level					
Code Compliance		460,197	511,458	534,589	555,465
Fire Investigation		1,045,963	996,706	919,940	956,670
Hazardous Materials		1,427,182	1,494,058	1,555,107	1,615,968
Office of the Fire Marshal		950,482	1,195,081	1,239,112	1,284,425
Public Education		278,519	280,375	292,106	303,298
Regulating Construction		1,929,735	1,924,477	2,085,940	2,166,695
Special Events		424,051	558,899	652,541	675,952
Fire Prevention Budget Control Level	F5000	6,516,129	6,961,055	7,279,336	7,558,473
Grants & Reimbursables Budget Control Level	F6000	2,230,032	953,250	0	0
Operations Budget Control Level					
Battalion 2		20,081,133	21,273,508	22,000,020	22,885,819
Battalion 3 - Medic One		11,097,549	11,516,898	11,765,701	12,221,921
Battalion 4		18,021,566	21,439,197	22,578,474	23,496,682
Battalion 5		18,500,298	20,090,998	20,970,532	21,812,464
Battalion 6		16,420,475	18,593,614	19,230,233	20,003,842
Battalion 7		15,907,725	17,046,263	17,407,622	17,783,597
Office of the Operations Chief		15,070,636	13,391,277	13,641,958	14,050,616
Operations Budget Control Level	F3000	115,099,381	123,351,755	127,594,541	132,254,941

Fire

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Risk Management Budget Control Level					
Human Resources		1,044,676	1,077,280	0	0
Safety and Risk Management		821,732	695,858	1,029,352	1,066,107
Training and Officer Development		1,419,876	1,454,067	1,511,799	1,569,218
Risk Management Budget Control Level	F2000	3,286,284	3,227,205	2,541,151	2,635,325
Department Total		139,329,471	147,217,389	151,643,491	157,178,275
Department Full-time Equivalents Total*		1,146.05	1,163.05	1,163.05	1,163.05

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	139,329,471	147,217,389	151,643,491	157,178,275
Department Total	139,329,471	147,217,389	151,643,491	157,178,275

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to allocate and manage available resources, provide management information, and provide dispatch and communication services needed to achieve the Department’s mission.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications	5,510,555	5,501,284	5,888,743	6,097,109
Finance	791,243	954,521	896,047	934,356
Human Resources	0	0	938,266	975,691
Information Systems	3,191,900	3,408,648	3,800,241	3,918,397
Office of the Chief	718,058	830,623	726,796	755,656
Support Services	1,985,889	2,029,048	1,978,370	2,048,326
Total	12,197,644	12,724,124	14,228,463	14,729,536
Full-time Equivalents Total *	74.80	77.80	86.80	86.80

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Communications

Purpose Statement

The purpose of the Communications Program is to manage emergency calls to assure proper dispatch and subsequent safety monitoring of deployed units.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$387,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$387,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications	5,510,555	5,501,284	5,888,743	6,097,109
Full-time Equivalents Total*	32.80	32.80	32.80	32.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Finance

Purpose Statement

The purpose of the Finance Program is to provide strategic financial planning and management to effectively utilize budgeted funds.

Program Summary

Citywide adjustments to labor and other operating costs decrease the budget by \$58,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$58,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance	791,243	954,521	896,047	934,356
Full-time Equivalents Total*	10.00	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide uniformed and non-uniformed candidates the following employment support: administer hiring, promotion, personnel services and training, and oversee compliance with Equal Employment Opportunity laws and collective bargaining agreements.

Program Summary

Transfer the Human Resources Program, 10.0 FTE and \$1,077,000 from the Risk Management (formerly "Safety & Employee Development") Budget Control Level into the Administration (formerly "Resource Management") Budget Control Level. The reorganization will enhance risk management and emergency preparedness.

Transfer out \$182,000 and 1.0 FTE Executive 4 to the Safety and Risk Management (formerly "Safety") program.

Citywide adjustments to labor and other operating costs after transfer increase the budget by \$43,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$938,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	0	0	938,266	975,691
Full-time Equivalents Total*	0.00	0.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Information Systems

Purpose Statement

The purpose of the Information Systems Program is to provide data and technology to support the Department.

Program Summary

Add \$116,000 and 1.0 FTE Information Technology Professional - B to serve as a Computer-Aided Dispatch technical analyst in the Fire Alarm Center. This position, which is funded entirely by King County E-911 tax revenues, will support the servers and other technology comprising the 911 system. A dedicated on-site analyst will reduce the possibility of system downtime for planned and unplanned outages, since technical support will be immediately available.

Add \$116,000 to annualize funding for 1.0 FTE Information Technology Professional - B serving as a Geographical Information Systems analyst at the Fire Alarm Center. This position was added via supplemental ordinance in 2008 and is funded entirely by King County E-911 tax revenues. This position will provide real-time data to firefighter command staff, which will assist operations during emergency conditions.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$160,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$392,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Information Systems	3,191,900	3,408,648	3,800,241	3,918,397
Full-time Equivalents Total*	15.00	16.00	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Office of the Chief

Purpose Statement

The purpose of the Office of the Chief Program is to provide strategy, policy, priorities, and leadership to department personnel and advise the Executive on matters of department capabilities in order to ensure delivery of service to Seattle residents.

Program Summary

Transfer \$128,000 and 1.0 FTE Fire Captain to the Safety and Risk Management (formerly "Safety") Program to improve risk management and emergency preparedness.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$24,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$104,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of the Chief	718,058	830,623	726,796	755,656
Full-time Equivalents Total*	5.00	6.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Support Services

Purpose Statement

The purpose of the Support Services Program is to provide the complete range of logistical support necessary to ensure all operational services have the supplies, capital equipment, fleet, and facilities needed to accomplish their objectives.

Program Summary

Citywide adjustments to labor and other operating costs decrease the budget by \$51,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$51,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Support Services	1,985,889	2,029,048	1,978,370	2,048,326
Full-time Equivalents Total*	12.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention Budget Control Level

Purpose Statement

The purpose of the Fire Prevention Budget Control Level is to provide Fire Code enforcement to prevent injury and loss from fire and other hazards.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Code Compliance	460,197	511,458	534,589	555,465
Fire Investigation	1,045,963	996,706	919,940	956,670
Hazardous Materials	1,427,182	1,494,058	1,555,107	1,615,968
Office of the Fire Marshal	950,482	1,195,081	1,239,112	1,284,425
Public Education	278,519	280,375	292,106	303,298
Regulating Construction	1,929,735	1,924,477	2,085,940	2,166,695
Special Events	424,051	558,899	652,541	675,952
Total	6,516,129	6,961,055	7,279,336	7,558,473
Full-time Equivalents Total *	64.50	64.00	63.00	63.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Code Compliance

Purpose Statement

The purpose of the Code Compliance Program is to provide Fire Code information to the public and resolve code violations that have been identified to reduce fire and hazardous material dangers.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$23,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Code Compliance	460,197	511,458	534,589	555,465
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Fire Investigation

Purpose Statement

The purpose of the Fire Investigation Program is to determine the origin and cause of fires in order to pursue arson prosecution and identify needed changes to the Fire Code to enhance prevention practices.

Program Summary

Abrogate 1.0 FTE Fire Lieut-Prev Inspector I and save \$118,000 to assist in balancing the overall General Fund budget. The work associated with the position abrogation may require bargaining unit negotiation.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$41,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$77,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Fire Investigation	1,045,963	996,706	919,940	956,670
Full-time Equivalents Total*	9.00	9.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Hazardous Materials

Purpose Statement

The purpose of the Hazardous Materials Program is to enforce Fire Code requirements for the safe storage, handling, transport, and use of flammable or combustible liquids and other hazardous materials to reduce the dangers that such materials pose to the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$61,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$61,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Hazardous Materials	1,427,182	1,494,058	1,555,107	1,615,968
Full-time Equivalents Total*	15.00	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Office of the Fire Marshal

Purpose Statement

The purpose of the Office of the Fire Marshal Program is to develop Fire Code enforcement policy, propose code revisions, manage coordination of all prevention programs with other lines of business, and archive inspection and other records to minimize fire and other code-related dangers.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$44,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$44,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of the Fire Marshal	950,482	1,195,081	1,239,112	1,284,425
Full-time Equivalents Total*	10.50	10.00	10.00	10.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Public Education

Purpose Statement

The purpose of the Public Education Program is to serve as a fire and injury prevention resource for those who live and work in Seattle to reduce loss of lives and properties from fires.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$12,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$12,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Education	278,519	280,375	292,106	303,298
Full-time Equivalents Total*	3.00	3.00	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Regulating Construction

Purpose Statement

The purpose of the Regulating Construction Program is to provide timely review of building and fire protection system plans and conduct construction site inspections to ensure compliance with Fire Code, safety standards, and approved plans to minimize risk to occupants.

Program Summary

Add \$88,000 for increased after-hours construction contractor inspections. The appropriation increase, which helps the fire department meet public demand, is funded entirely by inspection fees.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$73,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$161,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Regulating Construction	1,929,735	1,924,477	2,085,940	2,166,695
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Prevention: Special Events

Purpose Statement

The purpose of the Special Events Program is to ensure that plans for large public assemblies comply with Fire Codes to provide a safer environment and reduce potential risks to those attending the event.

Program Summary

Add \$73,000 for increased after-hours venue inspection requests. The appropriation increase, which helps the fire department meet public demand, is funded entirely by inspection fees.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$21,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$94,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Special Events	424,051	558,899	652,541	675,952
Full-time Equivalents Total*	4.00	4.00	4.00	4.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Grants & Reimbursables Budget Control Level

Purpose Statement

The purpose of the Grants & Reimbursables Program is to improve financial management of grant and reimbursable funds.

Summary

Transfer out \$395,000 to the Battalion 4 Program and transfer out \$194,000 to the Battalion 5 Program to account for the loss of the Staffing for Adequate Fire and Emergency Response (SAFER) grant that was anticipated to have been awarded in 2008, and would have partially funded four-person crews. Since the grant was not awarded, appropriation must move from Grants & Reimbursables to Battalions 4 and 5 to accurately reflect program costs. The additional staffing will continue despite the loss of grant funding.

Decrease the budget by \$384,000 to annualize a 2008 midyear reduction of appropriation authority for the Assistance to Firefighters (AFG) grant. Since the AFG grant was not awarded to the department, appropriation for grant-related equipment purchases will not be utilized.

Citywide adjustments to labor and other operational costs increase the budget by \$20,000, for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$953,000.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Grants & Reimbursables	2,230,032	953,250	0	0

Operations Budget Control Level

Purpose Statement

The purpose of the Operations Budget Control Level is to provide emergency and disaster response capabilities for fire suppression, emergency medical needs, hazardous materials, weapons of mass destruction, and search and rescue.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Battalion 2	20,081,133	21,273,508	22,000,020	22,885,819
Battalion 3 - Medic One	11,097,549	11,516,898	11,765,701	12,221,921
Battalion 4	18,021,566	21,439,197	22,578,474	23,496,682
Battalion 5	18,500,298	20,090,998	20,970,532	21,812,464
Battalion 6	16,420,475	18,593,614	19,230,233	20,003,842
Battalion 7	15,907,725	17,046,263	17,407,622	17,783,597
Office of the Operations Chief	15,070,636	13,391,277	13,641,958	14,050,616
Total	115,099,381	123,351,755	127,594,541	132,254,941
Full-time Equivalents Total *	980.75	995.25	995.25	995.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 2

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 2 primarily covers central Seattle.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$727,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$727,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 2	20,081,133	21,273,508	22,000,020	22,885,819
Full-time Equivalents Total*	195.45	195.45	195.45	195.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 3 - Medic One

Purpose Statement

The purpose of the Battalion 3 - Medic One Program is to provide advanced life support medical services for the safety of Seattle residents.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$249,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$249,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 3 - Medic One	11,097,549	11,516,898	11,765,701	12,221,921
Full-time Equivalents Total*	81.00	83.00	83.00	83.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 4

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 4 primarily covers northwest Seattle.

Program Summary

Transfer in \$395,000 from the Grants & Reimbursables Budget Control Level to account for the loss of the Staffing for Adequate Fire and Emergency Response (SAFER) grant that was anticipated to have been awarded in 2008, and would have partially funded four-person crews. Since the grant was not awarded, appropriation must move from Grants & Reimbursables to Battalion 4 to accurately reflect program costs. The additional staffing will continue despite the loss of grant funding.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$744,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,139,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 4	18,021,566	21,439,197	22,578,474	23,496,682
Full-time Equivalents Total*	189.45	199.45	199.45	199.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 5

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 5 primarily covers southeast Seattle.

Program Summary

Transfer in \$194,000 from the Grants & Reimbursables Budget Control Level to account for the loss of the Staffing for Adequate Fire and Emergency Response (SAFER) grant that was anticipated to have been awarded in 2008, and would have partially funded four-person crews. Since the grant was not awarded, appropriation must move from Grants & Reimbursables to Battalion 5 to accurately reflect program costs. The additional staffing will continue despite the loss of grant funding.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$686,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$880,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 5	18,500,298	20,090,998	20,970,532	21,812,464
Full-time Equivalents Total*	180.45	185.45	185.45	185.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 6

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 6 primarily covers northeast Seattle.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$637,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$637,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 6	16,420,475	18,593,614	19,230,233	20,003,842
Full-time Equivalents Total*	169.45	169.45	169.45	169.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Battalion 7

Purpose Statement

The purpose of each Operations Battalion Program is to provide response services for fire suppression, basic life support, emergency medical care, fire prevention inspections, rescue, hazardous material, and weapons of mass destruction incidents for Seattle residents. Battalion 7 primarily covers southwest Seattle.

Program Summary

Reduce appropriation by \$226,000 and 4.0 FTE Fireboat Engineers. In 2009, the Fireboat Alki will be retired from Fisherman's Terminal and the Chief Seattle vessel will take its place. While the Alki required two on-duty engineers to operate and maintain its systems, the newer technology and systems on the Chief Seattle require only one engineer to be on duty at a time. The engineers assigned to the Alki will return to firefighting duty.

5.0 FTE Firefighter positions were added in 2008 via supplemental ordinance to continue tunnel rescue capability for Sound Transit's Link Light Rail project. The ordinance provided position authority to replace pockets that had sunset at the end of 2007. Funding for the firefighters is provided by Sound Transit through quarterly supplemental ordinances.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$587,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$361,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Battalion 7	15,907,725	17,046,263	17,407,622	17,783,597
Full-time Equivalents Total*	154.95	152.45	153.45	153.45

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Operations: Office of the Operations Chief

Purpose Statement

The purpose of the Office of the Operations Chief Program is to provide planning, leadership, and tactical support to maximize emergency fire, disaster, and rescue operations.

Program Summary

Add \$295,000 to cover moving and storage costs for Fire Levy-related fire station renovations and rebuilds. The costs are necessary to allow for public safety equipment to be properly moved and stored while each planned station renovation or rebuild is in progress.

Abrogate 1.0 FTE Fire Chief, Dep-80 Hrs and save \$166,000 to assist in balancing the overall General Fund budget. The work associated with the position abrogation may require bargaining unit negotiation.

Citywide adjustments to labor and other operating costs increase the budget by \$122,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$251,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Office of the Operations Chief	15,070,636	13,391,277	13,641,958	14,050,616
Full-time Equivalents Total*	10.00	10.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management Budget Control Level

Purpose Statement

The purpose of the Risk Management Budget Control Level is to recruit and train uniformed members, manage collective bargaining agreements, hire civilian staff, administer personnel services, and provide a safe and healthy workforce in order for the department to have its full complement of skilled staff.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Human Resources	1,044,676	1,077,280	0	0
Safety and Risk Management	821,732	695,858	1,029,352	1,066,107
Training and Officer Development	1,419,876	1,454,067	1,511,799	1,569,218
Total	3,286,284	3,227,205	2,541,151	2,635,325
Full-time Equivalents Total *	26.00	26.00	18.00	18.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide uniformed and non-uniformed candidates the following employment support: administer hiring, promotion, personnel services and training, and oversee compliance with Equal Employment Opportunity laws and collective bargaining agreements.

Program Summary

Transfer the Human Resources Program, 10.0 FTE and \$1,077,000 from the Risk Management (formerly "Safety & Employee Development") Budget Control Level to the Administration (formerly "Resource Management") Budget Control Level. The reorganization will enhance risk management and emergency preparedness.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Human Resources	1,044,676	1,077,280	0	0
Full-time Equivalents Total*	10.00	10.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Safety and Risk Management

Purpose Statement

The purpose of the Safety and Risk Management Program is to reduce injuries and health problems by identifying practices that place firefighters at risk during an emergency incident and providing services to enhance firefighter health and wellness.

Program Summary

Transfer in \$128,000 and 1.0 FTE Fire Captain from the Office of the Chief to improve risk management and emergency preparedness.

Transfer in \$182,000 and 1.0 FTE Executive 4 from the Human Resources Program to align staff with the new organizational structure.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$333,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Safety and Risk Management	821,732	695,858	1,029,352	1,066,107
Full-time Equivalents Total*	4.00	4.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Risk Management: Training and Officer Development

Purpose Statement

The purpose of the Training and Officer Development Program is to provide centralized educational and development services for all uniformed members of the department to ensure they have the critical and command skills demanded by their jobs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$58,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$58,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Training and Officer Development	1,419,876	1,454,067	1,511,799	1,569,218
Full-time Equivalents Total*	12.00	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fire Facilities Levy Fund

Department Description

The 2003 Fire Facilities Levy Fund was created through Ordinance 121230, following voter approval of the Fire Facilities and Emergency Response Levy in November 2003. The Fund receives revenue from property taxes (approximately \$167.2 million over the nine-year life of the Levy), grants, certain interfund payments, and other sources. Levy Fund resources are supplemented with other funding sources, such as the City's Cumulative Reserve Subfund and bond proceeds, which are not included in this fund table but are detailed in the Fleets and Facilities Department Capital Improvement Program (CIP).

Proposed Policy and Program Changes

Projects funded from the Fire Facilities Levy Fund are detailed in the Fleets and Facilities CIP. Appropriations from the fund appear in the CIP appropriations table within the Fleets and Facilities Department budget.

The following table describes anticipated revenues and appropriations to the Fire Facilities Levy Fund for the budget years 2007 through 2010. As is typical with many capital programs, appropriations for the individual projects are made up-front, and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the levy period. However, the fund's cash balance is projected to remain positive throughout the life of the levy.

In 2010, prior levy appropriations are replaced with bond proceeds, resulting in a negative capital appropriation or abandonment, of levy dollars. These abandoned dollars will be appropriated on future levy projects.

Fire Facilities Levy

2009 - 2010 Estimated Revenues for the 2003 Fire Facilities Subfund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
411100	Property Tax	22,852,901	21,157,571	20,544,000	12,036,000
	Total Revenues	22,852,901	21,157,571	20,544,000	12,036,000

Fire Facilities Levy

2003 Fire Facilities Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	22,397,307	3,683,308	16,064,749	31,747,749	36,143,749
Accounting and Technical Adjustments	1,754,096	0	0	0	0
Plus: Actual and Estimated Revenue	22,852,901	21,157,571	21,500,000	20,544,000	12,036,000
Less: Capital Improvements	30,939,555	2,377,000	5,817,000	16,148,000	(2,832,000)
Ending Fund Balance	16,064,749	22,463,879	31,747,749	36,143,749	51,011,749
Continuing Appropriations	68,845,537	22,937,307	68,800,000	68,800,000	68,800,000
Total Reserves	68,845,537	22,937,307	68,800,000	68,800,000	68,800,000
Ending Unreserved Fund Balance	(52,780,788)	(473,428)	(37,052,251)	(32,656,251)	(17,788,251)

Firefighters Pension

Steve Brown, Executive Secretary

Contact Information

Department Information Line: (206) 625-4355

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/firepension/>

Department Description

The Firefighters Pension system provides responsive benefit services to eligible pre-LEOFF and LEOFF I active and retired firefighters. Firefighters eligible for these services are those who, as a result of being hired before October 1, 1977, are members of the Law Enforcement Officers and Fire Fighters Retirement System Plan I (LEOFF I), and those who are pre-LEOFF, that is, those who retired before March 1, 1970, the effective date of the Washington Law Enforcement Officers' and Fire Fighters' Retirement System Act.

Staff positions associated with Firefighter's Pension are not reflected in the City's position list.

Proposed Policy and Program Changes

The 2009 Proposed Budget increases appropriations for medical benefits by \$1,550,000, reduces appropriations for pension benefits by \$153,000, reduces the transfer to the actuarial account by \$424,000, and maintains a projected 2009 fund balance of \$500,000 to meet contingencies.

Firefighters Pension

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Firefighters Pension Budget Control Level					
Administration		717,792	506,678	540,000	553,501
Death Benefits		19,085	15,000	15,000	15,000
Medical Benefits		8,030,545	9,350,000	10,900,000	11,575,000
Pensions		10,496,335	9,895,000	9,742,000	10,012,000
Transfer to Actuarial Account		420,823	423,767	0	0
Firefighters Pension Budget Control Level	R2F01	19,684,580	20,190,445	21,197,000	22,155,500
Department Total		19,684,580	20,190,445	21,197,000	22,155,500
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		16,884,491	19,308,827	20,316,873	21,253,370
Other		2,800,089	881,618	880,127	902,130
Department Total		19,684,580	20,190,445	21,197,000	22,155,500

Firefighters Pension

Firefighters Pension Budget Control Level

Purpose Statement

The purpose of the Firefighters Pension Budget Control Level is to provide responsive benefit services to eligible active and retired firefighters.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	717,792	506,678	540,000	553,501
Death Benefits	19,085	15,000	15,000	15,000
Medical Benefits	8,030,545	9,350,000	10,900,000	11,575,000
Pensions	10,496,335	9,895,000	9,742,000	10,012,000
Transfer to Actuarial Account	420,823	423,767	0	0
Total	19,684,580	20,190,445	21,197,000	22,155,500

Firefighters Pension: Administration

Purpose Statement

The purpose of the Administration Program is to administer the Medical and Pension Benefits Programs for active and retired members.

Program Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	717,792	506,678	540,000	553,501

Firefighters Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to disburse benefits and ensure proper documentation in connection with deceased members' death benefits.

Program Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Death Benefits	19,085	15,000	15,000	15,000

Firefighters Pension

Firefighters Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits to eligible members as prescribed by state law.

Program Summary

Increase the Medical Benefits Program by \$1,550,000 from the 2008 Adopted Budget to meet a projected increase in medical costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Medical Benefits	8,030,545	9,350,000	10,900,000	11,575,000

Firefighters Pension: Pensions

Purpose Statement

The purpose of the Pensions Program is to administer the various facets of the members' pension benefits, which includes the calculation of benefits, the disbursement of funds, and pension counseling for active and retired members.

Program Summary

Decrease the Pension Benefits Program by \$153,000 from the 2008 Adopted Budget to meet a projected decrease in pension costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Pensions	10,496,335	9,895,000	9,742,000	10,012,000

Firefighters Pension: Transfer to Actuarial Account

Purpose Statement

The purpose of the Transfer to Actuarial Account Program is to fully fund the actuarial pension liability for the fund.

Program Summary

Decrease appropriation to the Transfer to Actuarial Account Program by \$424,000 to reflect a change in policy regarding the funding of the Actuarial Account Program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Transfer to Actuarial Account	420,823	423,767	0	0

Firefighters Pension

2009 - 2010 Estimated Revenues for the Firefighters Pension Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
436691	Fire Insurance Premium Tax	824,937	815,482	880,126	902,130
	Total Fire Insurance Premium Tax	824,937	815,482	880,126	902,130
587001	General Subfund	16,884,491	19,308,827	20,316,874	21,253,370
	Total General Subfund	16,884,491	19,308,827	20,316,874	21,253,370
	Total Revenues	17,709,428	20,124,309	21,197,000	22,155,500
379100	Use of (Contribution to) Fund Balance	1,975,153	66,136	0	0
	Total Resources	19,684,581	20,190,445	21,197,000	22,155,500

Firefighters Pension

Firefighters Pension Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	10,044,000	566,137	7,068,294	7,002,156	7,002,156
Accounting and Technical Adjustments	(1,000,554)	0	0	0	0
Plus: Actual and Estimated Revenue	17,709,428	20,124,309	23,480,308	21,197,000	22,155,500
Less: Actual and Budgeted Expenditures	19,684,580	20,190,445	23,546,446	21,197,000	22,155,500
Ending Fund Balance	7,068,294	500,001	7,002,156	7,002,156	7,002,156
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	7,068,294	500,001	7,002,156	7,002,156	7,002,156

Prior to the 2008 Revised Budget, only the Contingency Reserve was included in the Firefighters Pension reserves.

Law Department

Thomas A. Carr, City Attorney

Contact Information

Department Information Line: Civil Law Division, (206) 684-8200; Public and Community Safety Division, (206) 684-7757

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/law/>

Department Description

The Law Department serves as counsel to the City's elected officials and agencies, and as the prosecutor in Seattle Municipal Court. Thomas A. Carr, the Seattle City Attorney, is a nonpartisan elected official.

The Department provides legal advice to City officials to help them achieve their goals, represents the City in litigation, and protects public health, safety, and welfare by prosecuting violations of City criminal and civil ordinances and state law. The three department divisions are Civil Law, Public and Community Safety (PCS), and Administration.

The Civil Law Division provides legal counsel and representation to the City's elected and appointed policymakers in litigation at all levels of county, state, and federal courts, and administrative agencies. The Civil Division is organized into the following eight specialized areas of practice: Civil Enforcement, Contracts, Employment, Environmental Protection, Land Use, Municipal Law, Torts, and Utilities.

The PCS Division prosecutes in Seattle Municipal Court crimes punishable by up to a year in jail, provides legal advice to City clients on criminal justice matters, monitors state criminal justice legislation of interest to the City, and participates in criminal justice policy development and management of the criminal justice system. In addition, the PCS Division operates a Victim of Crime program which assists crime victims in obtaining restitution by providing information about the progress of their case. The PCS Division also operates a volunteer program through which citizens can provide service to, and gain a better understanding of, the criminal justice system.

Proposed Policy and Program Changes

The Law Department budget is reduced by \$550,000 in 2009 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by the Seattle City Attorney.

Law

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Administration Budget Control Level	J1100	1,230,715	1,288,375	1,308,655	1,399,678
Civil Law Budget Control Level	J1300	9,039,054	9,539,868	9,771,541	10,155,541
Public and Community Safety Budget Control Level	J1500	6,236,045	6,937,295	6,979,859	7,191,935
Department Total		16,505,814	17,765,538	18,060,055	18,747,155
Department Full-time Equivalents Total*		152.10	155.10	155.10	154.10

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2007	2008	2009	2010
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	16,505,814	17,765,538	18,060,055	18,747,155
Department Total	16,505,814	17,765,538	18,060,055	18,747,155

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to collectively recruit, train, evaluate, and retain qualified personnel who reflect the community and can effectively complete their assigned tasks, operate and maintain computer systems that enable department personnel to effectively use work-enhancing technology, and ensure the financial integrity of the Department.

Summary

Reduce spending in the Administration BCL by \$40,000 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by the Seattle City Attorney.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$60,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$20,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration	1,230,715	1,288,375	1,308,655	1,399,678
Full-time Equivalents Total*	10.80	11.30	11.30	11.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Law Budget Control Level

Purpose Statement

The purpose of the Civil Law Division Budget Control Level is to provide legal advice to the City's policy-makers, and to defend and represent the City, its employees, and officials before a variety of county, state, and federal courts and administrative bodies.

Summary

Reduce spending in the Civil Law BCL by \$213,000 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by the Seattle City Attorney.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$444,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$232,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Law	9,039,054	9,539,868	9,771,541	10,155,541
Full-time Equivalents Total*	77.80	78.30	78.30	78.30

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Public and Community Safety Budget Control Level

Purpose Statement

The purpose of the Public and Community Safety (PCS) Division Budget Control Level includes prosecuting ordinance violations and misdemeanor crimes, maintaining case information and preparing effective case files for the court appearances of prosecuting attorneys, and assisting and advocating for victims of domestic violence throughout the court process.

Summary

Reduce spending in the Public and Community Safety BCL by \$298,000 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by the Seattle City Attorney.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$340,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$43,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public and Community Safety	6,236,045	6,937,295	6,979,859	7,191,935
Full-time Equivalents Total*	63.50	65.50	65.50	64.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Municipal Court

Ron A. Mamiya, Presiding Judge

Contact Information

Department Information Line: (206) 684-5600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/courts/>

Department Description

The Seattle Municipal Court is the largest limited jurisdiction court in the State of Washington. The Court is authorized by the State of Washington and the Seattle Municipal Code to hear and decide both criminal and civil matters. The Seattle Municipal Court is committed to excellence in providing fair, accessible, and timely resolution of alleged violations of the Seattle Municipal Code in an atmosphere of respect for the public, employees, and other government entities. The Seattle Municipal Court values and recognizes its employees. The Municipal Court of Seattle is a contributing partner working toward a safe and vital community.

By working with community organizations, the Court has increased access for citizens and enhanced compliance with court-ordered conditions. The Court compliance staff monitors defendant compliance, assesses the treatment needs of defendants, and helps direct defendants to resources that will help them live successfully in the community. The Court continues to leverage additional outside agency resources with City funds to support defendants through successful completion of court orders. Work crews, community service, day reporting, and electronic home monitoring are used as alternatives to jail incarceration. The Mental Health Court, established in 1999, is a defendant-based program and is nationally recognized for serving misdemeanor offenders who are mentally ill or developmentally disabled.

The Court continues to lead judicial administrative reform, working closely with the King County District Court and Superior Court in organizing common court services. Additionally, the Court has expanded its community focus to include both a Community Court and Domestic Violence Court. These specialized courts provide dedicated judicial, staff and social services support to defendants charged with criminal law violations. The Court is working with the Mayor and City Council to evaluate the efficacy of these efforts.

Proposed Policy and Program Changes

The Seattle Municipal Court budget is reduced by \$610,000 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by Seattle Municipal Court. In the Court Administration Budget Control Level, funds are added to stabilize and support the aging Municipal Court Information System (MCIS). The stabilization and support of MCIS are necessary to maintain many court functions while the City continues to study whether a full system replacement is needed.

Municipal Court

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Court Administration Budget Control Level	M3000	5,054,194	5,511,582	6,108,972	6,340,348
Court Compliance Budget Control Level	M4000	5,350,147	6,034,226	6,265,861	6,504,770
Court Operations Budget Control Level	M2000	13,737,453	14,286,743	14,640,192	15,188,645
Department Total		24,141,794	25,832,552	27,015,026	28,033,763
Department Full-time Equivalents Total*		235.60	234.60	235.60	235.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	24,141,794	25,832,552	27,015,026	28,033,763
Department Total	24,141,794	25,832,552	27,015,026	28,033,763

Court Administration Budget Control Level

Purpose Statement

The purpose of the Court Administration Budget Control Level is to provide administrative controls, develop and provide strategic direction, and provide policy and program development.

Summary

Increase budget by \$266,000 in 2009 to stabilize and support the aging Municipal Court Information System (MCIS). The stabilization and support of MCIS are necessary to maintain many court functions while the City continues to study whether a full system replacement is needed.

Reduce spending in the Court Administration BCL by \$111,000 in 2009 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by Seattle Municipal Court.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$442,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$597,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Court Administration	5,054,194	5,511,582	6,108,972	6,340,348
Full-time Equivalents Total*	41.00	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Compliance Budget Control Level

Purpose Statement

The purpose of the Court Compliance Budget Control Level is to help defendants understand the Court's expectations and to assist them in successfully complying with court orders.

Summary

Reduce spending in the Court Compliance BCL by \$217,000 in 2009 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by Seattle Municipal Court.

FTE totals for the Court Compliance BCL include 1.0 FTE added outside of the budget process.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$448,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$232,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Court Compliance	5,350,147	6,034,226	6,265,861	6,504,770
Full-time Equivalents Total*	57.85	57.85	58.85	58.85

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Court Operations Budget Control Level

Purpose Statement

The purpose of the Court Operations Budget Control Level is to hold hearings and address all legal requirements for defendants and others who come before the Court. Some proceedings are held in formal courtrooms and others in magistrate offices, with the goal of providing timely resolution of alleged violations of City ordinances and misdemeanor crimes committed within the Seattle city limits.

Summary

Reduce spending in the Court Operations BCL by \$282,000 in 2009 to assist in balancing the overall General Fund budget. Specific program reductions will be determined by Seattle Municipal Court.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$635,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$353,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Court Operations	13,737,453	14,286,743	14,640,192	15,188,645
Full-time Equivalents Total*	136.75	138.75	138.75	138.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Municipal Jail Subfund

Department Description

City misdemeanants are primarily housed by King County under an interlocal agreement. This agreement expires at the end of 2012. The City is working with other jurisdictions to plan for a new municipal jail to replace the jail beds the City will lose when the agreement with King County ends.

The Municipal Jail Subfund receives the revenues and pays the capital and debt service costs for a new municipal jail.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget appropriates \$4.5 million from this Subfund to pay costs associated with the site selection, initial programming, and preliminary design of a new municipal jail. These activities are managed by the City's Fleets & Facilities Department (FFD), and so the appropriation is displayed in the FFD section of this document.

The Budget also appropriates \$1.13 million of Subfund resources to reimburse the General Subfund for expenses in 2008 related to jail site selection and preliminary design.

Municipal Jail

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Municipal Jail Bond Proceeds Budget Control Level					
Prior Year Reimbursements		0	0	1,125,000	0
Municipal Jail Bond Proceeds Budget Control Level	MUNIJAIL -BCL	0	0	1,125,000	0
Department Total		0	0	1,125,000	0
Resources		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Other		0	0	1,125,000	0
Department Total		0	0	1,125,000	0

Municipal Jail Bond Proceeds Budget Control Level

Purpose Statement

The purpose of the Municipal Jail Bond Proceeds Budget Control Level is to pay capital costs associated with the construction of a new jail.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Prior Year Reimbursements	0	0	1,125,000	0
Total	0	0	1,125,000	0

Municipal Jail Bond Proceeds: Prior Year Reimbursements

Purpose Statement

The purpose of the Prior Year Reimbursements Program is to reimburse the General Fund for a 2008 FFD capital project that funded staff time for preliminary jail planning and identification of potential sites.

Program Summary

\$1.13 million is appropriated to the General Fund.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Prior Year Reimbursements	0	0	1,125,000	0

Municipal Jail

2009 - 2010 Estimated Revenues for the Municipal Jail Subfund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461100	Interest Earnings	0	0	0	0
477010	Interlocal Capital Resources	0	0	0	0
481100	General Obligation Bond Proceeds	0	0	5,625,000	0
	Total Revenues	0	0	5,625,000	0

Municipal Jail

Municipal Jail Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	0	0	0	0	0
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	5,625,000	0
Less: Actual and Budgeted Expenditures	0	0	0	1,125,000	0
Less: Capital Improvements	0	0	0	4,500,000	0
Ending Fund Balance	0	0	0	0	0

Seattle Police Department

R. Gil Kerlikowske, Chief

Contact Information

Department Information Line: (206) 684-5577

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/police/>

Department Description

The Seattle Police Department (SPD) prevents crime, enforces laws, and supports quality public safety by delivering respectful, professional, and dependable police services. SPD operates within a framework that divides the city into five geographical areas called "precincts." These precincts define east, west, north, south, and southwest patrol areas, with a police station in each. The Department's organizational model places neighborhood-based emergency response and order-maintenance services at its core, allowing SPD the greatest flexibility in managing public safety. Under this model, neighborhood-based enforcement personnel in each precinct assume responsibility for public safety management within their geographic area and neighborhood-based officers are primary crime prevention and law enforcement resources for the areas they serve. Property crimes and crimes involving juveniles are investigated by precinct-based investigators, whereas detectives in centralized units conduct follow-up investigations in other types of crimes. SPD also has citywide responsibility for enhancing the City's capacity to plan for, respond to, recover from, and reduce the impacts of a wide range of emergencies and disasters. Other parts of the department function to train, equip, and provide policy guidance, human resources, communications, and technology support to those delivering direct services to the public.

Proposed Policy and Program Changes

Program Reorganizations:

Transfer 1.0 FTE Administrative Specialist I and \$63,000 from the Records and Files Program to Criminal Investigations Administration Budget Control Level. This change will better align staffing with administrative workload in the Criminal Investigations Unit.

Transfer 1.0 FTE Administrative Staff Assistant and \$83,000 from Criminal Investigations to the Field Support Administration Budget Control Level. This change will better align staffing with administrative workload in the Field Support Administration Budget Control Level.

Transfer \$186,000 from Fiscal Administration unit to Forensic Support Services unit for the purpose of supporting lease costs associated with the Automated Fingerprint Identification System (AFIS) program and staff.

Transfer 2.0 FTE Police Officer - Detective and \$215,000 from the Fraud, Forgery and Financial Exploitation Unit in the Special Investigations Budget Control Level to the Domestic Violence unit in Special Victims Budget Control Level to create an Elder Abuse and Financial Exploitation squad to better serve a highly vulnerable population.

Transfer 120.0 FTE and \$12,302,000 from the Communications Budget Control Level to the Field Support Administration Budget Control Level to create the Communications Program in the Field Support Administration Budget Control Level. Beginning program amounts were adjusted for inflation prior to transferring.

Transfer 32.0 FTE and \$8,180,000 from the Information Technology Budget Control Level to the Field Support Administration Budget Control Level to create the Information Technology Program in the Field Support Administration Budget Control Level.

Transfer \$95,000 in funding from the Information Technology Program to the Emergency Management Operations Program to support software used in Emergency Management.

Transfer 53.25 FTE and \$4,767,000 from the Human Resources Budget Control Level to the Field Support Administration Budget Control Level to create the Human Resources Program in the Field Support Administration Budget Control Level.

Transfer the Audit unit, which includes 5.0 FTE Police Officer - Detective, 1.0 FTE Police Officer - Patrol, 1.0 FTE Police Captain, 1.0 FTE Police Sergeant - Detective, 1.0 FTE Administrative Specialist II, and transfer \$1,057,000 from the Audit and Accreditation section in the Deputy Chief Administration Budget Control Level to the Field Support Administration Budget Control Level, to consolidate technical support functions of the Department.

Transfer \$1,184,000 (\$237,000 from each Precinct) to provide funding to the Human Resources Program to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer 30.0 FTE and \$3,747,000 to move the Harbor unit from the Metro Special Response Program in Deputy Chief Operations to the Homeland Security Budget Control Level in recognition of Homeland Security's increasing marine security responsibilities.

Transfer 1.0 FTE Administrative Specialist I, 1.0 FTE Police Lieutenant, 6.0 FTE Police Officer - Detective - Bomb Squad, 2.0 FTE Police Sergeant - Detective - Bomb Squad and \$1,166,000 from the Emergency Preparedness Program to the Homeland Security Administration Budget Control Level to improve coordination in the use of specialized functions to support department-wide operations.

Transfer 15.0 FTE and \$1,656,000 to move the Criminal Intelligence unit to the Homeland Security Budget Control Level.

Transfer 14.0 FTE and \$5,225,000 to move the Operations and Planning unit to the Homeland Security Budget Control Level.

Transfer 2.0 FTE Police Sergeant and \$224,000 from East Precinct to North Precinct and 2.0 FTE Police Sergeant and \$227,000 from East Precinct to South Precinct. This transfer provides Sergeant staffing where it is most needed at this time.

Transfer 5.0 FTE Police Officer - Detective and \$485,000 from the East Precinct to the Chief of Police Program. This transfer dedicates staff to middle school outreach as part of the Seattle Youth Violence Prevention Initiative.

Transfer 2.0 FTE Police Officer - Detective and 2.0 FTE Administrative Specialist II and \$367,000 to the Deputy Chief Operations. This transfer moves the False Alarm unit to provide a more department-wide focus to the unit.

Transfer 1.0 FTE Police Officer - Patrol and \$111,000 from the West Precinct to Patrol Operations. This transfer provides the officer assigned to the SPIDER project with a continuous supervisor.

Transfer 1.0 FTE Police Officer - Patrol and \$77,000 from the Audit unit in Deputy Chief Administration Budget Control Level to the South Precinct. This transfer provides increases Patrol strength in the South Precinct.

Transfer 35.0 FTE and \$2,704,000 to create the Data Center and Public Request Program in the Deputy Chief Administration Budget Control Level.

Transfer 45.0 FTE and \$2,759,000 to create the Records and Files Program in the Deputy Chief Administration Budget Control Level.

Transfer 1.0 FTE Strategic Advisor II, and \$120,000 from the Deputy Chief Administration Budget Control Level to the Deputy Chief Operations Budget Control Level. This transfer creates a direct report from the grants unit to the Deputy Chief of Operations to better reflect the importance of ongoing external support for the Department.

Transfer the Media Unit, including 3.0 FTE Police Officer - Non Patrol, 2.0 FTE Strategic Advisor II, 1.0 FTE Police Lieutenant and 1.0 FTE Police Sergeant and \$790,000, from the Deputy Chief Administration to the Community Outreach section in the Chief of Police Program. This move will consolidate outreach functions under the Chief of Police Program.

Transfer \$2,307,000 (\$461,000 from each Precinct) to the Training Section in the Deputy Chief Administration Budget Control Level to centralize functions supporting recruitment and training of new Police Officer Recruits.

Transfer the Metro Special Response Budget Control Level, including 53.0 FTE and \$6,628,000 to the Deputy Chief Operations Budget Control Level. Create the Metro Special Response Program in the Deputy Chief Operations Budget Control Level. Beginning program amounts were adjusted for inflation prior to transferring to the Deputy Chief Operations Budget Control Level.

Transfer 1.0 FTE Strategic Advisor II and \$120,000 from the Grants Unit to the Deputy Chief of Operations Budget Control Level. This transfer will better reflect the importance of ongoing external support for the Department.

Program Changes and Resource Adds:

Add \$4.33 million (\$2.13 million in 2009 and \$2.20 million in 2010) to support 21 new Police Officer positions in each year of the biennium. This increase funds the second and third years of the five-year Neighborhood Policing Plan, and brings the Department to 112 new positions funded since 2005.

Add \$6,500 to the Vice Forfeiture fund. The funding will provide additional funds for professional training and improved surveillance equipment. This appropriation is backed by Fraud and Forfeiture revenue.

Add 1.0 FTE Equipment and Facilities Coordinator and \$82,000 to the South Precinct. This civilian employee will provide logistical support for the Precinct by maintaining vehicles, equipment and supplies.

Add 8.0 FTE Parking Enforcement Officers and \$838,000 to the Traffic Enforcement Budget Control Level. The additional officers will focus on increasing violation capture rates in underserved areas of the city.

Add 2.0 FTE Parking Enforcement Officer, Supervisor and \$221,000 to the Traffic Enforcement Budget Control Level. The additional supervisors will focus on support and training of new Parking Enforcement Officers as well as increasing services to underserved areas of the city.

Add \$375,000 to the Information Technology Program to provide operations and maintenance funding for the increased operational costs associated with the new SPIDER system.

Add \$85,000 to the Information Technology Program to provide funding to address an increase in ongoing software maintenance costs for SPD's numerous information technology systems.

Program Changes and Resources Cuts:

Abrogate 1.0 FTE Community Service Officer in the Criminal Investigations Administration Budget Control Level and save \$83,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Administrative Staff Assistant and save \$83,000 from the Field Support Administration Budget Control Level to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Police Chief, Assistant and save \$170,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Administrative Specialist I in West Precinct Patrol and save \$62,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Legal Advisor in Chief of Police and save \$121,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Administrative Specialist II and save \$66,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Police Data Technician and save \$68,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Executive II and \$115,000 from the Information Technology Program. The SPIDER Program Manager will be abrogated after the project is implemented early in 2009.

Abrogate 1.0 FTE Crime Prevention Coordinator and \$87,000 from West Precinct. A position will not be abrogated because the Crime Prevention Coordinator is currently double pocketed.

Reduce spending in the Department's Investigative Fund by \$80,000 to assist in balancing the overall General Fund budget.

Reduce minor equipment, sundries, operating supplies and postage funding in the amount of \$414,000 to assist in balancing the overall General Fund budget.

Reduce training and capital equipment funding in the amount of \$136,500 to assist in balancing the overall General Fund budget.

Reduce funding in the amount of \$20,000 for printing and copying to assist in balancing the overall General Fund budget.

Reduce West Precinct overtime budget by \$552,000. This reduction, which eliminates approximately 8,000 hours of overtime for the Pike-Pine emphasis, will be addressed by Officers re-deployed on a regular schedule.

Reduce \$75,000 for salary incentives for entry-level police recruits. Due to changing market conditions, the \$5,000 per recruit incentive is no longer needed to attract qualified candidates. The Department will retain out-of-state moving expenses and uniform allowances for new recruits.

Police

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Criminal Investigations					
Criminal Investigations Administration Budget Control Level	P7000	4,777,353	6,306,202	6,804,198	7,170,225
Narcotics Investigations Budget Control Level	P7700	4,109,135	4,313,717	4,559,805	4,819,200
Special Investigations Budget Control Level	P7800	3,965,716	4,268,120	4,536,527	4,819,565
Special Victims Budget Control Level	P7900	4,728,019	4,957,909	5,458,715	5,787,955
Violent Crimes Investigations Budget Control Level	P7100	5,841,972	5,769,670	6,339,384	6,729,089
Total Criminal Investigations		23,422,195	25,615,619	27,698,629	29,326,035
Field Support Bureau					
Field Support Administration Budget Control Level	P8000	26,502,723	24,928,305	26,843,933	27,973,863
Total Field Support Bureau		26,502,723	24,928,305	26,843,933	27,973,863
Homeland Security					
Homeland Security Administration Budget Control Level	P3400	8,043,374	8,289,965	12,448,013	13,098,075
Total Homeland Security		8,043,374	8,289,965	12,448,013	13,098,075
Patrol Operations					
East Precinct Budget Control Level	P6600	16,460,756	18,979,958	20,532,446	22,172,286
North Precinct Patrol Budget Control Level	P6200	21,865,324	23,756,687	27,344,618	29,602,290
Patrol Operations Administration Budget Control Level	P6000	1,234,036	908,931	665,862	693,359
South Precinct Patrol Budget Control Level	P6500	12,679,542	12,865,158	15,484,447	16,758,628
Southwest Precinct Patrol Budget Control Level	P6700	10,479,502	11,829,755	13,764,646	14,939,418
Traffic Enforcement Budget Control Level	P6800	14,566,326	15,010,281	17,383,162	17,998,997
West Precinct Patrol Budget Control Level	P6100	22,565,210	23,820,933	25,978,197	27,914,855
Total Patrol Operations		99,850,696	107,171,703	121,153,377	130,079,831
Police Administration					

Police

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Chief of Police Budget Control Level					
Chief of Police		5,533,645	935,923	2,025,620	2,103,122
Emergency Management Operations		1,782,998	1,866,391	1,749,905	1,815,234
Chief of Police Budget Control Level	P1000	7,316,643	2,802,314	3,775,525	3,918,355
Deputy Chief Administration Budget Control Level	P1600	37,068,201	35,776,357	31,828,663	32,971,513
Deputy Chief Operations Budget Control Level	P1800	10,319,346	10,421,556	8,038,450	8,514,109
Office of Professional Accountability Budget Control Level	P1300	1,603,404	1,675,415	1,705,980	1,793,303
Total Police Administration		56,307,594	50,675,642	45,348,618	47,197,280
Department Total		214,126,582	216,681,234	233,492,571	247,675,085
Department Full-time Equivalents Total*		1,851.25	1,851.75	1,860.75	1,860.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	214,126,582	216,681,234	233,492,571	247,675,085
Department Total	214,126,582	216,681,234	233,492,571	247,675,085

Criminal Investigations

Criminal Investigations Administration Budget Control Level

Purpose Statement

The purpose of the Criminal Investigations Administration Budget Control Level is to direct and support the work of employees in the Criminal Investigations Bureau by providing oversight and policy guidance, and technical support so these employees can execute their job duties effectively and efficiently. The program also includes the Internet Crimes against Children and Human Trafficking section and the Crime Gun Initiative analyst.

Summary

Transfer 1.0 FTE Administrative Specialist I and \$63,000 from the Records and Files Program to Criminal Investigations Administration Budget Control Level. This change will better align staffing with administrative workload in the Criminal Investigations Unit.

Transfer 1.0 FTE Administrative Staff Assistant and \$83,000 from Criminal Investigations to the Field Support Administration Budget Control Level. This change will better align staffing with administrative workload in the Field Support Administration Budget Control Level.

Transfer \$186,000 from Fiscal Administration unit to Forensic Support Services unit for the purpose of supporting lease costs associated with the Automated Fingerprint Identification System (AFIS) program and staff.

Abrogate 1.0 FTE Community Service Officer in the Criminal Investigations Administration Budget Control Level and save \$83,000 to assist in balancing the overall General Fund budget.

Reduce spending by \$5,000 in minor equipment, sundries, operating supplies and postage to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$420,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$498,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Criminal Investigations Administration	4,777,353	6,306,202	6,804,198	7,170,225
Full-time Equivalents Total*	52.50	74.50	73.50	73.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Narcotics Investigations Budget Control Level

Purpose Statement

The purpose of the Narcotics Investigations Budget Control Level is to apply a broad range of professional investigative skills to interdict narcotics activities affecting the community and region to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Reduce spending in the Department's Investigative Fund by \$80,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$326,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$246,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Narcotics Investigations	4,109,135	4,313,717	4,559,805	4,819,200
Full-time Equivalents Total*	33.00	33.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Investigations Budget Control Level

Purpose Statement

The purpose of the Special Investigations Budget Control Level is to apply a broad range of professional investigative and analytical skills toward investigating and interdicting vehicle theft, fraud, forgery, and financial exploitation cases; vice crimes and organized crime activities in the community; and toward identifying and describing crime patterns and trends in order to hold offenders involved in these activities accountable and to ensure public safety.

Summary

Transfer out 2.0 FTE Police Officer - Detective and \$215,000 from the Fraud, Forgery and Financial Exploitation Unit in the Special Investigations Budget Control Level to the Domestic Violence unit in Special Victims Budget Control Level to create an Elder Abuse and Financial Exploitation squad to better serve a highly sensitive population.

Add \$6,500 for professional training and improved surveillance equipment. This appropriation is backed by Fraud and Forfeiture revenue.

Reduce minor equipment, sundries, operating supplies and postage funding in the amount of \$5,000 to assist in balancing the overall General Fund budget.

Reduce training and capital equipment funding in the amount of \$11,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$593,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$368,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Special Investigations	3,965,716	4,268,120	4,536,527	4,819,565
Full-time Equivalents Total*	38.00	38.50	36.50	36.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Special Victims Budget Control Level

Purpose Statement

The purpose of the Special Victims Budget Control Level is to apply a broad range of professional investigative skills to cases involving family violence, sexual assault, child, and elder abuse, and custodial interference so as to hold offenders accountable, prevent additional harm to victims, and ensure public safety.

Summary

Transfer 2.0 FTE Police Officer - Detective and \$215,000 from the Fraud, Forgery and Financial Exploitation Unit in Special Investigations to the Domestic Violence unit in the Special Victims Budget Control Level to create an Elder Abuse and Financial Exploitation squad to better serve a highly vulnerable population.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$286,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$501,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Special Victims	4,728,019	4,957,909	5,458,715	5,787,955
Full-time Equivalents Total*	49.00	50.00	52.00	52.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Violent Crimes Investigations Budget Control Level

Purpose Statement

The purpose of the Violent Crimes Investigations Budget Control Level is to apply a broad range of professional investigative skills and crime scene investigation techniques to homicide, assault, robbery, bias crimes, missing persons, extortion, threat and harassment, and gang-related cases, in order to hold offenders accountable, prevent further harm to victims, and ensure public safety.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$569,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed budget of approximately \$569,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Violent Crimes Investigations	5,841,972	5,769,670	6,339,384	6,729,089
Full-time Equivalents Total*	55.00	52.00	52.00	52.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Field Support Bureau

Field Support Administration Budget Control Level

Purpose Statement

The purpose of the Field Support Administration Budget Control Level is to provide policy direction and guidance to the employees and programs in the department, so they can execute their responsibilities effectively and efficiently. The Field Support Administration Budget Control Level now includes the Communications, Information Technology and Human Resources Programs; which were separate Budget Control Levels in prior budgets.

Summary

Add 120.0 FTE and \$12,302,000 to create the Communications Program. Beginning program amounts were adjusted for inflation prior to transfer.

Add 32.0 FTE and \$8,180,000 to create the Information Technology Program. Beginning program amounts were adjusted for inflation prior to transfer.

Eliminate 1.0 FTE Executive II and \$115,000 from the Information Technology Program. The SPIDER Program Manager will be abrogated after the project is implemented early in 2009.

Add \$375,000 to the Information Technology Program to provide operations and maintenance funding for the increased operational costs associated with the new SPIDER system.

Add \$85,000 to the Information Technology Program to provide funding to address an increase in ongoing software maintenance costs for SPD's numerous information technology systems.

Transfer out \$95,000 in funding from the Information Technology Program to the Emergency Management Operations Program to support software used in Emergency Management.

Add 53.25 FTE and \$4,767,000 to create the Human Resources Program. Beginning program amounts were adjusted for inflation prior to transferring.

Transfer in the Audit unit, which includes 5.0 FTE Police Officer - Detective, 1.0 FTE Police Officer - Patrol, 1.0 FTE Police Captain, 1.0 FTE Police Sergeant - Detective, 1.0 FTE Administrative Specialist II and \$1,057,000 from the Audit and Accreditation section in the Deputy Chief Administration Budget Control Level to the Field Support Administration Budget Control Level, to consolidate technical support functions of the Department.

Transfer 1.0 FTE Administrative Staff Assistant and \$83,000 from the Homeland Security Budget Control Level to the Field Support Administration Budget Control Level. This change will better align staffing with administrative workload in the Field Support Administration Budget Control Level.

Transfer \$1,184,000 (\$237,000 from each Precinct) to provide funding to the Human Resources Program to consolidate and centralize recruiting services for new Police Officer Recruits.

Reduce funding for minor equipment, sundries, operating supplies, and postage in the amount of \$25,000 to assist in balancing the overall General Fund budget.

Reduce training and capital equipment expenditures in the amount of \$87,000 to assist in balancing the overall General Fund budget.

Police

Reduce \$75,000 for salary incentives for entry-level police recruits. Due to changing market conditions the \$5,000 per recruit incentive is no longer needed to attract qualified candidates. The Department will retain out of state moving expenses and uniform allowances for new recruits.

Abrogate 1.0 FTE Administrative Staff Assistant and save \$83,000 from the Field Support Administration Budget Control Level to assist in balancing the overall General Fund budget.

Citywide adjustments to DoIT allocations, labor, and other operating costs due to inflation decrease the budget by \$1,174,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$26,379,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Field Support Administration	441,793	464,601	26,843,933	27,973,863
Full-time Equivalents Total*	3.00	3.00	216.25	216.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Homeland Security

Homeland Security Administration Budget Control Level

Purpose Statement

The purpose of the Homeland Security Administration Budget Control Level is to enhance the City's readiness to deal with disasters, both natural and manmade, and to provide oversight and policy direction for the Emergency Preparedness Bureau, including the City's Emergency Management and Homeland Security programs and the Mayor's Security Detail, ensuring that all personnel are properly trained and equipped to accomplish the Bureau's mission.

Summary

Add 30.0 FTE and \$3,747,000 to move the Harbor unit from the Metro Special Response Program in Deputy Chief Operations to the Homeland Security Budget Control Level in recognition of Homeland Security's increasing marine security responsibilities. Beginning program amounts were adjusted for inflation prior to transferring.

Transfer 1.0 FTE Administrative Specialist I, 1.0 FTE Police Lieutenant, 6.0 FTE Police Officer - Detective - Bomb Squad, 2.0 FTE Police Sergeant - Detective - Bomb Squad and \$1,166,000 from the Emergency Preparedness Program to the Homeland Security Administration Budget Control Level to improve coordination in the use of specialized functions to support department-wide operations.

Add 15.0 FTE and \$1,656,000 to move the Criminal Intelligence unit from the Emergency Preparation Program to the Homeland Security Budget Control Level. Beginning program amounts were adjusted for inflation prior to transfer.

Add 14.0 FTE and \$5,225,000 to move the Operations and Planning unit from the Emergency Preparation Program to the Homeland Security Budget Control Level. Beginning program amounts were adjusted for inflation prior to transfer.

Abrogate 1.0 FTE Police Chief, Assistant and save \$170,000 to assist in balancing the overall General Fund budget.

Transfer 1.0 FTE Administrative Staff Specialist and \$83,000 from the Homeland Security Budget Control Level to the Field Support Administration Budget Control Level. This transfer aligns workload resulting from the abrogation of a Police Chief, Assistant.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$371,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$11,912,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency Preparedness Administration	8,043,374	535,903	12,448,013	13,098,075
Full-time Equivalents Total*	4.00	4.00	71.00	71.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations

East Precinct Budget Control Level

Purpose Statement

The purpose of the East Precinct Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the East Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer \$237,000 from East Precinct to the Human Resources Program to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer \$461,000 from the East Precinct to the Training section in Deputy Chief Administration Budget Control Level. This transfer provides funding for training of new Police Officer Recruits, which is a function provided at the Department level.

Transfer out 2.0 FTE Police Sergeant and \$224,000 from East Precinct to North Precinct and 2.0 FTE's Police Sergeant and \$227,000 from East Precinct to South Precinct. This transfer provides Sergeant staffing where it is most needed at this time.

Transfer out 5.0 FTE Police Officer - Detective and \$485,000 from the East Precinct to the Chief of Police Program. This transfer dedicates staff to middle school outreach as part of the Seattle Youth Initiative.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$3,186,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,552,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
East Precinct	16,460,756	18,979,958	20,532,446	22,172,286
Full-time Equivalents Total*	184.00	184.00	175.00	175.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

North Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the North Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the North Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer \$237,000 from North Precinct to the Human Resources Section to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer \$461,000 from the North Precinct to the Training Section in Deputy Chief Administration. This transfer provides funding for training of new Police Officer Recruits which is a function provided at the Department level.

Transfer in 2.0 FTE Police Sergeant and \$224,000 from East Precinct to North Precinct. This transfer provides Sergeant staffing where it is most needed at this time.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$4,052,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3,578,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
North Precinct Patrol	21,865,324	23,756,687	27,344,618	29,602,290
Full-time Equivalents Total*	229.00	229.00	231.00	231.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Patrol Operations Administration Budget Control Level

Purpose Statement

The purpose of the Patrol Operations Administration Budget Control Level is to provide oversight and direction to Patrol Operations, including the department's five precincts, Metro Special Response units, and the Traffic Enforcement program, to ensure that personnel are properly trained, supervised, and equipped to perform their jobs effectively.

Summary

Transfer out 2.0 FTE Police Officer - Detective and 2.0 FTE Administrative Specialist II and \$367,000 to the Deputy Chief Operations. This transfer moves the False Alarm unit to provide a more department-wide focus to the unit.

Transfer 1.0 FTE Police Officer - Patrol and \$111,000 from the West Precinct to Patrol Operations. This transfer provides the officer assigned to the SPIDER project with a continuous supervisor.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$13,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$243,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Patrol Operations Administration	1,234,036	908,931	665,862	693,359
Full-time Equivalents Total*	6.00	8.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

South Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the South Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the South Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Add 2.0 FTE Police Sergeant and \$227,000 from East Precinct to South Precinct. This transfer provides Sergeant staffing where it is most needed at this time.

Transfer \$237,000 from South Precinct to the Human Resources section to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer \$461,000 from the South Precinct to the training section in Deputy Chief Administration Budget Control Level. This transfer provides funding for training of new Police Officer Recruits, which is a function provided at the Department level.

Transfer 1.0 FTE Police Officer - Patrol and \$77,000 from the Audit unit in Deputy Chief Administration Budget Control Level to the South Precinct. This transfer provides increases Patrol strength in the South Precinct.

Add 1.0 FTE Equipment and Facilities Coordinator and \$82,000 to the South Precinct. This civilian employee will provide logistical support for the Precinct by maintaining vehicles, equipment and supplies.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,931,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,619,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
South Precinct Patrol	12,679,542	12,865,158	15,484,447	16,758,628
Full-time Equivalents Total*	127.00	123.00	127.00	127.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Southwest Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the Southwest Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the Southwest Precinct, so they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer \$237,000 from Southwest Precinct to the Human Resources Program to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer \$461,000 from the Southwest Precinct to the training section in Deputy Chief Administration Budget Control Level. This transfer provides funding for training of new Police Officer Recruits which is a function provided at the Department level.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,633,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,935,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Southwest Precinct Patrol	10,479,502	11,829,755	13,764,646	14,939,418
Full-time Equivalents Total*	114.00	118.00	118.00	118.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Traffic Enforcement Budget Control Level

Purpose Statement

The purpose of the Traffic Enforcement Budget Control Level is to enforce traffic laws and ordinances, provide traffic control at special events and for large construction projects, respond to and investigate traffic accidents, and address chronic traffic and parking problems so city residents and visitors have reasonable access to homes, schools, and businesses, traffic congestion is minimized, and public safety is enhanced.

Summary

Reduce funding for minor equipment, sundries, operating supplies and postage in the amount of \$10,000 to assist in balancing the overall General Fund budget.

Add 8.0 FTE Parking Enforcement Officer and \$838,000 to the Traffic Enforcement Budget Control Level. The additional officers will focus on increasing violation capture rates in underserved areas of the city.

Add 2.0 FTE Parking Enforcement Officer, Supervisor and \$221,000 to the Traffic Enforcement Budget Control Level. The additional supervisors will focus on support and training of new Parking Enforcement Officers as well as increasing services to underserved areas of the city.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$1,324,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,373,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Traffic Enforcement	14,566,326	15,010,281	17,383,162	17,998,997
Full-time Equivalents Total*	147.50	145.50	155.50	155.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

West Precinct Patrol Budget Control Level

Purpose Statement

The purpose of the West Precinct Patrol Budget Control Level is to provide the full range of public safety and order maintenance services to residents of, and visitors to, the West Precinct, so that they can be safe in their homes, schools, businesses, and the community at large.

Summary

Transfer \$237,000 from West Precinct to the Human Resources Program to consolidate and centralize recruiting services for new Police Officer Recruits.

Transfer \$461,000 from the West Precinct to the training section in Deputy Chief Administration Budget Control Level. This transfer provides funding for training of new Police Officer Recruits, which is a function provided at the Department level.

Transfer out 1.0 FTE Police Officer - Patrol and \$111,000 from the West Precinct to Patrol Operations Budget Control Level. This will allow a continuous supervisor for the SPIDER project.

Reduce West Precinct overtime budget by \$552,000. This reduction, which eliminates approximately 8,000 hours of overtime for the Pike-Pine emphasis, will be addressed by Officers re-deployed on a regular schedule.

Abrogate 1.0 FTE Administrative Specialist I in West Precinct Patrol and save \$62,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Crime Prevention Coordinator and \$87,000 from West Precinct. A position will not be abrogated because the Crime Prevention Coordinator is currently double pocketed.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$3,667,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,157,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
West Precinct Patrol	22,565,210	23,820,933	25,978,197	27,914,855
Full-time Equivalents Total*	225.00	222.00	220.00	220.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Administration

Chief of Police Budget Control Level

Purpose Statement

The purpose of the Chief of Police Budget Control Level is to lead and direct department employees, and to provide policy guidance so the Department can provide the city with professional, dependable, and respectful public safety services. The Chief of Police Budget Control Level includes the Chief of Police and Emergency Management Operations Programs, which had been its own Budget Control Level in prior budgets.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Chief of Police	5,533,645	935,923	2,025,620	2,103,122
Emergency Management Operations	1,782,998	1,866,391	1,749,905	1,815,234
Total	7,316,643	2,802,314	3,775,525	3,918,355
Full-time Equivalents Total *	18.00	18.00	35.00	35.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Chief of Police: Chief of Police

Purpose Statement

The purpose of the Chief of Police Program is to lead and direct department employees and to provide legal and policy guidance so the department can provide the city with professional, dependable, and respectful public safety services.

Program Summary

Transfer 3.0 FTE Police Officer, Non-Patrol, 2.0 FTE Strategic Advisor II, 1.0 FTE Police Lieutenant and 1.0 FTE Police Sergeant and \$790,000 to the Community Outreach unit in the Chief of Police Program. This change will result in a more balanced span of control between the Chief and Deputy Chiefs.

Transfer 5.0 FTE Police Officer - Detective and \$485,000 to the Community Outreach unit in the Chief of Police Program. Three of the five positions are being re-deployed as part of the Seattle Youth Initiative. In addition to the Detectives, \$68,000 in a Justice Assistance Grant is expected to be sent to Council for approval in early 2009.

Abrogate 1.0 FTE Legal Advisor in Chief of Police and save \$121,000 to assist in balancing the overall General Fund budget.

Mid-biennium personnel changes add 6.0 FTE to the Chief of Police Program.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$64,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,090,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Chief of Police	5,533,645	935,923	2,025,620	2,103,122
Full-time Equivalents Total*	5.00	5.00	22.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Chief of Police: Emergency Management Operations

Purpose Statement

The purpose of the Emergency Management Operations Program is to coordinate the City's preparedness for, response to, recovery from, and mitigation efforts to reduce the effects of disasters and emergencies, so that public resources are used effectively, injuries and loss of life are minimized, and public safety and order are maintained.

Program Summary

Transfer \$95,000 from the Information Technology Program to the Emergency Management Operations Program to support software used in Emergency Management.

Reduce training and minor equipment funding in the amount of \$109,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$102,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$116,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency Management Operations	1,782,998	1,866,391	1,749,905	1,815,234
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Administration Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Administration Budget Control Level is to oversee the organizational support functions of the department, ensuring they operate effectively and efficiently, so that the Department can achieve its mission. The Deputy Chief of Administration Budget Control Level now includes the Records and Files, Data Center and Public Request Programs, which had been their own Budget Control Levels in prior budgets.

Summary

Transfer 35.0 FTE and \$2,704,000 to create the Data Center and Public Request Program. Beginning program amounts were adjusted for inflation prior to transfer.

Transfer 45.0 FTE and \$2,759,000 to create the Records and Files Program. Beginning program amounts were adjusted for inflation prior to transfer.

Transfer out 1.0 FTE Administrative Specialist I and \$63,000 from the Records and Files unit to the Criminal Investigations Administration Budget Control Level.

Transfer 1.0 FTE Strategic Advisor II and \$120,000 from the Deputy Chief Administration Budget Control Level to the Deputy Chief Operations Budget Control Level. This transfer creates a direct report from the grants unit to the Deputy Chief of Operations to better reflect the importance of ongoing external support for the Department.

Transfer out 1.0 FTE Police Officer - Patrol and \$77,000 from Deputy Chief Administration to the South Precinct Patrol Budget Control Level to better serve the needs of the increasing patrol strength in the individual precincts.

Transfer out the Media Unit, including 3.0 FTE Police Officer - Non Patrol, 2.0 FTE Strategic Advisor II, 1.0 FTE Police Lieutenant and 1.0 FTE Police Sergeant and \$790,000, to the Community Outreach section in the Chief of Police Program. This move will consolidate outreach functions under the Chief of Police Program.

Transfer out the Audit section, including 5.0 FTE Police Officer - Detective, 1.0 FTE Police Officer - Patrol, 1.0 FTE Police Captain, 1.0 FTE Police Sergeant - Detective, 1.0 FTE Administrative Specialist II and \$1,057,000 to the Field Support Administration Budget Control Level. This move will consolidate technical support functions of the Department under the Field Support Administration Program.

Transfer \$186,000 from Fiscal Administration unit to Forensic Support Services unit for the purpose of supporting lease costs associated with the Automated Fingerprint Identification System (AFIS) program and staff.

Transfer \$461,000 from each of the Precincts (East, West, North, South, and Southwest) for a total of \$2,307,000 to the Training Section in the Deputy Chief Administration Budget Control Level to centralize functions supporting recruitment and training of new Police Officer Recruits.

Abrogate 1.0 FTE Administrative Specialist II and save \$66,000 to assist in balancing the overall General Fund budget.

Abrogate 1.0 FTE Police Data Technician and save \$68,000 to assist in balancing the overall General Fund budget.

Reduce funding in the amount of \$182,000 for minor equipment, sundries, operating supplies and postage to assist in balancing the overall General Fund budget.

Reduce funding in the amount of \$20,000 for printing and copying to assist in balancing the overall General Fund budget.

Police

Reduce funding in the amount of \$38,000 for training and capital equipment expenditures to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$3,573,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,530,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Deputy Chief Administration	31,745,471	30,298,992	31,828,663	32,971,512
Full-time Equivalents Total*	146.00	127.00	186.00	186.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Deputy Chief Operations Budget Control Level

Purpose Statement

The purpose of the Deputy Chief Operations Budget Control Level is to oversee the operational functions of the Department, ensuring they are effective and efficient, and adhere to the highest standards of performance, so the public receives public safety services that are dependable, professional, and respectful. The Deputy Chief Operations Budget Control Level now includes the Metro Special Response Program, which has been its own Budget Control Level in prior budgets.

Summary

Add the Metro Special Response Program, including 53.0 FTE and \$6,628,000 to the Deputy Chief Operations Budget Control Level. Beginning program amounts were adjusted for inflation prior to transfer.

Transfer 1.0 FTE Strategic Advisor II and \$120,000 from the Grants Unit to the Deputy Chief of Operations Budget Control Level. This transfer will better reflect the importance of ongoing external support for the Department.

Transfer 2.0 FTE Police Officer - Detective, 2.0 FTE Administrative Specialist II, and \$367,000 to the Deputy Chief Operations Budget Control Level. This move better reflects the Department-wide nature of the functions of the False Alarm unit.

Reduce by \$78,000 minor equipment, sundries, operating supplies and postage spending from Deputy Chief Operations to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$368,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$7,405,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Deputy Chief Operations	919,583	633,468	8,038,449	8,514,109
Full-time Equivalents Total*	3.00	3.00	61.00	61.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Professional Accountability Budget Control Level

Purpose Statement

The purpose of the Office of Professional Accountability Budget Control Level is to ensure that complaints involving department employees are handled in a thorough, professional, and expeditious manner, to retain the trust and confidence of employees and the public.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$31,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$31,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Professional Accountability	1,603,404	1,675,415	1,705,980	1,793,303
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Police Relief and Pension

Michael Germann, Executive Secretary

Contact Information

Department Information Line: (206) 386-1286

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/policepension/>

Department Description

On March 1, 1970, the State of Washington took over the provision of certain police pensions through Revised Code of Washington (RCW) Section 41.26, the Law Enforcement Officers and Fire Fighters (LEOFF) Act Plan I. The City of Seattle Police Relief and Pension Fund is responsible for all pre-LEOFF pension benefits and that portion of the previous municipal police pension benefits that exceed LEOFF Plan I entitlements, including the pension benefits of their lawful beneficiaries, as well as for all medical benefits provided to qualifying active and retired Seattle Police Officers.

Both the Seattle Police Relief and Pension and LEOFF Plan I are closed systems and have not accepted new enrollments since October 1, 1977. Seattle police officers hired after this date are automatically enrolled in the State's LEOFF Plan II, for which the Seattle Police Pension Fund has no pension or medical benefit obligation.

The Seattle Police Pension Board, a seven member quasi-judicial body chaired by the Mayor of Seattle or his/her designee, formulates policy, rules upon disability applications, and provides oversight of the Police Pension Fund. Three staff employees of the Board handle all of its operational functions. Staff positions associated with Police Relief and Pension are not reflected in the City's position list.

The projections of annual pension and medical benefits, which comprise 98% of the total annual budget, are done by an independent actuary. Although the Police Pension Fund has statutory funding sources, the City's General Subfund provides funding for nearly all of the Pension Fund's annual budget. Proceeds from the Police Auction contribute a small amount toward the annual budget.

Proposed Policy and Program Changes

The 2009 Proposed Budget increases appropriations for medical benefits by \$911,000, increases appropriations for pension benefits by \$458,000, and maintains a projected 2009 fund balance of \$500,000 to meet contingencies.

Police Pension

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Police Relief and Pension Budget Control Level					
Administration		380,964	355,886	364,783	373,903
Death Benefits		12,000	23,000	15,000	15,000
Medical Benefits		10,477,552	10,750,000	11,661,000	11,913,000
Pension Benefits		6,006,641	7,907,000	8,365,000	9,060,000
Police Relief and Pension Budget Control Level	RP604	16,877,158	19,035,886	20,405,783	21,361,903
Department Total		16,877,158	19,035,886	20,405,783	21,361,903
Resources					
General Subfund		16,244,399	18,499,636	20,230,783	21,186,903
Other		632,759	536,250	175,000	175,000
Department Total		16,877,158	19,035,886	20,405,783	21,361,903

Police Pension

Police Relief and Pension Budget Control Level

Purpose Statement

The purpose of the Police Relief and Pension Budget Control Level is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	380,964	355,886	364,783	373,903
Death Benefits	12,000	23,000	15,000	15,000
Medical Benefits	10,477,552	10,750,000	11,661,000	11,913,000
Pension Benefits	6,006,641	7,907,000	8,365,000	9,060,000
Total	16,877,158	19,035,886	20,405,783	21,361,903

Police Relief and Pension: Administration

Purpose Statement

The purpose of the Administration Program is to provide responsive benefit services to eligible active-duty and retired Seattle police officers.

Program Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	380,964	355,886	364,783	373,903

Police Relief and Pension: Death Benefits

Purpose Statement

The purpose of the Death Benefits Program is to provide statutory death benefit payments to lawful beneficiaries of eligible former members of the Seattle Police Department.

Program Summary

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Death Benefits	12,000	23,000	15,000	15,000

Police Relief and Pension: Medical Benefits

Purpose Statement

The purpose of the Medical Benefits Program is to provide medical benefits for eligible active-duty and retired members of the Seattle Police Department.

Program Summary

Increase the Medical Benefits Program by \$911,000 from the 2008 Adopted Budget to meet a projected increase in medical costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Medical Benefits	10,477,552	10,750,000	11,661,000	11,913,000

Police Relief and Pension: Pension Benefits

Purpose Statement

The purpose of the Pension Benefits Program is to provide pension benefits for eligible retired members of the Seattle Police Department.

Program Summary

Increase the Pension Benefits Program by \$458,000 to meet a projected increase in pension costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Pension Benefits	6,006,641	7,907,000	8,365,000	9,060,000

Police Pension

2009 - 2010 Estimated Revenues for the Police Relief and Pension Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
587001	General Subfund	16,244,399	18,499,636	20,230,783	21,186,903
	Total General Subfund	16,244,399	18,499,636	20,230,783	21,186,903
469200	Police Auction Proceeds	154,794	188,000	175,000	175,000
	Total Police Auction Proceeds	154,794	188,000	175,000	175,000
	Total Revenues	16,399,193	18,687,636	20,405,783	21,361,903
379100	Use of (Contribution to) Fund Balance	477,965	348,250	0	0
	Total Resources	16,877,158	19,035,886	20,405,783	21,361,903

Police Pension

Police Relief and Pension Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	1,282,599	848,250	804,634	500,000	500,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,399,193	18,687,636	21,089,252	20,405,783	21,361,903
Less: Actual and Budgeted Expenditures	16,877,158	19,035,886	21,393,886	20,405,783	21,361,903
Ending Fund Balance	804,634	500,000	500,000	500,000	500,000
Contingency Reserve	804,634	500,000	500,000	500,000	500,000
Total Reserves	804,634	500,000	500,000	500,000	500,000
Ending Unreserved Fund Balance	0	0	0	0	0

Public Safety Civil Service Commission

Joel A. Nark, Chair of the Commission

Contact Information

Department Information Line: (206) 684-0334

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Police Department and uniformed personnel of the Seattle Fire Department. The Commission provides sworn police and uniformed fire employees with a quasi-judicial process for hearings on appeals concerning disciplinary actions, examination and testing, and other related issues.

Proposed Policy and Program Changes

There are no program or policy changes from the 2008 Adopted Budget.

Public Safety Civil Service

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Public Safety Civil Service	V1S00	120,510	141,643	143,180	148,603
Commission Budget Control Level					
Department Total		120,510	141,643	143,180	148,603
Department Full-time Equivalents Total*		1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2007	2008	2009	2010
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	120,510	141,643	143,180	148,603
Department Total	120,510	141,643	143,180	148,603

Public Safety Civil Service

Public Safety Civil Service Commission Budget Control Level

Purpose Statement

The mission and purpose of the Public Safety Civil Service Commission is to implement, administer, and direct a civil service system for sworn personnel of the Seattle Fire and Police Departments.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Public Safety Civil Service Commission	120,510	141,643	143,180	148,603
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle City Light

Jorge Carrasco, Superintendent

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/light/>

Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 383,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 50% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's ninth largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

Seattle City Light's (SCL's) proposed budget promotes the City's goal of maintaining carbon neutrality by mitigating greenhouse gas emissions and researching the effect of climate change on City Light watersheds, providing customer incentives and programs to increase energy conservation as described below, funding "green" City building improvements with the proposal of an Energy Efficiency Fund, and acquiring new renewable resources (including landfill gas and biomass) as required by Initiative 937.

SCL proposes to significantly expand its energy conservation acquisition goals, as detailed in the Five-Year Conservation Action Plan. The 2007 goal of 7.25 average Megawatts (aMW) increases to 10.1 in 2008, 12.1 in 2009 and 14.4 in 2010. The Plan's four primary components are: 1) rebuild conservation infrastructure; 2) expand existing conservation programs; 3) develop new conservation programs; and 4) incorporate small scale renewable energy and demand response at customer sites. The proposed budget includes new staff and funding in 2009 (with a further increase proposed in 2010) to restore or newly develop capabilities in several areas, including monitoring and verification, planning and evaluation, marketing, information management, customer renewables, and demand response.

The proposed budget enhances customer service through improved reliability by addressing aging infrastructure before it fails, building on the utility's recently initiated Asset Management program. Projects include maintenance on the Boundary Sluice Gate, additional maintenance to substations and field switches, and surveying, testing and treatment of City Light's existing transmission and distribution poles.

The proposed budget also helps to satisfy reliability, security and internal control requirements for SCL's assets and business activities, including meeting new mandatory reliability and security requirements of the North American Electric Reliability Corporation (NERC) and Federal Energy Regulatory Commission (FERC), enhancing benefits of SCL's generation and transmission assets, paying increased State and Federal license fees for dams, and ensuring compliance with requirements of the new Wholesale Energy Risk Management Policy thereby maximizing the benefit of SCL's hydro resources.

The proposed budget emphasizes the importance of safety and training for current and new employees by providing fire resistant safety clothing and complying with other worker safety requirements, establishing employee and leadership development programs to improve current management skills and address the anticipated scarcity of qualified applicants, and carrying out City priorities related to workplace violence and the Mayor's Race and Social Justice Initiative.

The proposed budget supports a number of cross-departmental initiatives that benefit the entire City including undergrounding electric infrastructure in Seattle over the six-year horizon of the capital budget, and partnering with the Department of Information Technology to develop a broadband strategy that will enable internet access to all City residents at a reasonable cost.

Capital budget reductions of \$91.5 million are proposed, relative to the capital spending originally planned for 2009. These reductions are primarily a result of deferring projects and reducing project budgets to propose an achievable Capital Improvement Program (CIP). The main cause of the project deferrals is changed interagency project schedules. In particular, the deferral of the utility relocation of the Alaskan Way Project reduced the 2009 project amount by \$65 million. The North Downtown Substation and Network project budgets have been reduced to focus on engineering design over the next two years; construction costs originally included in 2009 and 2010 have been deferred to future years.

The budget proposes reduced Operations & Maintenance (O&M) and Deferred O&M spending on the Boundary Relicensing Program as SCL moves toward completing the relicensing process in 2011. Also proposed are reductions in various line items throughout the budget to reduce costs and achieve efficiencies.

The 2009-2010 Proposed Budget for City Light does not recommend an electric rate increase in 2009. This decision was reached following a careful review. On the one hand, City Light's recent financial performance has been very strong and the utility's financial position continues to improve. City Light earned more net income in the last three years than it has in the thirty years leading up to the 2001 energy crisis, and the utility's debt-to-capitalization ratio has been reduced from 83% in 2002 to 67% in 2007, and is projected to reach 60% before the end of 2010. On the other hand, while City Light has earned considerable revenue in the wholesale energy market in recent years, this source of revenue is both volatile and unpredictable, as it depends heavily on weather conditions and natural gas prices that are outside of the City's control. Although City Light's current rates should be sufficient to meet the utility's financial requirements in 2009, it will be important to keep a close eye on the utility's costs and revenues in this uncertain environment. As such, future budgets may include a rate increase depending on hydro conditions, wholesale energy prices, inflation, and other factors.

A note about the Budget Control Level summary statements that follow: statements for operating Budget Control Levels (such as the Conservation Resources and Environmental Affairs O&M BCL) compare 2009 Proposed Budget amounts to the 2008 Adopted Budget. Statements for capital Budget Control Levels (such as the Customer Services and Energy Delivery - CIP BCL) compare the 2009 allocation in the 2009-2014 Proposed CIP with the same-year allocation in the 2008-2013 Adopted CIP.

City Light

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	37,621,641	25,270,852	40,590,669	45,640,838
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	88,152,650	165,866,480	131,255,556	125,103,073
Customer Services Budget Control Level	SCL320	22,913,863	24,735,436	27,202,365	27,957,717
Debt Service Budget Control Level	SCL810	136,614,722	137,175,911	149,392,974	154,092,659
Distribution Services Budget Control Level	SCL310	58,919,392	58,458,014	65,815,501	67,657,672
Financial Services - CIP Budget Control Level	SCL550	6,242,257	3,669,480	7,276,124	7,404,689
Financial Services - O&M Budget Control Level	SCL500	27,888,641	27,083,746	28,311,717	28,650,824
General Expenses Budget Control Level	SCL800	58,159,428	61,617,338	64,831,568	67,957,253
Human Resources Budget Control Level	SCL400	4,670,741	5,244,775	6,889,548	6,954,999
Office of Superintendent Budget Control Level	SCL100	3,526,791	3,538,932	3,547,905	3,659,136
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	38,122,325	30,191,639	39,684,264	38,752,107
Power Supply O&M Budget Control Level	SCL210	55,271,441	57,647,544	59,048,458	63,183,881
Purchased Power Budget Control Level	SCL700	337,857,240	350,793,045	377,602,045	408,347,045
Taxes Budget Control Level	SCL820	62,011,031	62,838,219	63,615,661	63,920,503
Department Total		937,972,162	1,014,131,410	1,065,064,356	1,109,282,396
Department Full-time Equivalents Total*		1,752.33	1,821.33	1,894.83	1,901.83
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Other		937,972,162	1,014,131,410	1,065,064,356	1,109,282,396
Department Total		937,972,162	1,014,131,410	1,065,064,356	1,109,282,396

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs O&M Budget Control Level is to ensure that the utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Add \$10,250,000 and 22.0 FTE in 2009 (and an additional 5.0 FTE in 2010) to significantly expand SCL's energy conservation acquisition goals, as detailed in Seattle City Light's Conservation Five Year Action Plan. As a result of the increased budget and staff, SCL will expand its acquisition of cost-effective energy conservation as the least-cost, least-risk and least-environmental impact energy source available to meet future energy resource needs. This will result in reduced costs to the Utility, reduced customer bills and lower greenhouse gas emissions. The Plan also helps ensure SCL's continued greenhouse gas neutrality and puts the utility on a path to achieve the Mayor's 20% reduction goal for energy use in residential and commercial buildings in approximately 15 years for the electricity sector.

Add \$4,158,000 and 1.0 FTE Account Executive to manage a new loan financing program covering the full cost of energy efficiency investments in City facilities and assessing conservation potential in those facilities. This program likely will be expanded to cover other public entities in SCL's service area in future years. Governments participating in the program will repay City Light over time, including interest on the borrowed funds.

Add \$872,000 and 1.0 FTE Strategic Advisor 2 to manage the purchase of Greenhouse Gas offsets, third party verification, complete a new Greenhouse Gas (GHG) inventory and purchase registration fees. The increase is due to the rising costs of offsets, and the need to purchase more offsets due to the new power contracts City Light is signing. This program is a cornerstone of the Mayor's Climate Action Plan, which calls for City Light to continue to meet the GHG neutrality goal. It is also a requirement set forth in Council Resolution 30144.

Reduce \$348,000 of non-labor budget in both the Environmental Affairs and Conservation Resources Programs.

Reduce \$134,000 by eliminating an environmental intern position and reducing the budget for research and biological assessments for rivers.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$522,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$15,320,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Conservation Resources and Environmental Affairs O&M	37,621,641	25,270,852	40,590,669	45,640,838
Full-time Equivalents Total*	85.75	86.50	110.50	115.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services and Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This budget control level's capital program coordinates the utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct and Seawall Replacement, North Downtown redevelopment, and Sound Transit light rail.

Summary

Add \$6,088,000 for relocating and converting the existing overhead power distribution systems to underground systems within project boundaries as part of a larger set of SDOT-managed projects. New FTE are being requested in the Customer Services BCL to support the Mercer Corridor project as well as other joint agency projects such as Sound Transit, utility relocation for the Alaskan Way Viaduct, and other large utility relocation projects known as "Bridging the Gap" projects.

Add \$2,693,000 to construct facilities that will supply electricity to new, larger Seattle Public Utilities (SPU) pumps at Chester Morse Lake. SPU operates diesel fueled generators to power large water pumps at Chester Morse Lake, which is located southeast of North Bend, to increase water supply during low-flow periods. The costs of the project will be reimbursed by SPU. SPU will be responsible for constructing facilities from the Masonry Dam to a new pump location at Chester Morse Lake.

Add \$632,000 to replace the Remote Control Operator System (RCOS) including Remote Terminal Units (RTU's) at all City Light Hydro-generating plants. This will replace the legacy RTU's installed in the early 1970's, for which spare parts are no longer available. The replacement will also enable the RCOS RTU hardware and software to comply with NERC Cyber Security and Reliability Standards.

Add \$300,000 to fund a location study and preliminary design for the establishment of a new Back-Up Control Center. The results from the study will inform the City about building a new facility to continue reliable operations in emergency situations if the SCL Control Center is deemed inoperable.

Reduce \$100,854,000 to primarily account for the change in utility relocations for the Alaskan Way Viaduct project amounts and the deferral of the construction schedule for the North Downtown Substation. Also, there is a reduction to the Construction Management program in order to remove the amount from the baseline that was previously budgeted to pay SPU for construction management costs SCL is now performing. The Alaskan Way Viaduct reduction reflects the assumption that City Light will be budgeting for only the project management and inspection work related to the project.

Various other revisions reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Services and Energy Delivery - CIP	88,152,650	165,866,480	131,255,556	125,103,073
Full-time Equivalents Total*	279.38	289.38	289.38	289.38

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Add 2.0 FTE Capital Projects Coordinator, Sr and \$42,000 for costs associated with new FTEs who will work to relocate and convert the existing overhead power distribution systems to underground within the project boundaries of larger SDOT-managed projects. Capital project budgets will cover the remaining costs of the positions.

Add \$380,000 to purchase the first phase of fire resistant safety clothing for Customer Services Program employees who could come into contact with arc flashes.

Add \$1,659,000 for costs related to the customer service call center, a function managed by Seattle Public Utilities. The increase supports facility lease costs and additional operations personnel.

Reduce \$433,000 of consultant support for business process re-engineering, annual customer surveys, and technical support of customer service systems.

Reduce \$181,000 of consultant support for planning tabletop and security exercises, security policy writing support, and reduced security software upgrades.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$1,000,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,467,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Customer Services	22,913,863	24,735,436	27,202,365	27,957,717
Full-time Equivalents Total*	173.75	215.75	217.75	219.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

Add \$12,217,000 to cover changes in total debt service coverage.

There are no Citywide adjustments to labor and other operating costs for an increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$12,217,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service - BCL	136,614,722	137,175,911	149,392,974	154,092,659

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Add \$1,600,000 due to increased costs of construction and electrical materials. Inflation for the cost of materials is based on the Producer Price Index estimate of actual electrical and construction materials inflation over the last three years.

Add \$1,040,000 and 1.0 FTE Electrical Engineering Specialist, Assistant 1 for testing and treatment of City Light's existing transmission and distribution poles. As part of the Asset Management Program, this funding will help determine the physical condition of each wood pole, and reinforcing or replacing them as needed. SCL plans to reduce the average age and reduce the number of poles susceptible to catastrophic failure. The 10-year "test and treat" maintenance cycle will extend the life of wood poles and reduce life-cycle costs.

Add \$500,000 to provide the necessary service levels of substation operations, maintenance, and field switching to maintain substation infrastructure and system reliability. This increase will provide maintenance on 14 major substations, which has been largely deferred.

Add 1.0 FTE Principal Power Systems Engineer and \$21,000 to help relocate and convert the existing overhead power distribution systems to underground systems within the project boundaries of a larger set of SDOT managed projects. The primary funding for the position is part of Seattle City Light's capital improvement program in the SDOT Mercer Corridor Project.

Add \$387,000 and 1.0 FTE Strategic Advisor 2 to support regulatory activities that allow City Light to meet regulations set forth by the North American Energy Reliability Corporation (NERC) and other energy regulatory agencies.

Add \$380,000 to purchase the first phase of fire resistant safety clothing for Distribution Program employees who could come into contact with arc flashes.

Add \$2,000,000 to support labor overtime activities required to respond to and repair outages and electrical system problems occurring outside regular business hours in North, South, and to Network distribution facilities; meet requirements for increasing security needs; and NERC requirements for regular preventative maintenance on communications infrastructure; and provide necessary service levels of substation operations.

Reduce \$113,000 in funding for data processing equipment, certification training, and memberships.

Note: 29.0 FTEs were added as part of Ordinance 122593 (passed December 10, 2007) and included in the budget after the 2008 Adopted Budget was printed.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$1,542,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$7,357,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Distribution Services	58,919,392	58,458,014	65,815,501	67,657,672
Full-time Equivalents Total*	591.00	594.00	626.00	626.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

Add \$2,230,000 for the Performance Management and Budgeting System project and smaller increases in the informational technology infrastructure and disaster recovery projects.

Add \$2,210,000 for initial work by City Light needed for city construction of a broadband Fiber-To-The-Premises network, whether City Light or another entity builds and/or operates the service.

Various other revisions reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Financial Services - CIP	6,242,257	3,669,480	7,276,124	7,404,689
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level is to ensure City Light's financial health through prudent planning, risk mitigation, and financial discipline. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Summary

Add \$180,000 for an annual audit review of policy compliance, as required by City Light's new Wholesale Energy Risk Management Policy. On alternating years, this engagement is to include an additional assessment of the adequacy of existing risk management controls.

Add \$41,000 and 1.0 FTE Accountant to address additional workload created by increases in CIP project spending, Alaskan Way Viaduct, major public works projects (North Downtown substation and network), suburban undergrounding, and programmatic budgeting.

Add \$500,000 to upgrade the Combined Customer Service System (CCSS) components to the most recent versions and allow the Utility to stay current on security patches. This project is fully supported by Seattle Public Utilities.

Add \$188,000 and 1.0 FTE Management Systems Analyst, SR, 1.0 FTE Manager 3, CL&PS, and 1.0 FTE Strategic Advisor 2 for initial work by City Light needed for city construction of a broadband Fiber-To-The-Premises network, whether City Light or another entity builds and/or operates the network. Additional funding for these positions can be found in the Financial Services CIP BCL.

Reduce \$450,000 for software support of purchasing and work order/maintenance tracking systems.

Reduce \$138,000 in the personal computing equipment replacement.

Reduce \$10,000 in the memberships and subscriptions.

Reduce \$21,000 for accountant certification training and temporary employee support for year-end accounting.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$938,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,228,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Financial Services - O&M	27,888,641	27,083,746	28,311,717	28,650,824
Full-time Equivalents Total*	200.50	201.50	205.50	205.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Add \$28,000 to cover the associated costs of 1.0 FTE Strategic Advisor 2 for managing the Climate Program.

Add \$60,000 to cover the associated costs of 2.0 FTE for resource acquisition related to implementation of the Integrated Resources Plan.

Add \$510,000 to cover the associated costs of 22.0 FTE working on SCL's Five Year Conservation Plan.

Add \$44,000 to cover the associated costs of 3.0 FTE to support the Mercer Corridor project as well as other joint agency projects such as Sound Transit, utility relocation for the Alaskan Way Viaduct, and other large utility relocation projects known as "Bridging the Gap" projects.

Add \$80,000 to cover the associated costs of 3.0 FTE for preliminary analysis of city construction for a broadband Fiber-To-The-Premises network.

Add \$161,000 to cover the associated costs of 6.0 FTE for phasing in a new Comprehensive Training Program.

Add \$52,000 to cover the associated costs of 2.0 FTE to support regulatory activities, which allow City Light to meet regulations set forth by the North American Energy Reliability Corporation (NERC) and other energy regulatory agencies.

Add \$10,000 to cover the associated costs of 1.0 FTE for testing and treatment of City Light's existing transmission and distribution poles.

Add \$25,000 to cover the associated costs of 1.0 FTE Account Manager for coordination of the Energy Efficiency Fund program.

Add \$17,000 to cover the associated costs of 1.0 FTE Accountant for increasing accounts payable workload.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,227,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3,214,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
General Expenses	58,159,428	61,617,338	64,831,568	67,957,253

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to transform City Light into a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Add \$143,000 for on-line training to provide all SCL employees with mandatory safety training required by Washington Administration Code regulations. Funding also provides hands-on training for First Aid, Automatic External Defibrillators, and Cardiopulmonary Resuscitation (CPR) training for Energy Delivery Operations personnel and Generation/Power Production personnel.

Add \$400,000 to provide the equipment needed to support the mandatory Related Supplemental Instruction (WAC 296-05-305(5)), and training requirement of the Utility's expanding Apprenticeship Programs. This amount also includes the required tuitions, instruction, and books needed to educate the increased numbers of apprentices and programs managed and operated by the Utility Apprenticeship Unit.

Add \$50,000 for criminal background checks and identity verifications for any existing employee or prospective employee who has access to critical cyber and bulk electrical areas. The North American Electric Reliability Corporation (NERC) requires the background checks and identity verifications to be performed annually and kept on file for review during audits.

Add \$1,041,000 and 3.0 FTE Sr. Training & Education Coordinator positions and 3.0 FTE Training & Education Coordinator positions for phasing in a new Comprehensive Training Program. Funding supports development of a training program for all supervisors, crew chiefs, and employees designed as part of a strategy to meet challenging utility labor needs and shortages; a leadership development program to prepare executives and managers to lead the organization; and training on workplace violence consistent with a Mayoral Executive Order, as well as sexual harassment training consistent with state and federal regulations.

Reduce \$62,000 for training and travel for Human Resources staff and other employment testing.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$73,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,645,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Human Resources	4,670,741	5,244,775	6,889,548	6,954,999
Full-time Equivalents Total*	40.27	39.52	45.52	45.52

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Reduce communications and public affairs budget by \$124,000 for non-conservation advertising.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$133,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$9,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Superintendent	3,526,791	3,538,932	3,547,905	3,659,136
Full-time Equivalents Total*	22.25	21.25	21.25	21.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the utility, and comply with license and regulatory requirements.

Summary

Add \$4,042,000 to cover costs associated with the South Service Center Spokane Street Exit project and the Diablo Facility Rockfall Protection projects.

Various other revisions reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Power Supply & Environmental Affairs - CIP	38,122,325	30,191,639	39,684,264	38,752,107
Full-time Equivalents Total*	73.26	73.26	73.26	73.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Reduce \$3,800,000 in funding for Boundary relicensing and construction management costs. Additional funding for construction management was included as a one-time cost in 2008, which is not ongoing in 2009. The reduction to Boundary Relicensing costs is due to the planned scale down of the overall relicensing process as the department moves to mitigation efforts.

Add \$500,000 for costs due to increased cost of construction and electrical materials.

Add \$240,000 for rehabilitation of the following assets: (1) Boundary tug boat; (2) Diablo II tug boat stuffing box; (3) Skagit tug boat; and (4) the overhaul of one barge located at Skagit. Work on this project will preserve and enhance SCL assets for the long term, will be regulated by the US Coast Guard, and will enhance employee safety.

Add \$1,000,000 for rent and facility support for additional space leased starting in 2008 to accommodate an increase in City Light's workforce.

Add \$32,000 for repair and maintenance of the Boundary Sluice Maintenance Gate to preserve functionality and extend its useful life.

Add \$336,000 and 1.0 FTE Executive 2 and 1.0 FTE Strategic Advisor 3 to support implementation of the 2008 Integrated Resource Plan, which will optimize existing resources and transmission, ensure compliance with all new legal and regulatory requirements, and allow participation in federal, regional, state and local activities that impact SCL's ability to acquire and integrate new resources and transmission. In addition to the staffing increase, this budget includes funding for specialized consultants, as needed.

Add \$574,000 and 1.0 FTE Protection Control Electrician 2 to support regulatory activities that allow City Light to meet regulations set forth by the North American Energy Reliability Corporation (NERC) and other energy regulatory agencies.

Add \$140,000 to purchase the first phase of fire resistant safety clothing for Power Supply employees who could come into contact with arc flashes.

Add \$150,000 for tailrace dredging at SCL's Diablo Powerhouse. The tailrace dredging would remove portions of a large gravel bar that has partially obstructed the Skagit River, thereby reducing power production at Diablo Powerhouse.

Reduce \$103,000 for consultant support in power management and memberships in regional associations.

Add \$220,000 for improvements to the Skagit Water System that supports the towns of Newhalem and Diablo. The improvements comply with "Water Use Efficiency" rules for water meters. The increase also funds a study to identify alternatives to operating wastewater treatment plants.

Note: 3.0 FTE were added as part of Ordinance 122593 (passed December 10, 2007) and included in the budget after the Adopted Budget was printed.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$2,112,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1,401,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Power Supply O&M	55,271,441	57,647,544	59,048,458	63,183,881
Full-time Equivalents Total*	279.46	293.46	298.96	298.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level is to acquire power, transmission, and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

Add \$26,809,000 to increase the base purchased power and transmission budget in order to acquire energy to meet customer load, generate revenue, and manage portfolio risk. City Light will also add new renewable base load resources to its existing resource portfolio in order to continue to provide reliable, clean electrical service at low, stable rates to its customers.

There are no Citywide adjustments to labor and other operating costs for an increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$26,809,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Purchased Power	337,857,240	350,793,045	377,602,045	408,347,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

Add \$777,000 to align budget with estimated tax payments in 2009.

There are no Citywide adjustments to labor and other operating costs for an increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$777,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	62,011,031	62,838,219	63,615,661	63,920,503

2009 - 2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
431010	Operating Grants	3,909,370	0	102,000	210,000
431200	BPA Conservation & Renewables Credit	2,501,640	2,501,640	2,542,230	852,000
431200	BPA Payments for Conservation Deferred	1,917,215	0	0	0
443250	Other O&M Revenue	6,505,405	4,304,068	5,686,150	6,619,630
443250	Revenue From Damage	1,168,080	1,475,183	1,301,683	1,333,540
443345	BPA Credit for South Fork Tolt	3,411,408	3,003,500	3,477,965	3,563,114
443380	Account Change Fees	1,310,375	1,429,102	1,439,116	1,448,010
443380	Construction & Miscellaneous Charges	3,409,140	1,226,596	1,335,684	1,161,031
443380	Late Payment Fees	3,472,915	3,228,826	3,535,734	3,622,266
443380	Pole Attachments	983,970	1,000,000	1,333,728	1,366,381
443380	Property Rentals	1,241,961	1,791,293	1,230,516	1,260,631
443380	Reconnect Charges	301,392	230,839	236,948	242,747
443380	Transmission Attach. & Cell Sites	1,309,011	1,081,600	1,341,184	1,394,831
443380	Water Heater & Miscellaneous Rentals	151,968	174,415	179,031	183,412
461100	Interest	9,505,289	5,493,553	9,636,740	6,944,371
461100	Sale of Property, Material & Equip.	5,124	1,053,702	1,082,152	16,109,206
462900	North Mountain Substation (Snohomish PUD)	197,659	327,000	328,597	336,641
462900	Transmission Sales	5,643,717	4,630,516	5,437,603	5,570,729
469990	Conservation - Customer Payments	1,103	87,113	0	0
473010	Capital Fees and Grants	1,880,877	0	103,352	102,785
482000	Contributions in Aid of Construction	18,453,378	17,207,409	39,533,116	41,384,529
482000	Suburban Undergrounding	16,100,611	0	418,770	630,506
541830	Reimbursement for CCSS - CIP	26,440	250,000	0	0
541830	Reimbursement for CCSS - O&M	996,174	1,885,003	2,740,625	2,297,581
	Total Other	84,404,222	52,381,358	83,022,924	96,633,941
443310	Energy Sales to Customers	542,363,032	542,583,365	552,499,103	555,704,150
443310	Seattle Green Power/Greenup	999,242	240,000	1,696,435	1,774,298
	Total Retail Revenue	543,362,274	542,823,365	554,195,538	557,478,448
443310	Sales from Priest Rapids	5,640,947	5,640,936	6,779,326	8,512,305
443345	Article 49 Sale to Pend Oreille Country	1,392,131	1,590,151	1,658,996	1,699,612
443345	Basis Sales	29,617,743	30,964,222	34,959,171	32,296,688
443345	Other Power Related Services	14,314,175	26,787,652	11,239,577	9,986,901
443345	Surplus Energy Sales	182,393,160	204,111,999	245,301,167	247,026,462
	Total Wholesale Sales	233,358,156	269,094,960	299,938,237	299,521,968
	Total Revenues	861,124,652	864,299,683	937,156,699	953,634,357

2009 - 2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
379100	Transfers from Construction Fund	76,847,510	149,831,727	127,907,657	155,648,039
	Total Transfers	76,847,510	149,831,727	127,907,657	155,648,039
	Total Resources	937,972,162	1,014,131,410	1,065,064,356	1,109,282,396

City Light Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Cash Balance	158,651,066	81,634,000	118,833,316	242,550,000	135,759,000
Accounting and Technical Adjustments	37,029,760	133,197,727	310,962,008	21,116,657	97,889,039
Plus: Actual and Estimated Revenue	861,124,652	864,299,683	889,808,309	937,156,699	953,634,357
Less: Actual and Budgeted Expenditures	937,972,162	1,014,131,410	1,077,053,633	1,065,064,356	1,109,282,396
Ending Cash Balance	118,833,316	65,000,000	242,550,000	135,759,000	78,000,000
Less: Reserves Against Cash Balances					
Restricted accounts	6,109,383	10,000,000	23,000,000	23,000,000	23,000,000
Contingency reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	31,109,383	35,000,000	48,000,000	48,000,000	48,000,000
Ending Unreserved Cash Balance*	87,723,933	30,000,000	194,550,000	87,759,000	30,000,000

* Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

Contact Information

Department Information Line: (206) 684-7623

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,531 lane-miles of arterial streets; 2,412 lane-miles of non-arterial streets; 147 bridges; 582 retaining walls; 22 miles of seawalls; 1,030 signalized intersections; 39 miles of bike trails and 110 miles of bike routes; 35,000 street trees; 3,566 parking meters and pay stations; 26,000 curb ramps; and 1.6 million lane markers. The transportation infrastructure is valued at \$8 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims payments, and the allocated City central costs the Department pays for overall support services it receives from other departments.

Proposed Policy and Program Changes

In 2009 the City faces significant financial challenges resulting from the combination of a national economic downturn and significant cost increases for items such as fuel and health care. The City's Cumulative Reserve Subfund (CRS), funded mostly from the Real Estate Excise Tax (REET), also faces a major financial challenge as the dramatic slowdown in the local commercial and residential real estate markets has caused REET to decline much faster than anticipated. As a result, the 2009-2010 Proposed Budget includes reductions in SDOT's General Fund and CRS spending.

However, the Bridging the Gap (BTG) funding package, consisting of revenue from a property tax levy lid lift, commercial parking tax, and employee hours tax, does not face reductions and provides approximately \$61 million in 2009 dedicated to repair and improvement of Seattle's streets, bike trails, sidewalks, and bridges. Bridging the Gap major projects, the Spokane Street Viaduct and the Mercer Corridor project, will achieve project milestones that include major construction phases in the 2009-2010 biennium. The South Lander Grade Separation Project has been put on hold until necessary funding can be identified. Key transportation

infrastructure programs funded by BTG include the Arterial Asphalt & Concrete Program, the Bridge Rehabilitation and Replacement program, and the Bridge Seismic Retrofit Phase II program. Other BTG funded programs include the Bike Master Plan Implementation, Intelligent Transportation Systems, the NSF/CRS Neighborhood Program, the Sidewalk Development Program, and Transit Corridor Projects.

In mid-year 2008, the Arterial Asphalt & Concrete Program was accelerated to provide paving in the corridors leading to and passing through downtown in anticipation of the Alaskan Way Viaduct and Seawall Replacement Project construction impacts. The Proposed Budget further accelerates this program by providing an additional \$5 million towards paving from Bridging the Gap revenue. The revised plan helps to insure 25 lane-miles are paved in 2009.

Highlights of the 2009-2010 Proposed Budget include a finance plan to fully fund construction of the Burke-Gilman Trail "missing link" from 11th Avenue NW to the Hiram M. Chittenden (Ballard) Locks. The final phases of Burke Gilman Trail Extension project are supported by revenue from the 2007 King County Proposition 2 Trails and Open Space Levy, Bridging the Gap funds dedicated to Bike and Trail improvements, and anticipated grant funding. The City will debt finance \$4.3 million to be repaid from these sources to accelerate the construction in 2009 and 2010. Additionally, funds for new multi-purpose trail construction are directed to the Cheshiahud Lake Union Loop and the Chief Sealth Trail.

The 2009-2010 Proposed Budget emphasizes sidewalk construction through \$5.7 million in funding for the Sidewalk Development Program, an increase of 68 percent over the 2007-2008 budget. The Budget includes \$740,000 to continue design on the Linden Avenue North Complete Streets project, which will provide pedestrian, drainage and roadway improvements and complete the final link in the Interurban Trail North.

Significant pre-development planning, design support, and utility relocation for the Alaskan Way Viaduct and Seawall Replacement Project continues. The 2009-2010 Proposed Budget includes funding for Early Safety and Mobility projects, the Urban Mobility Plan, the seawall replacement and test-panels, and the Center City Parking Program. Many of the planned investments in the biennium will to prepare the City for the pending construction by improving traffic flow throughout the City's major corridors. These initiatives include the Bridging the Gap major projects, the arterial paving acceleration, multiple Intelligent Transportation System programs, and investments in transit infrastructure improvements and service partnership with Metro.

The South Lake Union line of the Seattle Streetcar enters its second year of operation in 2009. In 2008, the Streetcar ridership exceeded expectations with approximately 1,249 riders per day through August 2008. The City will continue to incur operating costs and generate revenue from ticket sales and sponsorships. Funding for the programmatic activities is appropriated and described in the Seattle Streetcar section of the Proposed Budget.

In 2009, staff are added to support the SDOT Race and Social Justice Office, the Environmental Management System Sustainability Program, the Construction Management Program, dedicated climate protection efforts, the Center City Construction Coordination Office, Station Area Planning, Pedestrian Master Plan & Bike Master Plan Implementation, Street Use inspection and customer service, utility cut restoration work, and tree and landscape inventory.

As with prior budgets, program description statements for operating programs compare proposed 2009 amounts to the adopted 2008 budget but statements for capital programs do not. FTE counts, which have no legal meaning at the program level, however, are completely described in the program statements.

The 2009-2010 Proposed Budget Ordinance includes a proviso specifying that none of the money appropriated for 2009 for the Seattle Department of Transportation's Major Projects Budget Control Level can be spent to pay for construction for the Mercer Corridor Project, Project ID: TC365500, until authorized by ordinance. It is anticipated that such authority will not be granted until the Executive has provided the information outlined in Section 4 of Ordinance 122686 and City Council has had the opportunity to evaluate the Executive's progress toward securing grants and private participation.

Transportation

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bridges & Structures Budget Control Level					
Bridge Operations		2,432,899	2,286,008	2,479,722	2,584,001
Structures Engineering		724,708	781,612	845,574	877,510
Structures Maintenance		3,284,256	3,513,012	3,648,360	3,807,222
Bridges & Structures Budget Control Level	17001	6,441,864	6,580,631	6,973,657	7,268,733
Department Management Budget Control Level					
Director's Office		1,964,278	2,525,687	2,725,816	2,818,584
Division Management		26,149,711	26,309,012	11,269,550	11,556,855
Human Resources		1,596,690	1,371,050	1,417,092	1,468,350
Indirect Cost Recovery - Department Management		(36,581,612)	(38,447,043)	(25,972,492)	(27,218,103)
Public Information		669,124	733,835	990,480	1,023,938
Resource Management		8,026,559	12,163,474	12,077,326	12,420,693
Revenue Development		514,871	975,649	519,635	547,519
Department Management Budget Control Level	18001	2,339,623	5,631,663	3,027,408	2,617,837
Engineering Services Budget Control Level	17002	2,420,854	2,952,414	2,322,615	2,411,333
General Expense Budget Control Level					
City Central Costs		9,037,081	8,816,303	9,451,862	9,873,093
Debt Service		5,680,913	6,167,362	13,462,524	15,771,711
Indirect Cost Recovery - General Expense		(8,924,071)	(8,816,303)	(9,451,862)	(9,873,093)
Judgment & Claims		2,505,800	2,505,800	2,952,611	2,952,611
General Expense Budget Control Level	18002	8,299,724	8,673,162	16,415,135	18,724,322
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		14,361,552	14,317,664	17,645,195	46,556,999
Landslide Mitigation		948,182	801,072	400,000	400,000
Roads		17,756,194	24,248,365	41,060,000	24,781,001
Sidewalk Maintenance		1,508,825	2,359,361	1,991,834	2,074,089
Trails and Bike Paths		1,880,275	3,836,018	3,993,207	3,917,028
Urban Forestry		21,671	0	0	0
Major Maintenance/Replacement Budget Control Level	19001	36,476,698	45,562,479	65,090,237	77,729,118

Transportation

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Major Projects Budget Control Level					
Alaskan Way Viaduct and Seawall Replacement		4,629,876	5,143,893	5,764,999	8,342,000
Magnolia Bridge Replacement		2,498,160	2,627	0	0
Mercer Corridor		4,433,168	18,572	82,449,999	39,100,000
Spokane Street Viaduct		3,135,914	19,823,981	32,839,944	59,768,222
SR-520		36,856	323,035	138,000	153,000
Major Projects Budget Control Level	19002	14,733,975	25,312,107	121,192,943	107,363,222
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		5,854,048	12,343,813	6,930,032	10,807,976
Freight Mobility		1,782,454	200,336	550,212	1,747,864
Intelligent Transportation System		1,471,667	1,778,613	17,214,004	1,950,000
Neighborhood Enhancements		3,739,240	7,997,912	4,172,957	4,306,986
New Trails and Bike Paths		5,250,788	3,735,355	7,171,961	7,196,000
Sidewalks & Pedestrian Facilities		3,098,273	3,857,066	3,524,005	4,115,240
Transit & HOV		32,677,021	5,598,451	8,577,897	12,635,507
Mobility-Capital Budget Control Level	19003	53,873,490	35,511,545	48,141,070	42,759,573
Mobility-Operations Budget Control Level					
Commuter Mobility		9,478,978	11,965,266	11,034,176	11,292,618
Neighborhoods		2,819,638	4,136,120	4,198,331	4,313,512
Parking		6,970,118	6,428,648	7,819,054	6,643,178
Signs & Markings		3,929,621	4,759,955	4,901,791	5,073,734
Traffic Signals		7,986,534	8,218,264	8,615,509	8,944,564
Mobility-Operations Budget Control Level	17003	31,184,888	35,508,252	36,568,862	36,267,606
ROW Management Budget Control Level	17004	10,882,690	12,182,131	11,727,829	11,877,676

Transportation

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Street Maintenance Budget Control Level					
Emergency Response		1,731,756	610,459	934,831	965,994
Operations Support		4,864,825	4,210,219	4,580,218	4,766,391
Pavement Management		186,545	292,949	262,281	324,927
Street Cleaning		3,899,312	3,867,892	4,015,130	4,162,464
Street Repair		13,150,153	14,717,129	19,038,466	19,666,048
Street Maintenance Budget Control Level	17005	23,832,591	23,698,649	28,830,927	29,885,824
Urban Forestry Budget Control Level					
Arborist Services		1,779,049	1,536,991	1,179,211	1,222,395
Tree & Landscape Maintenance		2,218,262	2,516,782	3,178,671	3,302,073
Urban Forestry Budget Control Level	17006	3,997,311	4,053,773	4,357,881	4,524,468
Department Total		194,483,708	205,666,806	344,648,564	341,429,713
Department Full-time Equivalents Total*		675.50	778.00	799.00	799.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	43,742,241	48,945,587	45,354,834	45,152,538
Other	150,741,467	156,721,219	299,293,730	296,277,175
Department Total	194,483,708	205,666,806	344,648,564	341,429,713

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the City's bridges and structures to provide for the safe and efficient movement of people, goods, and services throughout the city.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bridge Operations	2,432,899	2,286,008	2,479,722	2,584,001
Structures Engineering	724,708	781,612	845,574	877,510
Structures Maintenance	3,284,256	3,513,012	3,648,360	3,807,222
Total	6,441,864	6,580,631	6,973,657	7,268,733
Full-time Equivalents Total *	51.50	59.50	59.50	59.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the city.

Program Summary

Departmental technical adjustments increase the budget by \$50,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$144,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$194,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bridge Operations	2,432,899	2,286,008	2,479,722	2,584,001
Full-time Equivalents Total*	28.00	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Departmental technical adjustments increase the budget by \$22,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$42,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$64,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Structures Engineering	724,708	781,612	845,574	877,510
Full-time Equivalents Total*	4.75	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance Program is to provide for the maintenance of all of the City of Seattle's bridges, roadside structures, and stairways.

Program Summary

Departmental technical adjustments, including reductions in reimbursable work, decrease the budget by \$6,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$141,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$135,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Structures Maintenance	3,284,256	3,513,012	3,648,360	3,807,222
Full-time Equivalents Total*	18.75	24.75	24.75	24.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Director's Office	1,964,278	2,525,687	2,725,816	2,818,584
Division Management	26,149,711	26,309,012	11,269,550	11,556,855
Human Resources	1,596,690	1,371,050	1,417,092	1,468,350
Indirect Cost Recovery - Department Management	-36,581,612	-38,447,043	-25,972,492	-27,218,103
Public Information	669,124	733,835	990,480	1,023,938
Resource Management	8,026,559	12,163,474	12,077,326	12,420,693
Revenue Development	514,871	975,649	519,635	547,519
Total	2,339,623	5,631,663	3,027,408	2,617,837
Full-time Equivalents Total *	120.00	141.00	142.00	142.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to provide overall direction and guidance to accomplish the mission and goals of the Department.

Program Summary

Add 1.0 FTE Strategic Advisor 3 to implement SDOT Race and Social Justice principles throughout the Department.

Add 1.0 FTE Sr. Safety & Health Specialist to implement Construction Safety Inspection for Capital Projects throughout the City.

Departmental technical adjustments, including a new Deputy Director position in 2008, increase the budget by \$113,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$88,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$201,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Director's Office	1,964,278	2,525,687	2,725,816	2,818,584
Full-time Equivalents Total*	7.00	11.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Division Management

Purpose Statement

The purpose of the Division Management Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the Department's mission.

Program Summary

Departmental technical adjustments decrease the budget by \$15.85 million. These adjustments are due to changes in the budgeting of paid absences and fringe benefits.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$813,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$15.04 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Division Management	26,149,711	26,309,012	11,269,550	11,556,855
Full-time Equivalents Total*	42.00	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide employee support services, safety management, and other personnel expertise to the Department and its employees.

Program Summary

Departmental technical adjustments decrease the budget by \$5,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$51,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$46,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Human Resources	1,596,690	1,371,050	1,417,092	1,468,350
Full-time Equivalents Total*	9.75	11.75	11.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management Program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support departmental management and support services essential to the delivery of transportation services to the public.

Program Summary

Departmental technical adjustments increase the budget by \$14.03 million. These changes include a change in the budgeting of paid absences and fringe benefits and offsetting indirect cost decreases in Division Management, Director's Office, Public Information, Human Resources and Resource Management.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$1.56 million for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$12.47 million.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Indirect Cost Recovery - Department Management	-36,581,612	-38,447,043	-25,972,492	-27,218,103

Department Management: Public Information

Purpose Statement

The purpose of the Public Information Program is to manage all community and media relations and outreach for the Department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Departmental technical adjustments, including increased staff charges, increase the budget by \$234,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$257,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Public Information	669,124	733,835	990,480	1,023,938
Full-time Equivalents Total*	7.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management Program is to provide the internal financial, accounting, information technology, and office space management support for all SDOT business activities.

Program Summary

Reduce spending by \$309,000 to assist in balancing the overall General Fund budget.

Departmental technical adjustments, including asset management reallocation, increase the budget by \$310,000.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$87,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$86,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resource Management	8,026,559	12,163,474	12,077,326	12,420,693
Full-time Equivalents Total*	47.50	61.50	61.50	61.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development Program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

Abrogate 1.0 FTE Associate Transportation Planner in the Government Relations program and reduce funding by \$117,000 to assist in balancing the overall General Fund budget.

Department technical adjustments, including a budgeting shift to Indirect Cost Recovery, decrease the budget by \$380,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$41,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$456,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Revenue Development	514,871	975,649	519,635	547,519
Full-time Equivalents Total*	6.75	6.75	5.75	5.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide construction management for capital projects, engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering and project management expertise.

Summary

Reduce the Major Projects Division budget by \$82,000 to assist in balancing the overall General Fund budget.

Add 1.0 FTE Senior Environmental Analyst to implement an Environmental Management System.

Add 2.0 FTE Senior Civil Engineer and 2.0 FTE Assistant Civil Engineer to the Construction Management Organization to perform project management in-house, offsetting the use of consultants.

Department technical adjustments reduce the budget by \$59,000.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$489,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$630,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Engineering & Operations Support	2,420,854	2,952,414	2,322,615	2,411,333
Full-time Equivalents Total*	7.75	14.75	19.75	19.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
City Central Costs	9,037,081	8,816,303	9,451,862	9,873,093
Debt Service	5,680,913	6,167,362	13,462,524	15,771,711
Indirect Cost Recovery - General Expense	-8,924,071	-8,816,303	-9,451,862	-9,873,093
Judgment & Claims	2,505,800	2,505,800	2,952,611	2,952,611
Total	8,299,724	8,673,162	16,415,135	18,724,322

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs Program is to allocate the City's general services costs to SDOT in a way that benefits the delivery of transportation services to the public.

Program Summary

Departmental technical adjustments, including changes to reflect anticipated costs, decrease the budget by \$94,000.

Citywide adjustments to labor and other operating costs due to inflation, including \$32,000 to pay for a portion of centralized planning and project management costs to upgrade the City's desktop computers to Microsoft Office 2007, increase the budget by \$730,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$636,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
City Central Costs	9,037,081	8,816,303	9,451,862	9,873,093

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

Increase the budget by \$7.295 million for adjustments to debt service including increases for 2009 issuances for Spokane Street Viaduct, King Street Station Multimodal Terminal Project, Bridge Rehabilitation and Replacement, Arterial Asphalt and Concrete Program, Burke-Gilman Trail Extension Project, Cheshiahud Lake Union Trail Project and Chief Sealth Trail.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	5,680,913	6,167,362	13,462,524	15,771,711

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense Program is to equitably recover funding from all transportation activities and capital projects to pay for allocated indirect costs for city services that are essential to the delivery of transportation services to the public.

Program Summary

Departmental technical adjustments, including changes to reflect anticipated costs, reduce the budget by \$278,000.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$357,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$636,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Indirect Cost Recovery - General Expense	-8,924,071	-8,816,303	-9,451,862	-9,873,093

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment & Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

Citywide adjustments to the judgment and claims allocations increase the budget by \$447,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$447,000.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment & Claims	2,505,800	2,505,800	2,952,611	2,952,611

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges, and structures.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bridges & Structures	14,361,552	14,317,664	17,645,195	46,556,999
Landslide Mitigation	948,182	801,072	400,000	400,000
Roads	17,756,194	24,248,365	41,060,000	24,781,001
Sidewalk Maintenance	1,508,825	2,359,361	1,991,834	2,074,089
Trails and Bike Paths	1,880,275	3,836,018	3,993,207	3,917,028
Urban Forestry	21,671	0	0	0
Total	36,476,698	45,562,479	65,090,237	77,729,118
Full-time Equivalents Total *	19.50	37.50	59.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures Program is to provide for safe and efficient use of the city's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Program Summary

Major projects funded in 2009 include: Bridge Load Rating, the Bridge Painting Program, Bridge Rehabilitation and Replacement, Bridge Seismic Retrofit Phase II, Fremont Bridge Approaches and Electrical Major Maintenance, Hazard Mitigation Program - Areaways, Retaining Wall Repair and Replacement, and the Stairway Rehabilitation Program.

Provide \$967,000 from the Cumulative Reserve Subfund to the Bridge Painting Program, the Hazard Mitigation Program - Areaways, and the Retaining Wall Repair and Restoration program.

Transfer in 12.25 FTE in 2009 from other capital programs.

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Expenditures/FTE				
Bridges & Structures	14,361,552	14,317,664	17,645,195	46,556,999
Full-time Equivalents Total*	5.25	9.25	21.50	21.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

Provide \$200,000 from the Cumulative Reserve Subfund to the Hazard Mitigation Program - Landside Mitigation Projects.

Transfer in 0.5 FTE in 2009 from other capital programs.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Landslide Mitigation	948,182	801,072	400,000	400,000
Full-time Equivalents Total*	1.50	1.50	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads Program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the City.

Program Summary

Major projects funded in 2009 include: Arterial Asphalt and Concrete Program, Arterial Major Maintenance, Non-Arterial Asphalt Street Resurfacing, Non-Arterial Concrete Rehabilitation, and Golden Gardens Emergency Landslide Repair.

Provide \$1.54 million of Cumulative Reserve Subfund to the Arterial Asphalt and Concrete Program, the Arterial Major Maintenance program, and the Non-Arterial Asphalt Street Resurfacing program.

Provide \$38.88 million of total funding for the Arterial Asphalt and Concrete Program, including funding from the "Bridging the Gap" Transportation Funding Package Levy Lid Lift and Parking Tax, and bond-financed acceleration per Ordinance 122641.

Transfer in 1.25 FTE in 2009 from other capital programs.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Roads	17,756,194	24,248,365	41,060,000	24,781,001
Full-time Equivalents Total*	8.25	17.25	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance Program is to maintain and provide safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2009 this program funds the Sidewalk Safety Repair project.

Provide \$359,000 of Cumulative Reserve Subfund to the Sidewalk Safety Repair program.

Transfer out 0.75 FTE in 2009 to other capital programs.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Sidewalk Maintenance	1,508,825	2,359,361	1,991,834	2,074,089
Full-time Equivalents Total*	2.25	7.25	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths Program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

Major projects funded in 2009 include: Bike Spot Safety Improvements, Bike Master Plan Implementation, and Urban Trail and Bikeways Spot Improvements.

Transfer in 8.25 FTE in 2009 from other capital programs.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Trails and Bike Paths	1,880,275	3,836,018	3,993,207	3,917,028
Full-time Equivalents Total*	2.25	2.25	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry Program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

No capital expenditures are anticipated in 2009 and 2010. Trees will be replaced under the Urban Forestry Budget Control Level.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Urban Forestry	21,671	0	0	0

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Alaskan Way Viaduct and Seawall Replacement	4,629,876	5,143,893	5,764,999	8,342,000
Magnolia Bridge Replacement	2,498,160	2,627	0	0
Mercer Corridor	4,433,168	18,572	82,449,999	39,100,000
Spokane Street Viaduct	3,135,914	19,823,981	32,839,944	59,768,222
SR-520	36,856	323,035	138,000	153,000
Total	14,733,975	25,312,107	121,192,943	107,363,222
Full-time Equivalents Total *	35.75	41.75	35.75	35.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Viaduct and Seawall Replacement

Purpose Statement

The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically-vulnerable viaduct and seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Provide \$5.76 million in 2009 and \$8.34 million in 2010 for planning, design, project management costs, work on Early Safety and Mobility Projects, Seawall Replacement, the Center City Parking Program, and the Urban Mobility Plan. Approximately \$2.3 million in 2009 and \$1.7 million in 2010 are paid by the Washington State Department of Transportation.

Transfer out 2.75 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Alaskan Way Viaduct and Seawall Replacement	4,629,876	5,143,893	5,764,999	8,342,000
Full-time Equivalents Total*	23.25	23.25	20.50	20.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate possible locations and bridge types for the replacement of the Magnolia Bridge, and to ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

No funding is proposed for 2009-2010, as fund sources to complete the design, purchase the necessary right-of-way, and construct the new bridge have not been identified.

Transfer out 2.0 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Magnolia Bridge Replacement	2,498,160	2,627	0	0
Full-time Equivalents Total*	2.00	2.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Provide \$82.45 million in 2009 and \$39.10 million in 2010 of total funding including mid-year adjustments in the Mercer Corridor Project per Ordinance 122686. The 2009 Proposed Budget includes a proviso specifying that none of the money appropriated for 2009 for SDOT's Major Project Budget Control Level can be spent to pay for construction until authorized by ordinance.

Transfer in 2.25 FTE in 2009 from other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Mercer Corridor	4,433,168	18,572	82,449,999	39,100,000
Full-time Equivalents Total*	3.00	6.00	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct Program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

Provide \$32.84 million in 2009 and \$59.77 million in 2010 of total funding including mid-year adjustments in the Spokane St. Viaduct project per Ordinance 122686.

Transfer out 1.75 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Spokane Street Viaduct	3,135,914	19,823,981	32,839,944	59,768,222
Full-time Equivalents Total*	5.25	8.25	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

Provide \$138,000 in 2009 and \$153,000 in 2010 to support the SR-510 Project.

Transfer out 1.75 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
SR-520	36,856	323,035	138,000	153,000
Full-time Equivalents Total*	2.25	2.25	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility-Capital Budget Control Level is to help maximize the movement of traffic throughout the City by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Corridor & Intersection Improvements	5,854,048	12,343,813	6,930,032	10,807,976
Freight Mobility	1,782,454	200,336	550,212	1,747,864
Intelligent Transportation System	1,471,667	1,778,613	17,214,004	1,950,000
Neighborhood Enhancements	3,739,240	7,997,912	4,172,957	4,306,986
New Trails and Bike Paths	5,250,788	3,735,355	7,171,961	7,196,000
Sidewalks & Pedestrian Facilities	3,098,273	3,857,066	3,524,005	4,115,240
Transit & HOV	32,677,021	5,598,451	8,577,897	12,635,507
Total	53,873,490	35,511,545	48,141,070	42,759,573
Full-time Equivalents Total *	59.00	74.50	59.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor & Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals, and street improvements.

Program Summary

In 2009, projects funded include the following: 14th Ave S Street Improvements, 35th Ave NE Street Improvements, Renton Ave S Roundabouts, Collision Evaluation Program, Transit Corridor Projects, Left Turn Signals, New Traffic Signals, Terry Avenue North Street Improvements, Terminal 46 New Signal & Intersection Improvements, 5th Avenue NE Streetscape Improvements, 15th Ave W/Elliott Ave W Street Improvements, and Greenwood Avenue N Street Improvements.

Provide \$830,000 for the 5th Avenue NE Streetscape Improvements project.

Provide \$1.5 million for the Railroad Crossing Signal Improvements project.

Transfer out 2.5 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Corridor & Intersection Improvements	5,854,048	12,343,813	6,930,032	10,807,976
Full-time Equivalents Total*	12.25	15.25	12.75	12.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility

Purpose Statement

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Program Summary

Projects funded in 2009 include the Duwamish Truck Mobility Improvement Program and SR-519 Phase II.

Transfer out 1.0 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Freight Mobility	1,782,454	200,336	550,212	1,747,864
Full-time Equivalents Total*	0.75	2.75	1.75	1.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

Major projects funded in 2009 include: Intelligent Transportation System (ITS) Plan Implementation, Alaskan Way Viaduct Intelligent Transportation System, and Duwamish Intelligent Transportation Systems (ITS), and 15th Ave W/Elliott Ave W Street Improvements.

Transfer in 8.25 FTE in 2009 from other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Intelligent Transportation System	1,471,667	1,778,613	17,214,004	1,950,000
Full-time Equivalents Total*	4.25	4.25	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs, and the installation of pay stations.

Program Summary

Major projects funded in 2009 include: 5th Avenue NE Improvements, NSF/CRF Neighborhood Program, Pay Stations, and Traffic Control Program.

Provide \$1.20 million for improvements administered through the NSF/CRF Neighborhood Program small projects process.

Provide \$740,000 for the Linden Avenue North Complete Streets project from the Cumulative Reserve Subfund - Street Vacation Subaccount to reach incremental design milestones.

Transfer out 1.75 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Neighborhood Enhancements	3,739,240	7,997,912	4,172,957	4,306,986
Full-time Equivalents Total*	8.25	12.75	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Program Summary

Major projects funded in 2009 include: Belltown/Queen Anne Connections - Thomas Street, Burke-Gilman Trail Extension, Chief Sealth Trail, Mountains to Sound Greenway Trail, the Cheshiahud Loop Trail Project, and Lake Union Ship Canal Trail.

Provide \$1.71 million in 2009 and \$6.72 million in 2010 to accelerate completion of the final segment of the Burke-Gilman Trail.

Provide \$1.00 million for improvements to the Cheshiahud Lake Union Trail Project and \$2.00 million for improvements to the Chief Sealth Trail in 2009.

Transfer in 0.5 FTE in 2009 from other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
New Trails and Bike Paths	5,250,788	3,735,355	7,171,961	7,196,000
Full-time Equivalents Total*	6.75	7.75	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk & Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the city's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Program Summary

Major projects funded in 2009 include: ADA Spot Improvements, Sidewalk Development Program, and Pedestrian Lighting - Capital Costs.

Provide \$1.60 million in 2009 and \$2.14 million in 2010 to the Sidewalk Development Program for new sidewalk construction.

Transfer out 4.5 FTE in 2009 to other capital programs.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Sidewalks & Pedestrian Facilities	3,098,273	3,857,066	3,524,005	4,115,240
Full-time Equivalents Total*	7.25	11.25	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Transit & HOV

Purpose Statement

The purpose of the Transit & HOV Program is to move more people in less time throughout the city. Projects include the South Lake Union line of the Seattle Streetcar, Center City Access Programs, and working with Sound Transit to ensure an easy transition when the downtown bus tunnel reopens at the end of 2007.

Program Summary

Major projects funded in 2009 include: King Street Station Multimodal Terminal, Sound Transit Construction Services, Sound Transit Construction Services, and Center City Access Strategy Program.

Provide \$550,000 for reimbursable program management and design review services related to the Sound Transit University Link Light Rail.

Eliminate funding for the budget for the Aurora Transit, Pedestrian, and Safety Improvements project. The project will be put on hold at 60% design, as funding sources to complete the design and construction have not been identified.

Transfer out 14.5 FTE in 2009 to other capital programs.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Transit & HOV	32,677,021	5,598,451	8,577,897	12,635,507
Full-time Equivalents Total*	19.50	20.50	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility-Operations Budget Control level is to ensure the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Commuter Mobility	9,478,978	11,965,266	11,034,176	11,292,618
Neighborhoods	2,819,638	4,136,120	4,198,331	4,313,512
Parking	6,970,118	6,428,648	7,819,054	6,643,178
Signs & Markings	3,929,621	4,759,955	4,901,791	5,073,734
Traffic Signals	7,986,534	8,218,264	8,615,509	8,944,564
Total	31,184,888	35,508,252	36,568,862	36,267,606
Full-time Equivalents Total *	150.75	170.75	173.25	173.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the citizens of Seattle.

Program Summary

Abrogate 1.0 FTE Admin Specialist III-BU and reduce spending on the Truck Permit Program by \$100,000 to assist in balancing the overall General Fund budget.

Reduce spending on the Commuter Mobility Program by \$150,000 to assist in balancing the overall General Fund budget.

Add \$365,000 and 1.0 FTE Strategic Advisor 1 for the Center City Construction Coordination Office.

Add \$58,000 and 0.5 FTE Senior Transportation Planner for Station Area Planning activities.

Add \$100,000 for analysis of electric trolley bus expansion.

Add 1.0 FTE Strategic Advisor 2 to lead SDOT's climate protection efforts.

Departmental technical adjustments, including reductions due to reimbursable work, decrease the budget by \$775,000.

Citywide adjustments to labor and other operating costs in inflation decrease the budget by \$429,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$931,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Commuter Mobility	9,478,978	11,965,266	11,034,176	11,292,618
Full-time Equivalents Total*	43.50	49.50	51.00	51.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

Add \$50,000 in 2009 to develop a finance plan for the King Street Station Public Development Authority.

Reduce spending on transportation planning activities by \$37,000 to assist in balancing the overall General Fund budget.

Decrease the budget by \$213,000 and abrogate 1.0 FTE Associate Transportation Planner and 1.0 Senior Transportation Planner positions that were added in the 2008 Budget for neighborhood planning. The 2008 budget assumed a sector-wide update of plans. The 2009-2010 Budget presents a revised approach to neighborhood planning that has been developed by the Mayor and Council. The revised approach recognizes feedback from the neighborhoods as well as the opportunities presented by millions of dollars of public investment in light rail infrastructure. In 2009, the City will prepare status reports on Seattle's existing Neighborhood Plans as well as update three Neighborhood Plans where new transit stations will be located. This reduction is partially offset by the increase in Station Area Planning.

Abrogate 1.0 FTE Associate Transportation Planner in the GIS/Travel section and reduce funding by \$116,000.

Add 3.0 FTE Engineering Aide and 1.0 FTE Senior Civil Engineering Specialist to provide staffing to implement the Bicycle and Pedestrian Master Plans.

Departmental technical adjustments increase the budget by \$279,000. These changes include increases in the Neighborhood Parking project and shifting funding to the Pedestrian Master Plan from Signs and Markings to support increased work demand in the Neighborhood Parking project.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$99,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$62,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Neighborhoods	2,819,638	4,136,120	4,198,331	4,313,512
Full-time Equivalents Total*	12.50	13.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Parking

Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Reduce spending on the Paid Parking Maintenance budget by \$92,000 to assist in balancing the overall General Fund budget.

Add \$1.54 million to implement adjustments to the on-street paid-parking fee structure.

Add \$49,000 for parking pay station off-warranty parts.

Increase budget by \$355,000 to implement adjustments to the Residential Parking Zone (RPZ) fee structure.

Department technical adjustments decrease the budget by \$713,000. These changes include reduction of excess reimbursable authority in Commute Trip Reduction grants, the Carpool Cost Center, the RPZ Cost Center, and reimbursable film projects.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$255,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.39 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Parking	6,970,118	6,428,648	7,819,054	6,643,178
Full-time Equivalents Total*	29.75	31.75	31.75	31.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Signs & Markings

Purpose Statement

The purpose of the Signs & Markings Program is to design, fabricate, and install signage as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the city.

Program Summary

Department technical adjustments include shifting control amounts to the Pedestrian Master Plan to support increased work demand and reduce the budget by \$35,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$177,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$142,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Signs & Markings	3,929,621	4,759,955	4,901,791	5,073,734
Full-time Equivalents Total*	23.75	28.75	28.75	28.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

Departmental technical adjustments increase the budget by \$81,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$316,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$397,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Traffic Signals	7,986,534	8,218,264	8,615,509	8,944,564
Full-time Equivalents Total*	41.25	47.25	47.25	47.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way (ROW) Management Budget Control Level is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Add 1.0 FTE Associate Civil Engineering Specialist for long-term right-of-way occupation inspection and enforcement.

Add 1.0 FTE Associate Civil Engineering Specialist for Street Use inspection and enforcement.

Add 1.0 FTE Associate Civil Engineering Specialist for construction coordination and travel lane enforcement.

Add 1.0 FTE Admin Spec II for Street Use customer service and support.

Increase budget by \$293,000 for Street Use enforcement and customer service.

Add 1.0 FTE Administrative Specialist 2 and 1.0 FTE Strategic Advisor 1 and increase the budget by \$730,000 (including funding for consultant support) for permitting process redesign.

Departmental technical adjustments, including correction of a 2008 budgeting error on Street Use Revenues, decrease the budget by \$2.02 million.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$545,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$454,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Street Use Permitting & Enforcement	10,882,690	12,182,131	11,727,829	11,877,676
Full-time Equivalents Total*	64.50	65.50	71.50	71.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to keep Seattle's investment in its roadways and sidewalks safe, clean, and in good repair. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the city.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency Response	1,731,756	610,459	934,831	965,994
Operations Support	4,864,825	4,210,219	4,580,218	4,766,391
Pavement Management	186,545	292,949	262,281	324,927
Street Cleaning	3,899,312	3,867,892	4,015,130	4,162,464
Street Repair	13,150,153	14,717,129	19,038,466	19,666,048
Total	23,832,591	23,698,649	28,830,927	29,885,824
Full-time Equivalents Total *	142.00	142.00	148.00	148.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Program Summary

Add \$299,000 to the Emergency Services budget to match eight-year average costs for severe weather preparation and response.

Departmental technical adjustments increase the budget by \$2,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$23,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$324,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency Response	1,731,756	610,459	934,831	965,994
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Departmental technical adjustments, including an increase in reimbursable maintenance operations to support increased demand for reimbursable work, increase the budget by \$198,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$172,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$370,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Operations Support	4,864,825	4,210,219	4,580,218	4,766,391
Full-time Equivalents Total*	34.25	34.25	34.25	34.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management Program is to assess the condition of asphalt and concrete pavements and establish citywide paving priorities for annual resurfacing and repair programs.

Program Summary

Reduce pavement condition analysis budget by \$50,000 to assist in balancing the overall General Fund budget.

Departmental technical corrections increase the budget by \$4,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$16,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$30,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Pavement Management	186,545	292,949	262,281	324,927
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

Departmental technical corrections, including increased budget to support demand for reimbursable cleaning services work, increase the budget by \$103,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$44,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$147,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Street Cleaning	3,899,312	3,867,892	4,015,130	4,162,464
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair Program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Reduce spending on spot repairs by \$100,000 to assist in balancing the overall General Fund budget.

Add 1.0 FTE Construction Maintenance & Equipment Operator, 1.0 FTE Heavy Truck Driver, 2.0 FTE Maintenance Laborer positions, and 2.0 FTE Cement Finisher positions and increase the utility cut pavement restoration budget by \$521,000 to respond to increased demand for reimbursable work.

Add \$599,000 to the budget for utility cut restoration to reflect increases in reimbursable construction costs.

Departmental technical corrections increase the budget by \$2.77 million. Changes include shifts between standard and non-standard repairs and an increase in reimbursable surface maintenance due to increased demand for work.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$530,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$4.32 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Street Repair	13,150,153	14,717,129	19,038,466	19,666,048
Full-time Equivalents Total*	82.00	82.00	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city. The Urban Forestry BCL maintains city-owned trees to ensure the safety of Seattle's residents and visitors.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Arborist Services	1,779,049	1,536,991	1,179,211	1,222,395
Tree & Landscape Maintenance	2,218,262	2,516,782	3,178,671	3,302,073
Total	3,997,311	4,053,773	4,357,881	4,524,468
Full-time Equivalents Total *	24.75	30.75	31.25	31.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services Program is to maintain, protect, and preserve city street trees and to regulate privately-owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Departmental technical adjustments, including a shift from Arborist Services to Tree and Landscape Maintenance, decrease the budget by \$412,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$54,000 for a net decrease from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$358,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Arborist Services	1,779,049	1,536,991	1,179,211	1,222,395
Full-time Equivalents Total*	4.75	8.75	8.75	8.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Tree & Landscape Maintenance

Purpose Statement

The purpose of the Tree & Landscape Maintenance Program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation of City street trees and landscaped sites during construction of their projects.

Program Summary

Add 0.5 FTE Administrative Specialist II to support tree and landscape inventory.

Departmental technical adjustments, including a shift from Arborist Services to Tree and Landscape Maintenance, increase the budget by \$562,000.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$100,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$662,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Tree & Landscape Maintenance	2,218,262	2,516,782	3,178,671	3,302,073
Full-time Equivalents Total*	20.00	22.00	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2009 - 2010 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
411100	BTG-Property Tax Levy	36,048,818	37,121,456	38,313,000	39,109,000
416310	BTG-Commercial Parking Tax	4,682,355	8,872,000	17,874,000	21,347,000
418800	BTG-Employee Hours Tax	1,988,367	4,956,300	4,734,900	5,083,200
422490	Other Street Use & Curb Permit	9,222,398	12,691,706	6,789,486	6,949,205
422990	Other Non-Business Licenses/PE	598,462	651,304	742,272	655,165
436087	Mtr Veh Fuel Tax-City Street	(78,565)	14,207,513	0	0
436088	Mtr Veh Fuel Tax-St Improvement	14,111,843	0	13,374,123	13,613,899
441930	Private Reimbursements	0	0	13,000,000	6,000,000
442490	Other Protective Inspection Fee	1,142,130	0	924,254	944,735
444100	Street Maintenance & Repair Ch	506,697	3,470,131	808,183	830,004
444900	Other Charges - Transportation	15,391,986	6,615,692	12,663,907	16,746,005
461110	Inv. Earnings - Residual Cash	739,857	0	1,032,000	1,000,000
462500	LT Space/Facilities Leases	69,815	52,000	0	0
469990	Other Miscellaneous Revenues	302,220	0	0	0
471010	Federal Grants	18,163,701	14,832,693	22,378,668	19,185,784
474010	State Grants	1,445,689	15,404,709	45,697,775	27,293,269
477010	Interlocal Grants	(153,077)	1,140,000	250,000	0
481100	G.O.Bond Proceeds	0	4,061,128	0	105,313,883
541990	IF Othr Gen Govtl Svc Chrsgs-MI	0	8,164,718	0	0
543210	IF Architect/ Engineering Scv C	0	3,479,092	2,300,000	2,300,000
544900	IF Other Charges - Transportat	13,501,859	0	12,583,690	12,922,810
569990	IF-Other Miscellaneous Revenues	(5,819)	150,000	0	0
577010	IF Capital Contrib & Grants	0	0	7,802,000	100,000
587001	BTG-Charter/General Subfund Offset	220,930	550,700	526,100	564,800
587001	Oper Tr In-Fr General Fund	43,742,240	48,945,587	45,354,834	45,152,538
587116	Oper Tr In-Fr Cumulative Rsv S	16,861,654	17,408,000	7,987,574	7,082,000
587118	Oper Tr In-Fr Emergency Sfund	0	0	0	0
587310	Oper Tr In-2005 Multipurp Bnds	921,087	0	0	0
587316	Oper Tr In-Fr Transport Bond F	751,581	0	0	0
587338	Op Tsf In 2000 Park Levy Fund	843,952	1,016,000	1,551,000	0
587349	Oper Tr In Fr2006 LTGO Multi	5,392,412	7,204,975	0	0
587350	Oper Tr In-LID #6750 SLU	17,130,075	0	0	0
587351	Oper Tr In-2007 Multipurp Bnds	1,378,460	0	3,717,000	0
587352	Oper Tr In-2008 Multipurp LTGO	1,825,038	0	43,536,000	0
587353	Oper Tr In-2009 Multipurp LTGO	0	0	30,111,440	4,312,882
587410	Oper Tr In-Fr Seattle City Light Fund	0	497,500	5,615,000	5,510,000
587624	Oper Tr In-Fr Gen Trust Fund	81,342	0	0	0
587900	Oper Tr In-Other Funds	0	200,000	415,000	768,000
Total Revenues		206,827,506	211,693,204	340,082,205	342,784,179
379100	Contribution to Cash Decrease/ (Increase)	(12,343,799)	(6,026,398)	4,566,359	(1,354,466)
Total Resources		194,483,707	205,666,806	344,648,564	341,429,713

Transportation

Transportation Operating Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	10,505,025	29,016,452	22,817,349	25,531,047	20,964,688
Accounting and Technical Adjustments	(31,474)	0	0	0	0
Plus: Actual and Estimated Revenue	206,827,506	211,693,204	217,925,025	340,082,205	342,784,179
Less: Actual and Budgeted Expenditures	194,483,708	205,666,806	215,211,327	344,648,564	341,429,713
Ending Fund Balance	22,817,349	35,042,850	25,531,047	20,964,688	22,319,154
Continuing Appropriations	16,598,840	18,000,000	16,000,000	16,000,000	16,000,000
Total Reserves	16,598,840	18,000,000	16,000,000	16,000,000	16,000,000
Ending Unreserved Fund Balance	6,218,509	17,042,850	9,531,047	4,964,688	6,319,154

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2009-2014 Proposed CIP includes key infrastructure work such as support for the Alaskan Way Viaduct and Seawall Replacement Project, construction of the "missing link" of the Burke-Gilman Trail, continued work on the Spokane Street Viaduct and Fourth Avenue South Ramp, continued major maintenance and paving of the City's arterial and non-arterial streets, and construction of sidewalks.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (commonly referred to as the CRS) and Limited Tax General Obligation Bond (LTGO) proceeds.

Table 1 provides an informational display of transfers of LTGO bond proceeds to the TOF and the projects to which these proceeds will be allocated. Authority to transfer these funds to the TOF is provided by the various LTGO bond ordinances or other legislation.

CRS appropriations authorized for specific programs are listed in the CRS section of the Proposed Budget. (See the informational Table 2, "2009-2010 Proposed SDOT Cumulative Reserve Subfund Program Detail" for a list of the specific CRS-funded projects by program). The Debt Service Program requires a separate appropriation outside of SDOT BCLs. Funding for debt service from the CRS is not included within the SDOT BCLs and is also appropriated in the CRS section of the Budget.

Table 3, entitled "Capital Improvement Budget Control Level Outlay," shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2009-2014 Proposed Capital Improvement Program document.

Transportation

Table 1: Bond Transfers to the Transportation Operating Fund – Information Only

	2009 Proposed	2010 Proposed
5th Ave Streetscapes Improvements: TC367080		
2009 Multipurpose LTGO Bond	830,000	0
Alaskan Way Viaduct & Seawall Replacement: TC366050		
2009 Multipurpose LTGO Bond	1,770,000	0
2010 Multipurpose LTGO Bond	0	5,584,000
Subtotal	1,770,000	5,584,000
Arterial Asphalt and Concrete Program: TC365440		
2009 Multipurpose LTGO Bond	3,765,000	0
Bridge Rehabilitation and Replacement: TC366850		
2009 Multipurpose LTGO Bond	11,341,000	3,000,000
2010 Multipurpose LTGO Bond	0	27,756,000
Subtotal	11,341,000	30,756,000
Bridge Seismic Retrofit Phase II: TC365810		
2010 Multipurpose LTGO Bond	0	7,394,000
Burke-Gilman Trail Extension: TC364830		
2009 Multipurpose LTGO Bond	308,000	3,913,000
Cheshiahud Lake Union Trail Project: TC367070		
2009 Multipurpose LTGO Bond	1,000,000	0
Chief Sealth Trail: TC365690		
2009 Multipurpose LTGO Bond	2,000,000	0
King Street Station Multimodal Terminal: TC366810		
2008 Multipurpose LTGO Bond	345,000	0
2009 Multipurpose LTGO Bond	1,314,000	400,000
2010 Multipurpose LTGO Bond	0	528,000
Subtotal	1,659,000	928,000
Mercer Corridor Project: TC365500		
2007 Multipurpose LTGO Bond	3,717,000	0
2008 Multipurpose LTGO Bond	38,933,000	0
2010 Multipurpose LTGO Bond	0	6,100,000
Subtotal	42,650,000	6,100,000
Pay Stations: TC366350		
2010 Multipurpose LTGO Bond	0	2,143,000
Spokane Street Viaduct: TC364800		
2008 Multipurpose LTGO Bond	4,258,000	0
2009 Multipurpose LTGO Bond	7,784,000	14,855,000
2010 Multipurpose LTGO Bond	0	37,953,000
Subtotal	12,042,000	52,808,000
Total Bond Proceeds	77,365,000	109,626,000

Transportation

Table 2: 2009-2010 Proposed SDOT Cumulative Reserve Subfund Program Detail

Information Only (\$1,000s)

Program/Project	Project ID	Sub-Account	2009 Proposed	2010 Proposed
Bridges & Structures (19001A)			967	2,765
Bridge Painting Program	TC324900	REET II	331	2,000
Hazard Mitigation Program - Areaways	TC365480	REET II	212	328
Retaining Wall Repair and Restoration	TC365890	REET II	424	437
Corridor & Intersection Improvements (19003A)			1,500	700
Terry Avenue North Street Improvements	TC367030	Street Vac.	0	700
Railroad Crossing Signal Improvements	TC367090	Street Vac.	1,500	0
Debt Service (18002E)			2,761	2,765
Alaskan Way Viaduct & Seawall Replacement - debt svc	TC320060	REET II	1,257	1,260
Bridge Way North and Fremont Circulation - debt svc	TC320060	REET II	278	281
Fremont Bridge Approaches - debt svc	TC320060	REET II	112	110
Mercer Corridor - debt svc	TC320060	REET II	470	469
SR-519 - debt svc	TC320060	REET II	644	645
Landslide Mitigation (19001B)			200	200
Hazard Mitigation Program - Landslide Mitigation Proj.	TC365510	REET II	200	200
Neighborhood Enhancements (19003D)			1,692	0
Linden Avenue North Complete Streets	TC366930	Street Vac.	740	0
NSF/CRS Neighborhood Program	TC365770	REET II	952	0
New Trails and Bike Paths (19003E)			1,375	1,300
Burke-Gilman Trail Extension	TC364830	Unrestricted	1,375	1,300
Roads (19001C)			1,895	1,749
Arterial Asphalt and Concrete Program	TC365440	REET II	936	692
Arterial Major Maintenance	TC365940	REET II	731	870
Non-Arterial Asphalt Street Resurfacing	TC323920	REET II	174	132
Non-Arterial Concrete Rehabilitation	TC323160	REET II	54	55
Sidewalk Maintenance (19001D)			359	368
Sidewalk Safety Repair	TC365120	REET II	359	368
Total CRS funding to Transportation			10,749	9,847

Transportation

Transportation Operating Fund

Table 3: Capital Improvement Budget Control Level Outlay

Budget Control Level	2009 Proposed	2010 Proposed
Major Maintenance/Replacement	65,090,000	77,729,000
Major Projects	121,193,000	107,363,000
Mobility-Capital	48,141,000	42,760,000
Subtotal	234,424,000	227,852,000
Total Capital Improvement Program Outlay	234,424,000	227,852,000

Seattle Streetcar

Grace Crunican, Director

Contact Information

Department Information Line: (206) 684-7623

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Streetcar is part of the Seattle Department of Transportation, with the specific purpose of operating and maintaining the South Lake Union line of the Seattle Streetcar. The new South Lake Union began operation in late 2007. Three modern streetcars serve 11 stops along the 2.6 mile South Lake Union line and connect thousands of people to new homes, jobs, and other public transit systems including Metro buses, Sound Transit buses, light rail, and the Monorail.

Proposed Policy and Program Changes

The South Lake Union line of the Seattle Streetcar enters its second full year of operation in 2009. In 2008, the Streetcar ridership tracked ahead of expectations with approximately 1,249 riders per day through August 2008. The City will continue to incur operating costs and generate revenue from ticket sales and sponsorships.

The City of Seattle maintains an agreement with King County Metro for operation and maintenance of the South Lake Union Line. Under this agreement, approved by Ordinance 122424, the City pays 100% of the initial operation and maintenance costs outside of fare revenue until mid-2009, when the Sound Transit Link Light Rail becomes operational. At that time, King County will begin to contribute 75% of the net costs and the City's share will be reduced to 25%.

The Streetcar Fund revenue consists of sponsorship and federal funds. Expenditures consist of net operating cost after accounting for ticket sales and the Metro contribution. The initial City funding for Streetcar operations is supported by an interfund loan authorized by Ordinance 122424 (up to \$2.2 million to be repaid by December 31, 2018) that allows the City to fund the initial operation of the Streetcar without the use of General Fund revenues, and is repaid through sponsorship revenues.

Streetcar

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Streetcar Operations Budget	STCAR-OP	49,355	1,814,000	1,335,814	610,972
Control Level	ER				
Department Total		49,355	1,814,000	1,335,814	610,972
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		49,355	1,814,000	1,335,814	610,972
Department Total		49,355	1,814,000	1,335,814	610,972

Streetcar Operations Budget Control Level

Purpose Statement

The purpose of the Streetcar Operations Budget Control Level is to operate and maintain the South Lake Union line of the Seattle Streetcar.

Summary

Departmental technical adjustments, including a cost base shift to King County, result in a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$478,000. Similar technical adjustments will decrease the budget by \$724,000 from the 2009 Proposed Budget to the 2010 Proposed Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Streetcar Operations	49,355	1,814,000	1,335,814	610,972

2009 - 2010 Estimated Revenues for the Streetcar Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
439090	Sponsorship Revenues	0	465,000	498,500	548,750
444900	Other Charges - Transportation	4,100	0	0	0
461110	Inv Earn-Residual Cash	(95)	0	0	0
461320	Unreald Gns/Losses-Inv GASB31	51	0	0	0
471010	FTA 5307/5309 Funds	0	131,000	136,282	141,733
Total Revenues		4,056	596,000	634,782	690,483
379100	Use of (Contribution to) Fund Balance	45,288	1,218,000	701,032	(79,511)
Total Resources		49,344	1,814,000	1,335,814	610,972

Streetcar Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	0	0	(45,299)	(1,263,299)	(1,964,332)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,056	596,000	596,000	634,782	690,483
Less: Actual and Budgeted Expenditures	49,355	1,814,000	1,814,000	1,335,814	610,972
Ending Fund Balance	(45,299)	(1,218,000)	(1,263,299)	(1,964,332)	(1,884,821)
Continuing Appropriations	0				
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	(45,299)	(1,218,000)	(1,263,299)	(1,964,332)	(1,884,821)

Seattle Public Utilities

Chuck Clarke, Director

Contact Information

Department Information Line: (206) 684-3000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative, and environmentally responsible manner. SPU also houses the Engineering Services division, serving both City departments and outside agencies by providing efficient, customer-oriented engineering services that assist clients with replacing, improving, and expanding facilities with the least possible disruption to the community.

Proposed Policy and Program Changes

SPU's 2009-2010 Proposed Budget continues to provide funding for services benefiting customers in a variety of ways while also achieving new efficiencies. Investments in basic infrastructure and operations will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with innovative recycling and solid waste services.

SPU is continuing its asset management approach for selecting which capital projects to build and when. The utility has also begun to apply the asset management process to its operating budget and programs in order to achieve efficiencies throughout the organization. This "triple bottom line" approach includes evaluation of projects and procedures based on their economic, social, and environmental benefits, as well as the ability to meet customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life-cycle costs on all Utility-owned assets.

A significant technical change in the 2009-2010 Proposed Budget stems from SPU's recent change in capitalization guidelines. Under the new guidelines, some work previously classified as capital is now required to be classified as operating. This includes activities such as planning, business case preparation and analysis, monitoring, and modeling. For 2009, \$5 million of these costs are included in the Water Fund's operating budget, \$8.9 million in the Drainage & Wastewater Fund, and smaller amounts in Solid Waste.

Also, a re-organization of several groups and programs within SPU resulted in the merging of what had been the Science, Sustainability and Watersheds (SSW) branch with the Utility Systems Management (USM) branch, retaining the latter's title. As a result, budget amounts and FTE formerly associated with SSW in 2007 and 2008 are shown under USM. In addition, prior-year budget amounts and FTE formerly associated with the Engineering Services Fund, now retired, are not shown at all.

Several new initiatives affect all three lines of business. Starting in September 2008 and supported by General Fund, SPU's call center will take over the Customer Service Bureau's service of handling citizen complaints about abandoned vehicles. Existing staff will be used for this service, resulting in no net change to SPU's budget. To help the most disadvantaged of its customers, SPU is also increasing its efforts to improve rate assistance

programs and increase participation. Finally, as the lead department on the City's Geographic Information System (GIS), SPU's 2009-2010 Proposed Budget requests additional funding to eliminate the City's data maintenance backlog and to ensure that the City's GIS database is accurate and up to date.

The Water Utility's 2009-2010 Proposed Budget and 2009-2014 Proposed Capital Improvement Program (CIP) reflect the continued application of asset management business practices in water infrastructure renewal and replacement decisions. The budget includes continued funding for the Water Utility's reservoir undergrounding program, specifically for the construction phases of the West Seattle and Maple Leaf projects. The CIP also includes increased funding for two transportation projects that impact Utility infrastructure -- the Bridging the Gap program and Alaskan Way Viaduct and Seawall Replacement project. Even though the design of the middle section of the Viaduct is currently undecided, work at both the north and south ends is moving forward quickly. Two other important investments for the Water Utility are the Morse Lake Pumping Plant and the Landsburg Flood Passage projects.

SPU continues to closely monitor its operational needs in the Water Utility. The 2009-2010 Proposed Budget addresses a large deferred maintenance gap in SPU's regional and in-city facilities and its elevated water tanks and standpipes. Increased funding is proposed to address the backlog and avoid more extensive repair work. SPU is also experiencing greater costs associated with: 1) adhering to traffic control plans that require SPU's street work to be completed on weekends and evenings; 2) additional permitting requirements; and 3) proposed fee increases from Seattle's Department of Transportation. The operating budget reflects these cost pressures. The Budget and CIP are supported by the 2009-2011 water rate proposal that is currently under review by the City Council.

The Drainage & Wastewater Utility's 2009-2010 Proposed Budget and 2009-2014 Proposed CIP provide for continued implementation of the City's Comprehensive Drainage Plan and Wastewater Systems Plan. This includes continued investments in flood control and landslide protection; improvements to stormwater quality and protection of Seattle's aquatic resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. In January 2007, the Department of Ecology issued a new National Pollutant Discharge Elimination System (NPDES) permit for stormwater to the City of Seattle. The new, more prescriptive NPDES requirements will affect many City departments, with SPU providing coordination. In March 2007, the U.S. Environmental Protection Agency (EPA) audited the performance of SPU's wastewater and combined sewer system. Although the final results are still pending, SPU will likely be required to perform significantly more condition assessment of the wastewater system to document the appropriate level of system maintenance and rehabilitation. SPU's priority deliverables for its combined sewer overflow program include the Long-Term Control Plan (LTCP) and the Windermere, Henderson, and Genesee control projects.

Other significant investments in the Drainage & Wastewater CIP are needed to address major drainage issues throughout the city, including implementing a long-term solution to Madison Valley flooding problems, improvements to South Park storm drainage, and a water quality study. The CIP also includes continued funding for the Capitol Hill Water Quality project, the Bridging the Gap program, the Alaskan Way Viaduct and Seawall project, and the South Lake Union program. An important programmatic change in the 2009-2010 operating budget is the end of the Automatic Public Toilets (APT) program. Instead of operating the APTs, the City will use General Fund to support agreements with public and non-profit agencies that provide access to public toilets and improve alley cleanliness. Amounts for 2009 are reduced to repay the General Fund for APT contract exit costs incurred in 2008 and provided through the third quarter supplemental ordinance.

The 2009 Budget and CIP are supported by the adopted 2009 drainage and wastewater rates. SPU will submit a rate proposal to the City Council in mid-2009 to support the 2010 Budget and CIP. SPU will also propose legislation to pass through a higher 2009 charge for wastewater treatment, adopted by King County in June 2008. Revenues and expenditures (including expenditures for wastewater treatment and taxes) assume passage of this pass-through legislation.

The Solid Waste Utility's 2009-2010 Proposed Budget and 2009-2014 Proposed CIP provide funding to rebuild the aging North and South Recycling and Disposal Stations. Both of the existing stations will be replaced to modernize solid waste operations, enhance worker safety, and allow for greater recycling opportunities. Because the new stations are at least 3-5 years from completion, the budget proposes additional station staffing to handle increased material volumes, to reduce the current high reliance on overtime, and to allow for greater flexibility as the stations are impacted by the rebuild work.

The 2009-2010 Proposed Budget also includes several new programs to successfully implement the new collection contracts and to continue moving the Solid Waste Utility towards its 60 percent diversion goal. Included are cost increases for the new collection contracts, which "go live" in March 2009, and cost reductions for the long-haul disposal contract. In preparation for the new collection services, funding is increased for public outreach and education, temporary staffing at the call center, inspections, and staff training. Building upon its successful pilot project, SPU also proposes to eliminate the storage of solid waste dumpsters in the public right-of-way in certain business districts in the city, referred to as "Dumpster Free Alleys". Also, to improve commercial recycling rates, additional resources are being added for commercial inspection services. The budget and CIP are supported by the 2009-2010 solid waste rate proposal that is currently under review by the City Council. Finally, no budget amounts related to the recently adopted Green Fee on disposable shopping bags are shown in the budget, as the ordinance is on hold pending a voter referendum in 2009.

As with prior budgets, program description statements for operating programs compare proposed 2009 amounts to the adopted 2008 budget, while statements for capital budget control levels compare the 2009 allocation in the 2009-2014 Proposed CIP with the same-year allocation in the prior CIP. FTE counts, which have no legal meaning at the program level, will not reconcile from 2008 to 2009 in many programs for several reasons, including a re-spread of FTE counts for 2009-2010 to eliminate false precision, legal and personnel actions taken outside the budget process, and the elimination of the engineering services fund in 2008. All FTE increments proposed in the budget for 2009, however, are completely described in the program statements.

Finally, this budget book no longer shows the Engineering Services Fund (ESF), so spending and FTE associated with that fund in 2007 do not appear on the Appropriations summary page. The actual Department spending in 2007, including ESF, was \$627,586,412 with 1,440.56 FTE.

SPU

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		7,204,534	9,309,807	11,392,308	11,952,329
General and Administrative Credit		(5,317,858)	(7,327,103)	(8,619,839)	(11,065,295)
Administration Budget Control Level	N100B-DW	1,886,676	1,982,704	2,772,470	887,034
Control Structures Budget Control Level	C310B	5,615,110	10,566,000	12,226,002	14,143,060
Customer Service Budget Control Level	N300B-DW	5,600,480	6,697,973	7,490,440	7,501,037
General Expense Budget Control Level					
Debt Service		24,051,971	26,095,000	29,365,852	35,997,997
Other General Expenses		116,439,894	110,860,785	126,851,308	126,561,920
Taxes		26,134,937	28,586,999	32,419,103	34,820,558
General Expense Budget Control Level	N000B-DW	166,626,801	165,542,784	188,636,263	197,380,475
Landslide Mitigation & Special Programs Budget Control Level	C335B	6,500,290	4,521,000	1,211,913	713,022
Low Impact Development Budget Control Level	C334B	2,074,066	3,466,000	3,730,364	4,422,770
Other Operating Budget Control Level					
Engineering Services		2,501,300	8,863,113	7,710,896	8,317,520
Field Operations		13,079,276	14,137,606	18,882,828	19,996,079
Pre-Capital Planning & Development		0	0	3,066,937	3,034,488
Utility Systems Management		10,218,607	13,026,310	18,620,797	19,191,867
Other Operating Budget Control Level	N400B-DW	25,799,184	36,027,029	48,281,458	50,539,954
Protection of Beneficial Uses Budget Control Level	C333B	3,224,180	6,651,000	4,161,484	1,589,124
Sediments Budget Control Level	C350B	3,325,230	4,246,000	2,342,908	5,409,068
Shared Cost Projects Budget Control Level	C410B-DW	10,536,187	18,065,000	21,208,113	20,714,189
Stormwater & Flood Control Budget Control Level	C332B	8,141,313	13,922,000	17,702,916	26,752,748
Technology Budget Control Level	C510B-DW	2,366,895	4,048,000	4,702,660	3,944,586
Wastewater Conveyance Budget Control Level	C320B	7,402,372	12,352,000	10,861,785	11,515,082
Total Drainage & Wastewater Utility		249,098,785	288,087,491	325,328,777	345,512,149

SPU

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Solid Waste Utility					
Administration Budget Control Level					
Administration		3,561,193	4,554,968	4,552,605	4,870,856
General and Administrative Credit		(748,075)	(1,149,000)	(1,508,485)	(1,552,685)
Administration Budget Control Level	N100B-SW	2,813,118	3,405,968	3,044,121	3,318,171
Customer Service Budget Control Level	N300B-SW	12,529,954	13,808,261	16,132,628	15,696,345
General Expense Budget Control Level					
Debt Service		6,258,494	11,318,470	10,823,360	11,447,101
Other General Expenses		67,275,194	71,224,044	91,744,930	99,214,210
Taxes		18,955,570	20,408,830	22,021,211	19,573,273
General Expense Budget Control Level	N000B-SW	92,489,258	102,951,344	124,589,501	130,234,583
New Facilities Budget Control Level	C230B	2,582,992	6,958,000	12,119,994	47,933,280
Other Operating Budget Control Level					
Engineering Services		190,419	77,436	334,318	355,894
Field Operations		9,690,475	10,205,362	12,388,087	13,107,056
Pre-Capital Planning & Development		0	0	543,500	1,110,500
Utility Systems Management		2,756,322	3,870,071	3,204,568	3,383,751
Other Operating Budget Control Level	N400B-SW	12,637,215	14,152,869	16,470,474	17,957,201
Rehabilitation and Heavy Equipment Budget Control Level	C240B	1,080,970	863,000	10,703,894	4,999,249
Shared Cost Projects Budget Control Level	C410B-SW	1,262,650	2,138,000	1,612,947	2,040,743
Technology Budget Control Level	C510B-SW	1,049,480	1,444,000	2,515,219	2,133,273
Total Solid Waste Utility		126,445,636	145,721,441	187,188,778	224,312,846
Water Utility					
Administration Budget Control Level					
Administration		10,292,697	10,644,965	13,677,370	14,491,599
General and Administrative Credit		(8,430,407)	(8,678,000)	(10,752,863)	(11,216,674)
Administration Budget Control Level	N100B-WU	1,862,290	1,966,965	2,924,507	3,274,924
Customer Service Budget Control Level	N300B-WU	8,638,879	9,382,368	10,586,572	10,706,869
Distribution Budget Control Level	C110B	31,224,073	19,653,000	23,265,639	24,644,384

SPU

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Expense Budget Control Level					
Debt Service		58,948,438	63,591,000	71,017,754	72,028,343
Other General Expenses		20,693,154	18,164,319	21,336,720	21,653,157
Taxes		24,176,968	24,483,416	30,411,588	32,397,145
General Expense Budget Control Level	N000B-WU	103,818,561	106,238,735	122,766,062	126,078,645
Habitat Conservation Program Budget Control Level	C160B	5,718,316	8,274,000	5,645,526	9,045,788
Other Operating Budget Control Level					
Engineering Services		2,854,209	3,379,430	5,190,097	5,465,707
Field Operations		15,589,735	18,263,609	23,773,945	24,882,260
Pre-Capital Planning & Development		0	0	2,747,628	3,699,935
Utility Systems Management		18,309,012	19,432,791	21,641,362	23,624,190
Other Operating Budget Control Level	N400B-WU	36,752,957	41,075,830	53,353,032	57,672,092
Shared Cost Projects Budget Control Level	C410B-WU	13,601,078	13,985,000	26,203,153	22,268,488
Technology Budget Control Level	C510B-WU	3,106,348	4,433,000	5,705,190	4,345,521
Transmission Budget Control Level	C120B	1,355,367	1,991,000	2,910,381	3,217,425
Water Quality & Treatment Budget Control Level	C140B	22,756,563	19,060,000	33,777,619	38,616,575
Water Resources Budget Control Level	C150B	6,773,353	11,037,000	17,846,765	16,503,650
Watershed Stewardship Budget Control Level	C130B	7,527,490	5,490,000	6,366,670	1,871,436
Total Water Utility		243,135,275	242,586,898	311,351,117	318,245,799
Department Total		618,679,696	676,395,830	823,868,672	888,070,795
Department Full-time Equivalents Total*		1,367.94	1,458.06	1,494.50	1,494.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		1,093,187	1,123,937	1,316,938	1,351,415
Other		617,586,509	675,271,893	822,551,735	886,719,379
Department Total		618,679,696	676,395,830	823,868,672	888,070,795

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administration	7,204,534	9,309,807	11,392,308	11,952,329
General and Administrative Credit	-5,317,858	-7,327,103	-8,619,839	-11,065,295
Total	1,886,676	1,982,704	2,772,470	887,034
Full-time Equivalents Total *	61.23	68.53	70.50	70.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Add 1.0 FTE Assistant Civil Engineer III and \$187,000 for SPU's share of improvements to Geographic Information Systems data maintenance.

Increase \$3,000 for higher fleets costs.

Reduce \$375,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$1.762 million as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Add 0.5 FTE Accounting Technician III to reflect a part-time position currently being used as full-time.

Citywide adjustments to labor and other costs increase the budget by \$506,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.083 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration	7,204,534	9,309,807	11,392,308	11,952,329
Full-time Equivalents Total*	61.23	68.53	70.50	70.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Decrease \$1.293 million to align G&A credit amounts with proposed capital plans.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-5,317,858	-7,327,103	-8,619,839	-11,065,295

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Add 2.0 FTE Strategic Advisor 2 , 2.0 FTE Senior Civil Engineer, and 1.0 Supervising Civil Engineer to work on combined sewer overflow capital projects.

Decrease \$1.557 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Control Structures	5,615,110	10,566,000	12,226,002	14,143,060
Full-time Equivalents Total*	24.55	24.55	30.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase General Fund by \$52,000 (and reduce enterprise fund appropriation by the same amount) to support the SPU call center taking abandoned vehicle calls.

Increase \$219,000 to support customer service memoranda of agreement with several departments.

Increase \$6,000 for higher fleets costs.

Increase \$12,000 for SPU's share of efforts to enroll more customers in low-income assistance programs.

Increase \$187,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Citywide adjustments to labor and other costs increase the budget by \$368,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$792,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Service	5,600,480	6,697,973	7,490,440	7,501,037
Full-time Equivalents Total*	58.33	58.33	59.00	59.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Debt Service	24,051,971	26,095,000	29,365,852	35,997,997
Other General Expenses	116,439,894	110,860,785	126,851,308	126,561,920
Taxes	26,134,937	28,586,999	32,419,103	34,820,558
Total	166,626,801	165,542,784	188,636,263	197,380,475
Full-time Equivalents Total *	0.77	0.77	0.50	0.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service Program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Increase \$3.271 million to align debt service costs with the adopted 2009 rates and capital plans.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	24,051,971	26,095,000	29,365,852	35,997,997

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses Program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Decrease \$299,000 to reflect lower spending on public toilet services in 2009 following the end of the Automated Public Toilet contract in 2008.

Increase \$13.173 million to reflect higher King County wastewater treatment costs and align general expenses with adopted 2009 drainage and wastewater rates.

Increase \$5,000 for higher fleets costs.

Increase \$138,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Transfer in 0.5 FTE Planning & Development Specialist II from the Department of Parks and Recreation.

Citywide adjustments to labor and other costs increase the budget by \$2.974 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$15.991 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Other General Expenses	116,439,894	110,860,785	126,851,308	126,561,920
Full-time Equivalents Total*	0.77	0.77	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes Program is to provide appropriation for payment of city and state taxes.

Program Summary

Increase \$3.832 million to align general expense tax payments with 2009 adopted drainage and wastewater rates, as well as the proposed higher 2009 King County pass-through rate.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	26,134,937	28,586,999	32,419,103	34,820,558

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

Decrease \$2.568 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Landslide Mitigation & Special Programs	6,500,290	4,521,000	1,211,913	713,022
Full-time Equivalents Total*	2.80	2.80	3.00	3.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

Increase \$794,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Low Impact Development	2,074,066	3,466,000	3,730,364	4,422,770
Full-time Equivalents Total*	7.81	7.81	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,501,300	8,863,113	7,710,896	8,317,520
Field Operations	13,079,276	14,137,606	18,882,828	19,996,079
Pre-Capital Planning & Development	0	0	3,066,937	3,034,488
Utility Systems Management	10,218,607	13,026,310	18,620,797	19,191,867
Total	25,799,184	36,027,029	48,281,458	50,539,954
Full-time Equivalents Total *	194.08	257.10	273.00	273.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Drainage and Wastewater Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

Increase \$41,000 and 1.0 FTE Senior Civil Engineer to restore an SPU materials lab staffing reduction made in 2008.

Increase \$24,000 for higher fleets costs.

Increase \$167,000 and 1.0 FTE Senior Civil Engineer to support faster SPU review of street improvement permits.

Decrease \$2.180 million as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$332,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs increase the budget by \$464,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.152 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Engineering Services	2,501,300	8,863,113	7,710,896	8,317,520
Full-time Equivalents Total*	24.91	69.43	72.00	72.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations Program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Increase \$156,000 for additional one-time transition costs to the I-SCADA control system.

Increase \$529,000 for higher fleets costs.

Increase \$738,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$2.066 million as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs increase the budget by \$1.256 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$4.745 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Field Operations	13,079,276	14,137,606	18,882,828	19,996,079
Full-time Equivalents Total*	94.18	109.18	110.00	110.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development

Purpose Statement

The purpose of the Drainage and Wastewater Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the drainage and wastewater system. This program will capture all costs associated with a project that need to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

As a new program, no budget history is available.

Provide \$3.067 million for certain planning, business case development, and modeling activities formerly budgeted in the capital improvement program.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Pre-Capital Planning & Development	0	0	3,066,937	3,034,488

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Drainage and Wastewater Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase \$740,000 as part of an update to SPU's cost allocation factors across funds.

Increase \$62,000 for a U.S. Environmental Protection Agency grant for stormwater work at High Point.

Increase \$1.417 million, and add 7.0 FTE Associate Civil Engineering Specialist, 3.0 FTE Assistant Civil Engineer III, 1.0 FTE Supervising Civil Engineering Specialist, and 1.0 FTE Administrative Specialist II for greater pollution control work required by the City's National Pollutant Discharge Elimination System (NPDES) permit.

Increase \$9,000 for higher fleets costs.

Increase \$1.707 million as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs, combined with SPU's budget-neutral re-organization of several programs and groups, increase the budget by \$1.659 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$5.594 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Utility Systems Management	10,218,607	13,026,310	18,620,797	19,191,867
Full-time Equivalents Total*	74.99	78.49	91.00	91.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Decrease \$5.989 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Protection of Beneficial Uses	3,224,180	6,651,000	4,161,484	1,589,124
Full-time Equivalents Total*	14.47	14.47	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Decrease \$1.226 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Sediments	3,325,230	4,246,000	2,342,908	5,409,068
Full-time Equivalents Total*	6.72	6.72	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Increase \$7.068 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	10,536,187	18,065,000	21,208,113	20,714,189
Full-time Equivalents Total*	34.84	38.84	39.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

Decrease \$4.502 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Stormwater & Flood Control	8,141,313	13,922,000	17,702,916	26,752,748
Full-time Equivalents Total*	21.46	21.46	22.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Increase \$497,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	2,366,895	4,048,000	4,702,660	3,944,586
Full-time Equivalents Total*	12.76	12.76	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Decrease \$866,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Wastewater Conveyance	7,402,372	12,352,000	10,861,785	11,515,082
Full-time Equivalents Total*	22.25	22.25	22.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administration	3,561,193	4,554,968	4,552,605	4,870,856
General and Administrative Credit	-748,075	-1,149,000	-1,508,485	-1,552,685
Total	2,813,118	3,405,968	3,044,121	3,318,171
Full-time Equivalents Total *	31.01	35.41	36.00	36.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$512,000 as part of an update to SPU's cost allocation factors across funds.

Increase \$29,000 for SPU's share of improvements to Geographic Information Systems data maintenance.

Increase \$1,000 for higher fleets costs.

Increase \$215,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$1,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase \$15,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs increase the budget by \$249,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration	3,561,193	4,554,968	4,552,605	4,870,856
Full-time Equivalents Total*	31.01	35.41	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Decrease \$359,000 to align the G&A credit program with the proposed 2009-2010 solid waste rates and capital plans.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administrative Credit	-748,075	-1,149,000	-1,508,485	-1,552,685

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase General Fund by \$52,000 (and reduce enterprise fund appropriation by the same amount) to support the SPU call center taking abandoned vehicle calls.

Decrease \$274,000 as part of an update to SPU's cost allocation factors across funds.

Increase \$219,000 to support customer service memoranda of agreement with several departments.

Increase \$22,000 for higher fleets costs.

Increase \$19,000 for SPU's share of efforts to enroll more customers in low-income assistance programs.

Increase \$6,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$125,000 and 1.0 FTE Lead Solid Waste Field Representative to increase waste inspections and recycling efforts with commercial customers.

Increase \$234,000 and 1.0 FTE Planning & Development Specialist II to enforce the ban on expanded polystyrene products in food service and work with restaurants to find recyclable and compostable alternatives.

Increase \$17,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase \$1.250 million in one-time implementation and customer communication costs associated with the new solid waste collection contracts and service offerings.

Citywide adjustments to labor and other costs increase the budget by \$706,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.324 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Customer Service	12,529,954	13,808,261	16,132,628	15,696,345
Full-time Equivalents Total*	89.40	89.40	92.00	92.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Debt Service	6,258,494	11,318,470	10,823,360	11,447,101
Other General Expenses	67,275,194	71,224,044	91,744,930	99,214,210
Taxes	18,955,570	20,408,830	22,021,211	19,573,273
Total	92,489,258	102,951,344	124,589,501	130,234,583

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service Program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Decrease \$495,000 to align general expense debt service payments with the proposed 2009-2010 rates and capital plans.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	6,258,494	11,318,470	10,823,360	11,447,101

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses Program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

Decrease \$563,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$1.000 million to implement a curbside electronics recycling program.

Increase \$1.345 million to implement a Dumpster-Free Alley program in selected business districts. Costs increase to \$3.431 million for 2010 when the program is implemented in all targeted business districts.

Increase \$16.607 million for additional costs associated with new solid waste collection contracts. This represents costs from April-December; 2010 costs for the full year increase to \$20.915 million.

Increase \$216,000 to reflect an accounting change to how comp time earned is shown in the budget.

Citywide adjustments to labor and other costs increase the budget by \$1.916 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$20.521 million.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Other General Expenses	67,275,194	71,224,044	91,744,930	99,214,210

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes Program is to appropriate funds for payment of city and state taxes.

Program Summary

Increase \$1.612 million to align general expense tax payments with the proposed 2009-2010 solid waste rates.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	18,955,570	20,408,830	22,021,211	19,573,273

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Decrease \$18.579 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
New Facilities	2,582,992	6,958,000	12,119,994	47,933,280
Full-time Equivalents Total*	9.19	9.19	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Engineering Services	190,419	77,436	334,318	355,894
Field Operations	9,690,475	10,205,362	12,388,087	13,107,056
Pre-Capital Planning & Development	0	0	543,500	1,110,500
Utility Systems Management	2,756,322	3,870,071	3,204,568	3,383,751
Total	12,637,215	14,152,869	16,470,474	17,957,201
Full-time Equivalents Total *	75.93	76.93	82.00	82.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Solid Waste Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Increase 1.0 FTE Assistant Civil Engineer III and \$2,000 for Solid Waste's share of restoring staffing reductions to SPU's materials lab that were made in 2008.

Increase \$1,000 for higher fleets costs.

Increase \$249,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Citywide adjustments to labor and other costs increase the budget by \$5,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$257,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Engineering Services	190,419	77,436	334,318	355,894
Full-time Equivalents Total*	0.79	0.79	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations Program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Increase \$750,000 for higher fleets costs.

Increase \$77,000 for various non-labor costs that have seen higher-than-expected inflation.

Decrease \$83,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$83,000 to reflect an accounting change to how comp time earned is shown in the budget.

Decrease \$109,000 to end latex paint recycling due to its being de-listed as a hazardous material.

Increase \$410,000 and 2.0 FTE Maintenance Laborer, 1.0 FTE Heavy Truck Driver, 1.0 FTE Manager 3, and 1.0 FTE Disposal Crew Chief II at the solid waste transfer stations to reduce reliance on overtime and enhance worker safety.

Increase \$92,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs increase the budget by \$964,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.183 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Field Operations	9,690,475	10,205,362	12,388,087	13,107,056
Full-time Equivalents Total*	56.02	56.02	61.00	61.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development

Purpose Statement

The purpose of the Solid Waste Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the solid waste system. This program will capture all costs associated with a project that needs to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

As a new program, no budget history is available.

Provide \$544,000 for certain planning, business case development, and modeling activities formerly budgeted in the capital improvement program.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Pre-Capital Planning & Development	0	0	543,500	1,110,500

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Solid Waste Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$669,000 as part of an update to SPU's cost allocation factors across funds.

Decrease \$26,000 for SPU's share of expenses for work of the Green Building Team.

Increase \$1,000 for higher fleets costs.

Increase \$949,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$7,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase \$104,000 in one-time implementation and customer communication costs associated with the new solid waste collection contracts and service offerings.

Citywide adjustments to labor and other costs, as well as SPU's budget-neutral re-organization of several groups and programs, decrease the budget by \$1.032 million for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$666,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Utility Systems Management	2,756,322	3,870,071	3,204,568	3,383,751
Full-time Equivalents Total*	19.12	20.12	20.00	20.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Summary

Increase \$8.543 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Rehabilitation and Heavy Equipment	1,080,970	863,000	10,703,894	4,999,249
Full-time Equivalents Total*	1.31	1.31	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Decrease \$563,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	1,262,650	2,138,000	1,612,947	2,040,743
Full-time Equivalents Total*	0.40	0.40	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Solid Waste Utility's efficiency and productivity.

Summary

Increase \$809,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	1,049,480	1,444,000	2,515,219	2,133,273
Full-time Equivalents Total*	5.92	5.92	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Administration	10,292,697	10,644,965	13,677,370	14,491,599
General and Administrative Credit	-8,430,407	-8,678,000	-10,752,863	-11,216,674
Total	1,862,290	1,966,965	2,924,507	3,274,924
Full-time Equivalents Total *	89.50	99.90	101.50	101.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Increase \$136,000 as part of an update to SPU's cost allocation factors across funds, and to restore budget for deferred operations and maintenance work and positions held vacant to meet financial performance during the prior rate period.

Increase 1.0 FTE Assistant Civil Engineer III and \$222,000 for SPU's share of improvements to Geographic Information Systems data maintenance.

Increase \$17,000 for higher fleets costs.

Increase \$1.752 million as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$300,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Increase \$1,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase 0.5 FTE Administrative Staff Assistant to reflect a part-time position currently being used as full-time.

Citywide adjustments to labor and other costs increase the budget by \$604,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3,032,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administration	10,292,697	10,644,965	13,677,370	14,491,599
Full-time Equivalents Total*	89.50	99.90	101.50	101.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Decrease \$2.043 million to align the General and Administrative Credit Program with the proposed 2009-2011 water rates and capital plans.

Citywide adjustments to labor and other costs decrease the budget by \$32,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.075 million.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General and Administrative Credit	-8,430,407	-8,678,000	-10,752,863	-11,216,674

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide exceptional customer service in the direct delivery of essential programs and services that anticipate and fully respond to customer expectations.

Summary

Increase General Fund by \$53,000 (and reduce enterprise fund appropriation by the same amount) to support the SPU call center taking abandoned vehicle calls.

Increase \$226,000 to support customer service memoranda of agreement with several departments.

Increase \$67,000 for higher fleets costs.

Increase \$21,000 for SPU's share of efforts to enroll more customers in low-income assistance programs.

Increase \$1,000 for various non-labor costs that have seen higher-than-expected inflation.

Increase \$354,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$1,000 to reflect an accounting change to how comp time earned is shown in the budget.

Citywide adjustments to labor and other costs increase the budget by \$534,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.204 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Customer Service	8,638,879	9,382,368	10,586,572	10,706,869
Full-time Equivalents Total*	87.57	87.57	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Decrease \$4.217 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Distribution	31,224,073	19,653,000	23,265,639	24,644,384
Full-time Equivalents Total*	77.33	77.33	78.00	78.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Debt Service	58,948,438	63,591,000	71,017,754	72,028,343
Other General Expenses	20,693,154	18,164,319	21,336,720	21,653,157
Taxes	24,176,968	24,483,416	30,411,588	32,397,145
Total	103,818,561	106,238,735	122,766,062	126,078,645
Full-time Equivalents Total *	0.34	0.34	0.00	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service Program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

Increase \$7.427 million to align general expense debt service payments with the proposed 2009-2011 water rates.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Service	58,948,438	63,591,000	71,017,754	72,028,343

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses Program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$6,000 for higher fleets costs.

Increase \$36,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$2.465 million to align general expenses with the proposed 2009-2011 water rates as well as reflect an accounting change to how comp time earned is shown in the budget.

Citywide adjustments to labor and other costs increase the budget by \$665,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3,172,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Other General Expenses	20,693,154	18,164,319	21,336,720	21,653,157
Full-time Equivalents Total*	0.34	0.34	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes Program is to appropriate funds for payment of City and state taxes.

Program Summary

Increase \$5.928 million to align general expense tax payments with the proposed 2009-2011 water rates.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Taxes	24,176,968	24,483,416	30,411,588	32,397,145

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Decrease \$7.174 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Habitat Conservation Program	5,718,316	8,274,000	5,645,526	9,045,788
Full-time Equivalents Total*	14.98	14.98	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Engineering Services	2,854,209	3,379,430	5,190,097	5,465,707
Field Operations	15,589,735	18,263,609	23,773,945	24,882,260
Pre-Capital Planning & Development	0	0	2,747,628	3,699,935
Utility Systems Management	18,309,012	19,432,791	21,641,362	23,624,190
Total	36,752,957	41,075,830	53,353,032	57,672,092
Full-time Equivalents Total *	305.63	305.63	308.00	308.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Engineering Services

Purpose Statement

The purpose of the Water Utility Engineering Services Program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects and to the managers of water facilities.

Program Summary

Increase \$84,000 and 1.0 FTE Utility Manager 3 to support SPU's new asset protection group.

Increase \$55,000 for higher fleets costs.

Increase \$913,000 as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$559,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Increase \$2,000 to reflect an accounting change to how comp time earned is shown in the budget.

Citywide adjustments to labor and other costs increase the budget by \$198,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.811 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Engineering Services	2,854,209	3,379,430	5,190,097	5,465,707
Full-time Equivalents Total*	29.58	29.58	31.00	31.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations Program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Increase \$1.885 million as part of an update to SPU's cost allocation factors across funds, and to restore budget for deferred operations and maintenance work and positions held vacant to meet financial performance during the prior rate period.

Increase \$894,000 for higher fleets costs.

Increase \$127,000 for various non-labor costs that have seen higher-than-expected inflation.

Decrease \$1.495 million as part of a budget-neutral re-organization of several SPU groups and programs.

Increase \$60,000 to support increased security patrols at Volunteer reservoir when it is pushed into longer service by the temporary closing of the Maple Leaf reservoir.

Increase \$260,000 to begin filling a deferred maintenance gap on structures at the watersheds as well as in-city tanks and standpipes.

Increase \$929,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Increase \$66,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase \$1.043 million for higher operations costs on street work that must be done on weekends.

Citywide adjustments to labor and other costs increase the budget by \$1.741 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$5.510 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Field Operations	15,589,735	18,263,609	23,773,945	24,882,260
Full-time Equivalents Total*	137.22	137.22	138.00	138.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development

Purpose Statement

The purpose of the Water Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the water system. This program will capture all costs associated with a project that need to be expensed during the life-cycle of the project, including any post-construction monitoring and landscape maintenance.

Program Summary

As a new program, no budget history is available.

Provide \$2.748 million for certain planning, business case development, and modeling activities formerly budgeted in the capital improvement program.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Pre-Capital Planning & Development	0	0	2,747,628	3,699,935

Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Water Utility's Utility Systems Management Program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Increase \$579,000 as part of an update to SPU's cost allocation factors across funds, and to restore budget for deferred O&M work and positions held vacant to meet financial performance during the prior rate period.

Decrease \$26,000 for SPU's share of expenses for work of the Green Building Team.

Increase \$444,000 for higher fleets costs.

Increase \$1.252 million for various non-labor costs, particularly Puget Sound Energy bills, that have increased.

Increase \$676,000 to begin filling a deferred maintenance gap on structures at the watershed as well as in-city tanks and standpipes.

Increase \$53,000 to reflect an accounting change to how comp time earned is shown in the budget.

Increase \$551,000 as part of an audit-driven movement of certain planning and data-gathering activities formerly found in the capital budget to the operating budget.

Citywide adjustments to labor and other costs, combined with SPU's budget-neutral re-organization of several programs and groups, decrease the budget by \$1.320 million for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.209 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Utility Systems Management	18,309,012	19,432,791	21,641,362	23,624,190
Full-time Equivalents Total*	138.83	138.83	139.00	139.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Increase \$12.465 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Shared Cost Projects	13,601,078	13,985,000	26,203,153	22,268,488
Full-time Equivalents Total*	56.09	56.09	56.00	56.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Water Utility's efficiency and productivity.

Summary

Increase \$109,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Technology	3,106,348	4,433,000	5,705,190	4,345,521
Full-time Equivalents Total*	22.20	22.20	22.00	22.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

Increase \$1.516 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Transmission	1,355,367	1,991,000	2,910,381	3,217,425
Full-time Equivalents Total*	5.16	5.16	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

Decrease \$534,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Water Quality & Treatment	22,756,563	19,060,000	33,777,619	38,616,575
Full-time Equivalents Total*	13.49	13.49	14.00	14.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

Decrease \$77,000 to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Water Resources	6,773,353	11,037,000	17,846,765	16,503,650
Full-time Equivalents Total*	12.17	12.17	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

Increase \$3.164 million to reflect changes in department priorities and capital spending plans. See the 2009-2014 Proposed Capital Improvement Program for more detail.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Watershed Stewardship	7,527,490	5,490,000	6,366,670	1,871,436
Full-time Equivalents Total*	8.25	8.25	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2009 - 2010 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
408000	Other Non Operating Revenue	1,185,918	0	0	0
437010	Operating Grants	943,923	550,000	300,000	300,000
443210	Other Eng Services (N4405)-Outside the City	0	76,000	0	0
443450	Public Toilet Service Fees	750,000	807,000	510,684	964,892
443510	Wastewater Utility Services	160,916,902	166,441,590	187,595,537	192,816,058
443610	Drainage Utility Services	39,111,123	51,042,325	57,969,724	70,201,622
443691	Side Sewer Permit Fees	951,715	1,033,261	951,715	951,715
443694	Drainage Permit Fees	525,915	514,147	525,915	525,915
461110	Investment Income	2,549,109	3,068,381	2,549,703	2,932,649
469990	Other Operating Revenues	152,035	136,984	163,966	170,524
479010	Capital Grants and Contributions	1,346,762	1,681,569	2,146,972	2,146,972
481200	Use of Bond Proceeds	36,633,238	53,486,979	64,296,425	60,270,352
485400	Gain (loss) on sale of capital assets	(39,936)	0	0	0
541850	GIS CGDB Corporate Support (N2408 and N2418)	0	614,384	788,093	788,093
543210	GIS CGDB Support - General Fund (N2408 and N2418)	0	546,516	563,678	581,421
543210	GIS Maps & Publications	0	461,868	157,619	157,619
543210	Parks & Other City Depts. (N4405)	0	227,975	1,126,276	1,126,276
543210	SCL Fund (N4403)	0	1,475,087	235,404	235,404
543210	SDOT Fund (N4404)	0	2,759,407	3,692,608	3,692,608
543210	Various Engineering Services - General Fund (N4303)	0	477,421	492,903	507,526
569999	Call Center Reimbursement from SCL	1,211,886	1,242,183	1,700,689	1,771,877
577010	Cumulative Reserve Subfund -- Transfer In -- Citywide Source Control	103,000	0	0	0
587001	General Subfund -- Transfer In -- Abandoned Vehicle Calls	0	0	51,769	51,383
587001	General Subfund -- Transfer In -- Restore Our Waters	100,000	100,000	103,481	106,761
	Total Revenues	246,441,590	286,743,076	325,923,160	340,299,668
379100	Decrease (Increase) in Working Capital	2,657,195	1,344,415	(594,383)	5,212,481
	Total Resources	249,098,785	288,087,491	325,328,777	345,512,149

2009 - 2010 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
408000	Other Nonoperating Revenue	204,549	0	0	0
416456	Landfill Closure Fee	264,673	259,677	254,748	0
416457	Transfer Fee	1,403,706	1,004,057	975,088	1,104,417
416458	Transfer Fee - Out City	275,879	0	0	0
437010	Operating Fees, Contributions and grants	552,708	500,000	500,000	400,000
443710	Commercial Services	41,038,215	45,114,320	52,596,783	58,164,006
443710	Residential Services	56,715,997	62,432,470	76,407,354	88,270,220
443741	Recycling and Disposal Station Charges	12,950,844	15,072,654	14,301,024	15,889,020
443745	Commercial Disposal (Longhaul) Charges	797,538	1,041,451	953,093	1,116,948
461110	Investment Income	712,484	891,365	1,735,142	1,701,338
469990	Other Operating Revenue	221,467	287,241	294,135	301,488
469999	HHW Reimbursement	0	1,748,429	2,418,261	2,418,261
481200	LOC/Bond Proceeds	0	9,145,000	24,383,953	51,455,665
485400	Gain (Loss) on sale of capital assets	(15,370)	0	0	0
516456	Landfill Closure Fee	4,253,506	4,317,836	4,235,881	0
516457	Transfer Fee - In City	3,027,432	3,675,788	3,569,735	4,043,203
543710	General Subfund - Operating Transfer In	981,666	1,028,595	1,003,939	571,958
569999	Call Center Reimbursement from SCL	1,141,421	1,159,699	1,700,689	1,771,877
587001	General Subfund -- Transfer In -- Abandoned Vehicle Calls	0	0	51,769	51,383
Total Revenues		124,526,714	147,678,582	185,381,594	227,259,784
379100	Decrease (Increase) in Working Capital	1,918,922	(1,957,142)	1,807,183	(2,946,938)
Total Resources		126,445,636	145,721,440	187,188,777	224,312,846

2009 - 2010 Estimated Revenues for the Water Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
408000	Other Non-Operating Revenue	826,586	0	0	0
437010	Operating Grants	695,123	0	0	0
443410	Retail Water Sales	102,333,620	107,430,000	127,431,501	136,356,173
443420	Water Service for Fire Protection	5,581,911	5,782,759	6,773,408	7,247,784
443420	Wholesale Water Sales	41,054,371	43,554,476	48,825,000	49,958,000
443450	Facilities Charges	504,014	945,000	501,000	501,000
443450	Tap Fees	8,970,410	8,778,339	10,000,000	10,000,000
461110	Investment Interest	3,909,309	1,121,099	2,945,443	3,093,692
462500	Rentals--Non-City	354,644	347,066	372,598	381,913
469100	Salvage	0	10,526	0	0
469990	Other Operating Revenues	1,716,981	1,767,744	1,765,595	2,806,769
479010	Capital Grants and Contributions	5,037,140	4,411,775	4,014,002	3,859,924
481200	Bond Issue Proceeds/Existing Bonds	0	0	67,598,432	86,666,039
481200	Bond Issue Proceeds/Future Bonds	64,890,020	51,203,582	0	0
481200	Public Works Loan Proceeds	0	0	16,000,000	0
485400	Gain (loss) on sale of capital assets	4,656,714	0	20,000,000	0
543970	Inventory Purchased by SDOT	361,925	375,000	384,375	393,984
569999	Call Center Reimbursement from SCL	1,176,009	1,194,842	1,752,255	1,825,570
587000	Operating Transfer In - Revenue Stabilization Subfund	0	1,150,000	0	0
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	413,024	868,142	680,000	680,000
587001	General Subfund -- Transfer In -- Abandoned Vehicle Calls	0	0	53,337	52,940
Total Revenues		242,481,802	228,940,350	309,096,946	303,823,789
379100	Decrease (Increase) in Working Capital	653,473	13,646,548	2,254,171	14,422,010
Total Resources		243,135,275	242,586,898	311,351,117	318,245,799

Drainage & Wastewater Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Total Cash at End of Previous Year	35,403,199	15,245,765	22,695,942	61,380,282	92,308,227
Plus: Actual and Estimated Revenue	246,441,590	286,743,076	279,436,610	325,923,160	340,299,668
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	249,098,785 10,050,062	288,087,491 1,793,585	300,222,103 (59,469,833)	325,328,777 (30,333,562)	345,512,149 53,174,961
Ending Total Cash Balance	22,695,942	12,107,765	61,380,282	92,308,227	33,920,785
Less: Reserves against Cash Balances					
Bond Reserve Account	0	0	5,340,017	5,340,017	5,340,017
Bond Parity Fund	1,743,349	1,779,849	514,535	514,535	514,535
Construction Bond Fund Cash	1,018,418	0	43,144,144	75,172,089	16,884,647
Construction Loan Fund Cash	1,725,000	1,968,896	1,725,000	1,725,000	1,725,000
Vendor Deposits	\$189,375	183,020	256,587	256,587	256,587
Total Reserves against Cash Balances	4,676,142	3,931,765	50,980,282	83,008,227	24,720,785
Ending Operating Cash	18,019,800	8,176,000	10,400,000	9,300,000	9,200,000

Solid Waste Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Total Cash at End of Previous Year	5,431,496	46,800,042	62,697,692	49,610,167	23,657,673
Plus: Actual and Estimated Revenue	124,526,714	147,678,582	153,677,741	185,381,594	227,259,784
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	126,445,636 (59,185,118)	145,721,441 13,604,365	156,603,441 10,161,825	187,188,777 24,145,311	224,312,846 (21,524,116)
Ending Total Cash Balance	62,697,692	35,152,818	49,610,167	23,657,673	48,128,727
Less: Reserves against Cash Balances Construction Fund	54,671,064	31,432,202	40,671,455	16,287,502	40,186,837
Total Reserves against Cash Balances	54,671,064	31,432,202	40,671,455	16,287,502	40,186,837
Ending Operating Cash	8,026,628	3,720,616	8,938,712	7,370,171	7,941,890

Water Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Total Cash at End of Previous Year	62,943,192	26,330,043	41,355,866	116,839,732	60,473,763
Plus: Actual and Estimated Revenue	242,481,802	228,940,350	228,341,194	309,096,946	303,823,789
Less: Actual and Budgeted Expenditures Accounting and Technical Adjustments	243,135,275 20,933,854	242,586,898 (13,112,299)	251,626,692 (98,769,364)	311,351,117 54,111,798	318,245,799 (71,175,461)
Ending Total Cash Balance	41,355,866	25,795,794	116,839,732	60,473,763	117,227,214
Less: Reserves against Cash Balances					
Construction Fund	19,592,435	10,000,000	95,884,542	31,121,889	95,457,263
Bond Parity Fund	127,063	68,063	68,063	0	0
Revenue Stabilization Subfund	12,538,110	10,046,913	12,937,000	13,375,830	13,699,255
BPA Account	2,387,499	0	1,587,499	787,499	107,499
Vendor deposits		188,545	188,545	188,545	188,545
Total Reserves against Cash Balances	34,645,107	20,303,520	110,665,649	45,473,763	109,452,562
Ending Operating Cash	6,710,759	5,492,274	6,174,083	15,000,000	7,774,652

Cable Television Franchise Subfund

Department Description

The City of Seattle entered into cable franchise agreements beginning in 1996 that included a new franchise fee as compensation for cable television providers locating in the public right-of-way. A new franchise with Comcast was approved in 2006 and a renewed franchise for Millennium Digital Media, LLC, was approved in 2007. The Cable Television Franchise Subfund (created by Ordinance 118196) shows the anticipated revenues from the franchise fee and related expenditures in the Department of Information Technology (DoIT). Resolution 30379 establishes usage policies for the fund. The fund pays for the administration of the Cable Customer Bill of Rights and the Public, Education, and Government access costs the City is obligated to fund under the terms of its cable franchise agreements; support of the Seattle Channel, including both operations and capital equipment; programs and projects promoting citizen technology literacy and access, including related research, analysis, and evaluation; and use of innovative and interactive technology, including television and the Web, to provide means for citizens to access City services.

Proposed Policy and Program Changes

The Cable Television Franchise Subfund's 2009-2010 Proposed Budget includes budget increases to produce the 2009 Video Voters' Guide on behalf of the Seattle Ethics & Elections Commission, to convert work currently performed by an outside contractor into a permanent Video Specialist II position, to partially pay for replacement of the City's Interactive Voice Response (IVR) system, and to begin replacing and upgrading equipment owned by the Seattle Channel in preparation for digital conversion.

Additional information on these proposed policy and program changes appears in the proposed budget for the Department of Information Technology, which ultimately expends funds transferred from the Cable Television Franchise Subfund.

Cable TV

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Cable Fee Support to Information Technology Fund Budget Control Level					
Cable Communications		1,020,407	1,323,113	1,385,666	1,427,273
Community Technology		1,345,794	959,481	996,194	1,025,703
Technology Infrastructure		227,112	236,526	423,324	529,157
TV Seattle/Democracy Portal		2,916,370	2,972,018	3,454,035	3,316,173
Web Site Support		714,840	731,530	774,258	797,062
Cable Fee Support to Information Technology Fund Budget Control Level	D160B	6,224,523	6,222,669	7,033,478	7,095,369
Cable Fee Support to Library Fund Budget Control Level		50,000	50,000	50,000	50,000
Department Total		6,274,523	6,272,669	7,083,478	7,145,369
Resources					
Other		6,274,523	6,272,669	7,083,478	7,145,369
Department Total		6,274,523	6,272,669	7,083,478	7,145,369

Cable Fee Support to Information Technology Fund Budget Control Level

Purpose Statement

The purpose of the Cable Fee Support to Information Technology Fund Budget Control Level is to authorize the transfer of resources from the Cable Television Franchise Subfund to the Department of Information Technology's Information Technology Fund. These resources are used by the Department for a variety of programs consistent with Council Resolution 30379.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Cable Communications	1,020,407	1,323,113	1,385,666	1,427,273
Community Technology	1,345,794	959,481	996,194	1,025,703
Technology Infrastructure	227,112	236,526	423,324	529,157
TV Seattle/Democracy Portal	2,916,370	2,972,018	3,454,035	3,316,173
Web Site Support	714,840	731,530	774,258	797,062
Total	6,224,523	6,222,669	7,033,478	7,095,369

Cable Fee Support to Library Fund Budget Control Level

Purpose Statement

The purpose of the Cable Fee Support to Library Fund Budget Control Level is to authorize the transfer of resources from the Cable Television Franchise Subfund to the Seattle Public Library's Operating Fund. The Library uses these resources to pay for and maintain computers available to the public.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Citizen Literacy/Access	50,000	50,000	50,000	50,000

Cable TV

2009 - 2010 Estimated Revenues for the Cable Television Franchise Subfund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
421911	Arts Programming Account	3,609,375	0	0	0
421911	Franchise Fee Revenues	6,401,222	5,670,108	6,479,828	6,803,820
461110	Arts Programming Account Investment Earnings	214,962	158,500	144,237	127,573
461110	Investment Earnings	154,244	0	0	0
	Total Revenues	10,379,803	5,828,608	6,624,065	6,931,393
379100	Use of (Contribution to) Fund Balance	(4,105,280)	444,061	347,413	101,977
	Total Resources	6,274,523	6,272,669	6,971,478	7,033,370

Cable TV

Cable Television Franchise Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	3,273,395	5,942,193	7,378,675	7,437,796	6,978,383
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	10,379,803	5,828,608	6,331,789	6,624,065	6,931,393
Less: Actual and Budgeted Expenditures	6,274,523	6,272,669	6,272,668	7,083,478	7,145,369
Ending Fund Balance	7,378,675	5,498,132	7,437,796	6,978,383	6,764,406
Continuing Appropriations	0	0	0	0	0
Designation for Cable Programs	5,325,078	4,509,557	4,710,604	4,156,739	3,576,873
Reserves Against Fund Balance	1,310,385	1,099,401	1,915,144	2,036,766	2,046,049
Total Reserves	6,635,463	5,608,958	6,625,748	6,193,505	5,622,922
Ending Unreserved Fund Balance	743,212	(110,826)	812,048	784,878	1,141,484

Office of City Auditor

Susan Cohen, City Auditor

Contact Information

Department Information Line: (206) 233-3801

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/audit/>

Department Description

The City Auditor is Seattle's independent auditor established by the City Charter. The City Auditor is appointed by a majority of the City Council to a four-year term of office.

The Office of City Auditor assists the City in achieving honest, efficient management, and full accountability throughout City government. It serves the public interest by providing the Mayor, City Council, and City managers with accurate information, unbiased analyses, and objective recommendations on how best to use public resources in support of Seattle's citizens.

The Office of City Auditor conducts financial-related audits, performance audits, management audits, and compliance audits of City programs, agencies, grantees, and contracts. Most of the Office's audits are performed in response to specific concerns or requests from City Councilmembers or the Mayor. If resources are available, the City Auditor responds to specific requests from City department directors. The City Auditor also independently initiates audits to fulfill the Office's mission.

Through its work, the Office of City Auditor answers the following types of questions:

- Are City programs being carried out in compliance with applicable laws and regulations, and is accurate data furnished to the City Council and Mayor on these programs?
- Do opportunities exist to eliminate inefficient use of public funds and waste?
- Are funds being spent legally and is accounting for them accurate?
- Are programs achieving desired results?
- Are there better ways to achieve program objectives at lower costs?
- Are there ways to improve the quality of service without increasing costs?
- What emerging or key issues should the City Council and Mayor consider?

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

City Auditor

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Office of City Auditor Budget	VG000	1,031,062	1,114,234	1,244,484	1,291,823
Control Level					
Department Total		1,031,062	1,114,234	1,244,484	1,291,823
Department Full-time Equivalents Total*		9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	1,031,062	1,114,234	1,244,484	1,291,823
Department Total	1,031,062	1,114,234	1,244,484	1,291,823

Office of City Auditor Budget Control Level

Purpose Statement

The purpose of the Office of City Auditor is to provide unbiased analyses, accurate information, and objective recommendations to assist the City in using public resources equitably, efficiently, and effectively in delivering services to Seattle residents.

Summary

Citywide adjustments to labor costs increase the budget by \$130,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$130,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of City Auditor	1,031,062	1,114,234	1,244,484	1,291,823
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Office for Civil Rights

Julie Nelson, Director

Contact Information

Department Information Line: (206) 684-4500

City of Seattle General Information: (206) 684-2489 TTY: (206) 684-4503

On the Web at: <http://www.seattle.gov/civilrights/>

Department Description

The Seattle Office for Civil Rights (SOCR) works to ensure that everyone in Seattle has equal access to housing, employment, public accommodations, contracting, and lending. SOCR investigates and enforces City, state, and federal anti-discrimination laws, and provides public policy recommendations to the Mayor, City Council, and other City departments. The Office develops and implements policies and programs promoting fairness, equity, and diversity. It also administers the Title VI program of the 1964 Civil Rights Act and Title II of the Americans with Disabilities Act, which relates to physical access to governmental facilities, projects and programs.

SOCR prevents and remedies discrimination through enforcement, outreach, and education. The Office takes a neutral position in its complaint investigations. Until SOCR finishes an investigation, it reaches no conclusion about the complaint. Whenever possible, SOCR encourages a negotiated resolution between parties.

SOCR also develops anti-discrimination programs and policies, and enhances awareness through free education and outreach to businesses, community groups, and the general public. In 2004, the Office began coordinating the implementation of the Mayor's Race and Social Justice Initiative (RSJI), a citywide initiative designed to transform workplace policies, practices and procedures to mitigate the impact of race on the delivery of City services.

The Office works closely with immigrants, people of color, women, sexual minorities, and people with disabilities and their advocates, to inform them of their rights under the law. The Office publishes a wide array of printed materials, many of which are translated into 10 different languages.

SOCR keeps civil rights issues before the public through articles in the local media, and sponsorship of events such as Seattle Human Rights Day. As part of a broad race and social justice movement, SOCR challenges Seattle to eliminate discrimination in all its forms.

SOCR staffs three volunteer commissions - the Human Rights, Women's, and Sexual Minorities Commissions - which advise the Mayor and City Council on relevant issues.

Proposed Policy and Program Changes

There are no substantive changes from the 2008 Adopted Budget to the 2009-2010 Proposed Budget.

Civil Rights

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Civil Rights Budget Control Level	X1R00	2,390,055	2,223,864	2,336,278	2,424,443
Department Total		2,390,055	2,223,864	2,336,278	2,424,443
Department Full-time Equivalents Total*		22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund	2,390,055	2,223,864	2,336,278	2,424,443
Department Total	2,390,055	2,223,864	2,336,278	2,424,443

Civil Rights Budget Control Level

Purpose Statement

The purpose of the Civil Rights Budget Control Level is to work toward eliminating discrimination in employment, housing, public accommodations, contracting, and lending in Seattle through enforcement, and policy and outreach activities. The Office seeks to encourage and promote equal access and opportunity, diverse participation, and social and economic equity. In addition, the Office is responsible for directing the Mayor's Race & Social Justice Initiative, leading other City departments to design and implement programs which eliminate institutionalized racism.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$112,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$112,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Rights	2,390,055	2,223,864	2,336,278	2,424,443
Full-time Equivalents Total*	22.50	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Civil Service Commission

Steven A. Jewell, Chair of the Commission

Contact Information

Department Information Line: (206) 386-1301

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/csc>

Department Description

The Civil Service Commission serves as a quasi-judicial body providing fair and impartial hearings of alleged violations of the City's personnel system. Employees may file appeals with the Commission regarding all final disciplinary actions and alleged violations of the Personnel Ordinance, as well as related rules and policies. The Commission may issue orders to remedy violations and may also make recommendations to the Mayor and City Council regarding the administration of the personnel system. In addition, the Commission investigates allegations of political patronage to ensure the City's hiring practices are established and carried out in accordance with the merit principles set forth in the City Charter.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget adds funding for pro-tem hearing examiners to accommodate a caseload increase, and to ensure the employment of a more diverse hearing examiner workforce.

Civil Service

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Civil Service Commission Budget	V1C00	200,271	210,144	222,973	231,609
Control Level					
Department Total		200,271	210,144	222,973	231,609
Department Full-time Equivalents Total*		1.80	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	200,271	210,144	222,973	231,609
Department Total	200,271	210,144	222,973	231,609

Civil Service Commission Budget Control Level

Purpose Statement

The purpose of the Civil Service Commission Budget Control Level is threefold: 1) to provide employees and departments with a quasi-judicial process wherein they can appeal disciplinary actions and alleged violations of the City Charter, personnel code, or other personnel rules; 2) to submit legislation and recommendations to the Mayor and City Council intended to improve the City's personnel system; and 3) to investigate allegations of political patronage to ensure the City's hiring process conforms to the merit system set forth in the City Charter.

Summary

Increase budget by \$3,000 to fund additional pro-tempore labor to handle an increased work load and support a more diverse hearing examiner pool.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$10,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$13,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civil Service Commission	200,271	210,144	222,973	231,609
Full-time Equivalents Total*	1.80	1.80	1.80	1.80

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employees' Retirement System

Cecelia M. Carter, Executive Director

Contact Information

Department Information Line: (206) 386-1293

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/retirement/>

Department Description

The Employees' Retirement System has two major functions: administration of retirement benefits and management of the assets of the Retirement Fund. Employee and employer contributions, as well as investment earnings, provide funding for the System. Approximately 10,400 active employee members and 5,000 retired employee members participate in the plan. The provisions of the plan are set forth in Chapter 4.36 of the Seattle Municipal Code. The plan is a "defined benefit plan," which means an employee's salary, years of service, and age at the time of retirement are used to determine the amount of retirement benefits. Retirees are given a choice of several payment options. The Retirement System is led by a seven-member Board of Administration and an Executive Director appointed by the Board.

Proposed Policy and Program Changes

Increase appropriations by \$1,258,479 to support an increase in fees to investment managers and one additional position. Add 1.0 FTE Manager 3, who will oversee operations and personnel, 1.0 FTE Accounting Tech II (Office Manager), and 1.0 FTE Administrative Specialist II. Abrogate 1.0 FTE Finance Analyst and 1.0 FTE Administrative Specialist I.

Employees' Retirement

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Employees' Retirement Budget Control Level	R1E00	6,025,816	9,476,351	10,734,830	11,936,779
Department Total		6,025,816	9,476,351	10,734,830	11,936,779
Department Full-time Equivalents Total*		14.50	14.50	15.50	15.50
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2007	2008	2009	2010
Other		6,025,816	9,476,351	10,734,830	11,936,779
Department Total		6,025,816	9,476,351	10,734,830	11,936,779

Employees' Retirement

Employees' Retirement Budget Control Level

Purpose Statement

The purpose of the Employees' Retirement Budget Control Level is to manage and administer retirement assets and benefits.

Summary

As part of a departmental reorganization, abrogate 1.0 FTE Admin Spec I-BU and 1.0 FTE Fin Anlyst, and add 1.0 FTE Actg Tech II-BU, 1.0 FTE Admin Spec II-BU, and 1.0 FTE Manager3, Fin, Bud,&Actg.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Employees' Retirement	6,025,816	9,476,351	10,734,830	11,936,779
Full-time Equivalents Total*	14.50	14.50	15.50	15.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Ethics and Elections Commission

Wayne Barnett, Executive Director

Contact Information

Department Information Line: (206) 684-8500

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/ethics/>

Department Description

The Seattle Ethics and Elections Commission (SEEC) helps foster public confidence in the integrity of Seattle City government by providing education, training, and enforcement of the City's Ethics Code, Whistleblower Code, and lobbying regulations. The SEEC also promotes informed elections through education, training, and enforcement of the City's Elections Code and Election Pamphlet Code.

The SEEC conducts ethics training for all City employees on request, and through the City's New Employee and New Supervisor Orientation programs. It also provides ethics training information for City employees via the City's intranet site.

The SEEC issues advisory opinions regarding interpretations of the Code of Ethics and also investigates and rules upon alleged violations of the Code. Thirty years of formal advisory opinions, organized and searchable by topic, are available on SEEC's web site.

Through the Whistleblower Code, the SEEC helps to protect an employee's right to report improper governmental action and to be free from possible retaliation as a result of such reporting. The SEEC either refers allegations of improper governmental actions to the appropriate agency or investigates those allegations itself.

The SEEC fulfills the public's mandate of full campaign disclosure by training every organization required to report contributions and expenditures in proper reporting procedures, auditing every organization that reports, working with those organizations to correct errors, and making all campaign finance information available to the public. Since 1993, the SEEC has made summary reports of campaign financing information available to the public. Since 1995, SEEC has published campaign financing information on its web site.

In 2008, the SEEC was charged with administering the City's news lobbying regulations. The SEEC will collect and post information so that citizens know who is lobbying and how much they are being paid to lobby. The SEEC will also enforce compliance with the lobbying regulations.

The SEEC produces voters' pamphlets for City elections and ballot measures. It makes these pamphlets available in several languages and produces a video voters' guide with King County in odd-numbered years. The video voters' guide is funded with cable franchise fee revenue.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget adds funding to support position reclassifications and salary increases for existing positions.

Ethics and Elections

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Ethics and Elections Budget	V1T00	627,046	624,506	668,244	693,256
Control Level					
Department Total		627,046	624,506	668,244	693,256
Department Full-time Equivalents Total*		5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	627,046	624,506	668,244	693,256
Department Total	627,046	624,506	668,244	693,256

Ethics and Elections Budget Control Level

Purpose Statement

The purpose of the Ethics and Elections Budget Control Level is threefold: 1) to audit, investigate, and conduct hearings regarding non-compliance with, or violations of, Commission-administered ordinances; 2) to advise all City officials and employees of their obligations under Commission-administered ordinances; and 3) to publish and broadly distribute information about the City's ethical standards, City election campaigns, campaign financial disclosure statements, and lobbyist disclosure statements.

Summary

Increase budget by \$5,000 to accommodate a salary increase for the Executive Director pursuant to the Personnel Department's reclassification of the position from Manager 3 to Executive 2.

Increase budget by \$11,000 to fund costs associated with a salary increase and participation in the City's retirement system for a newly hired position.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$28,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$44,000

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Ethics and Elections	627,046	624,506	668,244	693,256
Full-time Equivalents Total*	5.20	5.20	5.20	5.20

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Executive Administration

Fred Podesta, Director

Contact Information

Department Information Line: (206) 684-0987

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/executiveadministration/>

Department Description

The Department of Executive Administration (DEA) provides a variety of services to City departments and the public, including Citywide operational responsibilities for accounting, payroll, licensing, revenue collection and processing, animal services, weights and measures, treasury activities, purchasing, construction and consultant contracting, risk management, and the City's financial management and personnel data systems.

Proposed Policy and Program Changes

The following changes are made in the 2009-2010 Proposed Budget:

Add a Licenses and Standards Inspector to the Revenue and Consumer Affairs Budget Control Level. This position will be dedicated to taxicab inspection and enforcement of the Taxicab Code.

Reduce the nightlife enforcement program in the Revenue and Consumer Affairs Budget Control Level by two Licenses and Standards Inspectors. Staffing levels for this program are being re-evaluated as the program is developed.

Add an Auditor position to the Executive Management Budget Control Level to provide civilian oversight to the Seattle Police Department's Office of Professional Accountability.

Abrogate various positions and reduce budget in the Contracting and Revenue and Consumer Affairs Budget Control Levels to assist in balancing the overall General Fund budget.

Executive Administration

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Business Technology Budget Control Level	C8400	9,758,511	10,225,217	10,499,249	11,068,712
Contracting Budget Control Level	C8700	3,155,353	3,559,411	3,580,074	3,748,796
Executive Management Budget Control Level	C8100	2,278,398	2,441,607	2,657,331	2,785,615
Financial Services Budget Control Level	C8200	7,642,816	8,190,057	8,384,796	8,648,896
Revenue and Consumer Affairs Budget Control Level	C8500	5,465,237	5,492,476	5,534,029	5,806,840
Seattle Animal Shelter Budget Control Level	C8600	3,283,319	3,371,245	3,492,609	3,665,085
Department Total		31,583,633	33,280,013	34,148,088	35,723,944
Department Full-time Equivalents Total*		246.00	251.00	249.00	249.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	31,583,633	33,280,013	34,148,088	35,723,944
Department Total	31,583,633	33,280,013	34,148,088	35,723,944

Business Technology Budget Control Level

Purpose Statement

The purpose of the Business Technology Budget Control Level is to plan, strategize, develop, implement, and maintain business technologies to support the City's business activities.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$274,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$274,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Business Technology	9,758,511	10,225,217	10,499,249	11,068,712
Full-time Equivalents Total*	42.00	43.50	43.50	43.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Contracting Budget Control Level

Purpose Statement

The purpose of the Contracting Budget Control Level (BCL) is to anticipate and meet customer contracting and purchasing needs; provide education throughout the contracting process; administer policy and law; implement the City's various social objectives in contracting; and provide fair, thorough, and responsive service to customers so they can meet their business needs in an affordable and timely manner. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Summary

Abrogate 1.0 FTE Civil Rights Analyst and save \$92,000 to assist in balancing the overall General Fund budget.

Reduce spending on contracting by \$10,000 to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$122,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$21,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Contracting	3,155,353	3,559,411	3,580,074	3,748,796
Full-time Equivalents Total*	31.00	31.00	30.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Executive Management Budget Control Level

Purpose Statement

The purpose of the Executive Management Budget Control Level is to provide executive direction and leadership; strategic, financial and operational planning; risk management and human resource services; and administrative support so that Department managers, staff, and other decision-makers can make informed decisions on how to best serve City customers.

Summary

Reduce \$25,000 in discretionary spending to assist in balancing the overall General Fund budget.

Increase the budget by \$132,000 and 1.0 FTE Office of Professional Accountability Auditor to provide independent civilian oversight of the Seattle Police Department's (SPD) Office of Professional Accountability. The Auditor will provide recommendations to SPD, the Mayor, and City Council for improving the complaint investigation system, thereby improving public trust and confidence in the police department.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$109,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$216,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Executive Management	2,278,398	2,441,607	2,657,331	2,785,615
Full-time Equivalents Total*	17.00	17.50	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Financial Services Budget Control Level

Purpose Statement

The purpose of the Financial Services Budget Control Level is to perform financial transactions, provide financial reporting, and receive and disburse funds so that the City remains fiscally solvent.

Summary

Reduce \$200,000 in discretionary spending to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$395,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$195,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Financial Services	7,642,816	8,190,057	8,384,796	8,648,896
Full-time Equivalents Total*	68.50	66.50	66.50	66.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Revenue and Consumer Affairs Budget Control Level

Purpose Statement

The purpose of the Revenue and Consumer Affairs Budget Control Level is to administer and enforce the City's license and tax codes for Seattle residents so that budget expectations are met and consumer protection standards are upheld.

Summary

Reduce the budget by \$174,000 and abrogate 2.0 FTE Licenses & Standards Inspectors, which were positions planned to enforce a nightlife premises regulatory license. Staffing levels for this program are being re-evaluated as the program is developed.

Abrogate 1.0 FTE Paralegal and save \$80,000 to assist in balancing the overall General Fund budget.

Add 1.0 FTE Licenses & Standards Inspector and \$92,000 for taxicab inspections and enforcement of the recently adopted taxicab code. By enhancing inspections and enforcement, this position will increase passenger safety and improve working conditions for taxicab drivers. This position is fully supported by fee revenue.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$203,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$42,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Revenue and Consumer Affairs	5,465,237	5,492,476	5,534,029	5,806,840
Full-time Equivalents Total*	49.50	54.50	52.50	52.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Seattle Animal Shelter Budget Control Level

Purpose Statement

The purpose of the Seattle Animal Shelter Budget Control Level is to provide enforcement, animal care, and spay and neuter services in Seattle to control pet overpopulation and maintain public safety.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$121,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$121,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Seattle Animal Shelter	3,283,319	3,371,245	3,492,609	3,665,085
Full-time Equivalents Total*	38.00	38.00	38.00	38.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Finance

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/financedepartment/>

Department Description

The Department of Finance is responsible for budget development, budget monitoring, debt management, financial policies, financial planning, performance measurement, and overall financial controls for the City of Seattle. The Department also oversees policy on City taxes, investments, accounting, and related activities.

Proposed Policy and Program Changes

The Department of Finance's 2009 Proposed Budget abrogates two Strategic Advisor 2 positions, which result in General Fund savings of \$221,000. The Budget also shifts Debt Management-related costs from the General Fund to Debt Management Policy Advisory Committee (DMPAC) funding, which is supported by user fees.

Finance

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Finance Budget Control Level	CZ000	4,951,084	5,078,864	5,275,284	5,497,802
Department Total		4,951,084	5,078,864	5,275,284	5,497,802
Department Full-time Equivalents Total*		38.00	38.00	36.00	36.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
General Subfund		4,951,084	5,078,864	5,275,284	5,497,802
Department Total		4,951,084	5,078,864	5,275,284	5,497,802

Finance Budget Control Level

Purpose Statement

The purpose of the Finance Budget Control Level is to develop and monitor the budget, issue and manage debt, establish financial policies and plans, and implement overall financial controls for the City. The department also oversees policy on City taxes, investments, accounting and related activities.

Summary

Abrogate 2.0 FTE Strategic Advisor 2 positions and reduce the Department's budget by \$221,000 to assist in balancing the overall General Fund budget. The department will absorb this workload with remaining staff.

Abrogate one vacant .5 FTE Strategic Advisor 2 position and increase an existing .5 FTE Strategic Advisor 2 to 1.0 FTE Strategic Advisor 2 in an FTE-neutral adjustment to better align staffing in the Department of Finance.

Shift Debt Management-related costs from the General Fund to Debt Management Policy Advisory Committee (DMPAC) funding, which is supported by user fees.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$417,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$196,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Finance	4,951,084	5,078,864	5,275,284	5,497,802
Full-time Equivalents Total*	38.00	38.00	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance General

Dwight Dively, Director

Department Description

The mission of Finance General is to allocate General Subfund resources in the form of appropriations to reserve and bond redemption funds, City department operating funds, and certain programs for which there is desire for Council, Mayor, or Department of Finance oversight.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reduces, eliminates or transfers the appropriation authority in more than twenty-five programs in the Reserves, Support to Community Development, and Appropriation to General Fund Subfunds and Special Funds Budget Control Levels (BCLs). The majority of these programs were intended to be one-time expenses in 2008. As a result, appropriations for these BCLs are reduced by over \$28.5 million from the 2008 Adopted Budget. In addition, the City's debt service for most non-utility projects will be nearly \$6 million less in 2009 than in 2008. Offsetting these reductions are two new programs in the Appropriation to General Fund Subfunds and Special Funds BCL. These programs, previously in the Support to Operating Funds BCL, transfer General Subfund's resources to the Office of Housing and Department of Information Technology.

Appropriations to General Fund Subfunds and Special Funds BCL

The elimination of KeyArena debt, plus other changes related to certain bonds being retired and the addition of debt service associated with the Proposed 2009 LTGO Bond Issue, reduces the level of funding for the General Bond Interest/Redemption Fund program by approximately \$6 million. Offsetting these savings is an increase in the General Subfund's support to the Emergency Subfund (ESF) of \$4.4 million. The higher contribution reflects a large increase in the limit to the Emergency Subfund as well as a one-time payment of \$2.2 million to reimburse the ESF for emergency road repairs in 2008. The Proposed Budget creates two new programs which transfer resources to the Housing Operating Fund and the Information Technology Fund. These programs were previously housed in the Support to Operating Funds BCL and their transfer better facilitates financial tracking of these resources.

Reserves BCL

The 2009-2010 Proposed Budget removes ten programs, transfers five programs to other departments, and adds two new recurring programs in the Reserves BCL. All of the programs removed were intended to be one-time expenditures in 2008. The five programs transferred were appropriations in 2008 for new activities in the Seattle Public Library, the Department of Parks and Recreation, the Police Department, and the Municipal Court. For 2009, the net result of these changes, along with varying adjustments to existing programs, is an overall reduction of \$5.6 million.

Recurring Reserve-Industrial Insurance Pensions Payout:

Beginning in 2009, a new Pension Payouts account is established in the amount of \$535,000. Corresponding actions elsewhere in the Proposed Budget remove funding for pension payouts from department budgets, except for employees of Seattle Public Utilities (SPU), Seattle City Light (SCL), and fee-funded positions in the Department of Planning and Development (DPD). In the infrequent case when a City of Seattle employee is permanently disabled or dies as a result of a workplace injury or occupational disease, the City of Seattle makes a large one-time payment to the Washington State Department of Labor and Industries (L&I) to establish a pension for the employee and his or her eligible survivors. The General Subfund has paid these expenses for all but DPD and utility employees in the past, and the proposed change simply streamlines the financial administration of Workers' Compensation-related pensions.

Recurring Reserve-Public Toilets:

\$511,000 is appropriated to support ongoing public toilet access work in SPU. In 2009, this amount has been reduced by \$427,000 in order to repay the General Subfund for 2008 automated public toilet (APT) contract exit costs that are appropriated in the 2008 Third Quarter Supplemental ordinance. Amounts for 2010 and beyond will be revisited in the context of wastewater rates next year. See the Seattle Public Utility section for more detail.

Support to Community Development BCL

The Proposed Budget removes eleven one-time programs, reducing the 2009 appropriation from 2008 by \$10.6 million. Three new programs are added to provide funding in 2009 to the Puget Sound Neighborhood Health Center for construction of a new dental clinic in SE Seattle, to the First United Methodist Church Shelter for facility improvements to serve homeless individuals at a new location following the recent relocation of this service from 5th Avenue, and to People Point to expand the outreach program linking eligible clients with a variety of assistance programs. Additionally, funding is provided in 2010 to CASA Latina to implement the Good Neighbor Agreement between the agency and the neighborhood.

Appropriation to General Fund Subfunds and Special Funds Budget Control Level

Purpose Statement

The purpose of the Appropriation to General Fund Subfunds and Special Funds Budget Control Level is to appropriate General Subfund resources, several of which are based upon the performance of certain City revenues, to bond redemption or special purpose funds. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
2000 Parks Levy Fund	0	4,985,000	0	0
Arts Account - Admission Tax for Art Programs	1,273,217	1,150,600	1,186,394	1,207,454
Cumulative Reserve Subfund - Revenue	5,921,303	6,165,645	0	0
Stabilization Account				
Emergency Subfund	3,786,000	3,196,730	7,636,000	3,049,000
Fleets and Facilities Fund	4,162,156	4,281,554	3,823,297	3,932,585
General Bond Interest/Redemption Fund	25,118,321	18,551,187	12,565,673	15,470,489
Housing Operating Fund	0	0	2,362,679	1,455,955
Information Technology Fund	0	0	3,357,441	3,388,635
Insurance	3,293,169	4,545,937	4,529,697	4,688,142
Judgment/Claims Subfund	1,379,400	1,379,400	1,318,643	1,318,643
Solid Waste Fund - Parks Charter Revenue	981,666	1,025,870	1,050,000	570,000
Transfer				
Transportation Fund - Parks Charter Revenue	220,830	550,700	526,114	564,775
Transfer				
Total	46,136,062	45,832,623	38,355,938	35,645,678

Contingent Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Contingent Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to line departments contingent upon the performance of certain City revenues. These appropriations are implemented as operating transfers to the funds, subfunds, or accounts they support.

Enactment of the budget ordinance authorizes the Director of Finance to transfer General Subfund resources up to the amounts described below to the destination funds, subfunds, or accounts as described, but only if, and to the extent, the conditions stated for each such transfer are met.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Contingent Support to Arts Account	0	150,000	200,000	200,000
Contingent Support to Parks and Recreation Fund	0	500,000	500,000	500,000
Contingent Support to Solid Waste Fund	0	250,000	250,000	250,000
Contingent Support to Transportation Fund	0	275,350	300,000	300,000
Total	0	1,175,350	1,250,000	1,250,000

Contingent Support to Operating Funds: Contingent Support to Arts Account

Purpose Statement

This program transfers resources from the General Subfund to the Arts Account of the General Fund, not to exceed \$200,000, if and only to the extent Admission Tax revenue dedicated to the Arts Account exceeds \$1,186,400.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Contingent Support to Arts Account	0	150,000	200,000	200,000

Contingent Support to Operating Funds: Contingent Support to Parks and Recreation Fund

Purpose Statement

This program transfers resources from the General Subfund to the Park and Recreation Fund, not to exceed \$500,000, if and only to the extent actual collections of revenues distributed to the Park and Recreation Fund, pursuant to Article XI, Section 3 of the Charter of the City of Seattle, are less than \$40,015,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Contingent Support to Parks and Recreation Fund	0	500,000	500,000	500,000

Contingent Support to Operating Funds: Contingent Support to Solid Waste Fund
Purpose Statement

This program transfers resources from the General Subfund to the Solid Waste Fund, not to exceed \$250,000, if revenue from taxes authorized in Seattle Municipal Code Section 5.48.055 and distributed to the Parks and Recreation Fund, pursuant to Article XI, Section 3 of the City Charter, is greater than \$1.050,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Contingent Support to Solid Waste Fund	0	250,000	250,000	250,000

Contingent Support to Operating Funds: Contingent Support to Transportation Fund
Purpose Statement

This program transfers resources from the General Subfund to the Transportation Operating Fund, not to exceed \$300,000, if and only to the extent actual collections of revenues authorized by Chapter 5.37 of the Seattle Municipal Code and distributed to the Park and Recreation Fund pursuant to Article XI, Section 3 of the Charter of the City of Seattle, are greater than \$526,000.

Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Contingent Support to Transportation Fund	0	275,350	300,000	300,000

Reserves Budget Control Level

Purpose Statement

The purpose of the Reserves Budget Control Level is to provide appropriation authority to those programs for which there is no single appropriate managing department, or for which there is some Council and/or Mayor desire for additional budget oversight.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Budget System Reserve	703,376	0	0	0
Customer Service Evaluation	0	500,000	0	0
Employee Retirement Buy-In Match	0	1,000,000	0	0
EMS Enhancements	0	830,000	0	0
Firefighter Health and Fitness	0	247,000	0	0
Get Engaged: City Boards and Commissions	30,000	30,000	30,780	30,720
Greenhouse Gas Reimbursement to City Light	2,150,558	0	0	0
Hazel Heights P-Patch	0	20,000	0	0
Key Arena Use Deliberations	0	1,000,000	0	0
Libraries for All Reserve	0	121,451	0	0
Muni Court Information Replacement System	0	200,000	0	0
P-Patch Land Acquisition	0	500,000	0	0
Pacific Science Center Exhibit	0	100,000	0	0
Parks New Facilities Reserve	0	117,878	0	0
Pedestrian Safety Public Education	0	250,000	0	0
Recurring Reserve Employee Hour Tax	75,556	0	200,000	200,000
Recurring Reserve for Portable Art Rental and Maintenance	164,812	198,000	203,148	202,752
Recurring Reserve-Civilian Shooting Review Board	40,000	42,320	5,000	5,000
Recurring Reserve-Dues/Memberships	13,000	13,500	13,851	13,824
Recurring Reserve-Election Expense	1,498,077	1,000,000	950,000	1,200,000
Recurring Reserve-Fire Hydrants	5,070,078	5,430,765	5,736,265	6,138,005
Recurring Reserve-Health Care Reserve	775,486	1,500,000	2,000,000	0
Recurring Reserve-Industrial Insurance Pensions Payout	0	0	535,000	1,500,000
Recurring Reserve-Legal Advertisements	285,276	150,000	250,000	275,000
Recurring Reserve-Pacific Science Center Lease Reserve	120,000	120,000	120,000	120,000
Recurring Reserve-Public Toilets	750,000	807,000	510,684	964,892
Recurring Reserve-Puget Sound Clean Air Agency	317,160	349,217	382,000	400,000
Recurring Reserve-State Examiner	644,119	646,776	663,592	679,518
Recurring Reserve-Street Lighting	9,624,852	9,637,909	9,734,000	9,832,000
Recurring Reserve-Voter Registration	891,429	720,000	911,000	950,000
Reserve for Community Court-Related Services	0	250,000	0	0
SLU Mobility and Parking Partnership	0	40,000	40,000	40,000
SPD-Patrol Officers	0	2,043,000	0	0
Tax Refund Interest Reserve	0	98,000	365,000	365,000
Trial Court Improvement Account	0	331,658	0	0
Total	23,153,780	28,294,474	22,650,320	22,916,711

Support to Community Development Budget Control Level

Purpose Statement

The purpose of the Support to Community Development Budget Control Level is to appropriate General Subfund resources for services or capital projects that are not directly administered by a City department.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
African Chamber of Commerce	0	50,000	0	0
Broadway Action Agenda	75,040	0	0	0
CASA Latina	0	0	0	53,369
Chief Seattle Gravesite Restoration	0	100,000	0	0
Chinese Garden Reserve	0	317,750	0	0
East Madison YMCA Project	0	250,000	0	0
First United Methodist Church Shelter	0	0	500,000	0
International Community Health Services Dental Clinic	0	750,000	0	0
MOHAI/Lake Union Armory Design	0	225,000	0	0
National Union of Eritrean Women in Seattle	0	100,000	0	0
Nordic Heritage Museum	0	333,000	0	0
People Point	0	0	42,000	79,000
Preliminary Property Assessment-School District Sites	29,078	0	0	0
Puget Sound Industrial Excellence Center	0	300,000	0	0
Puget Sound Neighborhood Health Centers SE Family Dental Clinic	0	250,000	750,000	0
Rainier Vista Boys and Girls Club	0	500,000	250,000	0
School District Site Reserve	0	7,150,000	0	0
School Use Advisory Committee Consultant Service	0	130,000	130,000	130,000
Sound Transit Local Contribution - Sales Tax Offset	1,030,765	921,400	836,400	0
Webster Park Acquisition	0	1,000,000	0	0
Total	1,134,884	12,377,150	2,508,400	262,369

Support to Operating Funds Budget Control Level

Purpose Statement

The purpose of the Support to Operating Funds Budget Control Level is to appropriate General Subfund resources to support the operating costs of line departments that have their own operating funds. These appropriations are implemented as operating transfers to the funds or subfunds they support.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Drainage and Wastewater Fund	100,000	1,123,937	1,211,831	1,247,091
Engineering Services Fund	1,548,620	0	0	0
Firefighters Pension Fund	16,884,491	19,308,827	20,316,873	21,253,370
Housing Operating Fund-Supp to Op Fund	1,189,012	1,670,109	0	0
Human Services Operating Fund	47,905,708	52,056,319	52,539,069	54,405,026
Information Technology Fund	3,883,845	5,082,820	0	0
Library Fund	44,309,040	48,084,735	48,938,128	50,800,517
Low Income Housing Fund	0	4,950,000	1,833,364	0
Neighborhood Matching Subfund	3,181,550	3,665,857	3,689,245	3,811,108
Parks and Recreation Fund	35,479,119	39,617,152	47,521,431	50,631,749
Planning and Development Fund	10,054,227	10,880,178	10,355,054	10,928,864
Police Relief and Pension Fund	16,244,399	18,499,636	20,230,783	21,186,903
Seattle Center Fund	14,303,219	14,995,033	15,370,851	15,910,650
Transportation Fund	43,742,241	48,945,587	45,354,834	45,152,538
Water Fund	0	0	53,338	52,940
Total	238,825,471	268,880,191	267,414,800	275,380,756

Fleets and Facilities Department

Brenda Bauer, Director

Contact Information

Department Information Line: (206) 684-0484

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/fleetsfacilities/>

Department Description

The Fleets and Facilities Department (FFD) was created on January 1, 2001, as part of a reorganization of City government. The Fleets and Facilities Department has four major operating functions: Real Estate Services, Capital Programs, Facilities Operations, and Fleet Services.

The Real Estate Services division manages the City's non-utility real estate portfolio by addressing short- and long-term property interests. Staff handle sales, purchases, interdepartmental transfers, appraisals, and leases, and maintain a database of all City property.

The Capital Programs division oversees the design, construction, commissioning, and initial departmental occupancy of many City facilities. Staff plan and coordinate office remodeling projects and space changes. Staff from this division are responsible for implementation of the Fire Facilities and Emergency Response Levy program.

The Facility Operations division maintains many of the City's buildings, including office buildings, parking facilities, maintenance facilities, police and fire stations, and some community facilities. The division also operates the City's central warehousing function and City mailroom.

The Fleet Services division purchases, maintains, and repairs the City's vehicles and specialized equipment, including cars, light trucks, fire apparatus, and heavy equipment. The division also manages a centralized motor pool, and provides fuel for the City's fleet.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget reflects substantial increases in the fleets area due to many factors: escalating fuel prices; the cost to purchase vehicles, including a large number of alternative fuel and renewable energy vehicles; and staff and related expenses necessary to meet the rising costs and higher volume of vehicle maintenance work performed by FFD. In particular, FFD's auto mechanic apprenticeship program is expanded to support staff succession planning.

Staff and related funding are added to meet the increased need for capital project administration and management of major projects in 2009 and 2010, the largest of which is planning for the possible construction of a new correctional facility. Other, smaller budget changes include increases to address higher inter-office and outgoing mail volume handled centrally for the City, the abrogation of a Building Operations Engineer for greater facilities management efficiency, added funding for contracted services such as specialized fuel pump maintenance, the transfer of an Equipment Servicer position between programs to better align staff with workload, and other technical and administrative changes.

Fleets and Facilities

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Administration Budget Control Level	A1000	3,243,579	3,668,068	3,812,032	3,958,030
Facility Operations Budget Control Level	A3000	60,516,469	64,872,621	66,249,935	67,350,162
Fleet Services Budget Control Level					
Vehicle Fueling		7,253,811	6,254,772	9,740,093	9,976,306
Vehicle Leasing		18,453,134	15,826,847	19,785,562	20,745,021
Vehicle Maintenance		16,641,856	16,628,350	18,961,617	19,694,582
Fleet Services Budget Control Level	A2000	42,348,801	38,709,969	48,487,271	50,415,909
Judgment and Claims Budget Control Level	A4000	0	0	477,386	477,386
Technical Services Budget Control Level					
Capital Programs		2,379,911	2,881,687	3,290,403	3,411,402
Real Estate Services		1,620,917	1,964,213	2,196,145	2,111,664
Technical Services Budget Control Level	A3100	4,000,828	4,845,900	5,486,548	5,523,066
Department Total		110,109,676	112,096,558	124,513,172	127,724,552
Department Full-time Equivalents Total*		304.50	308.00	317.00	317.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		0	0	3,873,297	3,932,585
Other		110,109,676	112,096,558	120,639,875	123,791,967
Department Total		110,109,676	112,096,558	124,513,172	127,724,552

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide executive leadership and a range of planning and support functions, including policy and strategic analysis, budget development and monitoring, financial analysis and reporting, accounting services, information technology services, human resource services, office administration, and central departmental services such as contract review and legislative coordination. These functions promote solid business systems, optimal resource allocation, and compliance with Citywide financial, technology, and personnel policies.

Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$144,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$144,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	3,243,579	3,668,068	3,812,032	3,958,030
Full-time Equivalents Total*	33.00	33.00	33.00	33.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Facility Operations Budget Control Level

Purpose Statement

The purpose of the Facility Operations Budget Control Level is to manage most of the City's general government facilities, including the downtown civic campus, police precincts, fire stations, shops and yards, and several parking facilities. Functions include property management, environmental analysis, implementation of environmentally sustainable facility investments, facility maintenance and repair, janitorial services, security services, and event scheduling. The Facility Operations team is also responsible for warehouse and mail services throughout the City. These functions deliver well-managed, clean, safe, and highly efficient buildings and grounds that house City employees and serve the public.

Summary

Increase budget by \$56,000 and add 1.0 FTE Delivery Worker to meet the increased volume and demand for City inter-office mail handling and distribution.

Increase budget by \$95,000 for higher postal costs due to FFD handling an increased volume of departments' outgoing mail.

Decrease budget by \$78,000 and abrogate 1.0 FTE Building Operations Engineer to achieve staffing efficiencies.

Increase budget by \$178,000 due to higher debt service costs.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$1.126 million for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$1.377 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Facility Operations	60,516,469	64,872,621	66,249,935	67,350,162
Full-time Equivalents Total*	98.00	99.00	99.00	99.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

Fleet Services Budget Control Level

Purpose Statement

The purpose of the Fleet Services Budget Control Level is to provide fleet vehicles to City departments; assess and implement environmental initiatives related to both the composition of the City's fleet and the fuels that power it; actively manage and maintain the fleet; procure and distribute fuel including biodiesel; and operate a centralized motor pool. These functions create and support an environmentally responsible and cost-effective Citywide fleet that helps all City departments carry out their work as efficiently as possible.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Vehicle Fueling	7,253,811	6,254,772	9,740,093	9,976,306
Vehicle Leasing	18,453,134	15,826,847	19,785,562	20,745,021
Vehicle Maintenance	16,641,856	16,628,350	18,961,617	19,694,582
Total	42,348,801	38,709,969	48,487,271	50,415,909
Full-time Equivalents Total *	141.00	141.50	146.50	147.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Fueling

Purpose Statement

The purpose of the Vehicle Fueling Program is to procure, store, distribute, and manage various types of fuels, including alternative fuels such as biodiesel, for City departments and other local agencies.

Program Summary

Increase budget by \$145,000 for a fuel pump maintenance contract with an outside vendor.

Increase budget by \$3.237 million for increased fuel costs.

Decrease budget by \$62,000 and transfer out 1.0 FTE Equipment Servicer to the Vehicle Maintenance Program.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$166,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3.486 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Vehicle Fueling	7,253,811	6,254,772	9,740,093	9,976,306
Full-time Equivalents Total*	3.00	3.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Leasing

Purpose Statement

The purpose of the Vehicle Leasing Program is to specify, engineer, purchase, and dispose of vehicles and equipment on behalf of other City departments and local agencies. This program administers the lease program by which these FFD-procured vehicles are provided to City departments and other agencies. The program also provides motor pool services, and houses fleet administration and environmental stewardship functions.

Program Summary

Increase budget by \$6,000 for increased Compressed Natural Gas vehicle permit fees and related work.

Increase budget by \$3.9 million to cover the cost of anticipated vehicle purchases.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$53,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$3.959 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Vehicle Leasing	18,453,134	15,826,847	19,785,562	20,745,021
Full-time Equivalents Total*	12.00	12.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleet Services: Vehicle Maintenance

Purpose Statement

The purpose of the Vehicle Maintenance Program is to provide vehicle and equipment outfitting, preventive maintenance, repairs, parts delivery, and related services in a safe, rapid, and prioritized manner.

Program Summary

Increase budget by \$887,000 for additional warehouse parts and inventory purchases due to increased fleet size and increased prices.

Increase budget by \$62,000 and transfer in 1.0 FTE Equipment Servicer from the Vehicle Fueling Program.

Increase budget by \$747,000, 2.0 FTE Auto Mechanics and 3.0 FTE Auto Mechanic Apprentices, and fund 3.0 FTE existing un-funded Auto Mechanic positions to respond to increased fleet maintenance needs.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$637,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.333 million.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Vehicle Maintenance	16,641,856	16,628,350	18,961,617	19,694,582
Full-time Equivalents Total*	126.00	126.00	132.00	133.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	0	0	477,386	477,386

Technical Services Budget Control Level

Purpose Statement

The purpose of the Technical Services Budget Control Level is to manage most of the City's non-utility real estate portfolio, and plan and administer FFD's Capital Improvement Program. These functions assure that the City buys, sells, and manages its real property assets in a strategic fashion. The division also ensures that the City develops and preserves its facilities to provide high-quality and environmentally sustainable capital facilities for City staff and functions.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Capital Programs	2,379,911	2,881,687	3,290,403	3,411,402
Real Estate Services	1,620,917	1,964,213	2,196,145	2,111,664
Total	4,000,828	4,845,900	5,486,548	5,523,066
Full-time Equivalents Total *	32.50	34.50	38.50	37.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Capital Programs

Purpose Statement

The purpose of the Capital Programs Program is to provide for the design, construction, commissioning, and initial departmental occupancy of many City facilities. Functions include environmental design, space planning, and project planning and management in support of FFD's Capital Improvement Program. This program also includes the Fire Facilities and Emergency Response Levy, asset preservation and renovation projects, and other major development projects.

Program Summary

Increase budget by \$285,000, 2.0 FTE Assistant Capital Projects Coordinators and 1.0 FTE Finance Analyst to address increased capital project planning and management needs.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$124,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$409,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Capital Programs	2,379,911	2,881,687	3,290,403	3,411,402
Full-time Equivalents Total*	20.00	22.00	25.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technical Services: Real Estate Services

Purpose Statement

The purpose of the Real Estate Services Program is to provide centralized services for acquisition, disposition, and strategic management of most of the City's non-utility real estate portfolio. Functions include appraisals, sales, purchases, interdepartmental transfers, lease negotiation, and maintenance of a database of all City property.

Program Summary

Increase budget by \$106,000 and 1.0 FTE Strategic Advisor 2, P&FM, to address increased property management needs.

Increase budget by \$50,000 to add funding for additional office space planning for the Department of Parks and Recreation.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$76,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$232,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Real Estate Services	1,620,917	1,964,213	2,196,145	2,111,664
Full-time Equivalents Total*	12.50	12.50	13.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Fleets and Facilities

2009 - 2010 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
433010	Federal Grants	49,058	0	0	0
434010	State Grants	7,892	0	0	0
437010	Interlocal Grants	0	50,000	0	0
439090	Miscellaneous Fees and Charges	76,195	0	0	0
441990	Other General Governmental Service Fees	33,729	0	0	0
444300	Vehicle and Equipment Repair Charges	237,636	236,433	292,655	304,306
444500	Fuel Sales	851,823	850,255	923,426	954,974
461110	Interest Earnings - Residual Cash	857,645	500,000	430,750	430,750
461900	Other Interest Earnings	991	0	0	0
462190	Other Equipment/Vehicle Rentals	10,426	17,063	13,062	13,454
462250	Vehicle Equipment Leases	735,215	769,299	939,188	979,488
462300	Parking Fees - Private at SeaPark Garage	1,083,751	1,270,000	1,076,809	1,099,707
462300	Parking Fees - Private at SMT Garage	1,376,392	1,021,084	1,214,275	1,240,096
462500	Bldg/Other Space Rent Charge - Private at AWC	983,009	957,036	1,188,797	1,244,451
462500	Bldg/Other Space Rent Charge - Private at City Hall	0	0	59,628	61,417
462500	Bldg/Other Space Rent Charge - Private at SMT	2,141,422	534,427	2,016,840	2,047,077
462500	Bldg/Other Space Rent Charge - Private Misc	12,308	0	169,000	174,070
462900	Other Rents and Use Charges	19,677	0	0	0
469990	Other Miscellaneous Revenues	205,681	51,000	68,000	69,768
479010	Private Capital Fees/Contributions/Grants	85,369	0	0	0
541490	IF Administrative Fees and Charges	334,359	360,474	0	0
541921	IF Property Management Service Charges	303,596	515,741	687,250	660,504
541930	IF Custodial/Janitorial/Security	349,850	450,000	450,000	450,000
541960	IF Personnel Service Charges	27,826	0	0	0
542830	IF Mail Messenger Charges	53,455	0	115,797	118,808
542831	IF ALLOC Mail Messenger Charges - Departments	164,555	169,491	286,962	295,571
542831	IF ALLOC Mail Messenger Charges - GF	219,067	225,639	257,393	265,115
543210	IF Architect/Engineering Services - Capital Programs	2,749,875	2,939,520	3,495,670	3,495,670
543210	IF Architect/Engineering Services - CRTI	3,914,431	1,600,000	3,378,000	3,500,000
544300	IF Vehicle and Equipment Repair	8,350,754	8,568,767	10,373,249	10,786,221
544500	IF Fuel Sales	6,758,330	7,846,890	9,008,386	9,274,793
548921	IF ALLOC Warehousing Charges - Departments	1,669,055	1,572,758	1,415,204	1,457,660
548921	IF ALLOC Warehousing Charges - General Fund	33,228	30,593	15,857	16,333
548922	IF ALLOC Real Estate Svc Chrgrs - Departments	651,252	631,963	529,351	545,232

Fleets and Facilities

2009 - 2010 Estimated Revenues for the Fleets and Facilities Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
548922	IF ALLOC Real Estate Svc Chrgs - GF	1,072,605	1,101,370	1,192,332	1,176,602
560300	IF Reimbursement - Bldg Improv	173,952	0	0	0
562150	IF Motorpool Rental Charges	469,250	520,378	589,005	606,674
562250	IF Vehicle and Equipment Lease	19,358,616	21,239,478	23,418,297	24,241,960
562300	IF Parking Fees - SeaPark Garage	405,231	412,524	398,915	410,882
562300	IF Parking Fees - SMT	402,905	0	449,840	463,335
562500	IF Building/Other Space Rental	3,270,086	5,180,768	5,031,526	5,182,472
562510	IF ALLOC Rent-Bldg/Other Space	50,426,284	51,484,481	50,311,612	51,820,960
562510	IF ALLOC Rent-Bldg/Other Space - GF for Small Depts	1,702,212	1,709,028	1,665,804	1,715,778
569990	IF Other Misc Rev - Accounting	97,087	104,375	99,539	102,525
569990	IF Other Misc Rev - Facilities	417,196	0	470,000	470,000
569990	IF Other Misc Rev - Fleet	3,674,432	0	170,000	170,000
569990	IF Other Misc Rev - Variable Rate Debt Service	360,030	359,522	0	0
569990	IF Other Misc Rev from GF - Civic Center Event Management	136,990	141,100	144,666	148,138
569990	IF Other Misc Rev from GF - Concert Hall	364,820	374,671	384,412	393,638
569990	IF Other Misc Rev from GF - Emergency Shelter Operating Costs	30,900	31,827	32,655	33,438
569990	IF Other Misc Rev from GF - Garden of Remembrance	133,035	136,626	140,178	143,543
569990	IF Other Misc Rev from GF - MOB	40,000	40,000	40,000	40,000
569990	IF Other Misc Rev from GF - Resource Conservation	100,000	162,000	0	0
569990	IF Other Misc Rev from GF - Variable Rate Debt Service	328,917	329,007	0	0
Total Revenues		117,312,399	114,495,588	122,944,330	126,605,410
379100	Use of (Contribution to) Fund Balance	(7,202,723)	(2,399,030)	1,568,842	1,119,142
Total Resources		110,109,676	112,096,558	124,513,172	127,724,552

Fleets and Facilities

Fleets and Facilities Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	15,377,480	5,195,086	20,413,823	11,180,845	6,234,003
Accounting and Technical Adjustments	1,748,051	0	0	0	0
Plus: Actual and Estimated Revenue	117,312,399	114,495,588	124,746,334	122,944,330	126,605,410
Less: Actual and Budgeted Expenditures	110,109,676	112,096,558	128,083,737	124,513,172	127,724,552
Less: Capital Improvements	3,914,431	1,600,000	5,895,575	3,378,000	3,500,000
Ending Fund Balance	20,413,823	5,994,116	11,180,845	6,234,003	1,614,861
Continuing Appropriations	11,852,407	200,000	200,000	0	0
Reserved Accounts - Fleets	4,000,000	4,000,000	6,281,000	5,589,000	6,973,000
Reserved Accounts - Operations	500,000	500,000	500,000	1,230,000	1,274,000
Total Reserves	16,352,407	4,700,000	6,981,000	6,819,000	8,247,000
Ending Unreserved Fund Balance	4,061,416	1,294,116	4,199,845	(584,997)	(6,632,139)

Capital Improvement Program Highlights

The Fleets & Facilities Department (FFD) is responsible for building, operating, and maintaining general government facilities. Examples include the City's core public safety facilities, such as fire stations and police precincts, the City's vehicle maintenance shops and other support facilities, and the City's downtown office buildings. In addition, FFD maintains some of the community-based facilities owned by the City, such as senior centers and community service centers. The Department's 2009-2014 Proposed Capital Improvement Program (CIP) is FFD's plan for maintaining, renovating, expanding, and replacing its extensive inventory of buildings. The Department's CIP is financed by a variety of revenue sources, including the City's General Subfund, the Cumulative Reserve Subfund (including the Unrestricted, REET I, and FFD Asset Preservation subaccounts), voter approved levy proceeds, general obligation bonds, proceeds from property sales, and grants.

While FFD's CIP includes many projects, five major initiatives are especially noteworthy:

Municipal Jail: King County houses most City inmates under an intergovernmental agreement, and the County has notified the City that it will not renew the agreement, which expires in 2012. Because of the short timeline for the development of a new facility, FFD will conduct the siting process and develop early design documents at the same time the City pursues partnership opportunities with other jurisdictions.

2003 Fire Facilities and Emergency Response Levy Program: A \$167 million property tax levy was approved by voters in November 2003. This levy, together with approximately \$117 million in other funding sources, funds more than 40 projects to improve the City's fire fighting and emergency response capabilities, including carrying out various emergency preparedness initiatives (for example, upgrading the City's water supply system for firefighting purposes); constructing new support facilities for the Fire Department (including a new joint training facility); constructing a new Emergency Operations Center and Fire Alarm Center; procuring two new fireboats and rehabilitating the Chief Seattle fireboat; and upgrading, renovating, or replacing most of the City's fire stations. FFD has completed seven levy program projects, worth \$91 million, including the two new fireboats and the Emergency Operations Center. These completed projects no longer appear in the CIP. In 2009, FFD expects to begin or be in construction on eleven neighborhood fire stations, continue design on five stations, and begin design work on five more.

North Precinct: FFD is identifying site alternatives for a new Seattle Police Department North Precinct Station and preparing a recommendation for a preferred site. The existing Station was built to accommodate about 115 personnel, with the maximum capacity of about 155. The Station now houses about 200 personnel. The existing facility cannot be modified to accommodate either current personnel or the growth expected over the next five years. In 2008, FFD began work to locate a site and completed basic programming for the development of a new Station. FFD is planning to lease space to relieve precinct crowding in the interim before the new Station is completed.

Replacement Marine Emergency Facilities: The Police Department's Harbor Patrol and the Fire Department's freshwater fireboat provide emergency rescue, law enforcement, and firefighting on the fresh water bodies surrounding Seattle. The Harbor Patrol deploys 10 patrol boats and 26 officers out of an 80 year-old facility originally planned for one patrol boat and nine officers. The existing facility has a failing roof, roof structure, and heating systems, and cannot be modified to adequately accommodate either the current personnel or future growth of the unit. The freshwater fireboat is currently dispatched from a dock and trailer at Fisherman's Terminal, relatively far from emergencies on Lake Union and Lake Washington. In 2009, FFD will be in pre-design on replacement of Harbor Patrol at the current site, and siting a new docking facility for the freshwater fireboat on Lake Union.

Asset Preservation Program: The Asset Preservation Program preserves and extends the useful life and operational capacity of existing FFD-managed facilities, and is funded by facility space rent paid by City departments. Typical work includes, but is not limited to: the repair and replacement of building envelope

Fleets and Facilities

Capital Improvement Program Highlights

components, such as roofs, windows and exterior doors; the repair and replacement of core building systems, such as HVAC equipment, water distribution systems, and electrical power distribution systems; and the repair and replacement of other equipment in the building due to age or prolonged substandard performance. Projects planned for 2009 include replacing aged and leaking roofs, replacing failing and substandard electrical and mechanical equipment, and replacing elevator equipment that is at the end of its useful service life.

Capital Improvement Program Appropriation

Budget Control Level	2009 Proposed	2010 Proposed
Asset Preservation - Civic Core: A1AP1		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	475,000	300,000
Subtotal	475,000	300,000
Asset Preservation - Public Safety Facilities: A1AP6		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	605,000	480,000
Subtotal	605,000	480,000
Asset Preservation - Seattle Municipal Tower: A1AP2		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	2,045,000	2,220,000
Subtotal	2,045,000	2,220,000
Asset Preservation - Shops and Yards: A1AP4		
Cumulative Reserve Subfund, Asset Preservation Subaccount - Fleets and Facilities (00168)	595,000	720,000
Subtotal	595,000	720,000
Correctional Facility: A1PS3		
Municipal Jail Subfund	4,500,000	0
Subtotal	4,500,000	0
Emergency Generators: A16173		
Cumulative Reserve Subfund - REET I Subaccount (00163)	415,000	0
Subtotal	415,000	0
Environmental Stewardship: A1GM3		
General Subfund	(2,800,000)	0
Subtotal	(2,800,000)	0
Garden of Remembrance: A51647		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	22,000	22,000
Subtotal	22,000	22,000
General Government Facilities - General: A1GM1		
Fleets and Facilities Fund	3,500,000	3,500,000
Subtotal	3,500,000	3,500,000

Fleets and Facilities

Capital Improvement Program Highlights

	2009 Proposed	2010 Proposed
Budget Control Level		
Neighborhood Fire Stations: A1FL1		
2003 Fire Facilities Subfund	16,148,000	(2,832,000)
2010 Multipurpose LTGO Bond Fund	0	10,388,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	12,244,000	13,060,000
Subtotal	28,392,000	20,616,000
Preliminary Engineering: A1GM4		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	225,000	225,000
Subtotal	225,000	225,000
Public Safety Facilities - Fire: A1PS2		
Fleets and Facilities Fund	(122,000)	0
Subtotal	(122,000)	0
Public Safety Facilities - Police: A1PS1		
2009 Multipurpose LTGO Bond Fund	1,410,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	145,000	223,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	255,000	0
Subtotal	1,810,000	223,000
 Total Capital Improvement Program Appropriation	 39,662,000	 28,306,000

Office of Hearing Examiner

Sue Tanner, Hearing Examiner

Contact Information

Department Information Line: (206) 684-0521

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/examiner/>

Department Description

The Office of Hearing Examiner is Seattle's quasi-judicial forum for reviewing factual and legal issues raised by the application of City Code requirements to specific people or property. As authorized by the Seattle Municipal Code, the Office conducts hearings and decides appeals in cases where citizens disagree with a decision made by a City agency. Many of the matters appealed to the Hearing Examiner relate to land use and environmental permit decisions and interpretations made by the Department of Planning and Development. The Hearing Examiner also hears appeals in many other subject areas and makes recommendations to the City Council on rezone petitions, major institution master plans, and other Council land-use actions. Pursuant to authority granted in 2004, the Hearing Examiner provides contract hearing examiner services to other local governments as well.

The Hearing Examiner, and Deputy Hearing Examiners appointed by the Hearing Examiner, handle all pre-hearing matters, regulate the conduct of hearings, and prepare decisions and recommendations based upon the hearing record and applicable law. The Code requires all examiners to be attorneys with training and experience in administrative hearings. The Hearing Examiner also appoints an administrative analyst to oversee the administrative areas of the office, a paralegal to assist with hearings and decision preparation, and an administrative specialist to support all other office positions and provide information to the public.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget adds funding to support the reclassification of the Deputy Hearing Examiner.

Hearing Examiner

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of Hearing Examiner Budget Control Level	V1X00	526,526	543,324	581,443	605,048
Department Total		526,526	543,324	581,443	605,048
Department Full-time Equivalents Total*		4.50	4.75	4.75	4.75
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2007	2008	2009	2010
General Subfund		Actual	Adopted	Proposed	Proposed
		526,526	543,324	581,443	605,048
Department Total		526,526	543,324	581,443	605,048

Office of Hearing Examiner Budget Control Level

Purpose Statement

The purpose of the Office of Hearing Examiner Budget Control Level is to conduct fair and impartial hearings in all subject areas where the Seattle Municipal Code grants authority to do so (there are currently more than 50 subject areas) and to issue decisions and recommendations consistent with applicable ordinances.

Summary

Increase budget by \$6,000 for a salary increase for the Deputy Hearing Examiner required by the Personnel Department.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$32,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$38,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Hearing Examiner	526,526	543,324	581,443	605,048
Full-time Equivalents Total*	4.50	4.75	4.75	4.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department of Information Technology

Bill Schrier, Director & Chief Technology Officer

Contact Information

Department Information Line: (206) 684-0600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/doi/>

Department Description

The Department of Information Technology (DoIT) manages the City's information technology infrastructure and performs strategic information technology (IT) planning. The Department:

- Coordinates strategic technology direction for the City by developing common standards, architectures, and business solutions to deliver City services more efficiently and effectively;
- Builds and operates the City's communications and computing assets, which include the City's telephone, radio, and e-mail systems, and networks and servers; and
- Oversees and operates the City's government-access television station (the Seattle Channel) and Website, by providing new programming, live Web streaming, indexed videos on demand, and other interactive services aimed at improving access to government information and decision makers.

Proposed Policy and Program Changes

DoIT's 2009-2010 Proposed Budget includes budget increases to upgrade older parts of the City's data network to the Uniform Data Services (UDS) model; to provide centralized, citywide project planning and management and implement an upgrade of the City's Microsoft Office software; to convert the City's e-mail system from Novell GroupWise to Microsoft Exchange/Outlook; and, to replace several of the City's computing and communications assets including the Regatta, Storage Area Network (SAN), mid-range computing storage, and Interactive Voice Response (IVR) system.

Information Technology

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Finance and Administration Budget Control Level					
Finance and Administration		1,867,576	2,129,682	1,915,316	1,985,881
General and Administration		586,455	682,288	695,375	713,131
Finance and Administration Budget Control Level	D1100	2,454,031	2,811,970	2,610,691	2,699,012
Office of Electronic Communications Budget Control Level					
Citywide Web Team		1,780,784	1,864,792	1,998,015	2,067,891
Community Technology		665,617	929,180	971,259	1,002,457
Office of Cable Communications		1,338,266	1,523,304	1,379,830	1,425,576
Seattle Channel		3,335,247	3,041,381	3,403,556	3,272,447
Office of Electronic Communications Budget Control Level	D4400	7,119,915	7,358,657	7,752,660	7,768,371
Technology Infrastructure Budget Control Level					
Communications Shop		1,607,032	1,560,876	1,622,560	1,678,516
Data Network Services		2,579,176	3,374,208	4,064,234	4,285,024
Enterprise Computing Services		4,961,706	6,207,155	8,297,493	8,593,243
Messaging, Collaboration and Directory Services		1,032,961	1,165,503	1,646,752	1,703,910
Mid-Range Computing Services		1,538,078	1,630,673	0	0
Radio Network		3,077,124	10,284,851	2,405,619	5,736,348
Service Desk		1,297,255	1,334,680	1,427,449	1,480,254
Technical Support Services		1,928,519	2,019,133	2,091,405	2,167,954
Technology Engineering and Project Management		5,323,594	3,249,413	11,015,606	7,350,860
Technology Infrastructure Grants		1,572,908	0	815,181	0
Telephone Services		8,446,413	7,804,898	10,047,363	10,426,611
Warehouse		1,675,429	2,336,127	2,412,038	2,475,733
Technology Infrastructure Budget Control Level	D3300	35,040,196	40,967,516	45,845,699	45,898,454
Technology Leadership and Governance Budget Control Level					
Citywide Technology Leadership and Governance		2,006,884	4,791,609	2,430,825	2,492,708
Law, Safety, and Justice		0	23,850	24,258	24,889
Technology Leadership and Governance Budget Control Level	D2200	2,006,884	4,815,460	2,455,083	2,517,597
Department Total		46,621,026	55,953,602	58,664,134	58,883,434
Department Full-time Equivalents Total*		216.00	217.00	215.00	215.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	3,883,849	5,082,820	3,357,440	3,388,635
Other	42,737,177	50,870,782	55,306,694	55,494,799
Department Total	46,621,026	55,953,602	58,664,134	58,883,434

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide administrative, contracting, finance, budget, and accounting services (planning, control, analysis, and consulting) to the Department.

Program Expenditures	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Finance and Administration	1,867,576	2,129,682	1,915,316	1,985,881
General and Administration	586,455	682,288	695,375	713,131
Total	2,454,031	2,811,970	2,610,691	2,699,012
Full-time Equivalents Total *	22.00	23.00	18.00	18.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: Finance and Administration

Purpose Statement

The purpose of the Finance and Administration Program is to provide contracting, finance, budget, and accounting services (planning, control, analysis, and consulting) to the Department.

Program Summary

Reduce the budget by \$56,000 and abrogate 1.0 FTE Accounting Technician II-BU to assist in balancing the overall General Fund budget.

Reduce the budget by \$236,000 and transfer out 1.0 FTE Administrative Specialist I-BU, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Administrative Specialist III-BU, and 1.0 FTE Office/Maintenance Aide as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$78,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$214,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Finance and Administration	1,867,576	2,129,682	1,915,316	1,985,881
Full-time Equivalents Total*	22.00	23.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Finance and Administration: General and Administration

Purpose Statement

The purpose of the General and Administration Program is to provide general administrative services and supplies to the department's internal programs.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
General and Administration	586,455	682,288	695,375	713,131

Information Technology

Office of Electronic Communications Budget Control Level

Purpose Statement

The purpose of the Office of Electronic Communications Budget Control Level is to operate the Seattle Channel, Cable Office, Web sites, and related programs so that technology delivers services and information to residents, businesses, visitors, and employees in an effective way.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Citywide Web Team	1,780,784	1,864,792	1,998,015	2,067,891
Community Technology	665,617	929,180	971,259	1,002,457
Office of Cable Communications	1,338,266	1,523,304	1,379,830	1,425,576
Seattle Channel	3,335,247	3,041,381	3,403,556	3,272,447
Total	7,119,915	7,358,657	7,752,660	7,768,371
Full-time Equivalents Total *	41.00	41.00	40.00	40.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Citywide Web Team

Purpose Statement

The purpose of the Citywide Web Team Program is to provide leadership in using Web technology and a Web presence for residents, businesses, visitors, and employees so that they have 24-hour access to relevant information and City services.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$133,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$133,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Citywide Web Team	1,780,784	1,864,792	1,998,015	2,067,891
Full-time Equivalents Total*	13.25	13.25	13.25	13.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Office of Electronic Communications: Community Technology

Purpose Statement

The purpose of the Community Technology Program is to provide leadership, education, and funding so that all residents have access to computer technology and online information.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$42,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$42,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Technology	665,617	929,180	971,259	1,002,457
Full-time Equivalents Total*	4.25	4.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Office of Cable Communications

Purpose Statement

The purpose of the Office of Cable Communications Program is to negotiate with and regulate private cable communications providers so that residents receive high-quality and reasonably priced services.

Program Summary

Reduce the budget by \$219,000 and abrogate 1.0 FTE Management Systems Analyst, Sr., and 1.0 FTE Strategic Advisor 3, Information Technology, to assist in balancing the overall General Fund budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$76,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$143,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of Cable Communications	1,338,266	1,523,304	1,379,830	1,425,576
Full-time Equivalents Total*	6.25	6.25	4.25	4.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Electronic Communications: Seattle Channel

Purpose Statement

The purpose of the Seattle Channel Program is to inform and engage residents in Seattle's governmental, civic, and cultural affairs by using television, the Web, and other media in compelling ways.

Program Summary

Add 1.0 FTE Video Specialist II to perform senior-level video production duties at the Seattle Channel. The Department offsets the entire cost of this position by redirecting the budget for an outside contractor who previously performed this work.

Increase the budget by \$35,000 to produce the 2009 Video Voters' Guide on behalf of the Seattle Ethics and Elections Commission. The Video Voters' Guide, released every two years in conjunction with City elections, features recorded messages from candidates and representatives of ballot issues.

Increase the budget by \$250,000 to replace various pieces of capital equipment at the Seattle Channel including the digital video server, main routing system, studio control components, and asset management system. Replacement of this equipment will help the Seattle Channel convert its programming to an all-digital format.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$77,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$362,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Seattle Channel	3,335,247	3,041,381	3,403,556	3,272,447
Full-time Equivalents Total*	17.25	17.25	18.25	18.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure Budget Control Level

Purpose Statement

The purpose of the Technology Infrastructure Budget Control Level is to build and operate the City's corporate communications and computing assets so that the City can manage information more effectively, deliver services more efficiently, and make well-informed decisions.

Program Expenditures

	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications Shop	1,607,032	1,560,876	1,622,560	1,678,516
Data Network Services	2,579,176	3,374,208	4,064,234	4,285,024
Enterprise Computing Services	4,961,706	6,207,155	8,297,493	8,593,243
Messaging, Collaboration and Directory Services	1,032,961	1,165,503	1,646,752	1,703,910
Mid-Range Computing Services	1,538,078	1,630,673	0	0
Radio Network	3,077,124	10,284,851	2,405,619	5,736,348
Service Desk	1,297,255	1,334,680	1,427,449	1,480,254
Technical Support Services	1,928,519	2,019,133	2,091,405	2,167,954
Technology Engineering and Project Management	5,323,594	3,249,413	11,015,606	7,350,860
Technology Infrastructure Grants	1,572,908	0	815,181	0
Telephone Services	8,446,413	7,804,898	10,047,363	10,426,611
Warehouse	1,675,429	2,336,127	2,412,038	2,475,733
Total	35,040,196	40,967,516	45,845,699	45,898,454
Full-time Equivalents Total *	138.00	138.00	138.00	138.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Communications Shop

Purpose Statement

The purpose of the Communications Shop Program is to install, maintain, and repair the dispatch radio infrastructure and mobile and portable radios for City departments and other regional agencies for common, cost-effective communications.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$62,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Communications Shop	1,607,032	1,560,876	1,622,560	1,678,516
Full-time Equivalents Total*	12.00	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Data Network Services

Purpose Statement

The purpose of the Data Network Services Program is to provide data communications infrastructure and related services to City employees so that they may send and receive electronic data in a cost-effective manner, and so residents may electronically communicate with City staff and access City services.

Program Summary

Increase the budget by \$200,000 to upgrade older parts of the City's data network infrastructure to the Uniform Data Services (UDS) model. The UDS model provides a more stable and reliable environment for data communications.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$490,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$690,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Data Network Services	2,579,176	3,374,208	4,064,234	4,285,024
Full-time Equivalents Total*	13.00	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Enterprise Computing Services

Purpose Statement

The purpose of the Enterprise Computing Services Program is to provide a reliable production computing environment that allows departments to effectively operate their technology applications, operating systems, and servers.

Program Summary

Increase the budget by \$1.28 million and transfer in 5.0 FTE Information Technology Professional B and 1.0 FTE Information Technology Professional C from Mid-Range Computing Services; 1.0 FTE Manager 2, Information Technology, from Technical Support Services; 0.8 FTE Executive 3 and 0.8 FTE Management Systems Analyst, Sr., from Messaging, Collaboration and Directory Services; Mid-Range Computing Services; Technical Support Services; and Service Desk (0.2 FTE from each program); and transfer out 0.4 FTE Information Technology Professional A, Exempt, as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Increase the budget by \$1.94 million to fund the purchase of, and the debt service payments on, bonds issued to replace the Regatta, Storage Area Network (SAN), and mid-range computing storage. These pieces of equipment, which run and provide storage for critical software applications such as Summit, have reached the end of their useful lives and need to be replaced.

Reduce the budget by \$1.12 million for debt service payments that end in 2008.

Citywide adjustments to labor and other operating costs due to inflation reduce the budget by \$11,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.10 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Enterprise Computing Services	4,961,706	6,207,155	8,297,493	8,593,243
Full-time Equivalents Total*	18.80	18.80	27.00	27.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Messaging, Collaboration and Directory Services

Purpose Statement

The purpose of the Messaging, Collaboration and Directory Services Program is to provide, operate, and maintain an infrastructure for e-mail, calendar, directory, and related services to City employees and the general public so that they can communicate and obtain City services.

Program Summary

Increase the budget by \$419,000 and transfer in 2.0 FTE Information Technology Professional B from Mid-Range Computing Services and 0.8 FTE Information Technology Professional A, Exempt, from Enterprise Computing Services; Mid-Range Computing Services; Technical Support Services; and Service Desk (0.2 FTE from each program) and transfer out 0.2 FTE Executive 3; 0.2 FTE Information Technology Professional A, Exempt; and 0.2 FTE Management Systems Analyst, Sr., as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$63,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$481,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Messaging, Collaboration and Directory Services	1,032,961	1,165,503	1,646,752	1,703,910
Full-time Equivalents Total*	8.80	8.80	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Mid-Range Computing Services

Purpose Statement

The purpose of the Mid-Range Computing Services Program is to provide, operate, and maintain servers so that the City and individual departments have a reliable client-server environment for providing services to other government entities and to the general public.

Program Summary

Reduce the budget by \$1.63 million and transfer out the entire staff of Mid-Range Computing Services: 0.2 FTE Executive 3; 1.4 FTE Information Technology Professional A; 7.0 FTE Information Technology Professional B, 2.0 FTE Information Technology Professional C; and 0.2 Management Systems Analyst, Sr., as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Mid-Range Computing Services	1,538,078	1,630,673	0	0
Full-time Equivalents Total*	10.80	10.80	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Radio Network

Purpose Statement

The purpose of the Radio Network Program is to provide dispatch radio communications and related services to City departments and other regional agencies so that they have a highly available means for mobile communications.

Program Summary

Reduce the budget by \$7.11 million for work to support the City's 800 MHz radio network. The Department had anticipated using radio reserve collections, which come from monthly fees assessed to users of the public safety radio network, to upgrade and replace the network's software and hardware in 2007 and 2008. Most of this spending did not occur because the Federal Communication Commission has ordered the telecommunications company Nextel, whose cellular services have interfered with public safety radio frequencies across the nation, to pay for replacement and upgrades.

Reduce the budget by \$804,000 and redirect funding for capital assets to the 800 MHz Radio Network Program, a project in the Department's Capital Improvement Program (CIP), in the proposed budget. This action does not change the overall budget authority for the program, but rather designates the budget authority as being specifically for a CIP project.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$37,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$7.88 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Radio Network	3,077,124	10,284,851	2,405,619	5,736,348
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Service Desk

Purpose Statement

The purpose of the Service Desk Program is to provide an initial point of contact for technical support, problem analysis and resolution, and referral services for customers in non-utility departments.

Program Summary

Increase the budget by \$31,000, transfer in 1.0 FTE Management Systems Analyst from Technology Engineering and Project Management and 0.8 FTE Information Technology Professional A, Exempt, from Enterprise Computing Services; Messaging, Collaboration and Directory Services; Mid-Range Computing Services, and Technical Support Services (0.2 FTE from each program) and transfer out 0.2 FTE Executive 3, 0.2 FTE Information Technology Professional A, 1.0 Information Technology Systems Analyst, and 0.2 Management Systems Analyst, Sr., as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$62,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$93,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Service Desk	1,297,255	1,334,680	1,427,449	1,480,254
Full-time Equivalents Total*	12.80	12.80	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Infrastructure: Technical Support Services

Purpose Statement

The purpose of the Technical Support Services Program is to provide, operate, and maintain personal computer services for City employees so that they have a reliable computing environment to conduct City business and to provide services to other government entities and the public.

Program Summary

Reduce the budget by \$17,000 and transfer in 1.0 FTE Information Technology Systems Analyst from Service Desk and 1.0 FTE Information Technology Professional C from Mid-Range Computing Services and transfer out 1.0 FTE Manager 2, Information Technology; 0.2 FTE Executive 3; 0.2 FTE Management Systems Analyst, Sr.; and 0.4 Information Technology Professional A, Exempt, as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$89,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$72,000.

Expenditures/FTE	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Technical Support Services	1,928,519	2,019,133	2,091,405	2,167,954
Full-time Equivalents Total*	16.80	16.80	17.00	17.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technology Engineering and Project Management

Purpose Statement

The purpose of the Technology Engineering and Project Management Program is to engineer communications systems and networks, to manage large technology infrastructure projects for City departments, and to facilitate reliable and cost-effective communications and technology.

Program Summary

Reduce the budget by \$89,000 and transfer out 1.0 FTE Management Systems Analyst as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Add 1.0 FTE Information Technology Professional B to provide operations and maintenance work for the fiber program. The Department offsets the entire cost of this position by redirecting the budget for an outside contractor who previously performed this work.

Increase the budget by \$2.38 million to install additional fiber optic lines throughout the city. The Department coordinates this effort on behalf of a regional partnership with other public agencies such as Seattle Public Schools.

Increase the budget by \$580,000 to pay for centralized planning and project management costs to upgrade the City's desktop computers to Microsoft Office 2007. Departments have been asked to absorb their own costs for the software upgrade using existing resources.

Increase the budget by \$4.40 million in 2009 and \$503,000 in 2010 to convert the City's e-mail system from Novell GroupWise to Microsoft Outlook/Exchange. The e-mail conversion project, referred to as the GroupWise to Exchange Migration (GEM) project, will convert approximately 11,700 e-mail accounts during 2009 and 2010.

Increase the budget by \$600,000 in 2009 and \$300,000 in 2010 to purchase e-mail archiving software. When implemented, the software will help the City comply with electronic discovery and public records requests by allowing users to centrally store and retain archived e-mails.

Increase the budget by \$670,000 in 2009 and \$150,000 in 2010 to purchase a Constituent Relationship Management (CRM) application for the City and to acquire related consultant services for planning and implementation. A CRM application will allow the City to more comprehensively track customer service requests.

Increase the budget by \$145,000 for debt service payments on bonds issued for the GEM, e-mail archiving software, and CRM application projects.

Citywide adjustments to labor and other operating costs due to inflation decrease the budget by \$920,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$7.77 million.

Information Technology

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Technology Engineering and Project Management	5,323,594	3,249,413	11,015,606	7,350,860
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Technology Infrastructure Grants

Purpose Statement

The purpose of the Technology Infrastructure Grants Program is to display expenditures related to technology projects funded by City and non-City sources and where appropriations for such projects are often made outside of the budget book.

Program Summary

Increase the budget by \$815,000 to fund training, contingency, and equipment as part of the design and construction of a next-generation voice and radio switch for the Puget Sound region. When completed, the switch will provide improved interoperability for radio and data networks used by public safety agencies in King, Pierce, and Snohomish Counties.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Technology Infrastructure Grants	1,572,908	0	815,181	0

Technology Infrastructure: Telephone Services

Purpose Statement

The purpose of the Telephone Services Program is to provide, operate, and maintain a telecommunications infrastructure, and to provide related services to City employees so that they have a highly available means of communication.

Program Summary

Increase the budget by \$920,000 to fund the purchase of and the debt service payments on bonds issued to replace the City's current Interactive Voice Response (IVR) system, which is more than 11 years old and is no longer supported by its manufacturer. Several departments use IVR to interact with customers who make service and other requests by phone. A new IVR system will provide additional capabilities such as voice recognition.

Increase the budget by \$600,000 to reflect the increased costs for cellular and Blackberry services that DoIT bills its customer departments.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$722,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.24 million.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Telephone Services	8,446,413	7,804,898	10,047,363	10,426,611
Full-time Equivalents Total*	32.00	32.00	32.00	32.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Infrastructure: Warehouse

Purpose Statement

The purpose of the Warehouse Program is to acquire, store, and distribute telephone, computing, data communications, and radio components to the department so that equipment is available when requested.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$76,000 for a net program increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$76,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Warehouse	1,675,429	2,336,127	2,412,038	2,475,733
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance Budget Control Level

Purpose Statement

The purpose of the Technology Leadership and Governance Budget Control Level is to provide departments with strategic direction and coordination on technology for their respective investment decisions.

Program Expenditures

	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
Citywide Technology Leadership and Governance	2,006,884	4,791,609	2,430,825	2,492,708
Law, Safety, and Justice	0	23,850	24,258	24,889
Total	2,006,884	4,815,460	2,455,083	2,517,597
Full-time Equivalents Total *	15.00	15.00	19.00	19.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Leadership and Governance: Citywide Technology Leadership and Governance

Purpose Statement

The purpose of the Citywide Technology Leadership and Governance Program is to establish strategic directions; identify key technology drivers; support effective project management and quality assurance; and provide information, research, and analysis to departments' business and technology managers.

Program Summary

Reduce the budget by \$82,000 and abrogate 1.0 FTE Strategic Advisor 2, Exempt, to assist in balancing the overall General Fund budget.

Increase the budget by \$370,000 and transfer in 1.0 FTE Information Technology Professional A, Exempt, from Mid-Range Computing Services and 1.0 FTE Administrative Specialist I-BU, 1.0 FTE Administrative Specialist II-BU, 1.0 FTE Administrative Specialist III-BU, and 1.0 FTE Office/Maintenance Aide from Finance and Administration as part of a departmentwide reorganization designed to better meet the needs of the department and external customers. This reorganization moves positions and budget authority within the department, but does not increase the department's overall number of positions and budget authority.

Reduce the budget by \$2.82 million for Microsoft Office 2007 licenses, a one-time purchase included in the 2008 Adopted Budget.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$176,000 for a net program reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$2.36 million.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Citywide Technology Leadership and Governance	2,006,884	4,791,609	2,430,825	2,492,708
Full-time Equivalents Total*	15.00	15.00	19.00	19.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Information Technology

Technology Leadership and Governance: Law, Safety, and Justice

Purpose Statement

The purpose of the Law, Safety, and Justice Program is to provide strategic planning, direction, and oversight for technology investments to the Fire, Law, and Police departments and Seattle Municipal Court so that investments are aligned with departmental and City objectives.

Program Summary

There are no substantive changes from the 2008 Adopted Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Law, Safety, and Justice	0	23,850	24,258	24,889

Information Technology

2009 - 2010 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
433010	Federal Grants	716,351	0	0	0
437010	Interlocal Grants	176,446	0	0	0
439090	Private Grants	17,770	0	0	0
442810	IT Project Management - External	1,684,052	2,500,000	3,707,409	3,501,355
442810	Reimbursement - Radio Network	0	6,609,000	0	0
442810	Services - Data Network	10,865	0	2,794	3,024
442810	Services - Finance	1,539,711	0	0	0
442810	Services - Telephones	226,973	202,569	242,852	250,047
442850	Communications Shop Maintenance & Repair	59,013	37,477	63,292	65,242
444590	Other Miscellaneous Revenues	26,062	0	0	0
447600	Seattle Channel Rates	22,297	30,000	0	0
462210	Services - Radio Network	139,186	146,925	135,701	139,215
485400	Gain (Loss) - Disposition Fixed Assets	(80,136)	0	0	0
541490	Allocation - Enterprise Computing Services	5,590,923	5,771,063	7,062,029	7,668,699
541490	Allocation - IT Service Desk	1,284,756	1,328,709	1,322,252	1,365,447
541490	Allocation - Messaging Directory & Collaboration Services	1,066,219	0	1,569,959	1,617,362
541490	Allocation - Mid-Range Computing Support	1,182,432	1,295,231	0	0
541490	Allocation - Radio Network Program	1,896,775	1,952,679	2,024,939	2,077,584
541490	Allocation - Technical Support Services	1,618,524	1,658,641	1,715,176	1,769,690
541490	Seattle Channel - Service Agreements	112,004	112,000	112,000	112,000
541490	Technology Allocation: DPD	457,464	721,509	545,176	565,381
541490	Technology Allocation: Retirement	26,496	34,901	33,307	33,461
541490	Technology Allocation: SCL	3,033,791	3,204,993	3,451,816	3,418,500
541490	Technology Allocation: SDOT	707,292	729,832	890,441	893,250
541490	Technology Allocation: SPU	2,391,143	3,116,948	2,940,169	3,042,609
541810	Enterprise Computing Services Billing	0	0	44,704	45,982
541810	IT Project Management	967,677	1,902,888	3,051,420	2,111,949
541810	Messaging Directory & Collaboration Services Billing	100,446	1,100,037	16,457	16,931
541810	Mid-Range Computing Billing	156,360	0	0	0
541810	Technical Support Services Project Billing/Rates	30,940	0	0	0
541830	Web Support	28,044	0	0	0
541850	Cable Office Allocation - GF	203,584	213,461	0	0
541850	Small Department Allocation - GF	461,145	498,738	492,558	509,062
541850	Technology Allocation - GF	3,219,115	4,370,620	2,864,882	2,879,572
541850	Warehouse - Billing	480,402	0	0	0
542810	Cable Office - Cable Fund	784,846	1,322,651	1,385,666	1,427,273
542810	Community Technology - Cable Fund	1,020,318	959,240	996,194	1,025,703

Information Technology

2009 - 2010 Estimated Revenues for the Information Technology Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
542810	Data Network Services - Rates	809,839	1,093,537	1,293,147	1,392,141
542810	Seattle Channel - Cable Fund	2,916,370	2,970,744	3,342,035	3,204,174
542810	Technology Allocation: CF Displace GF	227,112	234,043	423,323	529,156
542810	Telephone Services	8,305,237	7,693,343	8,938,012	9,202,784
542810	Web Support - Cable Fund	714,840	730,698	774,258	797,062
542850	Communications Shop Maintenance & Repair	1,117,084	1,114,465	954,745	990,796
544590	Other Miscellaneous Revenues	890,926	0	0	0
562210	Radio Network Pager Billing	167,409	197,944	212,016	217,129
569990	Long-Term General Obligation (LTGO) Bonds - Capital Asset Replacement	0	0	2,800,000	1,500,000
569990	Long-Term General Obligation (LTGO) Bonds - GroupWise to Exchange Migration (GEM), E-Mail Archiving Software, and Customer Relationship Management (CRM) Application	0	0	5,670,000	952,519
587345	Operating Transfer In - 2001 CAP Fac Bond	4,734,886	0	0	0
Total Revenues		51,242,990	53,854,886	59,078,730	53,325,099
379100	Use of (Contribution to) Fund Balance	(4,621,965)	2,098,714	(414,596)	5,558,334
Total Resources		46,621,025	55,953,600	58,664,134	58,883,433

Information Technology

Information Technology Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	19,861,534	18,379,128	24,430,546	14,614,928	15,029,524
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	51,242,990	53,854,886	56,723,393	59,078,730	53,325,099
Less: Actual and Budgeted Expenditures	46,621,026	55,953,602	64,991,963	58,664,134	58,883,434
Less: Capital Improvements	52,952	0	1,547,048	0	0
Ending Fund Balance	24,430,546	16,280,411	14,614,928	15,029,524	9,471,189
Continuing Appropriations	10,585,407	0	0	0	0
Reserves Against Fund Balance	14,624,458	17,736,500	15,448,605	14,021,877	9,422,105
Total Reserves	25,209,865	17,736,500	15,448,605	14,021,877	9,422,105
Ending Unreserved Fund Balance	(779,319)	(1,456,089)	(833,677)	1,007,647	49,084

Office of Intergovernmental Relations

Emelie East, Director

Contact Information

Department Information Line: (206) 684-0213

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/oir/>

Department Description

The Office of Intergovernmental Relations (OIR) provides advice and information to, and on behalf of, City elected officials, City departments, and external customers. The primary goal of these efforts is to ensure the City's interests are advanced with international, federal, state, and regional entities to enable the City to better serve the community.

Proposed Policy and Program Changes

The 2009 Proposed Budget adds one Strategic Advisor 2 position and \$136,000 for a regional gun control coordinator.

Intergovernmental Relations

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Intergovernmental Relations	X1G00	1,955,742	2,115,803	2,334,639	2,397,770
Budget Control Level					
Department Total		1,955,742	2,115,803	2,334,639	2,397,770
Department Full-time Equivalents Total*		10.50	10.50	11.50	11.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2007	2008	2009	2010
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	1,955,742	2,115,803	2,334,639	2,397,770
Department Total	1,955,742	2,115,803	2,334,639	2,397,770

Intergovernmental Relations

Intergovernmental Relations Budget Control Level

Purpose Statement

The purpose of the Intergovernmental Relations Budget Control Level is to promote and protect the City's federal, state, regional, and international interests by providing strategic advice, representation, and advocacy to, and on behalf of, City elected officials on a variety of issues. These include: federal and state executive and legislative actions; issues and events relating to the City's international relations; and jurisdictional issues involving King County, suburban cities, and regional governmental organizations.

Summary

Add \$136,000 and 1.0 FTE Strategic Advisor 2 as a regional gun control coordinator. This position will assist in advancing local and state efforts to prevent gun violence and combat illegal guns. The coordinator will serve as a Seattle and statewide liaison for the National Mayors Against Illegal Guns Coalition, which will increase the ability to both enact Federal and State laws reducing gun violence and to advocate for effective administration of Federal and State gun violence prevention programs. This position is partially supported by grant funds.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$83,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$219,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Intergovernmental Relations	1,955,742	2,115,803	2,334,639	2,397,770
Full-time Equivalents Total*	10.50	10.50	11.50	11.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department

Richard Conlin, Council President

Contact Information

Department Information Line: (206) 684-8888 TTY: (206) 233-0025

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/council/>

Department Description

The Legislative Department focuses on the mandate of the Seattle City Council. Since 1910, the Council has been the City's representative electoral body, composed of nine at-large, non-partisan elected Councilmembers. The Department has four distinct divisions: the City Council, the Office of the City Clerk, Central Staff, and Administrative Services. Each section of the Department supports some aspect of the mandated role of the Council, and works with citizens and City departments.

The nine Councilmembers establish City laws, approve the annual budget, oversee the Executive operating departments, and provide a policy-making role.

The Office of the City Clerk provides support for the legislative process of the City and the Council, and is the organizational center for two Citywide programs: the Seattle Municipal Archives and Records Management.

Central Staff provides critical policy and budget analysis for Councilmembers and their staff.

Administrative Services provides budget and accounting, technology, communication and media relations, human resources, public records disclosure, office systems, and special projects coordination services to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board. The Office of Professional Accountability Review Board was created in 2002 to provide citizen oversight of the Office of Professional Accountability housed in the Police Department.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget increases funding for Office of Professional Accountability Review Board (OPARB) administrative expenses.

Legislative

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Legislative Department Budget Control Level					
Administration		3,307,324	3,615,124	3,751,339	3,877,690
Central Staff		2,045,698	2,647,107	2,755,852	2,839,433
City Clerk		1,673,760	1,647,130	1,747,352	1,811,915
City Council		3,538,695	3,953,382	4,142,833	4,369,597
Legislative Department Budget Control Level	G1100	10,565,477	11,862,743	12,397,376	12,898,634
Department Total		10,565,477	11,862,743	12,397,376	12,898,634
Department Full-time Equivalents Total*		87.00	88.00	88.00	88.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
General Subfund		10,565,477	11,862,743	12,397,376	12,898,634
Department Total		10,565,477	11,862,743	12,397,376	12,898,634

Legislative Department Budget Control Level

Purpose Statement

The purpose of the Legislative Department Budget Control Level is to set policy, enact City laws, approve the City's budget, provide oversight of City departments, and to conduct operational and administrative activities in an efficient and effective manner to support the mission of the Department.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	3,307,324	3,615,124	3,751,339	3,877,690
Central Staff	2,045,698	2,647,107	2,755,852	2,839,433
City Clerk	1,673,760	1,647,130	1,747,352	1,811,915
City Council	3,538,695	3,953,382	4,142,833	4,369,597
Total	10,565,477	11,862,743	12,397,376	12,898,634
Full-time Equivalents Total *	87.00	88.00	88.00	88.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Administration

Purpose Statement

The purpose of the Administration Program is to provide administrative and operational services, including technology, office systems, human resources, budget and accounting, communication and media relations, public disclosure, special project coordination, and other technical and logistical support to the Legislative Department, Office of City Auditor, and the Office of Professional Accountability Review Board.

Program Summary

Increase budget by \$53,000 to fund administrative costs for the Office of Professional Accountability Review Board. Funds will be used to pay for members' stipends, conferences and public outreach.

Citywide adjustments to labor costs increase the budget by \$83,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$136,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Administration	3,307,324	3,615,124	3,751,339	3,877,690
Full-time Equivalents Total*	15.00	16.00	16.00	16.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: Central Staff

Purpose Statement

The purpose of the Central Staff Program is to support the City Council in arriving at sound public policy by providing technical and policy analysis on issues before the Council.

Program Summary

Citywide adjustments to labor costs increase the budget by \$109,000 for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$109,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Central Staff	2,045,698	2,647,107	2,755,852	2,839,433
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Clerk

Purpose Statement

The purpose of the City Clerk Program is to manage the legislative process for the City Council, preserve and provide access to the City's official and historical records, and provide quick, accurate, thorough, and courteous responses to requests for assistance or information. The Office of the City Clerk is the organizational center for two Citywide programs, the Seattle Municipal Archives and Records Management.

Program Summary

Citywide adjustments to labor costs increase the budget by \$100,000, for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$100,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City Clerk	1,673,760	1,647,130	1,747,352	1,811,915
Full-time Equivalents Total*	18.00	18.00	18.00	18.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Legislative Department: City Council

Purpose Statement

The purpose of the City Council Program is to set policy, review, consider, and determine legislative action, approve the City's budget, and provide oversight of City departments. This program houses the nine elected Councilmembers and their personal staff. The Council represents the City in regional committees working on issues of regional interest.

Program Summary

Citywide adjustments to labor costs increase the budget by \$189,000 for a net program increase from the 2008 Adopted Budget to the 2009-2010 Proposed Budget of approximately \$189,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City Council	3,538,695	3,953,382	4,142,833	4,369,597
Full-time Equivalents Total*	36.00	36.00	36.00	36.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of the Mayor

Greg Nickels, Mayor

Contact Information

Department Information Line: (206) 684-4000

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/mayor/>

Department Description

The mission of the Mayor's Office is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible, in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

The municipality of Seattle is a "strong Mayor" form of government, with the Mayor governing the Executive Branch as its chief executive officer. More than 25 department and office directors and commission members are appointed by the Mayor, work directly for the Mayor, and have been delegated the day-to-day authority to administer their respective departments, offices, and commissions. The many legal roles and responsibilities of the Mayor and those working directly for the Mayor are prescribed in the City Charter, state statutes, and municipal ordinances. Elections for this nonpartisan office are held every four years.

Mayor Greg Nickels has established four priorities for his administration:

- Get Seattle Moving - Recognize that transportation is a vital issue for our economy, the environment, and the people of Seattle.
- Keep Our Neighborhoods Safe - Public safety is the paramount duty of the City and our police and fire personnel will have the training and equipment they need to make Seattle the most-prepared city in the country.
- Create Jobs and Opportunity For All - Economic opportunity means creating jobs and an environment that invites new investment.
- Build Strong Families and Healthy Communities - Foster a renewed commitment to our neighborhoods and recognize that our diverse cultures bring life, vitality, and economic growth to Seattle.

Proposed Policy and Program Changes

The 2009 Proposed Budget abrogates one Mayoral Staff Assistant, which results in General Fund savings of \$93,000.

Mayor

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of the Mayor Budget Control Level	X1A00	2,649,967	2,993,705	3,048,821	3,166,897
Department Total		2,649,967	2,993,705	3,048,821	3,166,897
Department Full-time Equivalents Total*		24.50	25.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2007	2008	2009	2010
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	2,649,967	2,993,705	3,048,821	3,166,897
Department Total	2,649,967	2,993,705	3,048,821	3,166,897

Office of the Mayor Budget Control Level

Purpose Statement

The purpose of the Mayor's Office Budget Control Level is to provide honest, accessible leadership to residents, employees, and regional neighbors of the City of Seattle that is clear and responsible in an environment that encourages ideas, civic discourse, and inclusion for the entirety of the City's diverse population, creating an even better place to live, learn, work, and play.

Summary

Abrogate 1.0 FTE Mayoral Staff Assistant 2 and save \$93,000 to assist in balancing the overall General Fund budget. The workload associated with this position will be absorbed by remaining staff.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$148,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$55,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Office of the Mayor	2,649,967	2,993,705	3,048,821	3,166,897
Full-time Equivalents Total*	24.50	25.50	24.50	24.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Department

Mark M. McDermott, Director

Contact Information

Department Information Line: (206) 684-7999

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/Personnel>

Department Description

The Personnel Department provides human resource services, tools, and expert assistance to departments, policymakers, employees, and the public so the City of Seattle's diverse work force is deployed, supported, and managed fairly to accomplish the City's business goals in a cost-effective and safe manner. The Personnel Department has four primary areas of operation:

- Employment and Training provides staffing services, mediation, employee development opportunities, and technical assistance to all City departments so the City can meet its hiring needs efficiently, comply with legal guidelines, and help organizations, departments, and employees accomplish the City's work.
- Employee Health Services makes available quality, cost-effective employee benefits, health care and other benefits, workers' compensation benefits, and safety services to maintain and promote employee health and productivity, and to provide a competitive non-cash compensation package. In addition, this program administers the Seattle Voluntary Deferred Compensation Plan and Trust.
- Citywide Personnel Services provides human resources systems, policy advice, information management, finance and accounting services, and expert assistance to departments, policymakers, and employees.
- City/Union Relations and Classification/Compensation Services supports efforts to ensure the City's work environment is effective, efficient, and fair, and its diverse work force is managed and compensated fairly.

Proposed Policy and Program Changes

A variety of changes are proposed in the Personnel Department's budget to reflect the resources available in 2009-2010, including reductions in administrative costs across the department and position authority within the Employee Health Services and Labor Relations Divisions.

In addition, the 2009 Budget increases position authority in the Classification/Compensation Division in response to a request from Seattle City Light to support their hiring needs, and in response to the City's requirements according to the Glaser settlement regarding temporary employment.

Personnel

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
City/Union Relations and Class/Comp Services Budget Control Level	N4000	2,910,406	3,013,305	3,198,798	3,319,763
Citywide Personnel Services Budget Control Level	N3000	4,049,595	3,617,487	3,549,818	3,681,839
Employee Health Services Budget Control Level	N2000	2,843,537	3,286,543	3,055,120	3,170,273
Employment and Training Budget Control Level	N1000	2,359,698	2,755,986	2,729,929	2,827,332
Department Total		12,163,236	12,673,322	12,533,665	12,999,207
Department Full-time Equivalents Total*		121.50	123.50	128.00	128.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here. Personnel maintains unfunded position authority for 17 apprentice and 9 Office Maintenance Aide positions to loan to City departments for the apprentice and special employment programs.</i>					
Resources		2007	2008	2009	2010
General Subfund		Actual	Adopted	Proposed	Proposed
		12,163,236	12,673,322	12,533,665	12,999,207
Department Total		12,163,236	12,673,322	12,533,665	12,999,207

City/Union Relations and Class/Comp Services Budget Control Level

Purpose Statement

The purpose of the City/Union Relations and Classification/Compensation Services Budget Control Level is to ensure the City's diverse work force is managed and compensated fairly. City/Union Relations staff provide technical and professional labor-relations services to policymakers and management staff of all City departments. The Class/Comp staff develop pay programs, perform compensation analysis, and provide classification services and organizational consultation to all City departments.

Summary

Reduce budget authority by \$114,000 and abrogate one Labor Negotiator position (1.0 FTE Strategic Advisor 3). Existing Labor Relations staff will absorb the position's workload to minimize service level impacts.

Add 1.0 FTE to reflect the conversion of a temporary position to an Administrative Specialist II. This conversion is necessary according to the most recent Temporary Utilization Review, performed as a result of the Glaser Settlement. The position provides administrative support to the Classification/Compensation Unit of the Personnel Department.

Add \$107,000 in budget authority and 1.0 FTE Personnel Analyst, Sr. to provide classification/compensation services to Seattle City Light. Seattle City Light will fund the full costs of this enhanced level of service through the City's cost allocation process.

Convert a part-time Planning and Development Specialist, Sr. position to full-time. This position serves as the Employee Involvement Committee (EIC) Coordinator and works with other city departments to involve employees successfully when changes to work processes are discussed and implemented. A full-time position is required to allow for projected demand for EIC services from other city departments. The costs of the position will be charged to the departments receiving EIC services.

Decrease budget by \$54,000 to reflect reductions in administrative costs including professional, technical, and legal services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$247,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$185,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
City/Union Relations and Class/Comp Services	2,910,406	3,013,305	3,198,798	3,319,763
Full-time Equivalent Total*	24.50	24.50	26.00	26.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Citywide Personnel Services Budget Control Level

Purpose Statement

The purpose of the Citywide Personnel Services Budget Control Level is to establish Citywide personnel rules and provide human resources systems, policy advice, information management, finance and accounting services, contingent work force oversight, and expert assistance to departments, policymakers, and employees so the City can accomplish its business goals in a cost-effective manner. This program includes Policy Development, Information Management, Finance and Accounting, Temporary Employment Services, and other internal support services.

Summary

Decrease budget authority by \$88,000 to reflect reductions in temporary labor that would have provided administrative support and enhancements to the City's online employment system.

Decrease budget by \$85,000 to reflect reductions in administrative costs including professional, technical, and legal services.

Transfer three positions to this program from the Employment and Training BCL to correctly align FTE display with budget and workload.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$105,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$68,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Citywide Personnel Services	4,049,595	3,617,487	3,549,818	3,681,839
Full-time Equivalents Total*	31.00	32.00	35.00	35.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employee Health Services Budget Control Level

Purpose Statement

The purpose of the Employee Health Services Budget Control Level is to provide quality, cost-effective employee health care and other benefits, workers' compensation benefits, and safety services to maintain and promote employee health and productivity, and to provide a competitive non-cash compensation package. This program also includes administration of the Seattle Voluntary Deferred Compensation Plan and Trust.

Summary

Reduce budget authority by \$108,000 and abrogate 1.0 FTE Strategic Advisor 2 to remove a vacant healthcare and industrial insurance analyst position that was added in the 2007 Budget. Analytical work to contain the City's health care and industrial insurance costs will continue to be performed by existing staff in the Personnel Department and the Department of Finance.

Add \$101,000 in budget authority to reflect the inclusion of the existing Commercial Drivers License (CDL) Coordinator position among the set of positions funded by other departments through the cost allocation process. The position previously was charged back to departments receiving CDL services.

Reduce budget authority by \$81,000 and abrogate 1.0 FTE Workers' Compensation Analyst. Existing staff in the Workers' Compensation Unit will absorb the work to mitigate any service level impacts.

Decrease General Fund budget authority by \$155,000 in the Personnel Department and increase budget authority by \$155,000 in the Health Care Subfund, reflecting the transfer of the costs for actuarial and other services of the City's health care benefits consultant to the appropriate funding source. The addition in the Health Care Subfund is discussed in the Personnel Compensation Trust Funds section of this document.

Decrease budget by \$110,000 to reflect reductions in administrative costs including professional, technical, and legal services.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$122,000, for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$231,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Employee Health Services	2,843,537	3,286,543	3,055,120	3,170,273
Full-time Equivalents Total*	27.50	27.50	25.50	25.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Employment and Training Budget Control Level

Purpose Statement

The purpose of the Employment and Training Budget Control Level is to provide staffing services, employee-development opportunities, mediation, and technical assistance to all City departments so the City can meet its hiring needs efficiently, maintain legal compliance, and help organizations and employees accomplish the City's work in a productive and cost-effective manner. This Budget Control Level includes the Police and Fire Exams, Employment, Supported Employment, Equal Employment Opportunity, Alternative Dispute Resolution, and Career Quest units.

Summary

Decrease budget by \$110,000 to reflect reductions in administrative costs including professional, technical, and legal services, and training and travel expenses.

Transfer three positions from this program to the Citywide Personnel Services program to correctly align program FTE with budget and workload.

Increase FTE count by 5.0 FTE to reflect the return of five vacant and unfunded apprentice pockets that had previously been on loan to other City departments.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$84,000 for a net reduction from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$26,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Employment and Training	2,359,698	2,755,986	2,729,929	2,827,332
Full-time Equivalents Total*	38.50	39.50	41.50	41.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Personnel Compensation Trust Subfunds

Department Description

The Personnel Compensation Trust Funds are five subfunds of the General Fund administered by the Personnel Department. These five subfunds serve as a means to manage Citywide contractual obligations on behalf of employees and City departments. The Personnel Department collects funds from City departments, which are then paid out to various insurance companies, service providers, and individuals. The five subfunds are the Group Term Life Insurance Subfund, the Health Care Subfund, the Industrial Insurance Subfund, the Special Employment Subfund, and the Unemployment Compensation Subfund.

- The Group Term Life Insurance Subfund contains the revenues and expenses related to the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.
- The Health Care Subfund contains the revenues and expenses related to the City's medical, dental, and vision programs; Flexible Spending Account; Employee Assistance Program; and COBRA continuation coverage. The City is self-insured and re-insured for some of its medical plans, and carries insurance for the remainder of the medical plans and for all dental and vision plans.
- The Industrial Insurance Subfund captures the revenues and expenditures associated with the City's Workers' Compensation and Safety programs.
- The Special Employment Subfund contains the outside agency revenues and expenditures associated with the City's temporary, intern, and work study programs.
- The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment insurance costs.

Proposed Policy and Program Changes

In 2009, the City of Seattle is facing steady increases in health care costs. Total expenses on health care are anticipated to grow by roughly 7%, largely due to projected renewals for medical, dental, and vision plans, as well as changes in enrollment.

The City's industrial insurance expenditures will also continue to grow modestly, however the rate of growth is projected to be slower than for health care given favorable claim experience for industrial insurance during the second half of 2007 and the first half of 2008.

The City has experienced very moderate unemployment costs over the past two years. As a result, the 2009-2010 Budget extends the rate holiday that began in the previous biennium. Fund balance will be used to cover anticipated unemployment costs in 2009 and 2010.

The Special Employment Program budget is adjusted downward somewhat, to align with actual use of the program by outside agencies. Similarly, the Group Term Life budget is adjusted downward to align with actual experience.

Personnel Compensation Trust Subfunds

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Group Term Life Budget Control Level	NA000	754,597	896,000	800,000	800,000
Health Care Budget Control Level	NM000	105,811,916	126,102,653	135,386,370	151,086,085
Industrial Insurance Budget Control Level	NR500	14,330,431	19,473,400	17,186,769	18,260,284
Special Employment Budget Control Level	NT000	249,681	420,000	300,000	310,000
Unemployment Compensation Budget Control Level	NS000	697,967	1,822,500	1,826,250	1,827,563
Department Total		121,844,592	148,714,553	155,499,389	172,283,932
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
Other		121,844,592	148,714,553	155,499,389	172,283,932
Department Total		121,844,592	148,714,553	155,499,389	172,283,932

Personnel Compensation Trust Subfunds

Group Term Life Budget Control Level

Purpose Statement

The purpose of the Group Term Life Budget Control Level is to provide appropriation authority for the City's group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

Summary

Decrease budget authority by \$96,000 to reflect the most recent unit cost and enrollment projections for group term life insurance, long-term disability insurance, and accidental death and dismemberment insurance.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Group Term Life Program	754,597	896,000	800,000	800,000

Personnel Compensation Trust Subfunds

Health Care Budget Control Level

Purpose Statement

The purpose of the Health Care Budget Control Level is to provide for the City's medical, dental, and vision insurance programs; the Flexible Spending Account; the Employee Assistance Program; and COBRA continuation coverage costs. The City is self-insured and re-insured for some medical plans, and carries insurance for other medical plans and for all dental and vision plans.

Summary

Increase budget authority by \$9.1 million, reflecting actual renewal costs for plans for which the City carries insurance (such as Group Health), and for projected renewal costs recommended by the City's consultant for health plans for which the City is self-insured (such as Aetna).

Increase budget authority by \$155,000, reflecting the transfer to the appropriate funding source of costs for the actuarial and other services of the City's health care benefits consultant. A corresponding reduction to the Personnel Department's budget is discussed in the Personnel Department section of this document.

The State of Washington requires the City to maintain a reserve in this subfund to cover costs of the self-insured plans that have been incurred but not yet paid. Some of the City's labor agreements also specify how reserves in this subfund are created and used. The City intends to maintain a significant reserve in this subfund due to the volatility of health care costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Health Care Program	105,811,916	126,102,653	135,386,370	151,086,085

Personnel Compensation Trust Subfunds

Industrial Insurance Budget Control Level

Purpose Statement

The purpose of the Industrial Insurance Budget Control Level is to provide for medical, wage replacement, pension and disability claims related to occupational injuries and illnesses; occupational medical monitoring; workplace safety programs; and related expenses. Since 1972, the City of Seattle has been a self-insured employer as authorized under state law. The Industrial Insurance Subfund receives payments from City departments to pay for medical, wage replacement, pension and disability claims related to occupational injuries and illnesses; occupational medical monitoring; workplace safety programs; and related administrative expenses.

Summary

Reduce budget authority by \$2.29 million due to slower-than-anticipated growth in the City's workers' compensation claims costs and in the assessments the City pays to the Washington State Department of Labor and Industries.

The State of Washington requires the City to maintain a reserve in this subfund to cover unexpected costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Industrial Insurance Program	14,330,431	19,473,400	17,186,769	18,260,284

Personnel Compensation Trust Subfunds

Special Employment Budget Control Level

Purpose Statement

The purpose of the Special Employment Budget Control Level is to capture the expenditures associated with outside agency use of the City's temporary, intern, and work study programs. Outside agencies reimburse the City for costs. Expenses related to employees hired by City departments through the Special Employment Program are charged directly to the departments.

Summary

Decrease budget authority by \$120,000 to align with current use of this program by outside agencies.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Special Employment Program	249,681	420,000	300,000	310,000

Personnel Compensation Trust Subfunds

Unemployment Compensation Budget Control Level

Purpose Statement

The purpose of the Unemployment Compensation Budget Control Level is to provide the budget authority for the City to pay unemployment compensation expenses. The City is a self-insured employer with respect to unemployment compensation. The Unemployment Compensation Subfund contains the revenues and expenditures associated with the City's unemployment benefit costs for employees.

Summary

There are no substantive changes from the 2008 Adopted to the 2009 Proposed Budget.

Resolution 30535 established a reserve of \$500,000 in this fund to cover fluctuations in unemployment costs.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Unemployment Compensation Program	697,967	1,822,500	1,826,250	1,827,563

Personnel Compensation Trust Subfunds

Group Term Life Insurance Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	317,267	267,267	369,699	374,699	420,699
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	807,029	820,000	805,000	846,000	846,000
Less: Actual and Budgeted Expenditures	754,597	896,000	800,000	800,000	800,000
Ending Fund Balance	369,699	191,267	374,699	420,699	466,699

Personnel Compensation Trust Subfunds

Health Care Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	23,705,740	33,821,537	37,306,703	37,387,927	37,209,059
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	119,412,879	124,508,915	118,535,753	135,207,502	146,229,683
Less: Actual and Budgeted Expenditures	105,811,916	126,102,653	118,454,529	135,386,370	151,086,085
Ending Fund Balance	37,306,703	32,227,799	37,387,927	37,209,059	32,352,657
Reserve - Health Care Purposes	23,525,703	18,446,781	22,599,741	20,646,291	13,802,356
Reserve - State Law	13,781,000	13,529,810	14,788,186	16,562,768	18,550,301
Total Reserves	37,306,703	31,976,591	37,387,927	37,209,059	32,352,657
Ending Unreserved Fund Balance	0	251,208	0	0	0

Personnel Compensation Trust Subfunds

Industrial Insurance Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	2,568,541	3,705,789	4,776,391	6,816,457	5,786,457
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	16,538,281	19,473,400	17,813,382	16,156,769	17,230,283
Less: Actual and Budgeted Expenditures	14,330,431	19,473,400	15,773,316	17,186,769	18,260,284
Ending Fund Balance	4,776,391	3,705,789	6,816,457	5,786,457	4,756,456
Reserve Requirement	2,224,091	3,027,500	2,557,496	2,773,750	2,946,550
Total Reserves	2,224,091	3,027,500	2,557,496	2,773,750	2,946,550
Ending Unreserved Fund Balance	2,552,300	678,289	4,258,961	3,012,707	1,809,906

Personnel Compensation Trust Subfunds

Special Employment Program Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	118,275	118,275	106,388	106,388	106,388
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	237,794	420,000	290,000	300,000	310,000
Less: Actual and Budgeted Expenditures	249,681	420,000	290,000	300,000	310,000
Ending Fund Balance	106,388	118,275	106,388	106,388	106,388

Personnel Compensation Trust Subfunds

Unemployment Compensation Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	6,056,917	4,234,417	5,358,950	4,608,950	2,782,700
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	0	0	0
Less: Actual and Budgeted Expenditures	697,967	1,822,500	750,000	1,826,250	1,827,563
Ending Fund Balance	5,358,950	2,411,917	4,608,950	2,782,700	955,137
Reserve Requirement	500,000	500,000	500,000	500,000	500,000
Total Reserves	500,000	500,000	500,000	500,000	500,000
Ending Unreserved Fund Balance	4,858,950	1,911,917	4,108,950	2,282,700	455,137

Office of Policy and Management

Mary Jean Ryan, Director

Contact Information

Department Information Line: (206) 684-8041

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The Office of Policy and Management (OPM) provides policy development and assessment support to the Mayor and City Council on major policy issues facing the City. OPM monitors critical external factors affecting Seattle's economic and community health, and recommends appropriate strategies. In addition, OPM coordinates and leads initiatives and projects involving multiple City departments. For example, complex real estate development projects require the participation of a variety of disciplines and City departments, as well as external stakeholders. OPM also works to develop partnerships to achieve City goals, taking advantage of the talent and perspectives of various private, public, and community partners.

Proposed Policy and Program Changes

The 2009 Proposed Budget reduces consultant and professional services funding for a General Fund savings of \$160,000. The Budget also transfers out a half-time position and \$50,000 to the Department of Neighborhoods to coordinate the Immigrant & Refugee Initiative.

The Budget adds funding to reclassify a position to lead the Seattle Youth Violence Prevention Initiative (SYVPI) and the development of a database to track SYVPI programs and outcomes, and adds funding and one position to implement the SYVPI Mentorship Program.

Policy and Management

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Policy and Management Budget	X1X00	2,362,490	2,601,400	2,879,677	2,765,610
Control Level					
Department Total		2,362,490	2,601,400	2,879,677	2,765,610
Department Full-time Equivalents Total*		18.50	18.50	19.00	19.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2007	2008	2009	2010
	Actual	Adopted	Proposed	Proposed
General Subfund	2,362,490	2,601,400	2,879,677	2,765,610
Department Total	2,362,490	2,601,400	2,879,677	2,765,610

Policy and Management Budget Control Level

Purpose Statement

The purpose of the Policy and Management Budget Control Level is to provide policy assessment support to the Mayor and Council on major policy issues facing the City, and oversee progress on major projects and initiatives.

Summary

Transfer \$50,000 and 0.5 FTE Planning & Development Specialist II to the Department of Neighborhoods to coordinate implementation of the Immigrant & Refugee Initiative, Advisory Board and the City's translation and interpretation program and services.

Reduce \$160,000 in spending on consulting and professional services to assist in balancing the overall General Fund budget.

Add \$65,000 and reclass and reassign an existing Strategic Advisor position to lead the Seattle Youth Violence Prevention Initiative. The position will be supported by a U. S. Department of Justice grant.

Add \$50,000 to develop a database that will track progress and outcomes in the Seattle Youth Violence Prevention Initiative.

Add \$94,000 and 1.0 FTE Strategic Advisor 1 to coordinate implementation of the Seattle Youth Violence Prevention Initiative Mentorship Program.

Add \$150,000 in one-time resources to pay for costs related to implementing the Seattle Youth Violence Prevention Initiative.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$130,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$278,000.

	2007	2008	2009	2010
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Policy and Management	2,362,490	2,601,400	2,879,677	2,765,610
Full-time Equivalents Total*	18.50	18.50	19.00	19.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Sustainability and Environment

Michael Mann, Interim Director

Contact Information

Department Information Line: (206) 615-0817

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/environment>

Department Description

The City's Environmental Action Agenda (EAA) is a strategy for environmental stewardship and sustainable development with goals in four priority areas:

- Climate Protection: reducing global warming pollution and improving air quality;
- Green Seattle: restoring the urban forest, increasing open space, and greening the built environment;
- Restore Our Waters: protecting and improving water quality and aquatic habitat; and
- Healthy People & Communities: creating healthy urban centers, promoting sustainable practices, and improving environmental justice.

The Office of Sustainability and Environment (OSE) works to improve quality of life in Seattle by accelerating the adoption of sustainable practices by the City government and in the community. OSE leads two of the EAA initiatives, Climate Protection and Green Seattle, in partnership with City departments, other government agencies, businesses and nonprofit organizations.

Proposed Policy and Program Changes

In 2008, the City of Seattle joined the Climate Registry as a founding reporter. The 2009-2010 Proposed Budget includes additional resources to meet the greenhouse gas reporting requirements of the Climate Registry.

Additional funds are provided to reflect the 2008 reclassification of a Planning and Development Specialist II position to a Strategic Advisor 2.

Sustainability and Environment

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Office of Sustainability and Environment Budget Control Level	X1000	991,168	1,441,387	1,547,501	1,599,105
Department Total		991,168	1,441,387	1,547,501	1,599,105
Department Full-time Equivalents Total*		6.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

	2007	2008	2009	2010
Resources	Actual	Adopted	Proposed	Proposed
General Subfund	991,168	1,441,387	1,547,501	1,599,105
Department Total	991,168	1,441,387	1,547,501	1,599,105

Sustainability and Environment

Office of Sustainability and Environment Budget Control Level

Purpose Statement

The purpose of the Office of Sustainability and Environment Budget Control Level is to develop, communicate, implement, and monitor the City's Environmental Action Agenda (EAA) and lead the City's Climate Protection and Green Seattle initiatives.

Summary

Increase budget by \$30,000 to comply with the greenhouse gas emission reporting requirements of the City of Seattle's membership in the Climate Registry.

Increase budget by \$20,000 to reflect the 2008 reclassification of 1.0 FTE Planning and Development Specialist II to 1.0 FTE Strategic Advisor 2.

Reclassify 1.0 FTE Strategic Advisor 1, General Government to 1.0 FTE Strategic Advisor 1, Exempt.

Citywide adjustments to labor and other operating costs due to inflation increase the budget by \$56,000 for a net increase from the 2008 Adopted Budget to the 2009 Proposed Budget of approximately \$106,000.

Expenditures/FTE	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Office of Sustainability and Environment	991,168	1,441,387	1,547,501	1,599,105
Full-time Equivalents Total*	6.00	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Subfund

Department Description

The General Subfund of the City's General Fund is the primary operating fund of the City. Appropriations and expenses for many of the services most commonly associated with the City, such as police and fire, are accounted for in the General Subfund. The Subfund is supported primarily by property, sales, business and utility taxes.

The City's financial policies do not require a fund balance to be maintained in the General Subfund. Instead, the City reserves resources for unanticipated expenses or revenue shortfalls associated with general government in the Emergency Subfund of the General Fund and in the Revenue Stabilization Account of the Cumulative Reserve Subfund. As a result of this practice, General Subfund balances usually are spent in their entirety either in the current or next fiscal years.

General Subfund

General Subfund Fund Table

The City's financial policies do not require a fund balance be maintained in the General Subfund (GSF). Instead, the City funds the Emergency Subfund to the legal maximum each year and maintains a variety of dedicated reserve funds. Thus, General Subfund balances usually are carried over and spent in the following year. Charter revenues represent 10% of certain fees and taxes that are dedicated as revenue to the Department of Parks and Recreation (DPR) under the City Charter. These Charter revenues comprise about 25-30% of the Department's budgeted revenue and the rest is provided from DPR fees and miscellaneous revenue, and from the General Subfund. In order to ensure stability in DPR budgeting, the sum of the General Subfund support and Charter revenues remains the same in a budget cycle regardless of fluctuations in Charter revenues. To implement this, the General Subfund off-sets any Charter revenue changes; thus, Charter revenues are reflected in General Subfund revenues and expenses to illustrate the full impact of Charter revenue fluctuations on the General Subfund.

	2008	2009	2010
	Revised	Proposed	Proposed
Beginning Unreserved Fund Balance	73,262,031	20,102,107	14,767,566
2007 Rainy Day Fund Deposit	(9,503,444)	-	-
2007 Expenditures Carried Forward	(8,003,933)	-	-
Total Unreserved Fund Balance	55,754,654	20,102,107	14,767,566
<u>Revenues</u>			
GSF Revenue Forecast	853,810,007	878,083,062	903,380,928
Charter Revenue Forecast	38,214,035	39,968,777	40,887,714
Total Revenues	892,024,042	918,051,839	944,268,642
<u>Expenses</u>			
GSF Appropriations	(888,379,042)	(879,698,920)	(911,516,764)
DPR Charter Revenues Appropriations	(37,307,792)	(39,968,777)	(40,887,714)
Subtotal-Expenses	(925,686,834)	(919,667,698)	(952,404,478)
<u>Expenditure Adjustments</u>			
2008 1st Quarter Supplemental Ordinance	(2,862,828)	-	-
2008 2nd Quarter Supplemental Ordinance	(484,000)	-	-
2008 3rd Quarter Supplemental Ordinance	(16,681,744)	-	-
2008 4th Quarter Supplemental Ordinance	(1,800,000)	-	-
2008 Reductions	12,408,000	-	-
2008 Expected Savings	7,750,000	-	-
Total Expenses	(927,357,406)	(919,667,698)	(952,404,478)
Ending Fund Balance	20,421,290	18,486,249	6,631,730
Reserves Against Fund Balance	(319,183)	(3,718,683)	(6,587,912)
	\$ 20,102,107	\$ 14,767,566	\$ 43,818

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
411100	Property Tax	196,918	200,685	202,878	207,311	212,607
411100	Property Tax-Medic One Levy	21,644	33,793	35,868	36,764	37,684
413100	Retail Sales Tax	154,695	157,951	160,373	159,610	161,142
413600	Use Tax - Brokered Natural Gas	2,742	2,818	2,983	3,033	2,946
413700	Retail Sales Tax - Criminal Justice	14,409	14,868	14,626	14,701	14,974
416100	Business & Occupation Tax (90%)	161,567	161,471	164,196	167,694	174,562
416200	Admission Tax	7,798	7,097	7,005	6,026	6,133
416430	Utilities Business Tax - Natural Gas (90%)	12,149	11,250	12,480	13,065	12,985
416450	Utilities Business Tax - Solid Waste (90%)	853	900	900	900	900
416460	Utilities Business Tax - Cable Television (90%)	12,041	11,990	12,834	13,314	13,704
416470	Utilities Business Tax - Telephone (90%)	28,924	27,590	29,665	29,214	29,116
416480	Utilities Business Tax - Steam (90%)	1,335	1,194	1,462	1,488	1,471
418200	Leasehold Excise Tax	4,428	4,300	5,150	5,150	5,150
418500	Gambling Tax	8	15	5	5	5
418550	Gambling Tax - Punchboards & Pulltabs	655	650	550	500	500
418600	Pleasure Boat Tax	183	175	175	175	175
	Total External Taxes	620,350	636,747	651,149	658,950	674,054
516410	Utilities Business Tax - City Light (90%)	31,845	30,231	32,000	31,430	31,938
516420	Utilities Business Tax - City Water (90%)	16,706	17,103	17,355	20,501	21,819
516440	Utilities Business Tax - Drainage/Waste Water (90%)	21,319	23,352	23,139	26,217	28,112
516450	Utilities Business Tax - City SWU (90%)	8,282	8,980	8,875	10,808	12,270
	Total Interfund Taxes	78,151	79,666	81,369	88,956	94,139
421600	Professional & Occupational Licenses (90%)	1,532	495	495	495	495
421790	Amusement Licenses (90%)	90	100	90	90	90
421920	Business License Fees (90%)	4,720	4,500	4,720	4,720	4,720
422190	Emergency Alarm Fees	2,794	2,365	2,365	1,988	2,038
422300	Animal Licenses (90%)	1,002	910	1,000	1,000	1,000
422450	Vehicle Overload Permits	237	200	200	734	734
422490	Street Use Permits	538	500	500	500	500
422920	Fire Permits	3,755	3,339	3,394	3,394	3,395
422940	Meter Hood Service	1,215	1,100	1,100	1,100	1,100
422990	Gun Permits and Other	18	20	10	10	10
422990	Other Non Business Licenses	35	26	26	26	26
	Total Licenses	15,936	13,555	13,900	14,057	14,108
431010	Federal Grants - Other	2,993	569	-	320	320
433010	Federal Indirect Grants - Other	4,269	-	-	-	-
434010	State Grants - Other	455	-	-	-	-
	Total Federal and State Grants	7,718	569	-	320	320

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
436129	Trial Court Improvement Account	150	332	150	150	150
436610	Criminal Justice Assistance (High Impact)	1,381	1,210	1,523	1,545	1,575
436621	Criminal Justice Assistance (Population)	781	780	770	795	820
436694	Liquor Excise Tax	2,685	2,738	2,825	2,860	2,885
436695	Liquor Board Profits	4,233	4,124	4,050	4,100	4,135
	Total State Entitlements/Impact Programs	9,231	9,184	9,318	9,450	9,565
437010	Interlocal Agreement - Metro/King Co	292	-	3	-	-
437010	Interlocal Agreement - Monorail	-	-	-	-	-
437010	Interlocal Agreement - Sound Transit	792	184	246	-	-
437010	Interlocal Grant	81	-	-	-	-
	Total Interlocal Grants/Entitlements	1,165	184	250	-	-
439090	Benaroya Hall - Concession Payment	424	-	-	-	-
	Total Grants from Private Sources	424	-	-	-	-
441610	Copy Charges	147	147	135	135	134
441950	Legal Services	30	30	29	29	29
441960	Automated Fingerprint Information System (AFIS)	3,540	3,202	2,401	3,412	3,585
441960	Fire Special Events Services	981	660	782	799	814
441960	Personnel Services	1,167	849	1,117	1,131	1,143
441990	Hearing Examiner Fees	3	3	3	3	3
441990	Other Service Charges - General Government	362	412	407	527	517
441990	Vehicle Towing Revenues	356	375	375	375	375
442100	Law Enforcement Services	2,509	1,965	2,354	2,021	2,110
442100	Traffic Control Services	472	448	224	474	502
442330	Adult Probation and Parole (90%)	84	75	75	75	75
442490	Professional Inspection Fees	26	17	26	118	121
442500	E-911 Reimbursements & Cellular Tax Revenue	2,140	1,947	2,035	1,849	1,856
443930	Animal Control Fees and Forfeits	294	277	277	342	342
447400	Special Events Recovery	368	355	355	355	355
	Total External Service Charges	12,478	10,762	10,594	11,644	11,960
455900	Court Fines & Forfeitures (90%)	18,643	20,480	20,163	23,996	23,252
457300	Municipal Court Cost Recoveries (90%)	858	645	938	938	938
457400	Confiscated Funds	272	667	350	734	766
	Total Fines and Forfeitures	19,773	21,793	21,451	25,668	24,956
461110	Interest on Investments	9,671	10,764	5,914	4,884	6,400
462300	Parking Meters	17,491	18,566	19,200	22,746	25,621
462400	Key Arena Revenues	3,174	3,617	2,057	-	-
469990	Foundation Executive	-	90	-	-	-
469990	Other Miscellaneous Revenue	3,195	1,231	1,116	1,374	1,874
	Total Miscellaneous Revenues	33,531	34,268	28,287	29,004	33,895

General Subfund

General Subfund Revenue – In \$1,000s

Summit Code	Revenue	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
541990	Interfund Revenue to Executive Administration	14,682	15,121	15,121	16,046	16,749
541990	Interfund Revenue to Personnel	6,467	6,809	6,898	7,008	7,348
541990	Miscellaneous Interfund Revenue	13,041	13,164	13,112	14,863	15,428
	Total Interfund Charges	34,190	35,095	35,131	37,917	39,525
587001	Transfer from - Cumulative Reserve Subfund- unrestricted subaccount	12	-	-	-	-
587900	Transfer from - Key Arena Settlement Fund	-	-	1,430	-	-
587315	Transfer from - Transportation Fund	-	-	-	125	125
587344	Transfer from - Fire Facilities Levy	116	133	133	133	-
587400	Transfer from - Utilities for Council Oversight	604	725	725	725	725
587504	Transfer from - DOIT	1,086	64	64	-	-
587900	Transfer from - Dearborn Trust Fund	15	15	10	10	10
587900	Transfer from - Debt Service for CJ Site Planning	-	-	-	1,125	-
587900	Transfer from - HSD	-	182	-	-	-
	Total Operating Transfers	1,833	1,119	2,362	2,118	860
	Total General Subfund	834,781	842,942	853,810	878,083	903,381

Under the City Charter, 10% of certain revenues are deposited into the Parks Fund. These are noted by the 90% figures above. This requirement also applies to certain license revenues.

Totals may not add due to rounding.

Fiscal Reserves

Dwight Dively, Director

Department Description

The State of Washington permits the City to maintain two financial reserves for general government spending. Under the authority of RCW 35.32A.060, the City maintains a financial reserve called the Emergency Subfund of the General Fund. This subfund is the principal reserve for the City and is available to pay for unanticipated expenses that occur during the fiscal year. State law limits the amount of money the City can set aside in this reserve to 37.5 cents per \$1000 of assessed real property value within the City.

Under the authority of RCW 35.21.070 the City maintains a second financial reserve called the Revenue Stabilization Account (RSA) of the Cumulative Reserve Subfund. The purpose of the RSA is to have resources available to maintain City spending in the event of a sudden, unanticipated shortfall in revenue due to economic downturns or other factors. City code limits the amount set aside in this reserve to five percent of General Subfund tax receipts.

Proposed Policy and Program Changes

The 2009-2010 Proposed Budget contributes enough General Subfund resources to the Emergency Subfund in both 2009 and 2010 to ensure that the Subfund has a balance that equals the maximum permitted by State law. In addition, the Proposed Budget does not anticipate using any resources from this Subfund.

Item 6.3 of Ordinance 122709, commonly referred to as the First Quarter 2008 Supplemental Ordinance, transferred \$2.2 million from the Emergency Subfund to the Transportation Operating Fund. These resources were needed by the Seattle Department of Transportation to pay the costs of repairing streets that were heavily damaged from winter storms. The Proposed Budget transfers \$2.2 million in General Subfund resources in 2009 to make up for the use of Emergency Subfund resources in 2008.

The Proposed Budget does not contribute additional resources to, nor anticipates expenditures from, the RSA in either 2009 or 2010.

Fiscal Reserves

Appropriations	Summit	2007	2008	2009	2010
	Code	Actual	Adopted	Proposed	Proposed
Emergency Expenditures Budget Control Level	CE000	0	0	0	0
Revenue Stabilization Reserve Budget Control Level	2CR60	0	0	0	0
Department Total		0	0	0	0
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		0	0	0	0
Department Total		0	0	0	0

Emergency Expenditures Budget Control Level

Purpose Statement

The purpose of the Emergency Expenditures Budget Control Level is to provide resources to pay unanticipated expenses as described in state law (RCW 35.32A.060).

Summary

The 2009-2010 Proposed Budget does not anticipate expenditures in either 2009 or 2010.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Emergency Expenditures Program	0	0	0	0

Revenue Stabilization Reserve Budget Control Level

Purpose Statement

The purpose of the Revenue Stabilization Reserve Budget Control Level is to transfer resources from the Revenue Stabilization Account of the Cumulative Reserve Subfund to the General Subfund or other funds supporting the City's general government services. These appropriations are implemented as operating transfers from the Revenue Stabilization Account to the funds or subfunds they support.

Summary

The 2009-2010 Proposed Budget does not anticipate expenditures in either 2009 or 2010.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Revenue Stabilization Program	0	0	0	0

Fiscal Reserves

Cumulative Reserve Subfund, Revenue Stabilization Account (00166)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	9,007,185	14,928,488	14,928,488	30,597,577	30,597,577
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	5,921,303	6,165,645	15,669,089	0	0
Less: Actual and Budgeted Expenditures	0	0	0	0	0
Ending Fund Balance	14,928,488	21,094,133	30,597,577	30,597,577	30,597,577
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	14,928,488	21,094,133	30,597,577	30,597,577	30,597,577

Fiscal Reserves

Emergency Subfund (00185)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	35,750,589	39,514,270	39,542,270	43,189,000	50,825,000
Accounting and Technical Adjustments	5,681	0	0	0	0
Plus: Actual and Estimated Revenue	3,786,000	3,196,730	5,846,730	7,636,000	3,049,000
Less: Actual and Budgeted Expenditures	0	0	2,200,000	0	0
Ending Fund Balance	39,542,270	42,711,000	43,189,000	50,825,000	53,874,000
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	39,542,270	42,711,000	43,189,000	50,825,000	53,874,000

Judgment/Claims

Department Description

The Judgment/Claims Subfund provides for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contribution required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. \$4,000,000 of revenue from the utilities is budgeted, but they only pay actual expenses as they are incurred.

Proposed Policy and Program Changes

The Judgment/Claims Subfund normally requires appropriation authority of \$15,000,000 a year. For the 2009-2010 Proposed Budget, the appropriation authority has been increased to reflect some outstanding suits and claims against the City that are expected to be resolved during this biennium. Fund balance will be used to pay for these appropriation increases.

Judgment/Claims

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Judgment Claims - General Budget Control Level	CJ000	15,363,963	19,000,000	24,000,000	17,500,000
Department Total		15,363,963	19,000,000	24,000,000	17,500,000
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		15,363,963	19,000,000	24,000,000	17,500,000
Department Total		15,363,963	19,000,000	24,000,000	17,500,000

Judgment Claims - General Budget Control Level

Purpose Statement

The purpose of the Judgment Claims - General Budget Control Level is to provide for the payment of legal claims and suits brought against the City government. The subfund receives appropriations from the General Subfund and the utilities to pay for the judgments, settlements, claims, and other eligible expenses expected in the following year. Unused balances, if any, may reduce the contributions required in succeeding years.

General Fund-supported departments with 2% or more of historical Judgment/Claims costs make premium payments to the subfund directly from their budgets. Finance General covers premiums for departments with less than 2% of historical Judgment/Claims costs. Utilities pay their actual expenses as incurred through this budget control level.

Summary

The appropriation authority for the Judgment/Claims Subfund has been increased for the 2009-2010 Proposed Budget to reflect the expected resolution of a number of outstanding suits and claims against the City. Fund balance is the source of these appropriation increases.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Judgment/Claims - General Program	15,363,963	19,000,000	24,000,000	17,500,000

Judgment/Claims

2009 - 2010 Estimated Revenues for the Judgment/Claims Subfund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
469990	Miscellaneous Revenue	3,572,539	0	0	0
544730	Payments from City-operated Utilities	9,554,486	4,000,000	4,000,000	4,000,000
544730	Payments from General Government Departments	9,620,600	9,620,600	9,681,357	9,681,357
587001	General Fund Support	1,379,400	1,379,400	1,318,643	1,318,643
	Total Revenues	24,127,025	15,000,000	15,000,000	15,000,000
379100	Use of (Contribution to) Fund Balance	0	4,000,000	9,000,000	2,500,000
	Total Resources	24,127,025	19,000,000	24,000,000	17,500,000

Judgment/Claims

Judgment/Claims Subfund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	9,159,445	9,159,444	17,922,507	13,922,507	4,922,507
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	24,127,025	15,000,000	18,750,000	15,000,000	15,000,000
Less: Actual and Budgeted Expenditures	15,363,963	19,000,000	22,750,000	24,000,000	17,500,000
Ending Fund Balance	17,922,507	5,159,444	13,922,507	4,922,507	2,422,507
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	17,922,507	5,159,444	13,922,507	4,922,507	2,422,507

Parking Garage Operations Fund

Department Description

The Parking Garage Operations Fund receives the revenues and pays the operating and debt service costs for the Pacific Place Garage, which is located between Sixth and Seventh Avenues and Pike and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

Proposed Policy and Program Changes

In 2009 and 2010, the Parking Garage Operations Fund will continue to collect parking fees, pay operating expenses, and pay debt service.

Parking Garage Operations Fund

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Pacific Place Garage Budget Control Level	46011	6,902,076	7,420,000	7,160,520	7,474,552
Department Total		6,902,076	7,420,000	7,160,520	7,474,552
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		6,902,076	7,420,000	7,160,520	7,474,552
Department Total		6,902,076	7,420,000	7,160,520	7,474,552

Parking Garage Operations Fund

Pacific Place Garage Budget Control Level

Purpose Statement

The purpose of the Pacific Place Garage Budget Control Level is to provide appropriation authority for the City's expenses to operate the Pacific Place Garage, which is located between Sixth and Seventh Avenues and Pine and Olive Streets in downtown Seattle. The City took over responsibility for the Garage in November 1998.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Pacific Place Garage	6,902,076	7,420,000	7,160,520	7,474,552

Parking Garage Operations Fund

2009 - 2010 Estimated Revenues for the Parking Garage Operations Fund

Summit Code	Source	2007 Actuals	2008 Adopted	2009 Proposed	2010 Proposed
461110	Inv Earnings - Residual Cash	110,430	75,000	75,000	75,000
462300	Parking Fees	6,792,037	7,400,000	7,079,400	7,263,464
469990	Other Miscellaneous Revenue	13,392	0	0	0
Total Revenues		6,915,859	7,475,000	7,154,400	7,338,464
379100	Use of (Contribution to) Fund Balance	(13,783)	(55,000)	6,120	136,088
Total Resources		6,902,076	7,420,000	7,160,520	7,474,552

Parking Garage Operations Fund

Parking Garage Operations Fund

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	316,192	407,048	329,975	384,975	378,855
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	6,915,859	7,475,000	7,475,000	7,154,400	7,338,464
Less: Actual and Budgeted Expenditures	6,902,076	7,420,000	7,420,000	7,160,520	7,474,552
Ending Fund Balance	329,975	462,048	384,975	378,855	242,767
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	329,975	462,048	384,975	378,855	242,767

Cumulative Reserve Subfund

Department Description

The Cumulative Reserve Subfund (CRS), authorized under state law, is used primarily for maintenance and development of the City's capital facilities and infrastructure. The subfund is divided into two accounts, the Capital Projects Account and the Revenue Stabilization Account.

The Capital Projects Account provides funds for an array of capital projects, with a primary focus on maintaining and rehabilitating existing City facilities. The Capital Projects Account includes six subaccounts described below.

- The Real Estate Excise Tax I (REET I) Subaccount is supported by a 0.25% tax on real estate transactions. REET I is used for a variety of capital projects authorized by state law. A portion of these proceeds is used to pay debt service on bonds issued in 1992 and refinanced in 1998 for low-income housing and recreation facilities.
- The Real Estate Excise Tax II (REET II) Subaccount is supported by an additional 0.25% tax on real estate transactions and is kept separate due to different state requirements regarding the use of these resources. State law limits the use of revenues from this additional tax to capital projects involving parks (except acquisition) and transportation.
- The Unrestricted Subaccount receives funding from a variety of sources, including a portion of street vacation revenues, transfers of General Subfund balances, property sales, investment earnings (net of investment earnings attributable to the South Lake Union Property Proceeds Subaccount and the Asset Preservation Subaccount - Fleets and Facilities), and other unrestricted contributions to the Cumulative Reserve Subfund.
- The Asset Preservation Subaccount - Fleets and Facilities receives a portion of the funds collected from space rent charges paid by tenants of Fleets and Facilities Department (FFD) facilities and interest earned on subaccount balances. Use of these funds is limited to asset preservation expenses in certain FFD facilities. Unappropriated funds in the Asset Preservation Subaccount are designated as a Large Expense Project Reserve per Resolution 30812, and are intended for future appropriation to very costly asset preservation projects.
- The Street Vacation Subaccount receives funding from a portion of street vacation revenues. In 2001, the state Legislature made major changes in the law pertaining to vacation compensation. These changes allowed cities, in certain circumstances, to charge a vacation fee that is the full-appraised value of the right-of-way and mandated that at least one half of the vacation compensation fees received be dedicated to the acquisition, improvement, development, and related maintenance of public open space or transportation capital projects within the city. This subaccount tracks those funds.
- The South Lake Union Property Proceeds Subaccount receives funding from sales of certain surplus City property located adjacent to South Lake Union and investment earnings attributable to the subaccount. The use of these funds is generally governed by Resolution 30334.

The Revenue Stabilization Account, created through Ordinance 119761, provides a cushion from the impact of sudden, unanticipated shortfalls in revenue due to economic downturns that could undermine City government's ability to maintain services. Please see the Revenue Stabilization Reserve Budget Control Level in the Fiscal Reserves section of the Budget for more details.

Department capital projects are fully described in the 2009-2014 Proposed Capital Improvement Program (CIP). Actual appropriations for capital projects funded by the CRS are made in the appropriate department's section in the Budget, with the exception of the Seattle Department of Transportation, and some special projects that are described in the following pages of this section such as debt service payments and the City's Tenant Relocation Assistance Program.

Proposed Policy and Program Changes

The recent slowdown in the local real estate market has resulted in a significantly lower REET revenue forecast for 2008. The forecast for 2008 is now \$33 million (down from a forecast of \$51 million in the 2008 Adopted Budget), with \$36 million forecasted for 2009, and \$43 million for 2010. For more information about REET revenue, please see the Revenue Overview section of the Budget.

The 2009-2010 Proposed Budget appropriates approximately \$51 million from the CRS in 2009 and \$51 million in 2010. These appropriations include approximately \$38 million from the two REET subaccounts in 2009 and \$41 million in 2010. Individual projects and programs are described in detail in the departmental sections of the 2009-2014 Proposed CIP.

There is a \$1 million reserve from the CRS for the Neighborhood Street Fund (NSF/CRS) in 2010.

Several 2008 supplemental items decrease 2008 appropriations in the REET subaccounts in response to the lower revenue forecast. These changes are reflected in the "2008 Revised" column of each respective fund table. Recently proposed legislation transfers \$267,000 of bond interest into REET I as shown in 2008 revised revenues.

CRS

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
CRS, REET I Subaccount Appropriations					
1998B Capital Facilities Refunding REET I Budget Control Level	2CCE0-1	3,029,475	2,934,475	2,935,963	3,017,550
2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level	TBD4-CRS	471,000	871,000	0	0
CRS REET I Support to Transportation Budget Control Level					
Corridor & Intersection Improvements - REET I		828,471	200,000	0	0
Neighborhood Enhancements - REET I		0	257,000	0	0
CRS REET I Support to Transportation Budget Control Level	2EC30	828,471	457,000	0	0
Tenant Relocation Assistance Program REET I Budget Control Level	2UU51	140,428	205,000	250,000	238,000
Total CRS, REET I Subaccount Appropriations		4,469,374	4,467,475	3,185,963	3,255,550
CRS, REET II Subaccount Appropriations					
CRS REET II Support to Transportation Budget Control Level					
Bridges & Structures - REET II		3,228,893	5,311,000	967,000	2,765,000
Corridor & Intersection Improvements - REET II		2,421,378	1,021,000	0	0
Debt Service (SDOT) - REET II		2,344,814	2,762,000	2,761,000	2,765,000
Landslide Mitigation - REET II		947,670	600,000	200,000	200,000
Neighborhood Enhancements - REET II		1,371,615	1,800,000	952,000	0
New Trails and Bike Paths - REET II		2,315,237	239,000	0	0
Roads - REET II		4,548,785	3,097,000	1,895,000	1,749,000
Sidewalk Maintenance - REET II		359,794	850,000	359,000	368,000
Sidewalks & Pedestrian Facilities - REET II		757,048	1,271,000	0	0
CRS REET II Support to Transportation Budget Control Level	2ECM0	18,295,234	16,951,000	7,134,000	7,847,000
Total CRS, REET II Subaccount Appropriations		18,295,234	16,951,000	7,134,000	7,847,000

CRS

Appropriations	Summit Code	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
CRS, Street Vacation Subaccount Appropriations					
CRS Street Vacation Support to Transportation Budget Control Level					
Corridor and Intersection Improvements - CRS-SV		0	0	1,500,000	700,000
Neighborhood Enhancements - CRS-SV		0	0	740,000	0
CRS Street Vacation Support to Transportation Budget Control Level	CRS-StVac -SDOT	0	0	2,240,000	700,000
Total CRS, Street Vacation Subaccount Appropriations		0	0	2,240,000	700,000
CRS, Unrestricted Subaccount Appropriations					
Artwork Conservation - OACA - CRS-UR Budget Control Level	V2ACGM	195,000	170,000	179,000	187,000
CRS-U Support to Transportation Budget Control Level	CRS-U-SDOT	0	0	1,375,000	1,300,000
Design Commission - CRS-UR Budget Control Level	2UU50-DC	338,400	359,289	361,000	374,000
Tenant Relocation Assistance Program - CRS-UR Budget Control Level	2UU50-TA	83,500	80,000	83,000	86,000
Total CRS, Unrestricted Subaccount Appropriations		616,900	609,289	1,998,000	1,947,000
Department Total		23,381,508	22,027,764	14,557,963	13,749,550
		2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Resources					
General Subfund		0	0	0	0
Other		23,381,508	22,027,764	14,557,963	13,749,550
Department Total		23,381,508	22,027,764	14,557,963	13,749,550

CRS, REET I Subaccount Appropriations

1998B Capital Facilities Refunding REET I Budget Control Level

Purpose Statement

The purpose of the 1998B Capital Facilities Refunding REET I Budget Control Level is to pay debt service on 1998 Series B Limited Tax General Obligation bonds, which were issued to refund bonds issued in 1992 at lower interest rates.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
1998B Capital Facilities Refunding	3,029,475	2,934,475	2,935,963	3,017,550

2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level

Purpose Statement

The purpose of the 2007 LTGO Bond - Woodland Park Zoo Garage - REET I Budget Control Level is to fund debt service payment for the 700-space Woodland Park Zoo Garage (see project K732291 in the Department of Parks and Recreation's Capital Improvement Program) located on the west side of the Zoo. This BCL replaces the Woodland Park Zoo Garage Debt Service project (K732292) that was in the Department of Parks and Recreation's Capital Improvement Program (CIP). Please note that the construction of the garage was canceled resulting in no 2009 and 2010 debt service payments.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
2007 LTGO Bond - Woodland Park Zoo Garage - REET 1	471,000	871,000	0	0

CRS REET I Support to Transportation Budget Control Level**Purpose Statement**

The purpose of the CRS REET I Support to Transportation Budget Control Level is to appropriate funds from REET I to the Transportation Operating Fund to support specific capital programs. These capital programs are listed in the Seattle Department of Transportation's section of the Adopted Budget.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Corridor & Intersection Improvements - REET I	828,471	200,000	0	0
Neighborhood Enhancements - REET I	0	257,000	0	0
Total	828,471	457,000	0	0

Tenant Relocation Assistance Program REET I Budget Control Level**Purpose Statement**

The purpose of the Tenant Relocation Assistance Program REET I Budget Control Level is to allow the City to pay for relocation assistance to low income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Tenant Relocation Assistance Program REET I	140,428	205,000	250,000	238,000

CRS, REET II Subaccount Appropriations

CRS REET II Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS REET II Support to Transportation Budget Control Level is to appropriate funds from REET II to the Transportation Operating Fund to support specific capital programs, or in the case of the Debt Service Program, appropriate funds to pay debt service costs directly from the REET II Subaccount. These capital programs are listed below, and additional detail is provided in the Seattle Department of Transportation's section of the Adopted Budget.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bridges & Structures - REET II	3,228,893	5,311,000	967,000	2,765,000
Corridor & Intersection Improvements - REET II	2,421,378	1,021,000	0	0
Debt Service (SDOT) - REET II	2,344,814	2,762,000	2,761,000	2,765,000
Landslide Mitigation - REET II	947,670	600,000	200,000	200,000
Neighborhood Enhancements - REET II	1,371,615	1,800,000	952,000	0
New Trails and Bike Paths - REET II	2,315,237	239,000	0	0
Roads - REET II	4,548,785	3,097,000	1,895,000	1,749,000
Sidewalk Maintenance - REET II	359,794	850,000	359,000	368,000
Sidewalks & Pedestrian Facilities - REET II	757,048	1,271,000	0	0
Total	18,295,234	16,951,000	7,134,000	7,847,000

CRS, Street Vacation Subaccount Appropriations

CRS Street Vacation Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS Street Vacation Support to Transportation Budget Control Level is to appropriate funds from the CRS Street Vacation Subaccount to the Transportation Operating Fund to support specific capital programs. These capital programs are listed in the Seattle Department of Transportation's section of the Adopted Budget.

Program Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Corridor and Intersection Improvements - CRS-SV	0	0	1,500,000	700,000
Neighborhood Enhancements - CRS-SV	0	0	740,000	0
Total	0	0	2,240,000	700,000

CRS, Unrestricted Subaccount Appropriations

Artwork Conservation - OACA - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Artwork Conservation - OACA - CRS-UR Budget Control Level is to support the Arts Conservation Program, which is administered by the Office of Arts & Cultural Affairs. This program provides professional assessment, conservation, repair, routine and major maintenance, and relocation of artwork for both the City's 400-piece, permanently sited art collection and the 2,700-piece portable artwork collection. The entire collection is an asset to the City, and while major maintenance is generally not required for the new artwork entering the collection, professional routine care and responses to vandalism are necessary to protect this investment.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Artwork Conservation - OACA	195,000	170,000	179,000	187,000

CRS-U Support to Transportation Budget Control Level

Purpose Statement

The purpose of the CRS-U Support to Transportation Budget Control Level is to appropriate funds from CRS Unrestricted Sub-account to the Transportation Operating Fund to support specific capital programs. These capital programs are listed below, and additional detail is provided in the Seattle Department of Transportation's section of the Adopted Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
New Trails and Bike Paths - CRS-U	0	0	1,375,000	1,300,000

Design Commission - CRS-UR Budget Control Level

Purpose Statement

The purpose of the Design Commission - CRS-UR Budget Control Level is to support the Design Commission, which advises the Mayor, City Council, and City departments on the design of capital improvements and other projects that shape Seattle's public realm. The goals of the Commission are to ensure that public facilities and projects within the city's right-of-way incorporate design excellence, that City projects achieve their goals in an economical manner, and that they fit the City's design goals.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Design Commission - CRS-UR	338,400	359,289	361,000	374,000

Tenant Relocation Assistance Program - CRS-UR Budget Control Level**Purpose Statement**

The purpose of the Tenant Relocation Assistance Program - CRS-UR Budget Control Level is to allow the City to pay for relocation assistance to low-income tenants displaced by development activity, as authorized by SMC 22.210 and RCW 59.18.440.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Tenant Relocation Assistance Program	83,500	80,000	83,000	86,000

Cumulative Reserve Subfund, Real Estate Excise Tax I Subaccount (00163)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	36,006,002	34,518,502	44,561,677	34,097,387	31,835,887
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	35,362,997	25,503,000	16,757,000	18,104,500	21,451,500
Less: Actual and Budgeted Expenditures	26,807,322	34,259,500	27,221,290	20,366,000	20,956,000
Ending Fund Balance	44,561,677	25,762,002	34,097,387	31,835,887	32,331,387
Continuing Appropriations	27,175,408	19,950,000	27,000,000	27,000,000	27,000,000
Reserve for NSF/CRS/Citizen CIP Suggestion	0	500,000	0	0	0
Cash Balance Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Reserves	32,175,408	25,450,000	32,000,000	32,000,000	32,000,000
Ending Unreserved Fund Balance	12,386,270	312,002	2,097,387	(164,113)	331,387

Cumulative Reserve Subfund, Real Estate Excise Tax II Subaccount (00161)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	35,538,808	40,049,266	42,998,862	24,619,922	25,305,422
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	36,509,288	25,503,000	16,490,000	18,104,500	21,451,500
Less: Actual and Budgeted Expenditures	29,049,234	37,484,000	34,868,940	17,419,000	18,717,000
Ending Fund Balance	42,998,862	28,068,266	24,619,922	25,305,422	28,039,922
Continuing Appropriations	22,276,960	23,330,000	22,000,000	22,000,000	22,000,000
Reserve for NSF/CRS/Citizen CIP Suggestion	0	0	0	0	1,000,000
Cash Balance Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Reserves	27,276,960	28,330,000	27,000,000	27,000,000	28,000,000
Ending Unreserved Fund Balance	15,721,902	(261,734)	(2,380,078)	(1,694,578)	39,922

Cumulative Reserve Subfund, Unrestricted Subaccount (00164)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	(4,406,246)	1,163,000	(3,094,408)	(4,126,626)	(5,049,626)
Accounting Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	9,340,956	9,005,425	4,523,811	6,283,500	16,968,750
Less: Actual and Budgeted Expenditures	8,029,119	5,007,000	5,556,028	7,206,500	5,661,425
Ending Fund Balance	(3,094,408)	5,161,425	(4,126,626)	(5,049,626)	6,257,699
Continuing Appropriations	10,061,387	6,590,000	10,000,000	10,000,000	10,000,000
Reserve for 12th Ave S. Improvements	0	358,000	390,857	0	0
Total Reserves	10,061,387	6,948,000	10,390,857	10,000,000	10,000,000
Ending Unreserved Fund Balance	(13,155,796)	(1,786,575)	(14,517,483)	(15,049,626)	(3,742,301)

**Cumulative Reserve Subfund, Asset Preservation Subaccount
- Fleets and Facilities (00168)**

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	5,902,011	6,048,011	8,553,258	6,247,258	6,527,258
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	4,483,187	4,000,000	4,000,000	4,000,000	4,000,000
Less: Actual and Budgeted Expenditures	1,831,940	2,506,000	6,306,000	3,720,000	3,720,000
Ending Fund Balance	8,553,258	7,542,011	6,247,258	6,527,258	6,807,258
Continuing Appropriations	6,264,071	4,240,000	6,264,000	6,264,000	6,264,000
Large Expense Project Reserve	2,289,187	3,302,011	0	263,258	543,258
Total Reserves	8,553,258	7,542,011	6,264,000	6,527,258	6,807,258
Ending Unreserved Fund Balance	0	0	(16,742)	0	0

Cumulative Reserve Subfund, Street Vacation Subaccount (00169)

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	(352,277)	(169,777)	1,493,733	1,434,364	134,614
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	1,924,225	236,000	137,500	940,250	896,500
Less: Actual and Budgeted Expenditures	78,216	0	196,869	2,240,000	700,000
Ending Fund Balance	1,493,733	66,223	1,434,364	134,614	331,114
Continuing Appropriations	196,869	275,000	0	0	0
Total Reserves	196,869	275,000	0	0	0
Ending Unreserved Fund Balance	1,296,864	(208,777)	1,434,364	134,614	331,114

**Cumulative Reserve Subfund, South Lake Union Property
Proceeds Subaccount (00167)**

	2007 Actuals	2008 Adopted	2008 Revised	2009 Proposed	2010 Proposed
Beginning Fund Balance	239,815	239,815	237,503	237,503	237,503
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	13,083	0	0	0	0
Less: Actual and Budgeted Expenditures	15,394	0	0	0	0
Ending Fund Balance	237,503	239,815	237,503	237,503	237,503
Continuing Appropriations	0	15,400	0	0	0
Total Reserves	0	15,400	0	0	0
Ending Unreserved Fund Balance	237,503	224,415	237,503	237,503	237,503

Debt Service

Dwight Dively, Director

Contact Information

Department Information Line: (206) 233-0031

City Of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

Department Description

The purpose of this Debt Service section is to provide appropriation authority for particular payments of debt service and associated costs of issuing debt that require legal appropriations. These appropriations include debt service payments to be made from the Bond Interest and Redemption Fund, Limited Tax General Obligation (LTGO) Issuance Costs, and Unlimited Tax General Obligation (UTGO) (voter approved) debt service payments.

Debt Service

	Summit	2007	2008	2009	2010
Appropriations	Code	Actual	Adopted	Proposed	Proposed
Bond Interest and Redemption Budget Control Level	DEBTBIRF	0	1,671,884	1,699,909	1,383,576
Debt Issuance Costs Budget Control Level	DEBTISSUE	0	3,079,000	3,507,646	0
UTGO Debt Service Budget Control Level	DEBTUTGO	0	20,734,000	20,247,325	17,068,000
Department Total		0	25,484,884	25,454,880	18,451,576
		2007	2008	2009	2010
Resources		Actual	Adopted	Proposed	Proposed
Other		0	25,484,884	25,454,880	18,451,576
Department Total		0	25,484,884	25,454,880	18,451,576

Bond Interest and Redemption Budget Control Level

Purpose Statement

The purpose of the Bond Interest and Redemption Budget Control Level is to create legal appropriation authority for debt service payments to be made through the Bond Interest and Redemption Fund (BIRF) from outside sources.

Summary

This budget control level creates authority to pay debt service on Benaroya Hall sound system debt issued in 2001 with money received from the concert venue. This budget control level also creates authority for debt service payments on the Park 90/5 building (now know as Airport Way Center) that are to be paid from excess insurance proceeds after the Nisqually Earthquake. In addition, this budget control level has authority to pay for remaining debt service associate with the Woodland Park Zoo Garage with interest earnings accrued from the 2007 bond issuance. The BIRF will also be used to pay for debt service related to Rainier Beach Community Center with existing fund balance. Interest earnings will be used to pay debt service on SDOT's Trails bonds, and the Pike Place Market will use the BIRF as a pass through to pay for any debt service related to the refunding of the Market's 1996 bonds.

Expenditures	2007 Actual	2008 Adopted	2009 Proposed	2010 Proposed
Bond Interest and Redemption	0	1,671,884	1,699,909	1,383,576

Debt Issuance Costs Budget Control Level

Purpose Statement

The purpose of the Debt Issuance Costs Budget Control Level is to create the appropriation authority to pay debt issuance costs related to the 2009 Multipurpose Limited Tax General Obligation (LTGO) Debt Issuance.

Summary

This budget control level creates the authority to pay for costs related to issuing debt for the 2009 Multipurpose LTGO Debt Issuance. This authority allows for payment to the City's financial advisors and others who assist in the issuing of debt. These costs are estimated to be 3% of the total issuance. 2010 issuance costs will be appropriated in the 2010 Adopted Budget.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
Debt Issuance Costs	0	3,079,000	3,507,646	0

UTGO Debt Service Budget Control Level

Purpose Statement

The purpose of the UTGO Bond Interest and Redemption Budget Control Level is to create the legal appropriations to pay debt service on outstanding Unlimited Tax General Obligation (UTGO) Bonds.

Summary

This budget control level creates the authority to pay debt service on existing Unlimited Tax General Obligation (UTGO) Bonds. The bulk of the UTGO debt service payments for the 2009-2010 budget relate to the voter approved Libraries for All capital program. The rest are for other voter approved bond measures.

	2007	2008	2009	2010
Expenditures	Actual	Adopted	Proposed	Proposed
UTGO Bond Interest and Redemption	0	20,734,000	20,247,325	17,068,000

City Debt

In addition to the regular operating budget, the City uses bonds and property tax levies to fund a variety of special capital improvement projects. The City's budget must include funds to pay interest due on outstanding bonds and to pay the principal amount of bonds at maturity. The City has issued three types of debt to finance its capital improvement programs:

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation (UTGO) Bonds for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in state law on the taxing authority of local governments, which is why UTGO bonds are "unlimited." However, state law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2007, there were approximately \$150 million in UTGO bonds outstanding; of that, \$11 million are for utility purposes.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation (LTGO) Bonds, also known as Councilmanic bonds, in an amount up to 1.5% of assessed valuation, without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the statutory limitation on the City's taxing authority. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1% of assessed value.

The City also guarantees debt issued by its Public Development Authorities (PDAs) under certain circumstances. As of December 31, 2007, the guarantees totaled \$92 million out of \$789 million outstanding LTGO debt. Guarantees count against the City's LTGO debt capacity.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three utilities, Water, Drainage and Wastewater, and Solid Waste, which are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service. When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. While the amount of revenue bonds is not subject to statutory limits, there are practical limitations in that it may not be possible to sell revenue bonds if the amount of bonds outstanding grows to the point that the financial community questions the ability of the issuing utility to make timely payments of principal and interest on the bonds.

Forms of Debt Authorized by State Law

Table 1 on the following page summarizes the conditions and limitations that apply to the issuance of the three types of debt issued by the City.

Table 1 – Summary of Conditions and Limitations for City Debt Issuances

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit*	Outstanding 12-31-07*
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$3.0 Billion	\$0
Utilities	Yes	Property Tax	2.5% of AV	\$3.0 Billion	\$11 Million
General Purposes	Yes	Property Tax	1.0 % of AV**	\$1.2 Billion	\$150 Million
Limited Tax General Obligation Bonds (LTGO)	No	Taxes and Other Revenues	1.5% of AV**	\$1.8 Billion	\$788 Million***
Utility Revenue	No	Utility Revenues	None	None	\$2.6 Billion

* As of 12/31/07, assuming the latest certified assessed value of \$122 billion, issued on February 27, 2008, for taxes payable in 2008.

** The sum of UTGO and LTGO debt for general purposes cannot exceed 2.5% of assessed valuation.

***Includes \$92 million of PDA debt guarantees.

City Debt Management Policies and Bond Ratings

The use of debt financing by the City is subject not only to state law, but also to the debt management policies adopted by the Mayor and City Council. According to these policies, a capital project should be financed with bond proceeds only under the following circumstances:

- in emergencies;
- when the project being financed will produce revenues that can be used to pay debt service on the bonds; or
- when the use of debt will result in a more equitable sharing of the costs of the project between current and future beneficiaries of the project.

It is the last of these circumstances that most often justifies the use of debt financing. Paying for long-lived assets, such as libraries or parks, from current tax revenues would place a large burden on current taxpayers, while allowing future beneficiaries to escape the burden of payment. The use of debt effectively spreads the cost of acquiring or constructing capital assets over the life of the bonds. The City’s debt management policies require that 12% of the City’s LTGO total issuance capacity be reserved for emergencies. They also state that net debt service on LTGO bonds (defined as total debt service, minus debt service paid from project revenues) should not exceed 9% of the General Fund budget, and should remain below 7% under most circumstances.

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City’s UTGO debt is rated Aaa by Moody’s Investors Service, AAA by Fitch IBCA, and AAA by Standard & Poor’s (S&P), which are the highest possible levels. The City’s LTGO debt is rated AAA by S&P, AA+ by Fitch and Aa1 by Moody’s. In addition, the City’s utilities have very high ratings for revenue debt, reflecting sound finances and good management. Moody’s rates SPU Water and Drainage and Wastewater debt at the Aa2 level, City Light Aa3, and SPU Solid Waste Aa3. S&P rates SPU Water at AA and Drainage and Wastewater at AA+, City Light at A+ and SPU Solid Waste at AA-.

2009 Projected Bond Issue

In 2009, the City expects to issue approximately \$120.4 million of limited tax general obligation bonds for a variety of purposes. Table 2 lists the financed projects and other details of the financing plan. Bond proceeds will be deposited into the 2009 Multipurpose Bond Fund. City departments responsible for all or portions of projects in Table 2 will then draw money from this Fund as appropriated to implement the projects. The appropriations for those funds are in the respective departments’ pages of this budget book.

Debt Service

Table 2 - 2009 Multipurpose LTGO Bond Issuances - in \$1,000s

Purpose	Debt Service Funding Source	Issued Capital	Capital & Issuance Cost	Term	Rate (est.)	Debt Service Proposed 2009	Debt Service Proposed 2010
Alaskan Way Viaduct/Seawall	GF	1,770	1,823	10	4.75%	43	233
IT Servers & Storage	DoIT	2,800	2,884	3	4.25%	61	1,044
IT Software Migration & Mgt.	DoIT ⁽¹⁾	6,623	6,822	4	4.25%	145	1,890
Jail	GF	5,625	5,794	25	5.25%	152	421
North Precinct	GF	1,410	1,452	25	5.25%	38	106
Northgate Land	GF	6,340	6,530	20	5.25%	171	535
Northgate Park	GF	4,230	4,357	10	4.75%	103	557
Pike Place Market	PPMRF ⁽²⁾	18,000	18,540	5	4.50%	417	4,223
Rainier Beach Community Center	BIRF/GF ⁽³⁾	4,500	4,635	10	4.75%	110	593
Trails	BIRF/SDOT ⁽⁴⁾	7,300	7,519	5	4.50%	169	338
Arterial Asphalt & Concrete	SDOT ⁽⁵⁾	15,000	15,450	6	4.50%	348	695
Bridge Rehab	SDOT ⁽⁶⁾	14,341	14,771	20	5.25%	388	1,211
King Street Station	SDOT ⁽⁶⁾	1,714	1,765	19	5.00%	44	146
Spokane	SDOT ⁽⁶⁾	22,639	23,318	20	5.25%	612	1,224
Market 96 Refunding	BIRF ⁽⁷⁾	4,630	4,769	13	4.29%	102	486
Total		116,922	120,429			2,905	13,704

(1) DoIT to pay debt service in 2009-2010, thereafter DoIT will cost allocate the debt service.

(2) Proceeds from voter approved levy lid lift.

(3) 2009 and 2010 debt service will be paid using residual balances in BIRF, \$110,082 of GF in 2010.

(4) Interest earnings will pay debt service in 2009. \$175k from BTG and \$163k from BIRF for 2010. Thereafter, BTG and Proposition 2 will pay debt service.

(5) Debt service to be 75% BTG levy, 25% BTG employee-hours and commercial parking tax revenues.

(6) Debt service paid by BTG employee-hours and commercial parking tax revenues.

(7) Refunding of 1996 Market bonds will be depend on interest rates. Market will pay debt service.

Table 3 – 2009 Multipurpose LTGO Bond Fund Issuance Costs - \$1,000s

Issued Capital	Issuance Cost Factor	Issuance Cost Proposed 2009	Issuance Cost Proposed 2010
116,922	3%	3,508	N/A

Table 3 shows the costs of issuance for the 2009 LTGO bond issue. This money is estimated at 3% of the capital costs of the 2009 Multipurpose LTGO Bond Fund. Table 4 on the following pages displays outstanding LTGO debt service requirements sorted by issuance; Table 5 displays the funds used to pay outstanding LTGO debt service, listing issuance year and funding source; and Table 6 displays funds used to pay outstanding UTGO debt

Debt Service

service. All tables in this section are for informational purposes only; legal appropriations are included elsewhere in the budget document.

**Table 4 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Payment Debt Service by Bond Issuance – In \$1,000s**

Bond Series	Issued Amount	Purpose	Proposed 2009	Proposed 2010
1996C	40,520	Seattle Municipal Tower, Police Support Facility	-	-
1996D	17,000	Seattle Municipal Tower, Police Support Facility	-	-
1998B	43,710	W. Seattle Bridge, Capital Facilities, Public Safety Facilities, Freeway Parking Garage, Historic Buildings (not refunded), Fire Apparatus, Seismic Studies, Garage Improvement	3,339	3,338
1998E	13,042	Deferred Interest Downtown Parking Garage	1,995	2,150
1999B	85,500	Civic Center, Galer St, Police Precinct, Public Safety IT	3,355	-
2001	4,950	Ballard Neighborhood Center	400	400
2001	39,965	City Hall	2,595	2,589
2001	2,395	Civic Center Plan - Seattle Municipal Tower	230	227
2001	4,970	Civic Center Plan - Park 90/5	401	401
2001	5,270	Interbay Golf Facilities	423	427
2001	39,960	Justice Center	2,590	2,589
2001	3,315	Law, Safety and Justice Information Technology Projects	-	-
2001	5,285	Miscellaneous Information Technology	-	-
2001	2,905	Police Training Facility	237	236
2001	765	Sound Amplification, Benaroya Hall	99	99
2001	8,570	Southwest Precinct	690	692
2001	6,140	Training Facilities	496	493
2002	20,630	City Hall	1,359	1,359
2002	20,630	Justice Center	1,359	1,359
2002	4,870	Seattle Municipal Tower	466	466
2002	3,855	Seattle Municipal Tower - SPU	656	-
2002	8,765	McCaw Hall	844	842
2002	5,005	Civic Center Open Space	399	404
2002	8,980	Parks - Westbridge	722	719
2002	4,335	Public Safety IT	740	-
2002	29,525	Refunding of Historic Buildings Refunding, 1992 B	1,787	1,789
2002	725	Seattle Center Kitchen	92	93
2002	2,715	South West Precinct	218	218
2002	2,000	Univ. Way (long)	255	255
2002	2,020	West Seattle Swing Bridge	261	260
2002B	14,000	Refunding of 1994 bonds	-	-
2002B	26,850	Various Capital Projects	-	-
2003	5,450	Alaskan Way Tunnel/Seawall & Mercer Corridor Project	-	-
2003	1,980	Seattle Municipal Tower Base	152	154
2003	2,275	Joint Training Facility	173	174

2009-2010 Proposed Budget

Debt Service

Bond Series	Issued Amount	Purpose	Proposed 2009	Proposed 2010
2003	8,890	Marion Oliver McCaw Hall (long)	134	136
2003	4,055	Refunding of 1994 bonds - 2	-	-
2003	6,355	Roof/Structural Replacement and Repair	779	784
2003	2,830	SR 519	218	218
2004	16,646	Refunding Concert Hall	1,772	1,773
2004	8,906	Refunding 96A - 90/5 Acquisition	851	849
2004	66,253	Refunding 96A - Seattle Municipal Tower Acquisition	6,326	6,330
2005	18,875	Pier 59	1,505	1,507
2005	2,265	Pier 59 Entry	181	182
2005	9,825	Pay Stations (SDOT)	2,255	2,252
2005	1,820	Mercer Corridor	-	-
2005	4,720	Alaskan Way Tunnel/Seawall	376	378
2005	1,395	Fremont Bridge Approaches	112	110
2005	1,420	Bridge Way	278	281
2005	5,375	Library Garage	431	432
2005	3,290	SR519	643	645
2005	9,315	1995 Refunding	1,302	1,306
2005	10,145	1997A Refunding	1,304	1,307
2005	51,990	1999B Refunding	2,565	4,635
2006	5,220	Viaduct	392	394
2006	11,725	Park 90/5	1,068	1,068
2006	1,800	Pier 59	142	140
2006	2,475	Mercer Corridor Design	470	469
2006	1,490	SLU Streetcar	138	135
2006	2,195	Refunding 1995 - Ninth & Lenora	325	330
2007	17,175	Zoo Garage	152	152
2007	16,300	Mercer (BTG)	1,226	1,229
2007	3,005	Northgate Land Acquisition	241	241
2007	4,880	Aquarium	244	489
2007	3,275	Parking Pay Stations	754	758
2007	3,780	Alaskan Way Tunnel/Seawall	489	488
2007	4,250	Monorail	551	553
2007	60,870	Refunding 1998 F - Garage	2,882	2,882
2008	3,140	King Street Station (BTG)	252	252
2008	1,500	Bridge Seismic (BTG)	120	123
2008	3,785	Bridge Rehabilitation and Replacement (BTG)	304	304
2008	2,065	Pay Stations	478	475
2008	21,710	Fire Station Projects	5,016	5,014
2008	1,885	South Lake Union Projects	374	370
2008	8,490	Spokane (BTG)	510	665
2008	39,790	Mercer (BTG)	2,390	3,130
2008	2,595	Lander (BTG)	155	204

Debt Service

Bond Series	Issued Amount	Purpose	Proposed 2009	Proposed 2010
2008	5,340	Seattle Municipal Tower, Police Support Facility	267	267
2008	40,615	Seattle Municipal Tower, Police Support Facility	2,031	2,031
2008	8,915	Seattle Municipal Tower, Police Support Facility	446	446
2009	1,823	Alaskan Way Viaduct/Seawall	43	233
2009	2,884	IT Servers & Storage	61	1,044
2009	6,822	IT Software Migration & Mgt.	145	1,890
2009	5,794	Jail	152	421
2009	1,452	North Precinct	38	106
2009	6,530	Northgate Land	171	535
2009	4,357	Northgate Park	103	557
2009	18,540	Pike Place Market	417	4,223
2009	4,635	Rainier Beach Community Center	110	483
2009		Rainier Beach Community Center - GF	-	110
2009	7,519	Trails (BTG + Prop 2) - BIRF	169	163
2009		Trails (BTG + Prop 2) - Prop2	-	175
2009	15,450	Arterial Asphalt & Concrete (BTG)	348	695
2009	14,771	Bridge Rehab (BTG)	388	1,211
2009	1,765	King Street Station (BTG)	44	146
2009	23,318	Spokane (BTG)	612	1,224
2009	4,769	Market 96 Refunding	102	486
2010	36,334	2010 Bonds (preliminary)	-	2,585
Total of All Limited Tax (Non-voted) General Obligation Bonds Debt Service			71,686	83,753

Debt Service

**Table 5 – Outstanding Limited Tax General Obligation Bonds Debt Service - Informational Only
Method of Payment for Principal and Interest Listed by Funding Source - In \$1,000's**

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
Cumulative Reserve Subfund REET I			
1998B	Capital Facilities (CRF Special Project BCL #CC3002)	2,936	3,018
2002	Parks - Westbridge	600	600
2003	Roof/Structural Replacement and Repair	779	784
2007	Northgate Land Acquisition	241	241
2008	Fire Station Projects	5,016	5,014
Subtotal - Cumulative Reserve Subfund REET I (Various Appropriations)		9,571	9,656
Cumulative Reserve Subfund REET II			
2005	Alaskan Way Tunnel / Seawall	376	378
2005	Fremont Bridge Approaches	112	110
2005	Bridge Way North	278	281
2005	SR 519	643	645
2005	Pier 59	1,505	1,507
2006	Pier 59	142	140
2006	Viaduct	392	394
2006	Mercer Corridor Design	470	469
2007	Alaskan Way Tunnel/Seawall	489	488
Subtotal - Cumulative Reserve Subfund REET II		4,408	4,412
Cumulative Reserve Subfund Unrestricted			
2002	Parks - Westbridge	82	78
2007	Monorail	551	553
Subtotal - Cumulative Reserve Subfund Unrestricted		632	630
Downtown Parking Garage Fund			
1998E	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	1,995	2,150
1998F	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	-	-
2007	Downtown Parking Garage (FFD Parking Garage Operations BCL #46011)	2,882	2,882
Subtotal		4,877	5,032
Fleets and Facilities Fund			
1996C	Seattle Municipal Tower	-	-
1996D	Seattle Municipal Tower	-	-
1996D	Park 90/5 Acquisition	-	-
1998B	Historic Building Debt	194	195
1998B	Seismic Fire	62	65

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
1998B	Municipal Garage	38	40
1999B	City Hall	315	-
1999B	Civic Center Open Space	635	-
1999B	Justice Center	803	-
1999B	SeaPark	362	-
2001	City Hall	2,595	2,589
2001	Justice Center	2,590	2,589
2001	Seattle Municipal Tower	230	227
2001	Park 90/5	88	88
2002	City Hall	1,359	1,359
2002	Justice Center	1,359	1,359
2002	Seattle Municipal Tower	466	466
2002	Civic Center Open Space	399	404
2002	Historic Building Debt	1,787	1,789
2003	Seattle Municipal Tower Base	152	154
2004	Park 90/5 Acquisition	187	187
2004	Seattle Municipal Tower Acquisition	6,326	6,330
2005	Refunding of 1999B - City Hall	551	870
2005	Civic Center Open Space	303	778
2005	Justice Center	1,409	2,221
2005	SeaPark	177	446
2006	Park 90/5 Refinance	-	235
2008	Refunding of 1996 C - SMT, Police Support	267	267
2008	Refunding of 1996 D - SMT, Police Support	2,031	2,031
2008	Refunding of 1996 D - SMT, Police Support	98	98
	Subtotal - Fleets and Facilities Fund (Various Appropriations)	24,784	24,787
 General Fund - Finance General			
1996D	Park 90/5 Acquisition	-	-
1998B	W. Seattle Bridge	109	21
1999B	Galer St.	1,045	-
1999B	S. Precinct	194	-
2001	Ballard Neighborhood Center	400	400
2001	Park 90/5	273	273
2001	Law, Safety and Justice Information Technology Projects	-	-
2001	Police Training Facility	237	236
2001	Southwest Precinct	690	692
2001	Training Facilities	422	419
2002	McCaw Hall	844	842
2002	Public Safety IT	740	-
2002	South West Precinct	218	218
2002	Univ. Way (long)	255	255

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
2002	West Seattle Swing Bridge	261	260
2002B	Refunding of 1994 Bonds	-	-
2002B	Various Capital Projects	-	-
2003	Refunding of 1994 Bonds - 2	-	-
2003	Alaskan Way Tunnel/Seawall & Mercer Corridor	-	-
2003	Joint Training Facility	147	148
2004	Concert Hall (1996A)	1,772	1,773
2004	Park 90/5 Acquisition (1996A)	579	577
2005	Mercer Corridor	-	-
2005	Refunding of 95A - West Precinct	1,302	1,306
2005	Refunding of 97A - Convention Center	574	576
2005	Refunding of 97A - Sand Point	730	732
2005	Refunding of 99B - S. Precinct	125	320
2006	Park 90/5 Refinance	-	726
2006	SLU Streetcar	138	135
2006	Ref of 1995 Ninth & Lenora	325	330
2008	South Lake Union Projects	374	370
2008	Park 90/5 Acquisition	303	303
2009	Alaskan Way Viaduct/Seawall	43	233
2009	Jail	152	421
2009	North Precinct	38	106
2009	Northgate Land	171	535
2009	Northgate Park	103	557
2009	Rainier Beach Community Center	-	110
2010	2010 Bonds (preliminary)		2,500
	Subtotal - General Fund Finance General (FG BCL #Q5972010)	12,566	15,373
	Information Technology Fund		
2001	Miscellaneous Information Technology	-	-
2009	IT Servers & Storage	61	1,044
2009	IT Software Migration & Mgt.	145	1,890
	Subtotal - Information Technology Fund (DoIT BCL #D33)	206	2,935
	Pike Place Market Renovation Fund		
2009	Pike Place Market	417	4,223
	Subtotal - Pike Place Market Renovation Fund (BCL #PKLVYBCL-02)	417	4,223

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
Parks and Recreation Fund			
2001	Interbay Golf Facilities	423	427
2002	Parks - Westbridge	41	42
2005	Pier 59 Entry	181	182
2007	Aquarium	244	489
Subtotal - Parks and Recreation Fund (Various Appropriations)		889	1,140
Seattle Center Fund			
2002	Seattle Center Kitchen	92	93
2003	Marion Oliver McCaw Hall (long)	134	136
Subtotal - Seattle Center Fund (Center Financial Success BCL #SC300)		226	229
Seattle Public Library			
2005	Various Purpose - Library Garage	431	432
Subtotal - Seattle Public Library Fund		431	432
SPU Drainage & Wastewater Fund			
1996D	Park 90/5 Acquisition	-	-
2001	Park 90/5	12	12
2001	Training Facilities	22	22
2002	Seattle Municipal Tower - SPU TI	197	-
2003	Joint Training Facility	8	8
2004	Refunding - Park 90-5 (1996A)	26	25
2006	Park 90/5 Refinance	-	32
2008	Refunding of 1996 D - SMT, Police Support	13	13
Subtotal - Drainage & Wastewater Fund (SPU D&W BCL #N000B)		278	113
SPU Solid Waste Fund			
1996D	Park 90/5 Acquisition	-	-
2001	Park 90/5	7	7
2001	Training Facilities	12	12
2002	Seattle Municipal Tower - SPU TI	108	-
2003	Joint Training Facility	4	4
2004	Refunding - Park 90-5 (1996A)	14	14
2006	Park 90/5 Refinance	-	18
2008	Refunding of 1996 D - SMT, Police Support	7	7
Subtotal - Solid Waste Fund (SPU SWU BCL #N000B)		153	62

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
SPU Water Fund			
1996D	Park 90/5 Acquisition	-	-
2001	Park 90/5	21	21
2001	Training Facilities	40	40
2002	Seattle Municipal Tower - SPU TI	351	-
2003	Joint Training Facility	14	14
2004	Refunding - Park 90-5 (1996A)	46	45
2006	Park 90/5 Refinance	-	57
2008	Refunding of 1996 D - SMT, Police Support	24	24
	Subtotal - Water Fund (SPU Water General Expense BCL #N000B)	496	201
Transportation Fund			
2003	SR 519	218	218
2005	Parking Pay Stations	2,255	2,252
2007	Parking Pay Stations	754	758
2007	2007Mercer (BTG)	1,226	1,229
2008	King Street Station (BTG)	252	252
2008	Bridge Seismic (BTG)	120	123
2008	Bridge Rehab (BTG)	304	304
2008	Pay Stations	478	475
2008	Spokane (BTG)	510	665
2008	Mercer (BTG)	2,390	3,130
2008	Lander (BTG)	155	204
2009	Trails (BTG + Prop 2) - Prop2	-	175
2009	Arterial Asphalt & Concrete (BTG)	348	695
2009	Bridge Rehab (BTG)	388	1,211
2009	King Street Station (BTG)	44	146
2009	Mercer (BTG)	-	-
2009	Spokane (BTG)	612	1,224
	Subtotal - Transportation Fund (SDOT General Expense BCL #18002)	10,052	13,059
Bond Interest and Redemption Fund			
2001	Sound Amplification, Benaroya Hall	99	99
2006	Park 90/5 Refinance	1,068	-
2007	Zoo Garage		
2007	Zoo Garage Interest Earnings	152	152
2007	Zoo Garage Operating Income	-	-

Debt Service

Bond Series	Funding Source For Debt Service Appropriated in Budget	Proposed 2009	Proposed 2010
2009	Trails (BTG + Prop 2) - BIRF	169	163
2009	Market 96 Refunding	102	486
2009	Rainier Beach Community Center	110	483
	Subtotal - Bond Interest and Redemption Fund (From Non-City Entities)	1,700	1,384
	Total - Allocation of all LTGO Debt Service	71,686	83,668

Table 6 – Unlimited Tax General Obligation (UTGO) Bonds Debt Service Informational Only- In \$1,000's

Bond Series	UTGO Bond Appropriation of Debt Service for Voter-Approved Debt	Proposed 2009	Proposed 2010
	UTGO Bond Interest and Redemption Subfund		
1998A	Refunding-Sewer Improvement, Series 4; 1973-A UTGO Various Refunding, Neighborhood Improvement, Series 2, Sewer Improvement, Series 5, Neighborhood Improvement Series 3, Police/Seattle Center	4,925	1,591
1999A	Library Facilities	5,399	-
2002	Library Facilities	7,320	7,319
2007	Refunding of 1999A Library Bonds	2,603	8,158
	Total - UTGO Debt Service	20,247	17,068

Position Modifications in the 2009-2010 Proposed Budget

The following is the official list of position modifications in the 2009-2010 Proposed Budget, as presented in the departmental sections of this document. The modifications result from budget actions that reclassify positions, abrogate positions, create new positions, transfer existing positions between City departments, or change the status of a position, e.g. from full-time to part-time status. Numbers in parentheses are reductions. Totals represent net position adjustments as a result of changes contained in the 2009-2010 Proposed Budget. Unless otherwise noted, the modifications listed here will take effect on January 1, 2009.

Department	Position Title	Position Status	Number
Department of Executive Administration	Civil Rights Anlyst	FullTime	(1)
Department of Executive Administration	Licenses&Standards Inspector	FullTime	(1)
Department of Executive Administration	Paralegal	FullTime	(1)
Department of Executive Administration	StratAdvsr3,Exempt	FullTime	1
Department of Executive Administration Total			(2)
Department of Finance	StratAdvsr2,Exempt	FullTime	(1)
Department of Finance	StratAdvsr2,Exempt	PartTime	(2)
Department of Finance Total			(3)
Department of Information Technology	Actg Tech II-BU	FullTime	(1)
Department of Information Technology	Info Technol Prof B	FullTime	1
Department of Information Technology	Mgmt Sys Anlyst,Sr	FullTime	(1)
Department of Information Technology	StratAdvsr2,Exempt	FullTime	(1)
Department of Information Technology	StratAdvsr3,Exempt	FullTime	(1)
Department of Information Technology	Video Spec II	FullTime	1
Department of Information Technology Total			(2)
Department of Neighborhoods	Admin Spec I-BU	FullTime	(1)
Department of Neighborhoods	Ed Prgms Spec	PartTime	(1)
Department of Neighborhoods	Plng&Dev Spec II	PartTime	(1)
Department of Neighborhoods	StratAdvsr1,Exempt	FullTime	1
Department of Neighborhoods Total			(2)
Department of Parks and Recreation	Admin Spec I-BU	FullTime	2
Department of Parks and Recreation	Admin Spec I-BU	PartTime	(1)
Department of Parks and Recreation	Admin Spec II-BU	FullTime	1
Department of Parks and Recreation	Admin Spec II-BU	PartTime	(1)
Department of Parks and Recreation	Admin Spec III-BU	FullTime	(1)
Department of Parks and Recreation	Admin Staff Asst	FullTime	(1)
Department of Parks and Recreation	Admin Support Asst-BU	PartTime	1
Department of Parks and Recreation	Aquarium Biologist 2	PartTime	1
Department of Parks and Recreation	Aquarium Biologist 2	PartTime	(1)
Department of Parks and Recreation	Aquarium Biologist 3	FullTime	1
Department of Parks and Recreation	Aquarium Guide	PartTime	1
Department of Parks and Recreation	Cashier	PartTime	(2)
Department of Parks and Recreation	Cashier,Sr	PartTime	1
Department of Parks and Recreation	Cashier,Sr	PartTime	2
Department of Parks and Recreation	Ed Prgm Asst	PartTime	(2)
Department of Parks and Recreation	Exec Asst	FullTime	(1)
Department of Parks and Recreation	Gardener	FullTime	2
Department of Parks and Recreation	Gardener	PartTime	(2)
Department of Parks and Recreation	Graphic Arts Designer	PartTime	(1)
Department of Parks and Recreation	Grounds&Facilities Supv	FullTime	(1)
Department of Parks and Recreation	Laborer	FullTime	1
Department of Parks and Recreation	Maint Laborer	FullTime	(1)
Department of Parks and Recreation	Manager2,General Govt	FullTime	(1)
Department of Parks and Recreation	Manager2,Parks&Rec	FullTime	1

Position Modifications

Department	Position Title	Position Status	Number
Department of Parks and Recreation	Mgmt Sys Analyst Supv	FullTime	1
Department of Parks and Recreation	Mgmt Sys Analyst, Sr	FullTime	(1)
Department of Parks and Recreation	Parks Special Events Schedlr	FullTime	(1)
Department of Parks and Recreation	Plng&Dev Spec II	FullTime	(1)
Department of Parks and Recreation	Public Ed Prgm Spec	FullTime	1
Department of Parks and Recreation	Public Ed Prgm Supv	FullTime	1
Department of Parks and Recreation	Public/Cultural Prgrms Spec, Supv	FullTime	(1)
Department of Parks and Recreation	Rec Attendant	PartTime	(4)
Department of Parks and Recreation	Rec Cntr Coord, Asst	PartTime	(1)
Department of Parks and Recreation	Rec Leader	FullTime	3
Department of Parks and Recreation	Rec Leader	PartTime	(9)
Department of Parks and Recreation	Rec Prgm Coord, Sr	FullTime	2
Department of Parks and Recreation	Rec Prgm Spec	FullTime	4
Department of Parks and Recreation	Rec Prgm Spec	PartTime	(2)
Department of Parks and Recreation	Security Ofcr	FullTime	2
Department of Parks and Recreation	StratAdvsr1, General Govt	FullTime	1
Department of Parks and Recreation	StratAdvsr1, Parks&Rec	FullTime	1
Department of Parks and Recreation	StratAdvsr2, Parks&Rec	FullTime	1
Department of Parks and Recreation	Tree Trimmer	FullTime	2
Department of Parks and Recreation	Tree Trimmer, Lead	FullTime	1
Department of Parks and Recreation	Truck Drvr, Heavy	FullTime	(1)
Department of Parks and Recreation	Util Laborer	FullTime	1
Department of Parks and Recreation	Util Laborer	PartTime	(1)
Department of Parks and Recreation	Warehouser-BU	FullTime	(1)
Department of Parks and Recreation Total			(4)
Department of Planning and Development	Admin Spec II-BU	PartTime	(1)
Department of Planning and Development	Arborist	PartTime	1
Department of Planning and Development	Civil Engrng Spec, Sr	FullTime	1
Department of Planning and Development	Code Dev Analyst Supv	FullTime	(1)
Department of Planning and Development	Code Dev Analyst, Sr	FullTime	1
Department of Planning and Development	Elect Plans Examiner	FullTime	1
Department of Planning and Development	Housing Ordinance Spec	PartTime	1
Department of Planning and Development	Land Use Plnr II	FullTime	(4)
Department of Planning and Development	Land Use Plnr III	FullTime	(2)
Department of Planning and Development	Manager2, Engrng&Plans Rev	FullTime	2
Department of Planning and Development	Mech Plans Engr, Sr	FullTime	(1)
Department of Planning and Development	Mgmt Sys Analyst, Sr	FullTime	1
Department of Planning and Development	Permit Process Leader	FullTime	(2)
Department of Planning and Development	Plng&Dev Spec, Supvsng	FullTime	1
Department of Planning and Development	Plng&Dev Spec, Supvsng	PartTime	(1)
Department of Planning and Development	Pressure Sys Inspector(J)	FullTime	(1)
Department of Planning and Development	Site Dev Insp	FullTime	3
Department of Planning and Development	Strucl Plans Engr	FullTime	(1)
Department of Planning and Development	Strucl Plans Engr, Sr	FullTime	(3)
Department of Planning and Development Total			(5)
Employees' Retirement System	Accountant	FullTime	(1)
Employees' Retirement System	Accountant, Sr	FullTime	1
Employees' Retirement System	Actg Tech II-BU	FullTime	1
Employees' Retirement System	Admin Spec I-BU	FullTime	(1)
Employees' Retirement System	Admin Spec II-BU	FullTime	1
Employees' Retirement System	Fin Analyst	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Employees' Retirement System	Manager3,Fin,Bud,&Actg	FullTime	1
Employees' Retirement System Total			1
Fleets and Facilities Department	Auto Mechanic	FullTime	2
Fleets and Facilities Department	Auto Mechanic Aprn	FullTime	3
Fleets and Facilities Department	Bldg Operating Engr	FullTime	(1)
Fleets and Facilities Department	Capital Prjts Coord,Asst	FullTime	2
Fleets and Facilities Department	Fin Anlyst	FullTime	1
Fleets and Facilities Department	StratAdvrs2,P&FM	FullTime	1
Fleets and Facilities Department Total			8
Human Services Department	Actg Tech I-BU	FullTime	(1)
Human Services Department	Actg Tech I-BU	PartTime	1
Human Services Department	Admin Spec I-BU	PartTime	(1)
Human Services Department	Admin Support Asst-BU	FullTime	(1)
Human Services Department	Counslr	FullTime	5
Human Services Department	Human Svcs Coord	FullTime	3
Human Services Department	Human Svcs Prgm Supv,Sr	FullTime	1
Human Services Department	Info Technol Prof B-BU	FullTime	(1)
Human Services Department	Manager1,Human Svcs	FullTime	1
Human Services Department	Public Relations Spec	FullTime	(1)
Human Services Department	Social Svcs Aide	FullTime	1
Human Services Department	Trng&Ed Coord	FullTime	1
Human Services Department Total			8
Office of Housing	Com Dev Spec,Sr	PartTime	(1)
Office of Housing	StratAdvrs1,General Govt	FullTime	1
Office of Housing Total			0
Office of Intergovernmental Relations	StratAdvrs2,Exempt	FullTime	1
Office of Intergovernmental Relations Total			1
Office of Policy and Management	Plng&Dev Spec II	PartTime	(1)
Office of Policy and Management	StratAdvrs2,Exempt	FullTime	1
Office of Policy and Management Total			0
Office of the Mayor	Mayoral Staff Asst 2	FullTime	(1)
Office of the Mayor Total			(1)
Personnel Department	Admin Spec II	FullTime	1
Personnel Department	Personnel Anlyst,Sr	FullTime	1
Personnel Department	Plng&Dev Spec,Sr	FullTime	1
Personnel Department	Plng&Dev Spec,Sr	PartTime	(1)
Personnel Department	StratAdvrs2,Exempt	FullTime	(1)
Personnel Department	StratAdvrs3,General Govt	FullTime	(1)
Personnel Department	Workers' Comp Anlyst	FullTime	(1)
Personnel Department Total			(1)
Seattle Center	Dining Room Attendant,Sr	FullTime	(1)
Seattle Center	Laborer	FullTime	(4)
Seattle Center	Marketing Dev Coord	PartTime	(1)
Seattle Center	Parking Attendant	PartTime	(1)
Seattle Center Total			(7)
Seattle City Light	Accountant	FullTime	1
Seattle City Light	Act Exec	FullTime	6
Seattle City Light	Capital Prjts Coord,Sr	FullTime	2
Seattle City Light	Economist	FullTime	1
Seattle City Light	Elecl Engrng Spec,Asst I	FullTime	1
Seattle City Light	Elecl Hlpr	FullTime	(1)

Position Modifications

Department	Position Title	Position Status	Number
Seattle City Light	Elecl Pwr Sysys Engr,Prin	FullTime	1
Seattle City Light	Enrgy Plng Anlyst	FullTime	6
Seattle City Light	Enrgy Plng Supv	FullTime	1
Seattle City Light	Enrgy Res&Eval Anlyst	FullTime	1
Seattle City Light	Executive2	FullTime	1
Seattle City Light	Manager3,CL&PS	FullTime	1
Seattle City Light	Manager3,Utills	FullTime	1
Seattle City Light	Marketing Dev Coord	FullTime	2
Seattle City Light	Mgmt Sysys Anlyst,Sr	FullTime	1
Seattle City Light	Plng&Dev Spec II	FullTime	4
Seattle City Light	Prot&Cntrl Elctn II	FullTime	2
Seattle City Light	StratAdvsr2,Exempt	FullTime	1
Seattle City Light	StratAdvsr2,Utills	FullTime	3
Seattle City Light	StratAdvsr3,Exempt	FullTime	1
Seattle City Light	Trng&Ed Coord	FullTime	3
Seattle City Light	Trng&Ed Coord,Sr	FullTime	3
Seattle City Light Total			42
Seattle Department of Transportation	Admin Spec II	FullTime	3
Seattle Department of Transportation	Admin Spec II	PartTime	(1)
Seattle Department of Transportation	Admin Spec III-BU	FullTime	(1)
Seattle Department of Transportation	Cement Finisher	FullTime	2
Seattle Department of Transportation	Civil Engr,Asst I	FullTime	2
Seattle Department of Transportation	Civil Engr,Sr	FullTime	2
Seattle Department of Transportation	Civil Engrng Spec,Assoc	FullTime	3
Seattle Department of Transportation	Civil Engrng Spec,Sr	FullTime	1
Seattle Department of Transportation	Constr&Maint Equip Op	FullTime	1
Seattle Department of Transportation	Engrng Aide	FullTime	3
Seattle Department of Transportation	Envrnmtl Anlyst,Sr	FullTime	1
Seattle Department of Transportation	Maint Laborer	FullTime	2
Seattle Department of Transportation	Sfty&Hlth Spec,Sr	FullTime	1
Seattle Department of Transportation	StratAdvsr1,Exempt	FullTime	2
Seattle Department of Transportation	StratAdvsr2,Exempt	FullTime	1
Seattle Department of Transportation	StratAdvsr3,Exempt	FullTime	1
Seattle Department of Transportation	Transp Plnr,Assoc	FullTime	(3)
Seattle Department of Transportation	Transp Plnr,Sr	PartTime	(1)
Seattle Department of Transportation	Truck Drvr,Heavy	FullTime	1
Seattle Department of Transportation Total			20
Seattle Fire Department	Fire Chief,Dep-80 Hrs	FullTime	(1)
Seattle Fire Department	Fire Lieut-Prev Inspector I	FullTime	(1)
Seattle Fire Department	Fireboat Engr-92.30 Hrs	FullTime	(4)
Seattle Fire Department	Info Technol Prof B-BU	FullTime	1
Seattle Fire Department Total			(5)
Seattle Police Department	Admin Spec I-BU	FullTime	(1)
Seattle Police Department	Admin Spec II-BU	FullTime	(1)
Seattle Police Department	Admin Staff Asst	FullTime	(1)
Seattle Police Department	Com Svc Ofcr	FullTime	(1)
Seattle Police Department	Equip&Facilities Coord	FullTime	1
Seattle Police Department	Executive2	FullTime	(1)
Seattle Police Department	Executive4	FullTime	(1)
Seattle Police Department	Legal Advisor	FullTime	(1)
Seattle Police Department	Parking Enf Ofcr	FullTime	8

Position Modifications

Department	Position Title	Position Status	Number
Seattle Police Department	Parking Enf Ofcr Supv	FullTime	2
Seattle Police Department	Pol Data Tech	FullTime	(1)
Seattle Police Department Total			3
Seattle Public Utilities	Actg Tech III-BU	FullTime	(1)
Seattle Public Utilities	Actg Tech III-BU	PartTime	1
Seattle Public Utilities	Admin Spec II	FullTime	1
Seattle Public Utilities	Admin Staff Asst	FullTime	(1)
Seattle Public Utilities	Admin Staff Asst	PartTime	1
Seattle Public Utilities	Civil Engr Supv	FullTime	1
Seattle Public Utilities	Civil Engr,Asst III	FullTime	6
Seattle Public Utilities	Civil Engr,Sr	FullTime	4
Seattle Public Utilities	Civil Engrng Spec Supv	FullTime	1
Seattle Public Utilities	Civil Engrng Spec,Assoc	FullTime	7
Seattle Public Utilities	Disposal CC II	FullTime	1
Seattle Public Utilities	Maint Laborer	FullTime	2
Seattle Public Utilities	Manager3,Utills	FullTime	2
Seattle Public Utilities	Plng&Dev Spec II	FullTime	1
Seattle Public Utilities	Plng&Dev Spec II	PartTime	1
Seattle Public Utilities	Solid Wst Fld Rep,Lead	FullTime	1
Seattle Public Utilities	StratAdvsr2,Utills	FullTime	2
Seattle Public Utilities	Truck Drvr,Heavy	FullTime	1
Seattle Public Utilities Total			31
Grand Total			82

Central Service Departments and Commissions 2009-2010 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
Office of Arts and Cultural Affairs	Negotiated MOA*
City Auditor	2006 and 2007 audit hours by department
Civil Service Commission	2003-2007 number of cases by department
Mayor's Office	100% General Fund or by MOA*
Office of Civil Rights	2006-2007 cases filed by department
Office of Intergovernmental Relations	Staff time and assignments by department
Office of Sustainability and Environment	2009-2010 Work Plan
Office of Policy and Management	100% General Fund or by MOA*
Office of Economic Development	100% General Fund or by MOA*
Fleets and Facilities Department	Various factors and allocations. See Appendix B(1) for details on services, rates, and methodologies.
Department of Executive Administration (DEA) and Department of Finance	Various factors and allocations. See Appendix B(2) for details on services, factors, and methodologies.
Department of Information Technology	Various factors and allocations. See Appendix B(3) for details on services, rates, and methodologies.
Law Department	2006-2007 hours by department for Civil Division; Public and Community Safety Division is charged 100% to the General Fund.
Legislative Department	City Clerk's Office based on number of Legislative items; Central Staff and Legislative Assistants on assignments; City Council 100% General Fund or by MOA.*
Department of Neighborhoods	Customer Service Bureau estimate by staff time.
Personnel Department	Various factors and allocations. See Appendix B(4) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by Summit rows of data; 25% by Adopted 2008 FTEs
Emergency Management	2008 Adopted Budget dollar amount

**Memorandum of Agreement (MOA) on charges*

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Vehicle Leasing	A2212	<ul style="list-style-type: none"> Vehicles owned by, and leased from, Fleet Services 	<ul style="list-style-type: none"> Calculated rate per month based on lease-rate components for vehicle depreciation, replacement inflation, routine maintenance, and overhead. 	Rates
		<ul style="list-style-type: none"> Vehicles owned directly by utility departments 	<ul style="list-style-type: none"> Calculated rate per month based on lease-rate components but charged for overhead only as outlined in MOU with utility. 	Rates
Motor Pool	A2213	As needed daily or hourly rental of City Motor Pool vehicle	Actual Motor Pool-vehicle usage based on published rates. Rates differ for car vs. van/truck and have hourly or mileage minimum and maximum rates.	Rates
Vehicle Maintenance	A2221	<ul style="list-style-type: none"> Vehicle Maintenance labor 	<ul style="list-style-type: none"> Actual maintenance hours used for vehicle maintenance services not included in vehicle lease rate, billed at \$98.00 per hour for all maintenance labor. 	Rates
		<ul style="list-style-type: none"> Vehicle parts and supplies 	<ul style="list-style-type: none"> Actual vehicle parts and supplies used for vehicle maintenance services not included in vehicle lease rate billed at cost plus 14% mark-up for tires and 25% mark-up for other maintenance parts and supplies. 	Rates
Fueling Services	A2232	Vehicle fuel from City-operated fuel sites	Actual price per gallon of fuel consumed plus 20 cents per gallon mark-up at unattended sites and 68 cents per gallon mark-up for tanker fuel service.	Rates
Facility Services				
Real Property Management	A3322	Office & other building space	<ul style="list-style-type: none"> Total costs of Property Management Services by sector divided by rentable square-foot by space type equals rentable square-foot rate. Schedule 1 rate = \$34.34 Schedule 2 rate = \$7.24 	Cost Allocation to Departments and General Fund
Real Property Management	A3322	Office & other building space	Service agreements with commercial tenants, building owners and/or affected departments.	Direct Charges

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1) (cont.)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Facility Services (cont.)				
Building Maintenance	A3323	Crafts Services: <ul style="list-style-type: none"> • Plumbing • Carpentry • HVAC systems • Electrical • Painting 	<ul style="list-style-type: none"> • Regular maintenance built in to office space rent and provided as part of space rent. • Non-routine services charged directly to service user(s) at \$100 per hour. 	Rates
Janitorial Services	A3324	Janitorial services	Janitorial services included in Schedule 1 rate charges in certain downtown buildings.	Internal transfer – costs are collected as part of building space rent
Parking Services	A3340	Parking services	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Rates
Warehousing Service	A3342	<ul style="list-style-type: none"> • Surplus materials • Records storage • Material storage • Paper and handling • Data delivery • Special deliveries 	<ul style="list-style-type: none"> • Commodity type, frequency, weighting by effort and time • Cubic feet and retrieval requests • Square-footage of space used • Paper usage by weight • Volume and frequency of deliveries • Volume, frequency, and distance of deliveries 	All Department Cost Allocation
Mail Messenger	A3343	Mail delivery	Actual pieces of mail delivered to client during 20+ day sample period	Cost Allocation to Six Funds
Technical Services				
Capital Programs	A3311	<ul style="list-style-type: none"> • Project management • Space planning and design • Move coordination 	<ul style="list-style-type: none"> • Project management hours billed at prevailing hourly rate (\$150 per hour), determined by dividing division revenue requirement by annual forecast of project management billable hours. 	Rates

Cost Allocation

FLEETS AND FACILITIES DEPARTMENT BILLING METHODOLOGIES – B(1) (cont.)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Services				
Real Estate Services	A3313	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Historical percentage of net operating budget after deducting resale expense, cost of service for CIP projects, and cost of 2 FTE dedicated to property disposition and master planning work related to City property in the neighborhoods.	Cost Allocation to Relevant Funds

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration			
Executive Management for DEA	C8108, C8109, C8170	Provide administrative services and policy direction for the department	Composite percent of all other Dept. of Executive Administration cost allocations
Risk Management	C8160	Provide liability claims and property/casualty program mgmt., loss prevention/control and contract review	Percent of actual number of claims paid over the past five years (2003-2007)
Accounting/Payroll	C8210	<ul style="list-style-type: none"> • Central accounting • Citywide payroll 	<ul style="list-style-type: none"> • Percent of staff time per department • 2008 Adopted Budget FTEs
Technology	C8410	Desktop computers and small capital equipment	Composite percent of other DEA cost allocations
Applications	C8420	Maintain and develop City Information Technology (IT) applications	Project and staff assignments; allocated to six funds plus FFD and DoIT
Summit	C8480	Maintain and develop the City's accounting system	System data rows
Human Resource Information System (HRIS)	C8481	Maintain and develop the City's personnel system	Weighted number of paychecks for active employees and retiree checks per year
Construction & Consultant Contracting	C8711	<ul style="list-style-type: none"> • Provide contracting support and admin. • Minority Business Devel. Fund admin. 	<ul style="list-style-type: none"> • 2006-2007 number of Contract Awards (50%) and dollar amount of Contract Awards (50%) to major users • 100% General Fund
Purchasing	C8721	Provide centralized procurement services and coordination	Percent of staff time and assignments by department
Treasury Operations	C8312	Bank reconciliation, Warrant issuance	Staff time, voucher counts

Cost Allocation

DEPARTMENT OF EXECUTIVE ADMINISTRATION (DEA) AND DEPARTMENT OF FINANCE (DOF) COST ALLOCATION METHODOLOGIES – B(2) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Department of Executive Administration (cont.)			
Special Assessment District Admin.	C8312	Business Improvement Area (BIA) fiscal management	100% General Fund
Investments	C8320	Investment of City funds	Percent participation in the investment pool.
Remittance Processing	C8330	Processing of mail and electronic payments to Cash Receipt System	Number of Transactions
Parking Meter Collections	C8340	Collection of parking meter revenue	100% General Fund
Animal Control	C8560	Animal care and animal control enforcement	100% General Fund
Spay and Neuter Clinic	C8570	Spay and neuter services for pets of low-income residents	100% General Fund
Revenue and Licensing	C8510	Collection and enforcement of City taxes and license fees	100% General Fund
Consumer Affairs	C8550	<ul style="list-style-type: none"> • Verify accuracy of commercial weighing and measuring devices • Enforcement of Taxi Code 	100% General Fund
Department of Finance			
Finance	CZ615	City financial policies, planning, budget, and controls	Staff time and assignments
Financial Advisor	CZ120	Advisory Committee and special debt management analysis	2003-2007 Number of Bond Sales
Debt Management	CZ620	Debt financing for the City	2003-2007 Number of Bond Sales

Except as noted, DEA and DOF charges are generally six-fund allocated to the General Fund, SCL, SPU, SDOT, DPD, and Retirement.

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3)

Program	Org	Allocation Formula	Departments Affected
Data Backbone and Internet Services	D3308	Percent of adopted budget	Six/funds
Data Network Services	D3308	Billed on use of services; hourly rates for service changes; connection charge for all central campus offices except SCL	All departments except SCL, SPL
Enterprise Computing Services	D3301	Allocated to customer departments based on pages printed, devices supported, number of batch jobs, number of gigabytes, number of units of cabinet storage, and number of CPUs	Participants
Messaging, Collaboration, and Directory Services	D3302	Allocated to customer departments based on number email addresses (and BlackBerry units, where applicable)	All departments except SPL
Mid-Range Computing Services (Server Support)	D3303	Allocated to customers based on number of email addresses, number of CPUs, number of applications, number of operating systems, and number of Citrix accounts	Participants
Technical Support Services (Desktops)	D3304	Allocated to customer departments based on number of desktops and printers	Participants
Service Desk	D3310	Allocated to customer departments based on number of email addresses	Participants
Telephone System Services	D3305	Telephone rates; IVR: funded based on historical usage	Telephone Rates: All departments IVR: Participants
Radio Network	D3306	Radio network access fee; monthly charge for leased equipment	Access fee: Police, Fire, SPU, Seattle Center Monthly lease charge: Participants
Communications Shop	D3307	Labor rates	Police, Fire, SPU, Seattle Center; other departments may select this service
Telecommunications Engineering & Project Management	D3311	Labor Rates	Optional
Citywide Web Team	D4401	Percent of adopted budget	Six/funds

Cost Allocation

DEPARTMENT OF INFORMATION TECHNOLOGY (DOIT) COST ALLOCATION METHODOLOGIES – B(3) (cont.)

Program	Org	Allocation Formula	Departments Affected
Community Technology	D4403	Cable Subfund	External customers
Office of Cable Communications	D4402	Cable Subfund	Constituents
Seattle Channel	D4404	Cable Subfund	All departments
Technology Leadership and Enterprise Planning	D2201	Percent of adopted budget	Six/funds
Project Management Center of Excellence	D2201	Percent of adopted budget	Six/funds
Project Management Project Support	D2201	Percent of adopted budget	Participants
Department Management, including Vendor and Contract Management	D1101	Based on percent of each Fund's contribution to overall DoIT revenue recovery	Six/funds

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4)

Service Provider	Org	Service Provided	Billing Methodology
Commercial Driver's Licenses	N1230	<ul style="list-style-type: none"> • CDL administration 	# of CDLs by Department
Alternative Dispute Resolution	N1145	<ul style="list-style-type: none"> • Mediation and facilitation • Conflict resolution training 	2008 Adopted Budget FTEs
Police and Fire Examinations	N1150	Administer exams for potential fire and police candidates	General Fund allocation and participant fees
Training Development and EEO (TDE)	N1160	<ul style="list-style-type: none"> • Administer employee training and recognition programs • Consulting 	2008 Adopted Budget FTEs
Employment	N1190	Recruit for open positions	2008 Adopted Budget FTEs
Benefit Administration	N1240	Administer Citywide health care insurance programs	2008 Adopted Budget FTEs
Human Resources	N1311	Provide policy guidance for Citywide personnel issues	2008 Adopted Budget FTEs
Director's Office	N1315	Provide policy guidance for Citywide personnel issues	2008 Adopted Budget FTEs
Information Management	N1360	Maintain Citywide personnel information	2008 Adopted Budget FTEs
Contingent Workforce Program	N1370	Administer temporary, work study, and intern programs	2008 Adopted Budget FTEs
Management Services, Finance and Technology	N1390	Provide finance, budget, and technology services	2008 Adopted Budget FTEs
Classification and Compensation	N1430	<ul style="list-style-type: none"> • Design and maintain classification and pay programs • Determine City position titles 	Number of Job Classifications
Labor Relations	N1440	<ul style="list-style-type: none"> • Administer labor statutes • Negotiate and administer collective bargaining agreements and MOUs 	Number of Represented Positions

Cost Allocation

PERSONNEL DEPARTMENT COST ALLOCATION METHODOLOGIES – B(4) (cont.)

Service Provider	Org	Service Provided	Billing Methodology
Personnel Department-Administered Subfunds			
Deferred Compensation	N1220	Administer deferred compensation (457 Retirement Plan) for City employees.	Service fee charged to program participants.
Industrial Insurance (Safety and Workers' Compensation)	N1230 and N1250	Collaborate with the Washington State Department of Labor and Industries, manage medical claims, time loss, preventative care, and workplace safety programs.	Supported by the Industrial Insurance Subfund, billing is based on actual usage and pooled costs are based on three years of historical usage/data.

Cost Allocation

Central Service Cost Allocations by paying funds – Informational Only

These transfers reflect reimbursements for general government work performed on behalf of certain revenue generating departments.

Summit Account	Interfund Transfers	2009 Proposed	2010 Proposed
	DEA/DOF	16,045,606	16,749,029
	Personnel	7,008,254	7,347,671
	Miscellaneous	13,482,936	13,999,242
	Total	36,536,796	38,095,942
	Interfund Transfers for DEA/DOF		
541990	SCL	5,305,883	5,536,334
541990	SPU	4,994,851	5,210,602
541990	SDOT	2,962,474	3,089,624
541990	DPD	1,153,635	1,199,762
541990	Retire	537,487	558,120
541990	Other	1,091,276	1,154,588
	Total IF Transfers for DEA/DOF	16,045,606	16,749,029
	Interfund Transfers for Personnel		
541990	SCL	1,898,278	1,950,614
541990	SPU	1,526,817	1,569,079
541990	SDOT	972,939	999,390
541990	DPD	455,645	468,272
541990	Retire	11,562	11,900
541990	Other	2,143,012	2,348,416
	Total IF Transfers for Personnel	7,008,254	7,347,671
	Interfund Transfers for Misc.		
541990	SCL	3,675,565	3,814,435
541990	SPU	3,595,740	3,732,705
541990	SDOT	3,511,941	3,646,419
541990	DPD	2,646,057	2,749,805
541990	Retire	53,633	55,878
541990	Other	-	-
	Total IF Transfers for Misc.	13,482,936	13,999,242
	Totals		
	SCL	10,879,726	11,301,383
	SPU	10,117,409	10,512,387
	SDOT	7,447,354	7,735,433
	DPD	4,255,337	4,417,839
	Retire	602,682	625,897
	Other	3,234,288	3,503,005
	Total	36,536,796	38,095,942

Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Appropriation: A legal authorization granted by the City Council, the City's legislative authority, to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development (HUD) annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Department of Executive Administration.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRS): A significant source of ongoing local funding to support capital projects in general government departments. The CRS consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Education and Developmental Services Levy (Families and Education Levy): In September 2004, voters approved a new Families and Education Levy for \$116.7 million to be collected from 2005 through 2011. This is the third levy of this type, replacing ones approved in 1990 and 1997. Appropriations are made to various budget control levels grouped together in the Educational and Developmental Services section of the budget, and are overseen by the Department of Neighborhoods. Appropriations then are made to specific departments to support school- and community-based programs for children and families.

Glossary

Errata: Adjustments, corrections, and new information sent by departments through the Department of Finance to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of job-sharing, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are implemented upon the signature of the Personnel Director, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

TES (Temporary Employment Service): A program managed by the Personnel Department. TES places temporary workers in departments for purposes of filling unanticipated, short-term staffing needs, such as vacation coverage, positions vacant until a regularly-appointed hire is made, and special projects.

Glossary

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for **Full-Time** or **P** for **Part-Time**.

- **Regular Full-Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).
- **Regular Part-Time** is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.

Statistics

MISCELLANEOUS STATISTICS

December 31, 2007 - Unless Otherwise Indicated

CITY GOVERNMENT

Date of incorporation	December 2, 1869
Present charter adopted	March 12, 1946
Form: Mayor-Council (Nonpartisan)	

GEOGRAPHICAL DATA

Location:	
Between Puget Sound and Lake Washington	
125 nautical miles from Pacific Ocean	
110 miles south of Canadian border	
Altitude:	
Sea level	521 feet
Average elevation	10 feet
Land area	83.1 square miles
Climate	
Temperature	
30-year average, mean annual	52.4
January 2007 average high	43.6
January 2007 average low	32.4
July 2007 average high	77.3
July 2007 average low	58.3
Rainfall	
30-year average, in inches	36.35
2007-in inches	38.99

POPULATION

Year	City of Seattle	Seattle Metropolitan Area ^{ab}
1910	237,194	N/A
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
2001	568,100	2,376,900
2002	570,800	2,402,300
2003	571,900	2,416,800
2004	572,600	2,433,100
2005	573,000	2,464,100
2006	578,700	2,507,100
2007	586,200	2,547,600
King County		1,861,300
Percentage in Seattle		32%

^a Source: Washington State Office of Financial Management.

^b Based on population in King and Snohomish Counties.

ELECTIONS (November 6)

Active registered voters	335,276
Percentage voted last general election	47.46
Total voted	159,120

PENSION BENEFICIARIES

Employees' Retirement	5,201
Firefighters Pension	901
Police Pension	611

VITAL STATISTICS

Rates per thousand of residents	
Births (2006)	13.0
Deaths (2006)	7.6

PUBLIC EDUCATION (2007-08 School Year)

Enrollment (October 1)	45,276
Teachers and other certified employees (October 1)	3,287
School programs	
Regular elementary programs	53
Regular middle school programs	10
Regular high school programs	12
K-8 school programs	10
Alternative/Non-traditional school programs	8
Total number of school programs	<u>93</u>

PROPERTY TAXES

Assessed valuation (January 2007)	\$121,621,130,668
Tax levy (City)	\$335,512,466

EXAMPLE – PROPERTY TAX ASSESSMENTS

Real value of property	\$479,100
Assessed value	\$479,100

Property Tax Levied By	Dollars per Thousand	Tax Due
City of Seattle	\$2.77365	\$1,328.85
Emergency medical services	.30000	143.73
State of Washington	2.13233	1,021.60
School District No. 1	1.89563	908.20
King County	1.20770	578.61
Port of Seattle	.22359	107.12
King County Ferry District	.05500	26.35
King County Flood Control Zone	.10000	47.91
Totals	<u>\$8.68790</u>	<u>\$4,162.37</u>

PORT OF SEATTLE

Bonded Indebtedness

General obligation bonds	\$ 397,835,000
Utility revenue bonds	2,599,100,000
Passenger facility charges bonds	218,760,000
Commercial Paper	186,250,000

Waterfront (mileage)

Salt water	13.4
Fresh water	0.7

Value of Land Facilities

Waterfront	\$1,915,839,203
Sea-Tac International Airport	\$4,410,842,616

Marine Container Facilities/Capacities

4 container terminals with 10 berths covering 498 acres
 1.974 million TEU's (20-ft. equivalent unit containers)
 1 grain facility, 1 general cargo facility, 1 barge terminal
 2 cruise terminals

Sea-Tac International Airport

Scheduled passenger airlines	29
Cargo airlines	5
Charter airlines	4
Loading bridges	72

Statistics

OPERATING INDICATORS BY DEPARTMENT/OFFICE

Last Ten Fiscal Years

	2007	2006	2005	2004	2003
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$17,664,500	\$18,340,656	\$16,657,222	\$45,790,140	\$22,433,417
Per capita	\$32.76	\$31.69	\$29.13	\$80.07	\$39.23
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	12,003	12,882	12,098	10,704	10,502
Traffic criminal filings	5,100	4,156	2,098	N/A	N/A
DUI filings	1,390	1,496	1,437	N/A	N/A
Non-traffic infraction filings	7,880	7,310	7,416	6,715	17,350
Traffic infraction filings	74,490	59,828	59,120	56,556	72,104
Parking infractions	430,240	385,852	438,303	505,790	441,048
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	448,104	403,415	454,990	386,127	352,194
Parks and Recreation					
Park use permits issued					
Number	529	667	649	658	633
Amount	\$75,459	\$217,782	\$229,420	\$371,419	\$457,360
Facility use permits issued including pools					
Number	5,554	N/A	N/A	N/A	N/A
Amount	\$1,490,762	N/A	N/A	N/A	N/A
Facility use permits issued excluding pools					
Number	4,172	2,314	N/A	N/A	N/A
Amount	\$1,055,566	\$790,551	\$567,975	\$377,523	\$338,630
Picnic permits issued					
Number	3,469	3,253	3,273	3,028	2,921
Amount	\$229,715	\$220,595	\$218,045	\$194,404	\$175,663
Ball field usage					
Scheduled hours	145,481	144,760	142,360	147,482	138,976
Amount	\$1,600,578	\$1,413,035	\$1,474,107	\$1,236,699	\$982,042
Weddings					
Number	254	238	197	165	160
Amount	\$87,900	\$82,079	\$69,670	\$36,770	\$38,820
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	8,865	8,453	7,178	7,209	6,683
Value of issued permits	\$3,097,812,568	\$2,084,124,540	\$1,682,031,014	\$1,597,349,890	\$1,175,475,274
UTILITIES AND TRANSPORTATION					
City Light					
Customers	383,127	379,230	375,869	372,818	365,445
Operating revenues	\$832,524,784	\$831,810,233	\$748,552,561	\$777,918,589	\$741,761,472
Water					
Population served	1,338,974	1,454,586	1,350,346	1,348,200	1,330,327
Billed water consumption, daily average, in gallons	120,690,060	124,955,842	118,854,138	127,725,423	130,670,298
Operating revenues	\$160,161,307	\$155,175,008	\$146,118,856	\$141,313,235	\$129,561,327
Drainage and Wastewater					
Operating revenues	\$202,407,690	\$186,832,412	\$176,482,071	\$162,117,805	\$150,721,637
Solid Waste					
Customers					
Residential garbage customers	166,052	165,551	165,561	163,977	91,317
Residential dumpsters	119,667	117,899	115,838	155,581	111,822
Commercial garbage customers	8,505	8,481	8,697	8,618	8,710
Operating revenues	\$121,930,923	\$112,474,339	\$111,230,835	\$112,167,705	\$111,738,282

Statistics

OPERATING INDICATORS BY DEPARTMENT/OFFICE

Last Ten Fiscal Years

	2002	2001	2000	1999	1998
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$27,874,071	\$62,898,264	\$22,590,756	\$16,481,474	\$17,990,065
Per capita	\$49.48	\$110.72	\$41.77	\$30.57	\$33.33
Police					
Municipal Court filings & citations					
Non-traffic criminal filings	10,283	12,948	12,976	N/A	N/A
Traffic criminal filings	N/A	N/A	N/A	N/A	N/A
DUI filings	N/A	N/A	N/A	N/A	N/A
Non-traffic infraction filings	17,515	24,475	16,825	12,997	14,155
Traffic infraction filings	74,076	85,001	94,129	84,883	89,664
Parking infractions	428,960	442,331	436,764	490,274	521,684
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	377,720	494,353	451,616	455,489	609,784
Parks and Recreation					
Park use permits issued					
Number	736	546	579	543	575
Amount	\$327,115	\$282,275	\$252,526	\$259,098	\$219,830
Park use permits issued including pools					
Number	N/A	N/A	N/A	N/A	N/A
Amount	N/A	N/A	N/A	N/A	N/A
Facility use permits issued excluding pools					
Number	N/A	N/A	N/A	N/A	N/A
Amount	\$300,508	\$324,237	\$281,943	\$197,753	\$101,000
Picnic permits issued					
Number	3,205	3,764	2,800	3,400	3,600
Amount	\$172,942	\$129,018	\$116,000	\$103,451	\$129,000
Ball field usage					
Scheduled hours	137,127	125,371	114,344	112,079	114,673
Amount	\$563,629	\$476,174	\$444,009	\$390,482	\$379,338
Weddings					
Number	147	108	N/A	N/A	N/A
Amount	\$34,065	\$29,445	N/A	N/A	N/A
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	6,728	6,658	6,510	6,770	6,756
Value of issued permits	\$1,282,588,182	\$1,736,825,632	\$1,612,566,932	\$1,669,777,218	\$1,159,231,667
UTILITIES AND TRANSPORTATION					
City Light					
Customers	360,632	350,000	349,559	345,513	341,063
Operating revenues	\$709,330,438	\$632,453,970	\$505,628,699	\$372,750,765	\$363,913,130
Water					
Population served	1,340,012	1,327,742	1,288,165	1,281,400	1,274,824
Billed water consumption, daily average, in gallons	126,694,524	123,000,000	135,037,807	133,515,367	139,119,000
Operating revenues	\$118,160,130	\$105,345,318	\$105,358,307	\$86,254,799	\$82,847,279
Drainage and Wastewater					
Operating revenues	\$144,485,761	\$136,238,195	\$130,816,605	\$125,697,879	\$120,706,449
Solid Waste					
Customers					
Residential garbage customers	180,798	159,454	155,330	154,878	154,439
Residential dumpsters	110,807	108,886	105,989	103,913	101,738
Commercial garbage customers	8,856	9,092	N/A	N/A	N/A
Operating revenues	\$112,089,944	\$105,510,879	\$85,257,112	\$81,093,039	\$81,451,385

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>
PUBLIC SAFETY					
Fire					
Boats	2	2	2	2	2
Fire-fighting apparatus	163	163	163	163	163
Stations	33	33	33	33	33
Training tower	1	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	5	5	5	5	5
Detached units	7	7	7	7	7
Vehicles					
Patrol cars	265	252	252	252	252
Motorcycles	45	50	48	48	41
Scooters	50	53	55	58	63
Trucks, vans, minibuses	81	81	79	69	67
Automobiles	197	194	189	187	181
Patrol boats	10	10	9	7	7
Bicycles	137	137	137	126	126
Horses	8	8	8	9	9
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	24	24	24	24	24
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	9,085,490	8,661,263	7,449,761	6,575,866	5,804,388
Collection, print and non-print	2,352,381	2,273,440	2,173,903	1,889,599	2,004,718
Parks and Recreation					
Major parks	13	13	13	13	13
Open space acres acquired since 1989	638	630	630	630	630
Total acreage	6,155	6,036	6,036	6,036	6,036
Children's play areas	130	130	130	130	130
Neighborhood playgrounds	38	38	38	38	38
Community playfields	33	33	33	33	33
Community recreation centers	26	26	25	25	24
Visual and performing arts centers	6	6	6	6	6
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	18	18
Golf courses (includes one pitch and putt)	5	5	5	5	5
Squares, plazas, triangles	62	62	62	62	62
Viewpoints	8	8	8	8	8
Bathing beaches (life-guarded)	9	9	9	7	7
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	10,655	10,655	14,600	14,577	14,577

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
PUBLIC SAFETY					
Fire					
Boats	2	2	2	2	2
Fire-fighting apparatus	170	177	177	176	176
Stations	33	33	33	33	33
Training tower	1	1	1	1	1
Alarm center	1	1	1	1	1
Utility shop	1	1	1	1	1
Police					
Precincts	5	4	4	4	4
Detached units	7	13	13	10	10
Vehicles					
Patrol cars	252	252	252	252	232
Motorcycles	41	38	38	38	38
Scooters	63	69	63	54	54
Trucks, vans, minibuses	67	62	62	55	52
Automobiles	181	173	172	169	169
Patrol boats	7	7	7	8	9
Bicycles	117	126	117	109	111
Horses	10	9	10	10	12
ARTS, CULTURE AND RECREATION					
Library					
Central and branch libraries	24	23	23	23	23
Mobile units	4	4	4	4	4
Books, audio and video materials, newspapers, and magazines - circulated	6,175,027	5,695,182	4,993,099	4,744,751	4,842,867
Collection, print and non-print	2,031,276	2,002,866	2,017,267	1,968,254	1,776,672
Parks and Recreation					
Major parks	13	13	13	13	13
Open space acres acquired since 1989	630	600	600	600	531
Total acreage	6,036	6,006	6,006	6,006	5,461
Children's play areas	130	130	130	130	91
Neighborhood playgrounds	38	38	38	49	49
Community playfields	33	33	33	38	33
Community recreation centers	24	24	24	24	24
Visual and performing arts centers	6	6	6	7	3
Theaters	2	2	2	2	2
Community indoor swimming pools	8	8	8	8	8
Outdoor heated pools (one saltwater)	2	2	2	2	2
Boulevards	18	18	18	18	17
Golf courses (includes one pitch and putt)	5	5	5	2	2
Squares, plazas, triangles	62	62	62	5	5
Viewpoints	8	8	8	62	54
Bathing beaches (life-guarded)	9	9	9	9	N/A
Bathing beaches	9	9	9	9	9
Aquarium specimens on exhibit	20,825	20,825	97,757	100,334	7,255

**CAPITAL ASSET STATISTICS
BY DEPARTMENT/OFFICE
Last Ten Fiscal Years**

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,888,700	1,888,700	1,888,700	1,888,700	1,888,700
Maximum system load (KW)	1,767,805	1,822,342	1,714,080	1,798,926	1,645,998
Total system energy (1,000 KW) (firm load)	10,203,415	9,990,486	9,703,046	9,560,928	9,610,856
Meters	396,206	391,446	387,032	383,883	380,828
Water					
Reservoirs, standpipes, tanks	30	29	38	68	38
Fire hydrants	18,398	18,347	18,475	18,762	18,356
Water mains					
Supply, in miles	182	182	181	181	181
Distribution, in miles	1,674	1,704	1,644	1,657	1,662
Water storage in thousand gallons	377,080	377,080	494,080	494,080	506,570
Meters	185,395	183,699	182,037	181,038	180,149
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	985	985	968	972	587
Sanitary sewers, life-to-date, in miles	444	444	464	451	908
Storm drains, life-to-date, in miles	472	472	474	467	461
Pumping stations	68	68	68	68	68
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,531	1,534	1,534	1,534	1,534
Non-arterial streets (paved and unpaved), in miles	2,412	2,412	2,412	2,412	2,412
Sidewalks, in miles	2,256	1,956	1,956	1,954	1,953
Stairways	482	482	482	479	479
Length of stairways, in feet	34,775	34,643	34,643	33,683	33,683
Number of stairway treads	23,407	23,211	23,211	22,471	22,471
Street trees					
City-maintained	35,000	34,000	34,000	34,000	34,000
Maintained by property owners	105,000	100,000	100,000	100,000	100,000
Total platted streets, in miles	1,666	1,666	1,666	1,666	1,666
Traffic signals	1,001	991	1,000	1,000	1,000
Parking meters					
Downtown	700	747	2,819	4,298	7,136
Outlying	300	353	904	1,967	1,967
Parking pay stations					
Downtown	1,215	925	758	500	N/A
Outlying	630	565	318	N/A	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	88	84	84	85	85
Partial City maintenance	55	55	61	58	58
Retaining walls/seawalls	582	582	582	561	561

CAPITAL ASSET STATISTICS BY DEPARTMENT/OFFICE Last Ten Fiscal Years

	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
UTILITIES AND TRANSPORTATION					
City Light					
Plant capacity (KW)	1,888,700	1,888,700	1,888,700	1,996,100	1,996,100
Maximum system load (KW)	1,689,666	1,661,842	1,769,440	1,729,933	1,928,854
Total system energy (1,000 KW) (firm load)	9,610,761	9,510,504	10,170,218	10,097,177	9,935,143
Meters	379,257	375,953	372,329	368,942	354,721
Water					
Reservoirs, standpipes, tanks	32	32	32	32	42
Fire hydrants	18,635	18,345	18,258	18,218	18,163
Water mains					
Supply, in miles	173	171	163	163	163
Distribution, in miles	1,662	1,693	1,659	1,654	1,650
Water storage, in gallons	506,570	506,570	506,570	506,570	506,570
Meters	179,268	179,330	178,122	177,122	176,006
Drainage and Wastewater					
Combined sewers, life-to-date, in miles	584	583	583	582	1,025
Sanitary sewers, life-to-date, in miles	825	906	905	903	561
Storm drains, life-to-date, in miles	461	459	457	452	427
Pumping stations	68	68	74	72	72
Solid Waste					
Transfer stations	2	2	2	2	2
Transportation					
Arterial streets, in miles	1,508	1,524	1,524	1,524	1,524
Non-arterial streets (paved and unpaved), in miles	2,412	2,706	2,706	2,899	1,818
Sidewalks, in miles	1,952	1,952	1,949	1,949	1,949
Stairways	471	471	463	463	463
Length of stairways, in feet	32,787	32,787	34,766	34,766	34,766
Number of stairway treads	22,108	22,108	23,451	23,451	23,451
Street trees					
City-maintained	31,000	31,000	31,000	31,000	N/A
Maintained by property owners	90,000	90,000	90,000	90,000	N/A
Total platted streets, in miles	1,741	1,658	1,658	1,658	1,658
Traffic signals	1,000	1,000	975	975	975
Parking meters					
Downtown	6,836	6,720	6,720	6,720	6,717
Outlying	1956	2003	2003	2003	2219
Parking pay stations					
Downtown	N/A	N/A	N/A	N/A	N/A
Outlying	N/A	N/A	N/A	N/A	N/A
Bridges (movable) - City-owned and -operated	4	4	4	4	4
Bridges (fixed)					
City maintenance	86	86	87	86	82
Partial City maintenance	58	58	57	56	52
Retaining walls/seawalls	586	586	598	598	500

